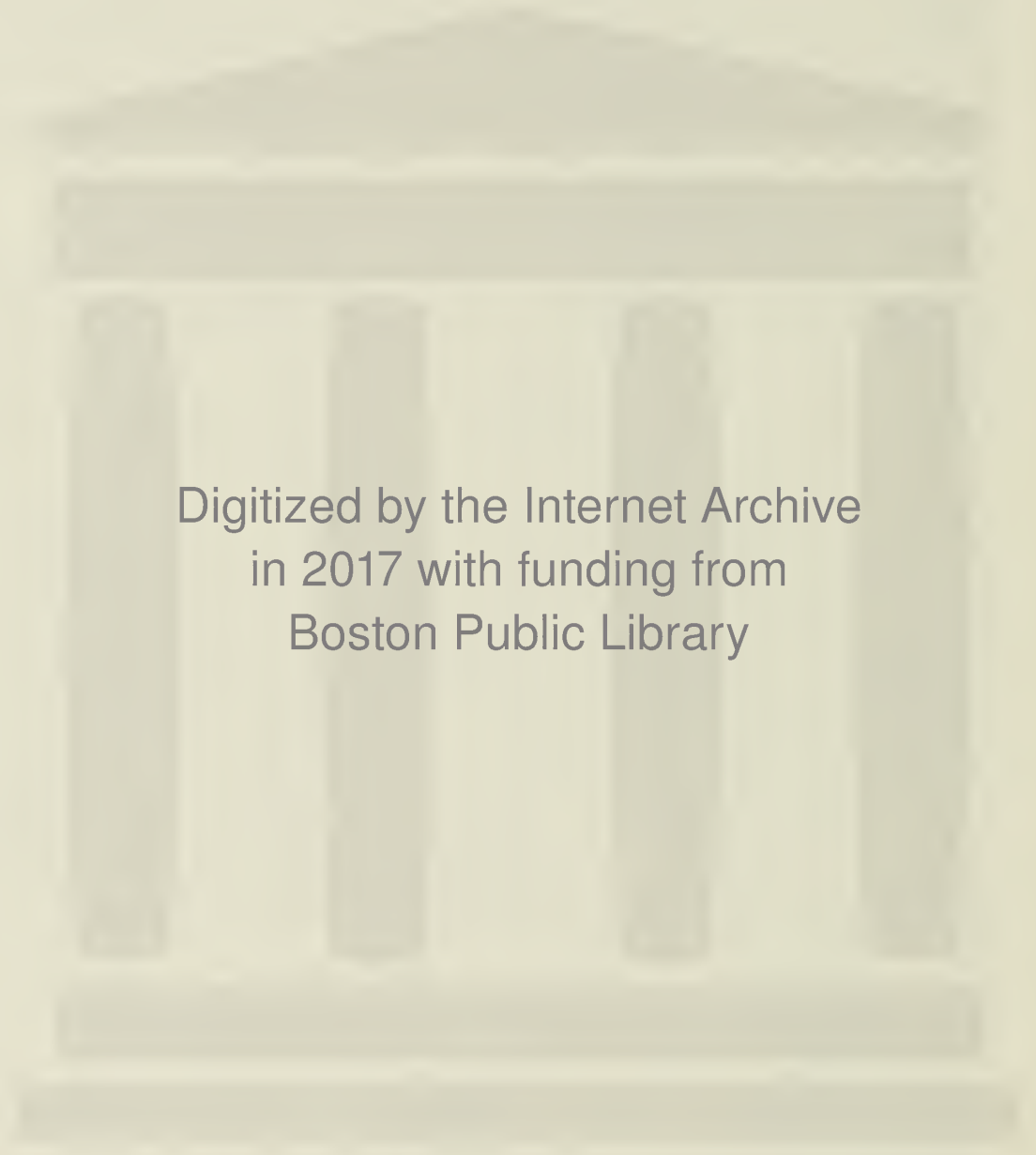
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Town of Arlington
1984 Annual Report

Town of Arlington Massachusetts



1984 Annual Report

Board of Selectmen

Robert H. Murray, Chairman
Charles Lyons
Robert A. Havern III
Robert B. Walsh
Margaret Spengler

Town Manager

Donald R. Marquis

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Cover Photo

James Allen shot this photo of the new Community Safety Building. The Housing Authority's Cusack Terrace can be seen in the background through the glass.

Credits/Acknowledgements

Many people contribute to the production of Arlington's Annual Report. Special thanks goes to the following people. Editors: Melvin A. Kleckner and Christine E. McKay. Design: Caroline Saltonstall. Paste-up: Caroline Saltonstall and Sandra Carney. Typesetting: Typotech. Printing: MacDonald & Evans. Photographs: The Arlington Advocate, Amy Sweeney, John Pawlick, Ann Marie Reidy, Don West, Jay Moran, Duette Photographers, C.W. Patriquin, Gorchev and Gorchev. Also: Barbara Carroll, Claire E. Scully, all Department Directors. Published: March 1985.

Executive Services

Board of Selectmen

The year 1984 was challenging, not only for the Board of Selectmen, but for the Town Manager, various department heads and all town employees. Operating under Proposition 2½, we continued to address budget constraints while carrying out our duties and responsibilities as Selectmen, working with the Town Manager. We are pleased to report that the efforts of all Town employees in providing municipal services were at a level equal to or higher than in past years, even while operating with a reduced work force due to the fact that in many departments, vacancies were not filled as employees retired or left the service of the Town. To all of the employees who showed a higher degree of commitment in providing municipal services to the citizens of the Town, we would like to, at this time, express our appreciation.

Board Organization

At the organizational meeting of the Board following the Annual Town Election held in February of this year, Mr. Robert H. Murray was elected Chairman of the Board and Mr. William J. Grannan was elected Vice Chairman. At the Annual Town Election, Selectmen Charles Lyons and Robert B. Walsh were re-elected for three-year terms.

Selectman William J. Grannan Resigns; Margaret Spengler Completes Term

In early October, Selectman William J. Grannan announced that he was resigning as a Selectman effective October 31, 1984. He indicated to the Board that demands upon him, by his law practice and other personal demands externally, required him to make this decision. As a result of Mr. Grannan's resignation, the remaining four Selectmen and the Town Moderator met, and on a unanimous vote, selected Mrs. Margaret Spengler, a former Selectman, to serve out the remainder of the unexpired term of Mr. Grannan through March 1985. The Board thanks Selectman Grannan for his many contributions to town government.



Board of Selectmen from left to right: Robert B. Walsh, Margaret Spengler, Robert A. Havern III, Charles Lyons. Not pictured: Robert H. Murray, Chairman.

1984 Events

Many important events took place during 1984 which we would like to highlight. The Board of Selectmen worked on many projects and matters of concern to the Town including state and federal legislation, the 350th anniversary committee, Town Day, cable television, a sister city signing agreement, emergency medical services, proposed changes to bus routes in Arlington, and toxic chemical testing by Arthur D. Little.

Selectman Lyons Heads Task Force on New Sewer and Water Authority

In addition to the regular duties which the Board of Selectmen exercised, members of the Board served on various committees of the Town and on committees of municipal organizations. Selectman Charles Lyons continued to work on important task forces on infrastructure issues at the federal and state level. He served on the National League of Cities Infrastructure Task Force where he provided substantial input into the development of federal legislation that would benefit the Town.

Mr. Lyons was also appointed by the Chairman of the Middlesex County Advisory Board to head up a task force to make recommendations on legislation being proposed by Governor Dukakis to establish a new Sewer and Water Authority. This new authority was created largely due to the court suit brought by the City of Quincy against the Metropolitan District Commission (MDC) because of the MDC's pollution of Boston Harbor. Mr. Lyons, in his capacity as Chairman of the Task Force, held numerous meetings with town officials throughout Middlesex County who are members of the MDC System. Many innovative ideas were generated through the task force and the legislation which was adopted contains strong management rights and other controls. For his outstanding work as chairman of

this task force, Mr. Lyons received a letter from Governor Dukakis thanking him for his contribution to this major piece of legislation.

Budget and Revenue Task Force

Mr. Lyons also served as Chairman of the Budget and Revenue Task Force, a group of town officials who closely review revenues, expenses, state aid and charges in order to provide a basis for many important decisions that affect the overall operation of the Town.

Cyrus Dallin Committee

Selectman Havern was appointed as the coordinator of a committee to review the work of Cyrus Dallin, the Town's most famous artist and sculptor. The goal of the committee is to catalog his work and to set up a reference center for Arlington residents and others to study his work.

Selectmen Support Proposed Vietnam Veterans Memorial

During 1984, the Board of Selectmen met with a veterans' group to discuss a proposal to erect a memorial at Mt. Pleasant Cemetery in the memory of Arlington's veterans who fought in Vietnam, similar to memorials erected for veterans of the other major wars in which our country has fought. The Selectmen unanimously supported the proposal and voted to insert an article in the 1985 Warrant for an appropriation to fund the memorial. The Selectmen, working with veterans' organizations, hope to have the memorial completed in the early spring, pending Town Meeting's appropriation of funds.

Advanced Life Support System Considered

Early in 1984, the Board of Selectmen were notified that a regional consortium and medical group wanted to establish an advanced life support system ambulance service staffed with paramedics linked to hospital staff. The paramedics would have better skills than the emergency medical technicians currently servicing the Town. The Selectmen met with representatives of the North Suburban Medical Consortium to discuss the matter and the Selectmen were not satisfied with the level of service that Arlington would receive under the proposal. The proposed service is being re-examined with many modifications being considered. The Selectmen will continue to work to insure proper emergency medical services in the Town.

Cable Television Telecasts Selectmen Meetings

Arlington Cable Systems received a five year extension of their community access television license. Selectmen Grannan and Havern and Town Counsel John Maher served as a subcommittee of the Board and thoroughly reviewed Arlington's Cable Systems compliance with the requirements of their license. The subcommittee met with representatives of the schools and community groups before it recommended the license extension to the Board. Many of the Selectmen commended Arlington Cable Systems for the professional manner in which they have operated the system to date.

In 1984, for the first time, some meetings of the Board of Selectmen were telecast by the local cable television company, Arlington Cable Systems. Currently, volunteers from Arlington Cable Systems will be televising, at least on a monthly basis, Selectmen's meetings. The Board feels that these telecasts will help to provide more information about town government to the residents of Arlington.

Bus Route Changes Under Consideration

Another major issue to come before the Board during the year was a study to determine bus transportation needs in Arlington once the new Alewife Station of the Massachusetts Bay Transportation Authority (MBTA) opens in the early spring of 1985. Mr. Alan McClennen, Director of Planning and Community Development, represented the Board on a committee which reviewed bus route changes proposed in the study. The Selectmen will continue to stay abreast of any changes to bus routes and schedules to make certain that any changes enhance the service to the Town's residents.

New Laboratory at Arthur D. Little Raises Many Concerns

In 1984, the Town Manager brought to the Board's attention that he had been contacted by Arthur D. Little, informing him that a new laboratory had been constructed at Arthur D. Little's facility on the Arlington/Cambridge border to test various nerve gas chemicals for the Department of Defense. Selectman Lyons visited the site with a distinguished chemist to look at the new facility. The Board of Selectmen informed the City of Cambridge of their concern over the testing and the City appointed a Scientific Advisory Committee to do a risk assessment of the possible impact if there were an accident at the laboratory. The risk assessment concluded that there was a very high potential of danger to residents in Arlington and Cambridge if there was an accident. The Town is working with Senator Kennedy and Kerry and Congressman Thomas P. O'Neill to try to stop the testing in such a highly populated urban area.

New Audit Firm Selected

The Town selected Arthur Young and Company as the Town's new auditing firm. Arlington was one of the leaders in the Commonwealth in deciding to hire a private auditing firm to prepare an audit annually.

Town Day and Nagaokakyo, Japan Sister City Agreement

Town Day 1984 was again an outstanding success highlighted by the signing of a sister city agreement with Nagaokakyo, Japan. Over 75,000 people enjoyed the Town Day celebration. There were more than 125 booths with crafts, food, and informational booths describing various town organizations and activities. There were many entertaining stage shows, and the fireworks display over Spy Pond was beautiful and memorable as always.



Chairman of the Board of Selectmen Robert H. Murray and Mayor Tatsuo Isozumi of Nagaokakyo, Japan, sign sister city agreement. Selectman Robert Havern looks on. *(Advocate photo by Amy Sweeney)*

The sister city agreement was the culmination of a number of years of discussion coordinated by Mr. Richard Smith. We want to thank Mr. Smith for his commitment to the sister city arrangement. We look forward to a warm, friendly and meaningful relationship with our sister city of Nagaokakyo, Japan. We are confident that future cultural and educational exchanges with Nagaokakyo will enrich Arlington.

350th Anniversary Celebration

Final plans were prepared for the 350th anniversary celebration of the settling of the Town of Arlington under the direction of Margaret Spengler, Chairman of the Planning Committee. The committee reported periodically to the Selectmen during the year and received the full support of the Board. As we approach our 350th anniversary year in 1985, many entertaining and educational programs have been planned.

The first visible signs of activities regarding the 350th celebration was the installation of twelve new entrance signs at town boundaries which provide important historical data about the Town. In addition, over thirty historic street name signs were installed on major colonial roads through Arlington. The signs can be easily identified by their background color, a deep, rich blue. The attractive signs, which were developed through the Town Manager's office with the assistance of interested residents, have made a very pleasant addition to the Town.

Board of Selectmen Express Appreciation

Throughout the year, the Board has met with the Town's legislative delegation and would like to thank at this time Senator Kraus and Representatives Cusack and Gibson for their continued support, cooperation and effort on behalf of Arlington. It is through their efforts and initiative that we have had a strong voice before the General Court and for this, we are most appreciative.

The Board of Selectmen would also like to thank the town department heads and employees who carry out the day-to-day municipal operations and services. We also wish to pay deep respect and express our sorrow to the family of Mary O'Keefe, who passed away suddenly this past year. She had worked in the Selectmen's Office for over ten years and was a faithful, loyal, and efficient member of our staff whom we shall truly miss. We would like to thank the citizens of the Town for their support, confidence, and continued encouragement to us as we work together to make and maintain a high degree of quality of life in the Town of Arlington.

Finally, we wish to commend the Town Manager for his continued foresight and ability to anticipate potential problems. We find that because of his skills, Arlington addresses issues in a most orderly and timely fashion, rather than approaching these problems on a reactionary basis. We are most appreciative of Donald R. Marquis' professional manner and his commitment to efficient and effective Town services on behalf of the citizens and the Board of Selectmen.

Town Manager

It is a privilege once again to report on the activities of the departments under the jurisdiction of the Town Manager for the year ending December 31, 1984. We urge the citizens of Arlington to take this opportunity to peruse this Annual Report and review in detail the functions and duties of our Town Government. It is the intent of this report to bring to your attention some of the most important developments of the past year. For detailed information regarding departmental activities, we refer you to the respective department reports.

Projects Started and Some Completed

As 1984 comes to a close, we can point to several important projects that were completed. The reconstruction of Mill Street and Mill Brook Drive was finished in time for the reopening of school in September. At the same time, the old Frost Building was converted into an attractive office building. This redevelopment project gave impetus for the improvement of the entire area leading into the high school grounds with new street and pedestrian lights, trees, benches, and new landscaping in general. This project was done with a federal and state grant and the total project cost was approximately $600,000.

The reconstruction of Pleasant Street was started in the spring and continued through November. The project will be completed in the spring of 1985 with the final paving of the street and the planting of approximately sixty trees and the reseeding of the grass in the curb lawn. New sidewalks were installed and the street was narrowed in some places to slow vehicular traffic. This was also a federal and state funded project which amounted to $800,000.

The MBTA Red Line Extension through Cambridge and the Tail Track into Arlington were essentially completed. The Town received an additional $250,000 from UMTA to finish the redevelopment of the Magnolia Playground and the parking off Thorndike Field. The installation of the proper drainage system into Magnolia Field will be started in the spring of 1985 and the total improvement project of Magnolia and Thorndike Fields should be completed by July of 1985. This will represent an important improvement for East Arlington in general and, in particular, for the neighborhood around Magnolia and Thorndike Fields. The entire improvement will have taken place without any Town funds. The approximate cost of the project is $500,000.

Massachusetts Avenue between Pleasant and Franklin Streets is scheduled for reconstruction during 1985. This will be a $2.5 million project which will include new trees, sidewalks, street lights, median strip, and traffic lights at the intersections of Pleasant, Medford and Franklin. The redevelopment of the Russell parking lot and Arlington Center at the intersection of Massachusetts Avenue, Pleasant and Mystic will also take place. A new Town Common has been designed and we anticipate receiving a grant of $250,000 for that part of the project. Although many important issues remain to be resolved before this project can be completed, we are optimistic that a meeting with the Governor will resolve these issues and that the project will move forward. The completion date is the fall of 1986.

School Receives Additional State Aid; Town Also Gets Grant

The Town requested additional state aid from the state to supplement its school budget. An additional $500,000 was received to avoid further layoffs of teachers and to strengthen various school programs. The Town also received a $400,000 grant to help develop the Town's original high school on Academy Street. The total project cost is $2.4 million; $1.5 million from CDBG, $400,000 from the state, and the balance from the sale of other buildings and other accounts. In addition to providing space for the Senior Center and other town and state services, there will be space allocated for private sector utilization. The structure will be one of the Town's finest assets and one that will be self-supporting. This is very important in view of our current fiscal problems.



Town Manager Donald R. Marquis

Regional Refuse Disposal Facility To Be Ready by July - Manager Instrumental in Getting State Assistance in Lowering Disposal Costs

The Town has, in conjunction with twenty-two other communities in the surrounding area, worked very hard getting final approval for a solid waste disposal plant to be located at North Andover. This $200 million plant will not only dispose our refuse, but will generate power which will be sold to the New England Power Company at some profit to the cities and towns involved. This facility is scheduled to be operational by July of 1985. In an attempt to keep the disposal costs as low as possible, I requested a meeting with the Governor to have the state assist us in any way that it can. To date, the Governor has indicated his full support for the project and his desire to assist Arlington and the other twenty-one communities. We can no longer afford to simply dump refuse in the ground without regard to our water, land, and air. Even though the cost of disposing of our refuse will increase in the future, the Town really does not have any other alternative.

Attorney General Approves Manager's Local Aid Question for Statewide Ballot

As I stated last year, after working through regular channels for many years, I am convinced that perhaps the only way to achieve tax reform in Massachusetts and equity in the local aid distribution is to put the question to the voters on the statewide ballot and let them, once and for all, decide how part of their tax money is to be used. I believe that when two levels of government, federal and state, are increasing their budgets by 10-16% every year and we are forced to cut ours at the local level, we need tax reform and some basic changes as to how we fund our public activities and programs—it is that simple as far as I am concerned. This year the Attorney General approved our question of increasing local aid to all cities and towns from 40% to 50%. In addition, our question will ask people to approve a distribution formula based largely on population. Local aid would be returned to the cities and towns based on 80% population and 20% based on the discretion of the legislature and Governor. If that question were approved by the voters on a statewide ballot, Arlington would receive approximately $6 million more in local aid the first year. Since the implementation of Proposition 2½, the Town has lost approximately $12.8 million while local aid has increased $5.8 million for a net loss of $7 million. Simply stated, it is for that reason that the Town of Arlington finds itself in the position it is in financially. By increasing the local aid and distributing it based on our formula, the Town of Arlington will be, once and for all, able to solve its own fiscal problems and will no longer have to rely on the state's discretion as to how much local aid we receive. Historically, the local aid formula has never been understood by anyone—neither at the state nor the local level. It is largely a formula that benefits a few who find themselves in politically favorable positions. Overall, then, we feel our proposal is not only fair but also easily understood.

General Revenue Sharing and CDBG on the Chopping Block in an Attempt to Cut Federal Budget Deficit

It is becoming clearer that the President will be forced to cut many domestic programs in order to cut the federal budget deficit. The likely candidates for budget cuts will be programs such as General Revenue Sharing and Community Development Block Grant programs. The Town would lose approximately two million dollars if those two programs are eliminated. We have been successful for over ten years in making sure that those two programs were retained in the Town of Arlington. The time has arrived, however, when our continued success will be more and more difficult to achieve. Therefore, the Town should start planning now for the day when General Revenue Sharing and CDBG funds will no longer be available to us.

Manager Questions Wisdom of the Governor's Proposed $64,000,000 Tax Cut

In view of the possibility of losing federal funds and the continued difficulty of implementing Proposition 2½ in Arlington and elsewhere, it does not seem prudent at this point for the Governor to be talking about cutting taxes at the state level. Obviously, additional money will be needed to replace the federal funds that will be lost not only to the state but to all the cities and towns. Therefore, we have suggested that the Governor not cut state taxes but instead give additional financial assistance to the cities and towns that really need it. Furthermore, the state has, through the years, always underestimated its growth tax receipts. In the last two years, for instance, the state's estimates were off by as much as 50% or $150 million. So, in a real sense, the current state surplus of $130 million which the Governor estimates is really money that belongs to all the cities and towns. In addition, there are other very knowledgeable officials such as Congressman Chester Atkins (former Chairman, Senate Ways and Means Committee) who say that the state will have a surplus of at least $350 million next year. The Governor ran on a campaign pledge to return 40% of the growth taxes to the cities and towns in the form of additional local aid. Obviously, that did not occur in the last two years. We maintain, therefore, that $150 million should now be redistributed to all cities and towns in additional local aid. Overall, instead of receiving 40% of the total growth taxes from the state, cities and towns are now receiving approximately 31% of those growth taxes or a total shortfall of $480 million.

Implementation of Proposition 2½ Gets Tougher

Since the passage of Proposition 2½ and its implementation on July 1, 1981, the Town's total expenditures have gone up only 6%. This is particularly extraordinary when you consider the fact that the federal and state budgets have gone up anywhere from 10-16% every year since. The Town was not able to give wage and salary increases to its employees last year for the first time in forty-six years. In addition, we were forced to borrow a million dollars to purchase capital equipment necessary to plow our streets, collect our rubbish, and to provide emergency services to our citizens. The Town has approximately 250 less town employees now than it did at the start of Proposition 2½. We have closed five schools and many school programs have been reduced substantially. In addition, we have been faced with a 100% increase in group health costs and a 56% increase in our pension costs. In summary, the implementation of Proposition 2½ has been difficult and will get more difficult in the future. The state has to recognize that fact and will have to give us substantially more local aid than it has in the past.

Key Redevelopment Projects Completed

During 1984 several redevelopment projects were completed including Arlington Motor Sports, the MBTA Power Sta-

tion, Mirak Chevrolet, and the former Frost Warehouse building. These projects alone have generated $11 million in capital investment, 120,000 square feet of new taxable floor space, and approximately 250 new jobs with gross annual payrolls of $4 million.

In addition, as I indicated in last year's Annual Report, we have forged a new kind of partnership between the Town and the business community by formulating and implementing a Facade Improvement Program. Town financial assistance amounting to $300,000 will generate nearly $750,000 of private investment along Massachusetts Avenue. The program will make the Town's business districts more attractive to shoppers and will increase property values and retail profits.

The results of carefully planned redevelopment projects are significant tax revenues, jobs for residents, good physical design, and new public amenities for our citizens.

Town Prepares for 350th Anniversary Celebration

In 1984 preparations began in earnest for the Town's celebration of its 350th anniversary. Many special events have been scheduled throughout 1985 by the Town's 350th Anniversary Committee. In our effort to support the 350th activities, my office, with the cooperation of the state Department of Public Works, was successful in having the state highway town entrance signs refurbished and the dates changed on them to 1635 when the Town was first established. In addition, my office worked with members of the 350th Committee and other volunteers to design, purchase and install twelve new town historical entrance signs at town boundaries. The Town's entrance signs now reflect the quality and character of the community. We look forward to the ceremonial events of 1985.

Kleckner and McKay Chosen on Exchange Program for Japan and Germany

Aside from participating in the events surrounding the sister city agreement with Nagaokakyo, Japan, my office was involved in two other international exchanges of great merit.

In 1983, a local official from Japan visited Arlington in connection with a trip to study American local government. This past year, this official from Yamagata, Japan, invited a local official from Arlington to visit his community. As a result, Assistant Town Manager Mel Kleckner visited Japan in October as a guest of Yamagata. Mr. Kleckner participated in several forums exchanging information with Japanese officials about local government structure, finance and administration. While in Japan, he was also able to visit Arlington's sister city, Nagaokakyo. While in Nagaokakyo, Mr. Kleckner renewed friendships made in past associations as well as making new ones.

Assistant to the Town Manager, Christine McKay, was chosen as one of five Americans to participate in a pilot municipal management exchange program with West Germany. The program was sponsored by the German Marshall Fund and the Konrad Adenauer Foundation. As a result, Mr. Hariolf Teufel, a city councilor from Schramberg, West Germany, lived in Arlington and worked in my office for five weeks this fall. He met with many local officials throughout his stay and participated in the sister city and Town Day events. Ms. McKay's exchange program involved meetings and seminars with officials at the parliamentary, state, and local levels throughout Germany. Among the topics discussed were government structure, intergovernmental relations, politics, culture, education, East/West relations and reunification. She also worked in the city administration of Oberkirch. The five American and German exchange participants met for a wrap-up seminar at the conclusion of the exchange to compare and contrast their respective local government work environments.

These exchanges promote international understanding and foster good will. At the same time, they provide recognition of Arlington's excellent record of local government and management.

Annual Report Wins 1st Prize 7 Out of 9 Years

Our 1983 Annual Report won 1st prize in a statewide competition. Since 1975, the Town has won 1st prize in seven out of nine years. We are very proud of that fact and want to commend the Manager's staff for preparing such excellent reports. We hope that the citizens have found these Annual Reports informative and interesting.

Central Management Services

Personnel Department: Town-Wide Reclassification Study Underway

In 1984, much of the Personnel department's efforts were devoted to developing a town-wide reclassification study, establishing a stress management program for employees, processing changes in health insurance programs, evaluating individual employee requests for reclassification and automating personnel functions.

The town-wide reclassification program has been divided into three phases. Phase I involved development of a Town Position Classification Manual and an orientation and training session for all department heads and appointing authorities. During this session, department heads were familiarized with the reclassification process and its timetable. Phase II of this process began in October of 1984 and will continue into April of 1985. This phase consisted of evaluating each position according to a factor comparison/point factor evaluation system. When all positions have been evaluated under the new factors, Phase III, or the development of a new pay plan and usage guidelines, will begin. Salary surveys will be used to streamline the Town's six compensation plans into one comprehensive schedule.

In 1984, the Personnel department received funds from Town Meeting to introduce a stress management program for town employees. After careful screening and consideration of many programs, the Town will offer the first program in the spring of 1985. It is expected that participants will benefit from the program by being able to deal more effectively with daily stress, thereby becoming more effective in both crises and routine situations.

Effective July 1 of this year, the Town converted its Blue Cross/Blue Shield Master Medical Plan to a Blue Cross/Blue Shield Master Health Plan. This transition required a detailed conversion form for each employee subscriber. The new plan provides the same level of benefits, but introduces management controls on hospitalization. The Town hopes that this innovative program will stabilize health insurance premiums which have risen dramatically in recent years.

In the months of August and early September, the Town By-Laws enable employees to request that the Personnel Director re-evaluate their position classification. In 1984, sixteen employees requested such an evaluation and five positions were recommended for an upgrading subject to approval by the 1984 Town Meeting.

During the past year the Personnel department purchased a new microcomputer. Staff are presently receiving training in word processing. The word processing capability of the microcomputer will enable the Personnel department to generate reports, lists and routine mailings in a much more efficient manner. In 1985, personnel records will be placed on the microcomputer. This will allow the Personnel department to generate and develop personnel management programs such as employee profiles. The department is looking forward to expanding its use of the microcomputer, a very valuable management tool.

Affirmative Action Office Increases Minority Opportunities

In 1984, the Affirmative Action office focused its efforts in four areas: expanding the Town's use of minority recruiting methods authorized by the state civil service laws, monitoring the Town's compliance with its minority business enterprise commitments, developing a plan to meet the Town's obligations under Section 504 of the Rehabilitation Act of 1973 and fair housing advocacy.

Despite a hiring freeze during 1984, recruiting efforts have resulted in the hiring of four minority and two handicapped individuals during the year. In addition, two women were appointed to management positions, one in the Library and one in Data Processing. During 1985, the Town hopes to expand its recruiting efforts by requesting the use of a selective certification list for the Police Services division.

The Affirmative Action office continued to monitor large construction contracts procured by the Town to ensure that contractors comply with contractual obligations to hire women and minorities in all trades. Quarterly reports on block grant spending continue to show that the Town of Arlington consistently meets or exceeds its minority business enterprise goals. The goal of the office for next year is to be able to track by computer all minority and women business enterprise contracts awarded within the Town, thereby simplifying the reporting process.

This year, the Affirmative Action office in conjunction with the Director of Human Services and the Town Manager's office formed a Committee on the Concerns of the Handicapped. This committee represents a broad spectrum of handicapped consumers and advocates in the Town. The committee's first task was to review and comment upon the Town's self-evaluation of all town programs, services and facilities with respect to the handicapped in order to meet requirements of section 504 of the Rehabilitation Act of 1973. The committee plans to meet with various department heads to give the handicapped consumers' point of view to accessibility of programs and buildings throughout the Town.

The Affirmative Action office continues to provide staff support to Arlington's Fair Housing Advisory Committee (FHAC) which was formed in 1980 by the Board of Selectmen. In this past year, the FHAC has undertaken a variety of exciting and innovative projects. Members and staff of the FHAC researched and wrote an attractive book-



Participants in the Fair Housing Forum from left to right: Clarence Pendleton, Jr., Chairperson, United States Commission on Civil Rights (keynote speaker); Garry Armstrong, Journalist, WNEV-TV (moderator); Avi Nelson, Public Issues Commentator (panelist); Saundra Graham, State Representative (panelist); and Alex Rodriguez, Chairperson, Massachusetts Commission Against Discrimination (panelist).

let entitled, "Fair Housing in Arlington—What you should know about Buying, Selling, Renting, Policy, The Laws, Penalties". This booklet was developed as an educational tool which would assist the committee in its outreach activities with landlords and local realtors. In addition to a mailing to the targeted audience, committee members and staff have made follow up visits to many of the local real estate offices. The purpose of the visits is to answer questions about fair housing laws and to gain mutual support and understanding for the committee's goals and activities.

One of the highlights of 1984 was a public forum which was sponsored by the FHAC during April, Fair Housing Month. The forum featured a nationally known keynote speaker as well as five other panelists, each leaders in the areas of fair housing and civil rights. Approximately 250 people attended the event, many of them were minorities who had never visited Arlington before. Media coverage for the event appeared in local, regional and state-wide newspapers as well as television. Arlington has continued to be regarded by civil rights enforcement agencies and by the media as a model community for its outstanding role in promoting Fair Housing.

In addition, in 1984, the Arlington Affirmative Action Advisory Committee was instrumental in the development of an in-service training package which was presented to all ranking police officers and patrolmen during the month of March. The training session was held to review various civil rights statutes and to help officers understand how they might successfully deal with community relations, personal and professional use of authority and stereotyping.

$75,000 Reduction in Workers' Compensation Costs

The successful defense and litigation of several major claims, combined with the Workers' Compensation Department's on-going loss prevention program, resulted in a reduction in claim reserves and budgetary expenses of $75,000 in fiscal year 1985. This reduction is the culmination of several years of implementing various programs designed to reduce work related injuries and limit potential loss exposure.

The Department has further streamlined its claims processing procedure so that less time is required to process forms. As a result, more time is available to investigate claims and design safety programs to prevent work injuries from occurring.

Finally, 1984 was a year of activities at the state level as several bills designed to revamp the entire workers' compensation system were filed. While no legislation was successful in 1984, it is expected that workers' compensation laws will be targeted again for change in 1985. The Workers' Compensation Department intends to monitor attempted changes very closely and assess their impact upon the Town of Arlington.

Prudent Purchasing Expands Municipal Tax Dollar

At a time when tax revenues are often insufficient to meet the demand for public services, the role of purchasing becomes paramount. Every tax dollar saved without compromising the required quality of the material purchased or the services rendered is one more tax dollar that is available to provide services. Proper purchasing can cut the cost of municipal government.

During the year, the Purchasing Department prepared and solicited approximately one hundred sealed bids for materials or services for various town departments. The following is a listing of four bids that were opened during 1984 which highlight the wide range of activities that the Department was involved in:

Project	Dollar Value
1. Renovation of Central School	$2,169,000
2. Purchase of Capital Equipment for Various Town Departments	956,000
3. Mill Brook Drive Revitalization	474,000
4. Telecommunications System	300,000
Total Dollar Value	$3,899,000

In addition to town generated bids, the Town participated in the Commonwealth

of Massachusetts Collective Purchasing Program, the Greater Boston Police Council and the Metro Fire Bid programs. The utilization of these assisted the Town in obtaining low prices without sacrificing quality, and contributed to making the purchasing function more effective.

Data Processing Encourages Use of Microcomputer

Since 1982, the Town and School Data Processing Departments have been combined under the jurisdiction of the Comptroller and Coordinator of Data Processing. The Town acquired a Burrough's B1955 computer system which was installed in a specially designed area in the High School. Various town and school departments were connected through telephone lines to this computer in order to support a number of applications. Programs that are running on this system include the following:

- Combined School and Town Payroll Systems
- Real and Personal Property Valuations
- Real Estate, Motor Vehicle Excise, Water/Sewer Billing and Collection Systems (implemented through on-line teller terminals located in the Treasurer's Office)
- Revised Uniform Municipal Accounting System
- Town Budget and Revenue Subsidiary Ledger Control System
- School Budgets and Grant Accounting
- Group Insurance Reporting System
- School Scheduling, Grade Cards, and Attendance

The Town is in the process of implementing the following applications:

- Integrated Billing/Collection Data Base System
- Parking Ticket Collection System
- Combined School/Town Census System
- Town Clerk's Voting List, True List, Jury List

Along with the implementation of the above applications, the Town has begun to install microcomputer systems in various departments to provide a tool for specialized off-line support. These microcomputers are being used primarily for word processing and electronic spread sheets, however, the capability has been developed to interface with the Town's main computer to download certain data.

The new telephone system currently being installed will be integrated within the data processing environment in order to provide networking capabilities to microcomputers as well as support for expansion of the Town's on-line terminals.

Telecommunications System Anticipated By Summer

The Town is currently in the process of replacing its entire telephone system, which includes the installation of conduit and cables between buildings. This work is being performed under the direction of the Town Government Reorganization Committee, and jurisdiction for the day to day operation of this town-wide system has been placed with the Town Comptroller.

As of this time, the conduit has been installed and a contract has been signed with the firm of Henkels & McCoy to install a NEC NEAX IMS 2400 telephone system. It is expected that the system will be installed and operational by no later than June 1985. The final product will be a state of the art telecommunications network linking all town government and school system facilities.

The Town expects to save in excess of $360,000 over ten years with this system. Some other benefits will be realized in data processing capabilities where the new cables will allow for expansion of on-line terminals and potential networking of microcomputers. Also, the Properties Division will benefit from the use of the new cables for alarms and energy management systems.

The new system is computerized and configured to include a call accounting system to facilitate cost control. Cost savings resulting from the call accounting system and more efficient use of lines for outgoing calls are in addition to the anticipated savings described above.

Town Counsel Also Serves as Town's Collective Bargaining Agent

As a corporation, the Town is constantly involved in contractual and other legal arrangements with public and private agencies in the purchase of properties and materials, the rendering of services and the award of grants. The Town Counsel prepares many applications, contracts, leases, deeds and other legal instruments in connection with these matters. In 1984, this department approved, examined, or prepared over 135 contracts together with bonds, corporate votes and insurance certificates relating to contracts.

The Town Counsel also represents the Town and its agencies and officers both in courts of various jurisdiction as well as with administrative agencies such as the Civil Service Commission and the Labor Relations Commission. In addition, fifty-eight new tort claims were brought against the Town for alleged defects in public ways and other alleged tortious acts or omissions to act by town employees.

The Town Counsel's responsibility as the Town's bargaining agent in collective bargaining with six town employee unions is most time consuming. These duties include supervision of negotiations, contract administration, grievance resolution, and so forth.

Lastly, as always, the major objective of this office is to represent the Town of Arlington, as a corporation, in all legal proceedings.

Financial Management Services



Board of Assessors from left to right: Philip Waterman, Maurice O'Connell, and William Hauser, Chairman.

Assessors Office Updates Office Functions

The Board of Assessors continued its efforts to modernize and improve office functions and procedures by applying computer applications to routine office functions. This past year, the Assessors office used its micro-computer system to process property tax exemptions more efficiently for veterans, elderly, handicapped, blind and other eligible property owners. In addition, many of the bulk mailing and other record keeping functions were computerized. Computer technology has helped to improve the services which the Assessors provide to the Town.

Another important step was taken by the Board when one of the office's clerical positions was eliminated and replaced by a full-time data collector. This position was created to ensure that the Assessors would be able to maintain up-to-date and accurate information on all parcels of property within the Town. With a full-time data collector, the Office was able to inspect properties which were improved with additions, new porches, new garages, etc. and to monitor the construction of new homes as well. Another major task which the data collector assumed in 1984 was to visit and inspect properties which did not receive a complete inspection during the Town's last revaluation of property in 1982. The data collector visited a total of 963 homes and completed inspections on over 400 dwellings. The data collector will enable the Assessors Office to continuously update its property records, thereby resulting in more accurate and equitable assessment levels for property owners throughout the Town.

The Office committed 14,323 real and personal property tax bills for Fiscal Year 1985 to the Treasurer/Tax Collector's Office. These bills raised a total of $29,230,968 in property taxes. In addition, approximately 35,572 motor vehicle excise bills were committed for collection for an estimated income to the Town of $1,575,949.

The Board of Assessors began planning for the town-wide revaluation which will be implemented in 1985. The Commonwealth of Massachusetts Department of Revenue now requires that all cities and towns update assessed values to fair market value every three years. As a result of the new state requirements, the Board has begun the process of setting priorities and goals for the upcoming revaluation program.

Finally, the Chairman of the Board of Assessors, Mr. William O. Hauser, Jr., announced his decision not to seek re-election in the upcoming election. Mr. Hauser served as a member of the Board of Assessors for the past fifteen years. His experience, hard work and dedication will be missed as the Board of Assessors look ahead to 1985.

Town Comptroller Assists New Audit Firm

In 1984, the Town was notified that its auditing firm, Ernst & Whinney, would no longer be performing municipal audits. The Town prepared and advertised for bids in order to select another firm. The bids requested a three year commitment with projected fees, and covered auditing of all records including the Retirement Fund, Revenue Sharing and the Community Development Block Grant. As a result, the firm of Arthur Young & Co. (lowest bidder) was selected to audit the Town's books beginning with Fiscal Year 1984.

The Town's books have been successfully converted to the new Uniform Municipal Accounting System (UMAS) promulgated by the Commonwealth of Massachusetts Department of Revenue. All financial statements have been prepared in conformity with UMAS which is being implemented throughout the state. The implementation included conversion of all files on the Town's computer system to ensure continuation of a fully automated accounting system.

Statement of Appropriations and Expenditures

TOWN OF ARLINGTON, MASSACHUSETTS — Year ended June 30, 1984

GENERAL FUND	Balance at July 1, 1983: Encumbrances and Continued Appropriations	Appropriations	Receipts and Transfers	Expenditures	Balance at June 30, 1984: Encumbrances and Continued Appropriations	Unencumbered Balance
GENERAL GOVERNMENT						
Finance Committee:						
Personal services		$ 7,748	-	$ 7,748		-
Expenses		2,152	$ 1,000	2,350		$ 802
		9,900	1,000	10,098		802
Board of Selectmen:						
Personal services	-	84,024	4,894	88,448	-	470
Expenses	$ 222	8,809	(23)	8,337	$ 207	464
Capital outlay	500	-	(500)	-	-	-
Elections and Town Meeting	4,484	76,129	(12,188)	53,421	707	14,297
	5,206	168,962	(7,817)	150,206	914	15,231
Town Manager:						
Personal services	-	99,498	6,964	104,365	-	2,097
Expenses	2,011	8,641	21,652	10,114	766	21,424
	2,011	108,139	28,616	114,479	766	23,521
Personnel Department:						
Personal services	-	71,095	1,884	60,768	-	12,211
Expenses	91	3,571	(48)	3,343	230	41
	91	74,666	1,836	64,111	230	12,252
Town Comptroller:						
Personal services	-	98,605	7,950	104,947	-	1,608
Expenses	18	2,500	(355)	1,328	282	553
	18	101,105	7,595	106,275	282	2,161
Data Processing:						
Personal services	-	215,059	15,093	215,910	-	14,242
Expenses	36,636	120,363	(33,275)	117,639	6,085	-
Capital outlay	-	35,000	3,700	21,230	2,819	14,651
	36,636	370,422	(14,482)	354,779	8,904	28,893
Telephone:						
Personal services	-	33,053	3,626	36,132	-	547
Expenses	2,977	178,268	30,769	201,774	6,031	4,209
Capital outlay	39,693	-	-	1,556	-	38,137
	42,670	211,321	34,395	239,462	6,031	42,893
Legal:						
Personal services	-	53,472	3,741	56,389		824
Expenses	5,105	25,000	(205)	19,282		10,618
	5,105	78,472	3,536	75,671		11,442
Board of Assessors:						
Personal services	-	123,792	7,299	118,809	-	12,282
Expenses	4,420	18,000	(1,445)	15,451	3,260	2,264
Capital outlay	-	-	2,000	1,940	-	60
	4,420	141,792	7,854	136,200	3,260	14,606
Town Treasurer/Collector:						
Personal services	-	240,348	13,189	253,482	-	55
Expenses	1,110	44,550	4,096	43,126	2,725	3,905
Capital outlay	2,052	-	-	2,049	-	3
	3,162	284,898	17,285	298,657	2,725	3,963
Postage:						
Personal services	-	6,002	174	4,739	-	1,437
Expenses	813	43,965	2,937	47,176	534	5
Capital outlay	-	1,500	-	-	1,356	144
	813	51,467	3,111	51,915	1,890	1,586
Purchasing:						
Personal services		32,056	2,223	34,279		-
Expenses		1,500	-	1,454		46
		33,556	2,223	35,733		46
Parking Violation Program:						
Personal services	-	18,550	3,577	21,293	-	834
Expenses	8,802	77,496	-	42,124	25,047	19,127
	8,802	96,046	3,577	63,417	25,047	19,961
Town Clerk:						
Personal services	-	85,372	13,564	98,853	-	83
Expenses	192	4,325	-	3,984	465	68
Elections and Town Meeting	5,095	12,000	(873)	11,237	3,954	1,031
	5,287	101,697	12,691	114,074	4,419	1,182

Statement of Appropriations and Expenditures (Continued)

TOWN OF ARLINGTON, MASSACHUSETTS — Year ended June 30, 1984

GENERAL FUND, Continued	Balance at July 1, 1983: Encumbrances and Continued Appropriations	Appropriations	Receipts and Transfers	Expenditures	Balance at June 30, 1984: Encumbrances and Continued Appropriations	Unencumbered Balance
GENERAL GOVERNMENT (Continued)						
Board of Registrars:						
Personal services	–	$ 58,434	$ 2,193	$ 45,090		$ 15,537
Expenses	$ 1,389	6,725	(138)	6,481		1,495
	1,389	65,159	2,055	51,571		17,032
Printing Town Report	200	5,000	2,568	7,702		66
Historical Commission, Art. 42-'70	2,945	2,450	–	454		4,941
Conservation Commission, Art. 61-'80, Art. 57-'81, Art. 60-'82	7,950	4,800	–	3,912	588	8,250
Combined town and school census, Art. 10-SPTM Oct. '77	–	–	3,000	–	–	3,000
Upgrading of wiring at Town Hall, Art. 22-SPTM Oct. '77	215	–	–	–	–	215
Town Day celebration, Art. 63-'81, Art. 66-'82	1,279	1	–	–	–	1
Town Parades	4,150	2,500	(218)	2,878	3,554	–
Annual audits of Town's financial records	–	26,620	7,009	19,387	7,233	7,009
Committee—air conditioning in Town Hall, Art. 9-'76	100	–	–	–	–	100
Christmas decorating committee, Art. 114-'79, Art. 112-'80	1,001	–	–	–	–	1,001
Energy Conservation Committee, Art. 97-'78	31,164	–	20,277	24,650	2,950	23,841
Records Preservation Committee, Art. 11-SPTM Oct. '77	100	2,000	–	–	–	2,100
Affirmative Action Program, Art. 46-'79, Art. 45-'80	1,284	–	–	471	–	813
Redecorating Town Hall, Art. 70-'79	–	–	415	–	–	415
Committee to study Leonard Collins memorial	–	500	–	–	–	500
Transfer to Committee duties to Permanent Building Committee, Art. 76-'79	1,004	–	–	–	–	1,004
Broadway Historic District Commission, Art. 79-'79, Art. 60-'80, Art. 59-'81, Art. 62-'82	2,610	800	49	979	–	2,480
Bicycle lane on Massachusetts Avenue, Art. 108-'79	2,100	–	–	–	–	2,100
Holiday display of American flags, Art. 117-'81, Art. 80-'82	275	1,200	–	–	–	1,475
Funds for Christmas lighting and decorating, Art. 67-'81, Art. 68-'82	–	300	–	300	–	–
Reorganization of Town government	11,750	–	–	7,750	4,000	–
Mgt. and nonunion pay increase, Art. 9-'81	–	1	2,913	983	–	1,931
Pay increase National Association of Government Employees, Art. 4-SPTM Sept. '82	–	37,154	(37,154)	–	–	–
Out of state travel, Art. 38-'81	1,303	2,800	–	3,737	–	366
Expenses of Capital Budget Committee, Art. 61-'81, Art. 55-'82	1,161	1	–	–	–	1,162
Elected official pay increase, Art. 25-'83	–	1	–	–	–	1
Local 680 pay increase, Art. 3-SPTM '82	–	1	–	–	–	1
Revaluation of taxable property	13,985	–	(2,095)	11,890	–	–
TOTAL GENERAL GOVERNMENT	$ 200,186	$ 1,983,731	$ 100,239	$ 1,953,020	$ 72,793	$ 258,343

Statement of Appropriations and Expenditures (Continued)

TOWN OF ARLINGTON, MASSACHUSETTS — Year ended June 30, 1984

GENERAL FUND, Continued	Balance at July 1, 1983: Encumbrances and Continued Appropriations	Appropriations	Receipts and Transfers	Expenditures	Balance at June 30, 1984: Encumbrances and Continued Appropriations	Unencumbered Balance
PLANNING AND COMMUNITY DEVELOPMENT						
Planning and Community Development:						
Personal services		$ 86,245	$ 6,193	$ 70,998	-	$ 21,440
Expenses		3,284	(273)	2,951	$ 39	21
		89,529	5,920	73,949	39	21,461
Redevelopment Board:						
Expenses	$ 97	9,350	(1,040)	3,396	5,000	11
Board of Appeals:						
Personal services		8,379	969	8,363	-	985
Expenses		1,700	1,400	2,716	189	195
		10,079	2,369	11,079	189	1,180
Arlington Center Project, Art. 81-'80	15,000	-	(15,000)	-	-	-
Refurnishing of Assessor's Office Art. 7-'80	4,923	-	427	4,245	1,013	92
Establishment of Industrial Development Financing Authority, Art. 76-'81	150	-	-	-	-	150
TOTAL PLANNING AND COMMUNITY DEVELOPMENT	$ 20,170	$ 108,958	$ (7,324)	$ 92,669	$ 6,241	$ 22,894
PROPERTIES AND NATURAL RESOURCES						
Division of Natural Resources:						
Personal services	-	$ 468,196	$ 36,871	$ 471,916	-	$ 33,151
Expenses	$ 8,649	60,000	(16,293)	47,543	$ 4,764	49
	8,649	528,196	20,578	519,459	4,764	33,200
Division of Properties:						
Personal services	-	103,354	4,616	104,729	-	3,241
Expenses	8,074	73,300	(13,566)	59,900	6,866	1,042
	8,074	176,654	(8,950)	164,629	6,866	4,283
Cemetery:						
Personal services	-	236,577	15,588	249,322	-	2,843
Expenses	1,524	24,900	(2,480)	23,183	657	104
Capital outlay	779	18,000	(492)	14,527	1,255	2,505
	2,303	279,477	12,616	287,032	1,912	5,452
Flags for Veterans graves—Art. 58-'83	422	2,000	-	1,518	-	904
Purchase of burial rights, Art. 95-'73	3,740	-	-	269	-	3,471
Appointment of committee—Spy Pond Art. 130-'71, Art. 62-'80	164	-	-	-	-	164
Acquisition of land—B&M Railroad, Art. 59-'73, Art. 88	26,650	-	-	-	-	26,650
Repairs to Reservoir, Art. 73-'81	57,283	-	(272)	56,882	-	129
Town clock		800	(49)	751	-	-
Acquisition of land MBTA	5,000	-	-	-	-	5,000
Cleaning of Mill Brook, Art. 114-'81	51	-	(51)	-	-	-
TOTAL PROPERTIES AND NATURAL RESOURCES	$ 112,336	$ 987,127	$ 23,872	$ 1,030,540	$ 13,542	$ 79,253
PUBLIC WORKS AND ENGINEERING						
Public Works - General Administration:						
Personal services	-	$ 214,957	$ 15,680	$ 224,789	-	$ 5,848
Expenses	$ 19	8,500	(1,711)	4,688	$ 1,771	349
	19	223,457	13,969	229,477	1,771	6,197

Statement of Appropriations and Expenditures (Continued)

TOWN OF ARLINGTON, MASSACHUSETTS — Year ended June 30, 1984

GENERAL FUND, Continued	Balance at July 1, 1983: Encumbrances and Continued Appropriations	Appropriations	Receipts and Transfers	Expenditures	Balance at June 30, 1984: Encumbrances and Continued Appropriations	Unencumbered Balance
PUBLIC WORKS AND ENGINEERING, Continued						
Engineering Department						
Personal services	-	$ 178,418	$ 17,501	$ 195,736	-	$ 183
Expenses	$ 626	7,459	(3,761)	3,569	$ 734	21
	626	185,877	13,740	199,305	734	204
Board of Survey:						
Expenses	75	900	(7)	764	56	148
Board of Public Works	-	425	-	304	-	121
Sanitation:						
Personal services	-	458,471	28,061	486,373	-	159
Expenses	34,192	438,312	(83,312)	379,777	8,194	1,221
	34,192	896,783	(55,251)	866,150	8,194	1,380
Maintenance of highways:						
Personal services	-	635,000	74,469	704,234		5,235
Expenses	10,121	215,000	165,937	351,072		39,986
	10,121	850,000	240,406	1,055,306		45,221
Snow and ice removal	360	203,003	6,142	209,506	-	1
Maintenance of snow equipment	7,862	70,511	(322)	78,051	-	-
Sand and salt	-	67,060	-	67,060	-	-
Maintenance of public sidewalks, Art. 48-'81, Art. 75-'82	1,155	80,000	3,872	75,479	8,143	1,405
Reconstruction of certain streets, Art. 47-'81, Art. 76-'82	234,541	170,000	(12,892)	257,451	13,075	121,123
Construction of sidewalks—Summer Street, Art. 50-'69	11,938	-	-	-	-	11,938
Private ways	24,056	25,000	(731)	9,549	-	38,776
Construction of town ways, Art. 47-'83	8,880	-	-	-	-	8,880
Paper Recycling Committee, Art. 87-'75, Art. 116-'79	6,924	-	-	-	-	6,924
Equipping and furnishing of Town yard, Art. 47-'79	926	-	-	926	-	-
Gypsy month control, Art. 19-SPTM Sept. '81	12,433	-	-	-	-	12,433
Preliminary engineering work, Art. 24, Art. 25 and Art. 28 - SPTM Mar. '82	2	-	-	-	-	2
Construction of Ridge Street	-	83,000	(3,484)	54,310	1,253	23,953
TOTAL PUBLIC WORKS AND ENGINEERING	$ 354,110	$ 2,856,016	$ 205,442	$ 3,103,638	$ 33,226	$ 278,704
COMMUNITY SAFETY						
Police Department:						
Personal services	-	$ 2,445,780	$ 180,263	$ 2,607,249	-	$ 18,794
Expenses	$ 12,175	141,925	53,686	187,978	$ 18,834	974
Capital outlay	17,847	54,500	(800)	70,461	1,057	29
	30,022	2,642,205	233,149	2,865,688	19,891	19,797
Community Safety Administration:						
Personal services	-	89,293	7,501	96,789	-	5
Fire Department:						
Personal services	719	2,755,935	193,634	2,878,121	-	72,167
Expenses	37,678	167,041	(14,176)	160,657	25,276	4,610
Capital outlay	53,097	30,080	(7,473)	69,925	2,173	3,606
	91,494	2,953,056	171,985	3,108,703	27,449	80,383

Statement of Appropriations and Expenditures (Continued)

TOWN OF ARLINGTON, MASSACHUSETTS — Year ended June 30, 1984

GENERAL FUND, Continued	Balance at July 1, 1983: Encumbrances and Continued Appropriations	Appropriations	Receipts and Transfers	Expenditures	Balance at June 30, 1984: Encumbrances and Continued Appropriations	Unencumbered Balance
COMMUNITY SAFETY (Continued)						
Community Safety Support Services:						
Personal services	-	$ 94,032	$ 12,324	$ 105,416	-	$ 940
Expenses	$ 9,807	75,514	(109)	67,584	$ 6,453	11,175
Capital outlay	10,750	11,900	(2,000)	16,582	3,549	519
	20,557	181,446	10,215	189,582	10,002	12,634
Street lighting	40,687	395,000	16,152	418,684	5,628	27,527
Conversion of traffic signals, Art. 60-'70	3,400	-	-	-	-	3,400
Renovation of traffic signals, Mill Street, Art. 51-'73	2,753	-	-	-	-	2,753
Pay increase—Patrolmen's Betterment Assoc., Art. 7-SPTM Sept. '81	-	97,574	(97,574)	-	-	-
Pay increase—Ranking Officers Association, Art. 8-SPTM Sept. '81	-	1	-	-	-	1
Pay increase—Local 1297 Firefighters Art. 6-SPTM Sept. '81	-	185,076	(185,076)	-	-	-
Installation of traffic signals, Park Ave. and Florence Ave., Art. 50-'81	2,987	-	-	-	-	2,987
Replacement of air warning sirens, Art. 53-'81	38,000	-	-	-	-	38,000
Quarters for Veterans of World War 1, Art. 109-'82	-	400	-	400	-	-
Indemnification of Retired Police Officers and Firefighters, Art. 81-'83	-	3,108	-	3,108	-	-
TOTAL COMMUNITY SAFETY	$ 229,990	$ 6,547,159	$ 156,352	$ 6,682,954	$ 62,970	$ 187,487
EDUCATION						
School—instruction	$ 1,122,056	$ 9,227,334	$ (18,736)	$ 9,278,794		$ 1,051,860
School—student support	81,022	897,477	(25,399)	869,374		83,726
School—instructional support	94,907	1,225,917	69,278	1,180,712		209,390
School—management services	155,505	1,630,580	(55,924)	1,545,004		185,157
School—operational and facilities services	161,834	2,494,385	171,999	2,763,882		64,336
Acquisition of land—Washington Street, Art. 48-'68	2,000	-	-	-		2,000
Fire protection system—schools, Art. 116-'71	7,521	-	-	5,461		2,060
Sidewalks and edgestones—pupil safety, Art. 38-'75	14,448	-	-	-		14,448
Operating and maintenance cost for Minuteman School Distnct, Art. 71-'82	-	1,076,976	-	1,076,976		-
Disposal of demountable buildings—Pierce School and Maple Street, Art. 21-SPTM Oct. '77	1,868	-	-	-		1,868
Student transportation	7,396	324,940	(22,207)	306,600		3,529
TOTAL EDUCATION	$ 1,648,557	$ 16,877,609	$ 119,011	$ 17,026,803		$ 1,618,374
LIBRARY						
Library:						
Personal services	-	$ 559,050	$ 33,738	$ 592,408	-	$ 380
Expenses	$ 2,708	207,646	(6,598)	197,688	$ 5,549	519
Capital outlay	12,987	1,656	-	14,379	204	60
	15,695	768,352	27,140	804,475	5,753	959
Design plans for renovation of Robbins Library, Art. 10-SPTM Mar. '77	20,000	-	-	20,000	-	-
Salary increases,Robbins Library professional staff, Art. 5-SPTM Sept. '81	-	16,328	(16,328)	-	-	-
TOTAL LIBRARY	$ 35,695	$ 784,680	$ 10,812	$ 824,475	$ 5,753	$ 959

Statement of Appropriations and Expenditures (Continued)

TOWN OF ARLINGTON, MASSACHUSETTS — Year ended June 30, 1984

GENERAL FUND, Continued	Balance at July 1, 1983: Encumbrances and Continued Appropriations	Appropriations	Receipts and Transfers	Expenditures	Balance at June 30, 1984: Encumbrances and Continued Appropriations	Unencumbered Balance
HUMAN RESOURCES						
Department of Human Resources:						
Personal services		$ 47,527	$ 3,476	$ 50,106		$ 897
Expenses		1,610	(70)	937		603
		49,137	3,406	51,043		1,500
Sealer of weights:						
Personal services		6,420	450	6,864		6
Expenses		500	-	446		54
		6,920	450	7,310		60
Veterans' Services:						
Personal services	-	30,650	2,104	32,033	-	721
Expenses	$ 8,783	101,560	90	71,501	$ 190	38,742
Capital outlay	-	960	-	960	-	-
	8,783	133,170	2,194	104,494	190	39,463
Board of Health:						
Personal services	-	75,705	5,362	79,112	-	1,955
Expenses	50	11,750	(408)	7,136	3,121	1,135
	50	87,455	4,954	86,248	3,121	3,090
Recreation Department:						
Personal services	-	149,464	(3,009)	146,454	-	1
Expenses	3,699	30,656	(7,564)	24,662	1,188	941
	3,699	180,120	(10,573)	171,116	1,188	942
Council on Aging:						
Personal services	-	54,046	3,679	57,725	-	-
Expenses	2,413	37,023	153	35,709	2,913	967
	2,413	91,069	3,832	93,434	2,913	967
Youth Services:						
Personal services	20,000	151,610	56,829	224,695	-	3,744
Expenses	2,149	16,700	(2,109)	14,368	858	1,514
Capital outlay	-	1,000	-	927	-	73
	22,149	169,310	54,720	239,990	858	5,331
Acquisition of land—Forest Street Playground, Art. 13-SPTM '73	7,500	-	-	-	-	7,500
Mystic Valley Mental Health Center, Art. 16-SPTM Sept. '81	-	1	10,000	10,000	-	1
TOTAL HUMAN RESOURCES	$ 44,594	$ 717,182	$ 68,983	$ 763,635	$ 8,270	$ 58,854
INSURANCE AND PENSIONS						
Pensions, noncontributory	-	$ 859,760	$ 63,757	$ 882,424		$ 41,093
Group life insurance	-	16,800	-	12,216		4,584
Group health and indemnity insurance	$ 568	1,568,704	59,431	1,572,810		55,893
Workers' compensation:						
Personal services	-	44,954	3,345	48,279	-	20
Expenses	143,519	379,170	(84,160)	315,133	$ 425	122,971
	143,519	424,124	(80,815)	363,412	425	122,991
Unemployment compensation program, Art. 56-'80, Art. 40-'81, Art. 36c-'82	74,438	50,000	-	90,438	-	34,000
TOTAL INSURANCE AND PENSIONS	$ 218,525	$ 2,919,388	$ 42,373	$ 2,921,300	$ 425	$ 258,561
Reserve Fund	-	$ 200,000	$ (174,876)	$ 3,500	-	$ 21,624
TOTAL GENERAL FUND	$ 2,864,073	$ 33,981,850	$ 544,884	$ 34,402,534	$ 203,220	$ 2,785,053

Statement of Appropriations and Expenditures (Continued)

TOWN OF ARLINGTON, MASSACHUSETTS — Year ended June 30, 1984

SPECIAL REVENUE FUNDS	Balance at July 1, 1983: Encumbrances and Continued Appropriations	Appropriations	Receipts and Transfers	Expenditures	Balance at June 30, 1984: Encumbrances and Continued Appropriations	Unencumbered Balance
PUBLIC WORKS AND ENGINEERING						
State Aid to Highway Program, Art. 46-'81, Art. 77-'82	$ 91,247	$ 99,942	$ 19,788	$ 16,409	$ 27,820	$ 166,748
COMMUNITY SAFETY						
Police—outside details, Art. 18-SPTM Oct. '76	4,160	-	118,356	124,758	-	(2,242)
TOTAL SPECIAL REVENUE FUNDS	$ 95,407	$ 99,942	$ 138,144	$ 141,167	$ 27,820	$ 164,506
CAPITAL PROJECTS FUNDS						
PUBLIC WORKS AND ENGINEERING						
Maintenance of highways—capital outlay	$ 18,294	$ 50,000	$ (14,953)	$ 47,640	-	$ 5,701
COMMUNITY SAFETY						
Joint Project, Art. 2-SPTM '80	199,190	-	150,000	235,142	$ 99,612	14,436
EDUCATION						
Enlargement of Arlington High School, Art. 2-SPTM Oct. '77	180,658	-	16,000	61,667	112,345	22,646
TOTAL CAPITAL PROJECTS FUNDS	$ 398,142	$ 50,000	$ 151,047	$ 344,449	$ 211,957	$ 42,783
ENTERPRISE FUNDS						
PUBLIC WORKS AND ENGINEERING						
Sewer Maintenance:						
Personal services	-	$ 65,500	$ 3,917	$ 69,214	-	$ 203
Expenses	$ 1,959	38,500	(7,104)	32,827	$ 341	187
	1,959	104,000	(3,187)	102,041	341	390
Sewer Extensions, Art. 33-'78, Art. 63-'79	6,706	50,000	-	2,780	-	53,926
Pump and Chamber—Magnolia Street, Art. 63-'70	1,047	-	-	-	-	1,047
Maintenance of Water System:						
Personal services	-	398,000	22,249	420,249	-	-
Expenses	32,335	165,000	(27,630)	153,202	14,136	2,367
Capital outlay	19,738	66,960	(16,738)	62,539	-	7,421
	52,073	629,960	(22,119)	635,990	14,136	9,788
Extension of Water Mains, Art. 22-'76 Art. 29-'77, Art. 34-'78	15,862	275,750	45,492	123,833	1,157	212,114
Water Services, Art. 36-'83	25,000	-	-	-	-	25,000
Maintenance of Drainage System, Art. 49-'81	48,274	-	(1,830)	9,789	-	36,655
HUMAN RESOURCES						
Veterans' Memorial Rink:						
Personal services	-	74,945	2,107	76,060	-	992
Expenses	9,067	67,700	(5,792)	69,660	2,172	(857)
Capital outlay	-	7,500	-	7,498	857	(855)
	9,067	150,145	(3,685)	153,218	3,029	(720)
TOTAL ENTERPRISE FUNDS	$ 159,988	$ 1,209,855	$ 14,671	$ 1,027,651	$ 18,663	$ 338,200

Statement of Appropriations and Expenditures (Continued)

TOWN OF ARLINGTON, MASSACHUSETTS — Year ended June 30, 1984

TRUST AND AGENCY FUNDS	Balance at July 1, 1983: Encumbrances and Continued Appropriations	Appropriations	Receipts and Transfers	Expenditures	Balance at June 30, 1984: Encumbrances and Continued Appropriations	Balance at June 30, 1984: Unencumbered Balance
INSURANCE AND PENSIONS						
Contributory Retirement System		$ 2,702,702	$ 2,527	$ 2,705,229		
Retirement Special Fund		580,000	-	580,000		
TOTAL TRUST AND AGENCY FUNDS		$ 3,282,702	$ 2,527	$ 3,285,229		
LONG-TERM DEBT ACCOUNT GROUP						
DEBT SERVICE						
Maturing town debt and interest	$ 888,744	$ 2,238,200	$ 41,245	$ 3,129,389		$ 38,800
TOTAL LONG-TERM DEBT ACCOUNT GROUP	$ 888,744	$ 2,238,200	$ 41,245	$ 3,129,389		$ 38,800
TOTAL TOWN	$ 4,406,354	$ 40,862,549	$ 892,518	$ 42,330,419	$ 461,660	$ 3,369,342

Recapitulation of The Tax Rate—Fiscal Year 1985

DEBITS	
Appropriations	$42,791,740
Court Judgements	26,266
Cherry Street Offsets	223,252
State and County Charges	4,522,325
Overlay Reserve	240,000
GROSS AMOUNT TO BE RAISED	47,803,583
CREDITS	
State Receipts	11,814,039
Local Receipts	5,364,548
General Revenue Sharing	822,000
Free Cash	444,549
Other Available Funds	127,479
TOTAL CREDITS	18,572,615
NET AMOUNT TO BE RAISED BY TAXATION	$29,230,968
TOTAL TOWN VALUATION	$1,219,991,200

Setting Tax Rate: Divide NET AMOUNT TO BE RAISED BY TAXATION by TOTAL TOWN VALUATION, multiply by 1,000.
(29,230,968 ÷ 1,219,991,200 = .02396 × 1000 = $23.96)



Town Treasurer John J. Bilafer

Town Treasurer Advocates Business Plan

From a financial point of view, 1984 was a disappointing year as the Town's financial condition continued to worsen under the pressures of Proposition 2½.

In October 1984, at the Town Treasurer's request, representatives from the Public Finance Division of the Bank of Boston made an oral presentation to town officials with regard to a comprehensive "credit analysis report" of the Town of

Arlington. This report had been prepared relative to the sale of bonds by the Town for various purposes voted at the 1984 Annual and Special Town Meetings. Some of the recommendations and comments contained in the report are disturbing to me as Town Treasurer because they show a weakening of the Town's financial stability. A summary follows:

1. Arlington has a high long term debt relative to other Aa rated communities.
2. The Town lacks a formal process for assessing and establishing multiyear priorities for capital equipment needs; including identifiable funding sources.
3. Arlington's overall financial condition has been weakened as a result of the substantial decline in free cash balances between 1982 and 1983.
4. Despite Arlington's efforts since 1979 to deal with its unfunded pension liability, it remains higher than the unfunded liabilities of other highly rated municipalities.
5. The Town lacks a formal process for setting water and sewer rates; including the adoption of a rate setting timetable and a list of direct and indirect costs.

It is my feeling that the Town should start to think about the development of a business plan, resembling those developed by private corporations similar in size to deal with these concerns. Together with other town officials, I will work to develop a long-term approach to the Town's financial structure.

Retirement Board — New Pension Funding Law

Prior to the passage last year of pension reform legislation which established the Division of Public Employee Retirement Administration (PERA), excess earnings of the state's retirement systems were used to defray current pension obligations. Section 28 of Chapter 661 of the Acts of 1983 eliminated the use of excess earnings for such purposes, but provided a three year phase-in period to ease the financial burden on the cities and towns of the Commonwealth.



Finance Committee members from left to right: Richard Fanning, Vice Chairman, Robert O'Neill, Chairman, William Shea, Vice Chairman, James Lordan, Vice Chairman, Mary Ronan, Christopher Economo, Marjorie Robinson, Robert Maher, Murdena Campbell, Paul Dooley, MacKay Fraser, Richard Smith, Executive Secretary, Deborah Ferraro, Michael O'Reilly, Kenneth Simmons, John Perry and Joseph Doyle, Secretary. Not pictured: Allan Tosti, Glenn Koenig, Martin Devine, John Deyst and Laura Morrisette.

Finance Committee Reviews Budget

The Finance Committee is made up of twenty-one members, one from each precinct in Town. Members are appointed by the Town Moderator, the Chairman of the Finance Committee and the Board of Trust Fund Commissioners. Each year the Committee considers and makes recommendations to the Town Meeting regarding town budgets and warrant articles which seek appropriation of town funds.

The Committee also administers the Town's Reserve Fund. This fund amounted to $200,000 for Fiscal Year 1985 (July 1984 through June 1985). The Committee transfers money from this fund to cover unforeseen or emergency expenditures which occur during the year.

For the fourth year in a row, the Town Meeting and the Finance Committee dealt with the constraints of Proposition 2½ in a responsible manner. Many Committee meetings were held throughout 1984, several in concert with Town Meeting. Again this past year, a Special Town Meeting was held within the regular Annual Town Meeting.

The Finance Committee encourages the many efforts being made by town officials and legislative representatives that will increase and improve the distribution of state revenues to the Town, thus benefitting Arlington property owners.

Human Resources

Human Resources Department Helps Recruit Tenants for the Central School

In 1984, the Division of Human Resources continued to provide management support for a variety of social services for all Arlington residents.

A temporary, new home was found for the Adult Day Health Center at the site of the old St. Camillus Church Hall. A great deal of searching and negotiation was required to find this very good location. When renovations are completed at the Central School, the Adult Day Health Center will relocate there in a space designed to meet their needs.

The Human Resources Division has helped to recruit tenants for the Central School. The area office of the state Department of Mental Health has been successfully enlisted. The Department of Mental Health will join the Department of Social Services in occupying a fairly large portion of the building. The Central School facility will enormously increase the quality and availability of social services to the elderly in Arlington.

Renovations to the Youth Consultation Center were completed and celebrated by an open house in January. The state Department of Public Health finally licensed the Center as a health clinic in November. As a result, a contract with Blue Cross and Blue Shield appears imminent, and will allow Blue Cross and Blue Shield payments to the Center for services it provides. The Board of Youth Services has broadened the scope of its purview and is now actively examining Arlington's response to acts of vandalism. At the request of the Board of Selectmen, the Board is also looking into the ways in which the community can appropriately intervene in situations of youthful depression.

Representation on Numerous Social Service Agency Board of Directors

The Division of Human Resources represents Arlington on the Board of Directors of several social service agencies. The Office serves on the area board of the state Department of Social Services. This board has been very active in addressing the problem of sexual abuse of children, and has examined the availability of youth services in the area. In addition, the Town is represented by this Office on the Board of Directors of the American Red Cross. The Red Cross is in the process of realignment of its offices, and as of January 1984, Arlington is included as part of the Cambridge area. The Office seeks greater visibility and a closer working relationship with this important social agency. This Office also serves on the executive committee of the Local Official Human Service Council (LOHSC), an affiliate of the Massachusetts Municipal Association. Its purpose is to oversee and propose state legislation affecting the delivery of human services at the local level.

Most recently, this Office, in cooperation with the Town Manager's Office and the Affirmative Action Office, worked on and submitted the Section 504 Self-Evaluation Report. This report inventoried the accessibility of town buildings and programs for people with disabilities and made recommendations for better accommodations. The Division of Human Resources continues to work with a committee representing people with handicaps on this project.

Other Human Resource Division Programs

The Human Resources Division provides oversight for a variety of programs. The Reservoir Beach, a first class recreation area, received unprecedented use this last summer. The Board of Health, Sealer of Weights and Measures, and the Consumer Division received and settled more complaints than ever before. The Council on Alcohol Education continues to grow in its influence and is to be commended on the growth of its SADD program (Students Against Driving Drunk). New England Patriots players have worked with Arlington's SADD program to encourage students to be aware of the effects of alcohol and other drugs. Finally, Mr. John Sullivan was appointed Veterans Agent replacing Ms. Victoria Whittier, who retired after many years of dedicated service.

The Division of Human Resources looks forward to the challenges of 1985, and hopes to continue to better the quality of life of Arlington residents.

Consumer Affairs Receives More State Funding

The Consumer Affairs Office maintained a high level of service in 1984, continuing its recovery from major funding and staffing cutbacks in 1980 and 1981. The consumer attorney served as acting coordinator on a part-time basis. A particularly capable and committed senior mediator worked with the coordinator, mediators, volunteers, interns and work study students. The Office has earned an increased grant from the state Attorney General for calendar year 1985.

Sealer of Weights and Measures

The Town Government, acting on behalf of its citizens, has charged the Office of Sealer of Weights and Measures with the responsibility of assuring that the consumer receives a fair exchange of goods and services. Again in 1984, scales, gasoline pumps, oil delivery trucks and taxi meters were inspected and sealed according to law. Prepacks and preweighted products were also tested for weight accuracy.

Today, with so many daily contacts with taxi cabs, gasoline stations, and businesses equipped with automated weighing and metering devices, the inspector's measurements and his subsequent seal are as useful as ever.

Veterans Services — Clearinghouse for Veterans Benefits

The Veterans Services Department aids and assists all veterans and their families in times of need. Veterans are eligible to receive professional counseling regarding applications for federal and state benefits, financial assistance, medical assistance, educational benefits, and burial benefits. The Department registers veterans who are buried at Mt. Pleasant and St Paul's cemeteries, and decorates their graves on appropriate occasions. The Veterans Services Department is also responsible for the managing and organizing of the Memorial and Veterans' Day observances.

Board of Health Receives New State Manual on Public Health Laws

During 1984, local boards of health were provided with the 1984 Supplement to the Manual of the Laws Relating to Public Health. This volume is intended to update the volume published in 1980. The supplement contains all those laws pertaining to public health that have been passed since the printing of the previous volume and also contains any amendments to the laws. The Manual of Laws and its supplement can be a valuable resource in assisting boards of health in carrying out their responsibilities; however, no provisions were made for the manpower and funding needed to enforce the laws promulgated by the Massachusetts Department of Public Health. The Board of Health will continue to endeavor to do its very best by increasing productivity.

The annual influenza clinics were conducted by the employees of the Board of Health with the cooperation of the employees of the Council on Aging and many volunteers. Each year more and more senior citizens and residents with chronic illnesses take advantage of the influenza clinics and avail themselves of the inoculation.

Arlington Youth Consultation Center Becomes a State Licensed Clinic

In 1984, the Arlington Youth Consultation Center successfully concluded a seven year effort to become a state licensed clinic. Five of those seven years were spent trying to get a bill passed through the Massachusetts legislature allowing a municipal agency to be licensed by the state. A bill was finally passed in December 1982. The effort to pass the legislation was supported by the Arlington Selectmen, former Senator Rotondi, Senator Kraus, and Representatives Cusack and Gibson. The last two years of the licensing project were spent completing the licensing process with the state Department of Public Health. The license was finally issued on October 23, 1984.

The state license allows the Center to bill Blue Cross for treatment provided to Arlington residents. As a result, the net cost of the services provided by the Arlington Youth Consultation Center will decrease.

The Arlington Board of Youth Services was established in 1962. The Board evolved from various parent/citizen groups concerned with problems affecting the Town's youth. A professional advisory committee was formed to respond to these concerns and did an assessment of the needs of the Town's youth. This led to the filing of state legislation requesting permission for the establishment of a Department of Youth Services. Arlington was the first town in the state to establish such a department.

The advisory committee requested that Town Meeting establish a Board of Youth Services to oversee this Department, and it was in fact created in 1963. Board members are Arlington citizens, who are recommended by the Town Manager and approved by the Selectmen. The Board meets monthly to set policy, recommend the budget, and direct and monitor the services provided by the Arlington Youth Consultation Center (AYCC). It also acts as a liaison between AYCC and town government and serves as an advocate on issues that concern Arlington's youth.

With the support of the Board of Youth Services, the Arlington Youth Consultation Center was established to respond to teenage drug use in the Town. Center activities have expanded to provide professional counseling and support services to Arlington youth and their families.

The Board has advocated numerous other programs, including the establishment of the Arlington Council on Alcohol Education and a vandalism committee. Periodic needs surveys among town agencies serving youth have been undertaken.

The Arlington Board of Youth Services is committed to Arlington's youth and is guided by the belief that young people are valuable human beings who must be cared for, respected, and offered appropriate supports and services to enhance their growth; that the young people of Arlington are an important part of the citizenry of the Town and vital to its growth and spirit; and, finally, that Arlington's young people have the ability and energy to contribute to the betterment of the community and those energies must be tapped and channeled in a productive way.

Board members are committed to improving the quality of life for Arlington's young people.

Council on Aging Prepares for Central School Occupancy

For the Council on Aging, 1984 was a year of challenge and achievement. The Council has been preparing for the most dramatic event in its eighteen year history, the opening in the summer of 1985

of the new Multipurpose Senior Center in the Central School.

Planning for Central School Occupancy

Along with the Arlington Seniors Association and other planned Central School occupants, the Council on Aging has been intensely involved in plans to make the best use of space at the Central School, particularly to ensure the proper mix of social services.

Over $70,000 has been raised to provide furnishings for the building. The Council's goal of $100,000 appears readily achievable. Furnishings have been carefully selected to complement the architectural design and facilitate programming and client integration.

A careful analysis of the needs of Arlington's elderly population has been completed to ensure that the new facility attracts all segments of the senior population: well and frail, men and women, young-old and old-old, all income levels, homeowners, renters, and tenants of public housing. Memorandums of understanding have been drafted with other social service agencies to bring special health, day care, educational and nutrition services to the center.

Management Initiatives

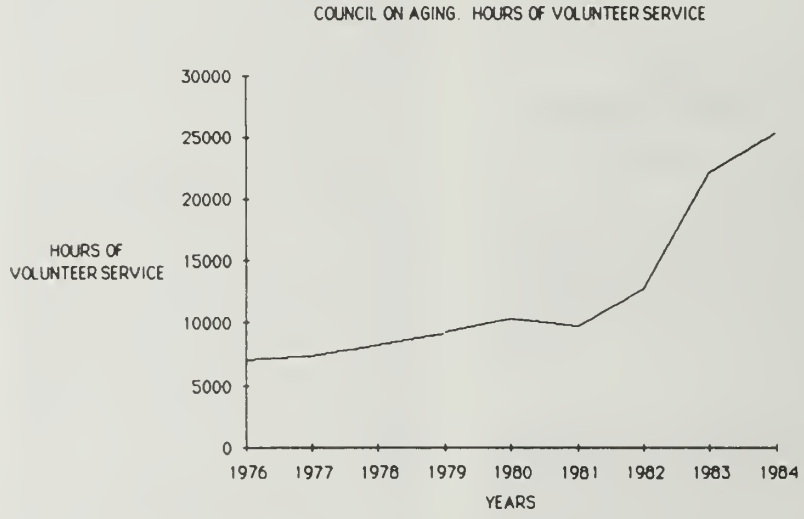
The Council on Aging has implemented a number of management initiatives which have increased productivity and efficiency. Client records have been computerized to provide more reliable information for referral and statistical analysis. The Council's funding and manpower sources have been broadened to allow service growth without increasing municipal funding. A larger percentage of the Council's budget is currently funded through state and federal grants than ever before. The cost per unit of service provided by the Council on Aging has continued to decline, dropping from $2.24 in 1976 to $1.30 in 1984. The decrease in cost is due to the continued generosity of volunteers who contribute their valuable time and skills to many Council programs. In 1984, 25,416 volunteer hours were donated, the equivalent of fourteen full-time positions. Volunteer contribution is gratefully acknowledged.

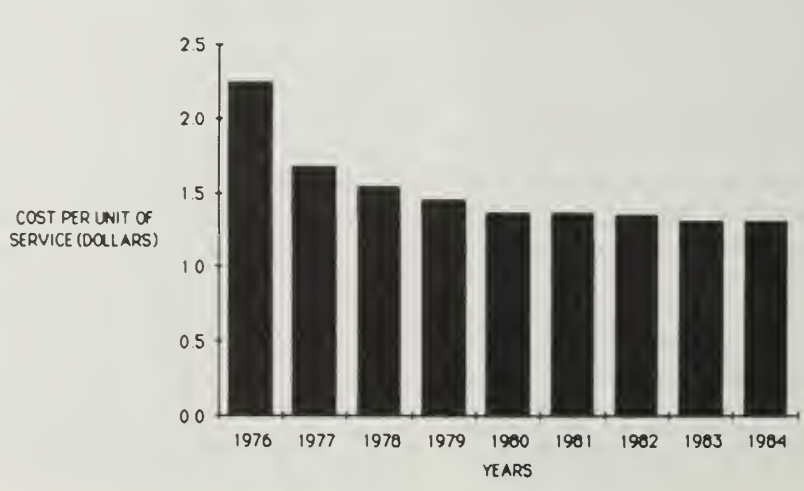
Organizational Development and Advocacy

The Council continued to nurture the private non-profit corporations it helped create in the 1970's and early 1980's. The Cooperative Elder Service's Adult Day Health Center was moved to a temporary site in Arlington pending its final relocation to the new Senior Center. The Council provided technical assistance and staff support to the Arlington Seniors Association, whose recreational and educational focus allows the Council to concentrate on health and social service provisions. The Council estimates that over 1.4 million dollars of services to Arlington's elderly were generated in Council-sponsored activities during 1984.

The winner of the fifth annual Organizational Service to the Elderly Award was given to the Arlington Redevelopment Board in recognition for their work on the Central School project.

The Council on Aging appreciates the support it has received from the many groups and organizations who have cooperated with it in joint programming and planning. With its strong policy-making and advocacy role, the Council on Aging will continue to work to improve the quality of life of Arlington elders.





Council on Alcohol Education Observes Promising Changes in Attitude

In 1984, alcohol and other drug abuse among teenagers, and the dangers of drinking and driving received widespread attention statewide. Arlington continued to be in the forefront of communities addressing these problems with the Arlington Council on Alcohol Education completing its seventh year of operation.

While the Council provides education for the entire community, most of its efforts this past year focused on young people. A substance use survey, which was first distributed two years ago to all Arlington High School students, was given again to determine if there had been any changes in behavior since that time. Comparisons showed that students are now using fewer street drugs, but the use of alcohol remains high.

Two significant decreases were in the area of drinking and driving. Among students there was a ten percent decline in drinking and driving, and a twenty-five percent decline in the number of students who had been willing to ride in a car with a driver who had been drinking. The Council attributes these encouraging changes in behavior and attitude to the success of the SADD (Students Against Driving Drunk) program at the High School. This year, SADD celebrated its first anniversary with special assemblies for all students featuring Brian Holloway of the New England Patriots and Robin Young of Channel 7 as guest speakers.

A survey similar to the one given twice at Arlington High School was distributed by the state Department of Public Health to 5,000 randomly selected students in the state. The results revealed that alcohol and other drug abuse among Massachusetts high school students exceeded national averages. Stunned and disturbed by the results, Governor Michael Dukakis announced a major public service campaign to discourage students from using alcohol and drugs that would include his appearance at several high schools. He chose Arlington High School for his first visit.

In an attempt to prevent drunk driving accidents during prom time, the Council worked with the Arlington Youth Consultation Center (AYCC), SADD, the high school staff, and parents to make available a hotline where students could call anonymously for rides home at any hour of the night. Six students were safely driven home, three of them at 5:30 in the morning.

The Council conducted its fourth annual community-wide campaign to help reduce the incidence of drinking and driving accidents during the holiday season. Five thousand fliers giving statistics on alcohol-related fatalities and guidelines for responsible drinking were distributed in liquor stores, supermarkets, church parking lots, libraries, and local restaurants where alcoholic beverages are served. SADD co-sponsored the program as part of its mandate to conduct community awareness programs.

The Arlington High School chapter of Students Against Drunk Driving (SADD) attended a special SADD program at the State House and met with State Senator Richard Kraus and State Representative Mary Jane Gibson.



Recreation Division Reduces Net Cost; Sports Center Self-Supporting

The Recreation Division continued to provide a diversified program in 1984. Ever changing to meet the residents' needs and interests, the Division's offerings strive to enhance the quality of life in Arlington.

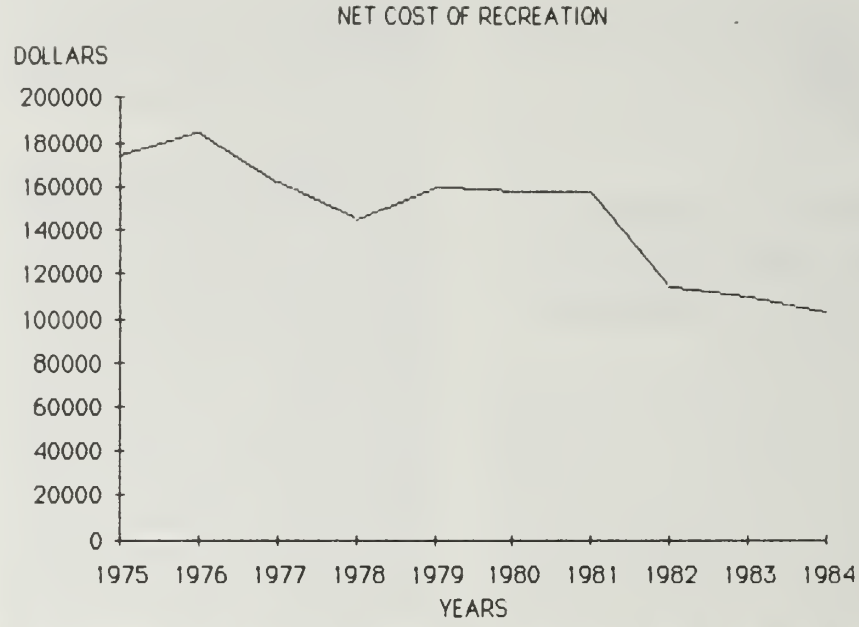
The highlights of 1984 included an ambitious and popular ski program consisting of a weekly instructional program and day trips. Jazzercise, a fitness program for people of all ages, was held year round, while gymnastics classes for youth met thirty-six weeks during the year. Bas-

ketball dominated the winter months as thirty-nine teams, involving players of grade school age through adult age, played each week.

During the summer, residents had ample opportunities to take part in activities. Reservoir Beach had another banner year. Open seventy hours per week, attendance averaged over 1,000 people each day. Summer playgrounds, coupled with an extensive camp and clinic program, serviced over 2,000 youngsters during July and August. In the evenings, over four hundred adult softball games and close to one hundred basketball games were played. Many people enjoyed the outdoor movies at the Sports Center.

Decline in Net Costs of Recreation Programs

Over the past ten years, the Recreation Division has worked toward reducing the net cost of its activities. This has been accomplished through the use of volunteers, working with other agencies and groups to plan cooperative ventures, and by establishing reasonable fees for services. The graph above illustrates Recreation Division appropriations minus recreational fees.



Veterans' Memorial Sports Center

The Sports Center began its eighth year of operation under management by the Town in October of 1984. The Town has continued to run the facility with income slightly surpassing operating costs. Over the years, the Sports Center has been a tremendous resource for recreational activities. In addition to a busy six month ice skating season, the Center accommodates roller skating, tennis, an active summer day camp and seasonal special events.

Regional Special Olympics Held in Arlington

In the spring, the Recreation Division played a key role in the organization of the Regional Special Olympics Track Meet, which was hosted by the Town. Recreation personnel were responsible for setting up the competition and the clinics. A team of athletes from Arlington Recreation took part in the events and were honored for their outstanding sportsmanship.



Volunteers helped make the Eastern Massachusetts Special Olympics, held in Arlington, a big success.

The mission of the Recreation Division is to enhance the leisure life-style and quality of life for all people of Arlington. The Division will continue to strive to deliver excellent services while remaining responsive to the current economic climate.

Park and Recreation Commission

The Park and Recreation Commissioners, like all municipal officials, have attempted to deal in a responsible way with the financial constraints that Proposition 2½ imposes on municipal services.

Through more innovative approaches, the Recreation Division was able to provide diversified recreation offerings for all ages. Non-residents are permitted to sign up for recreation programs after ample opportunity has been given to local residents.

In 1984, the Commission successfully sponsored a warrant article which changed the hours of park closings from 10 PM to 9 PM. Responding to outside requests for permission to use park property, the Commission reaffirmed its long-standing policy denying the use of public park areas to profit-making individuals or groups. Rental of a given park would be denied to any group if it interfered with the public access and use.

The Commission wishes to stress the need for an ongoing plan of action for short and long term maintenance of Arlington's parks, playgrounds and athletic fields. Just as it is important to maintain and fund the Town's roads and public ways, it is equally vital to preserve a safe and attractive environment by establishing and funding a program for the care and restoration of the Town's parks and recreation areas. The Town needs to protect these areas from misuse and blight. Arlington's liveability depends upon it.

Town Statistics

Arlington is situated six miles northwest of Boston, in latitude 42 degrees 25 minutes north; longitude 71 degrees 09 minutes west; at an elevation above mean tide from 4 to 377 feet.

Massachusetts Avenue at Cambridge line, elevation 10 feet.

Massachusetts Avenue at Pleasant Street, elevation 48 feet.

Massachusetts Avenue at Park Avenue, elevation 155 feet.

Park Circle at Eastern Avenue (base of standpipe), elevation 377 feet.

Crescent Hill Avenue at Park Place, elevation 281 feet.

The Town and part of what is now Belmont were set off from Cambridge and incorporated as West Cambridge in 1807. The name was changed from West Cambridge to Arlington in 1867.

Area of Town, including that covered by water 3,517½ acres or 5½ square miles; area covered by water, 286.2 acres.

Parks: Town 158.27 acres, Metropolitan 52.25 acres

Total cemetery area, 51.20 acres

Public Streets and Town ways: Macadam 9.73 miles; oiled gravel 11.43 miles; bituminous concrete 73.66 miles; total 94.82 miles.

State Highways and parkways, 6.11 miles

Private streets open for travel, 24.49 miles

Paper streets, 3.66 miles

Permanent sidewalks: bituminous concrete, 36.53 miles; brick, 1.35 miles; cement, 64.73 miles

Edgestones, 87.96 miles

Sewer system, 116.66 miles

Water system, 129.81 miles

Storm drain system, 76.72 miles

Catch basins, 3,640

Education and Libraries

School Committee and School Department Committed to Excellence in Education

Overview

This school year, like those preceding it, brought many challenges, concerns and changes. Delivery of quality education in a cost-effective manner remains a challenge due to budget constraints, declining enrollments and reduction-in-force. In September of 1983, the total enrollment was 4,775 compared to 4,950 in 1982, a reduction of about 170 students systemwide. Due to budget constraints and declining enrollments, it was necessary to eliminate twenty-two staff positions. These staff reductions were primarily at the elementary school level where several classrooms were closed due to school consolidation. There were additional staff reductions in management services, administration, operation and facilities.

The Joint Occupancy Program

Having identified surplus space at two elementary schools and the junior high schools, the Town's joint occupancy program was well under way. Suitable tenants were found for two surplus classrooms at the Stratton School and four surplus classrooms at the Dallin School. Much planning and dialogue with staff, community, PTO organizations and especially residents was necessary. Safety, traffic and management details of joint occupancy were solved in this framework. Tenants were not found for space identified at the Gibbs Junior High School and the Ottoson Junior High. Nevertheless, the work to find occupants who could rent this space continued in conjunction with the Town's leasing agent, Kevin Feeley. The goal is to locate tenants who will not disrupt the academic or neighborhood community.



School Committee Members: seated from left to right, William J. O'Brien, William A. Carey, Jr., Stephen J. Conroy, Chairman, Michael T. Peters; standing from left to right, Kathleen Kiely Dias, Linda A. Braun, Alexander B. Wilson, Patricia B. Worden. Not pictured: Daniel J. Kelly, Jr.

School Department Reorganization

Much time was spent on the reorganization of the School Department. With the resignation/retirement of Arnold Lanni as Assistant Superintendent for Elementary Education, and with the opening in Pupil Personnel Services when Walter A. Devine became Superintendent of Schools, the central administration reorganization moved forward. The vacant positions of Assistant Superintendent for Elementary Education and the Assistant Superintendent of Secondary Education were combined into one position of Assistant Superintendent for Curriculum and Instruction, K-12. The position of Director of Pupil Personnel Services was expanded to cover many other administrative responsibilities. Specifications were drawn up for these two positions, and were advertised. The searches were undertaken with the establishment of screening committees and criteria for final selections. In January, Joanne M. Gurry was recommended and appointed as Assistant Superintendent for Curriculum and Instruction, K-12. She had served as the Director of Reading/Language Arts, K-12, for the past three years. John J. Welch was recommended and appointed as Assistant Superintendent for Program and Pupil Support Services. He was selected during a second posting and screening process. Assistant Superintendent Welch was previously Assistant Superintendent at Tantasqua Regional and Union 61 at Sturbridge, Massachusetts.

School Committee Remains Unchanged After Elections

The School Committee membership remained the same with the re-election in March of Kathleen Dias, Alex B. Wilson, and Patricia Worden. Stephen Conroy was elected chairman of the Committee at the reorganization meeting also held in March. A newcomer to the School Committee, Mr. Conroy represented his colleagues on the School Committee in the budget approval process with the Finance Committee, the Board of Selectmen and the Town Meeting.

The School Committee meets twice a month during the months of September through June and as needed during the summer. Agenda items included staff and administrative appointments, budget deliberations, program overviews, preliminary negotiations, joint occupancy, reduction-in-force and recall

of staff. Much preparation goes into these meetings. The members spend a great deal of time preparing for the meetings and talking to staff, the administration and their constituencies about school concerns.

Elementary Schools

Many changes are evident in the elementary schools. There were several teacher transfers due to classroom closings at some schools and changes in enrollment at others. Extended day programs, privately operated, have become an important adjunct to the elementary program, meeting the needs resulting from the changing lifestyles of working parents as well as students' social and developmental needs.

An increase in students from foreign countries is noted and serves as a broadening learning experience for our students, staff and administrators. The cooperative effort of staff and volunteers contributed to the academic success of the foreign students for whom English is a second language.

The Salute to Our Statue of Liberty, Celebration of American Education Week, reading programs, participation in Town Day, musicals and field trips were a few of the many activities scheduled at the elementary schools in 1984.

Junior High Schools

The junior high schools, places for students to learn, explore and develop their potential, provide an excellent transition from the neighborhood school to high school. The students attended career days and academic planning sessions with guidance counselors and worked within inter-disciplinary clusters. Intramurals are a vital part of the students' programs along with clubs and competitions. Students raised funds to help those less fortunate. The Junior High experience is rewarding; students have a wide range of opportunities to explore new interests in challenging programs.

Arlington High School

The High School worked on the development of new graduation requirements in response to many national and state reports concerning "excellence in education", "back to the basics" and "accountability". Many curricular areas are under review as scope and sequence is being developed and refined.

Thomas Reis, Administrative Headmaster of Arlington High School for the past five years, gave his notice of resignation, effective at the end of the school year, to assume the superintendency of the Medfield Public Schools. A search was started to fill his position. The process was moved along quickly by the educational consultants at the New England School Development Council (NESDEC), who screened applicants. After the School Committee publicly interviewed three finalists, Mr. Stephen Dlott, a former Arlington High School teacher, was recommended to the School Committee by Superintendent Devine. Mr. Dlott was unanimously appointed to the position.

Volunteers

The volunteer program under the direction of Ruth Mahon remains a vibrant and important feature of the school system. Progress has been made in increasing the involvement of those in the community who are not parents. The local media has promoted volunteer participation by recognizing Arlington citizens of all ages, who take time each week to help the educational system.

Placement Statistics

The placement of the class of 1984, described below, indicates that Arlington students are motivated and that the strong curriculum at Arlington High School is meeting the academic needs of the students.

Excellence in Education

The highly trained staff of Arlington schools is the most important resource in meeting the educational and developmental needs of students. Arlington has a reputation for its high standards and the excellence of its staff and programs. The School Department hopes to retain its staff, to attract the best candidates as openings occur and to work with teachers to continue to upgrade their skills by in-service training and further education.

The strength of society is predicated on its educational system. An excellent education is only possible with a committed and capable staff and the encouragement of the community. The School Department and School Committee are dedicated to excellence in education.

Placement Statistics

To Post Secondary Education	Number of Graduates	Percent
Colleges and Universities	179	48.7
Junior colleges & Business schools	63	17.2
Technical & Nursing schools	8	2.2
Preparatory schools	7	1.9
Post Graduate schools	5	1.4
Awaiting decisions	1	3.0
Other Placement		
Military service	9	2.5
Work	75	20.4
Unclassified	10	2.7

Minuteman Tech Enhances School Services

During 1984, Minuteman Vocational Technical High School engaged in a number of projects which were designed to enhance the school's service to students and the community. Many Arlington residents take advantage of Minuteman Tech. The largest proportion of students from the sixteen towns which make up the Minuteman district, almost 30 percent of Minuteman's enrollment, reside in Arlington.

Collaboration with Colleges

As a result of collaborative arrangements with nearby colleges, Minuteman Tech students are now able to earn college credits for work that they have completed in the school's technical programs. For example, a Minuteman Tech electronics graduate who enters Massachusetts Bay Community College for microelectronics study will be given 13 credits in electronics.

Collaboration with Industry

In 1984, General Motors Corporation selected Minuteman Tech as the site for a new automotive service education program which was set up in conjunction with Massachusetts Bay Community College. General Motors is providing special training to Minuteman Tech's staff in the most up-to-date automotive service technology, and giving $100,000 in new automotive equipment to Minuteman Tech each year. The training and equipment will have a major impact on existing high school and adult programs in auto mechanics. Graduates will be ready to repair the vehicles of tomorrow.

Computer Literacy

A required computer literacy program was implemented for freshmen in 1984. The program was well-received by students and will be continued on a permanent basis. Computer training develops the technological literacy which is needed in all occupational fields.

Principles of Technology

Minuteman Tech was selected as one of two vocational-technical schools in Massachusetts to offer an experimental physics/math course. This course is being designed and tested in a cooperative effort involving thirty-one states. It emphasizes laboratory work and math calculations related to the technical majors of students. Most importantly, it promotes an understanding of the principles of physics in a manner designed to prepare a student for the lifelong learning needed to cope with the rapid pace of technological development in society. Outside funding also supports this project.

Energy House Operation

The student-constructed super-insulated Energy House has enhanced student curriculum in the construction and heating/ventilating trades. The adult education course on super-insulated houses was so successful that it could not handle all applicants. Special seminars were also presented to contractors, bankers, realtors, and building inspectors.

Hotel Project Planning

Work was begun on a hotel/conference center proposal which would be a major resource for many students. The proposal to build a hotel/conference center at Minuteman Tech generated some opposition from local groups. Work is now underway to provide answers to several questions which were raised on such issues as the approval process and real estate taxes.

Training Grants

During 1984, Minuteman Tech applied for and received a number of grants from the Massachusetts Department of Education. These provided equipment to set up adult training programs in Computer Aided Drafting (CAD), Machine Shop Computer Numerical Control (CNC), Mold Making, Advanced Welding, Computerized Auto Maintenance and Automated Office Skills. Students also benefitted from this equipment. Minuteman Tech is the first high school in the state to institute a full-fledged two-year CAD training program for drafting students. Additional state grants provided funding for summer enrichment programs in printing, drafting, auto mechanics, robotics, culinary arts and cosmetology. Grants also funded curriculum development projects in basic skills and career education with a focus on non-traditional jobs.

Energy Conservation

Minuteman Tech received state and national awards in 1984 for its unique energy conservation system. The system utilizes geothermal wells and solar panels which operate in tandem to provide domestic hot water as well as heating and cooling for portions of the building. The "Geopump System" currently puts out approximately a half-million BTU's per hour on a continuous operational basis. The ultimate goal is to eliminate the use of fossil fuels entirely for heating and cooling of the building.

Maryellen Remmert: New Director of Robbins Library

For the Robbins Library, 1984 was a paradoxical year of progress and setbacks. Considerable headway was made on several projects of long term significance while other projects experienced minor delays and problems.

The library continued to provide the same level of basic service to the community as was offered in previous years despite additional personnel losses and staff turnover. Special programs for senior citizens such as the Foxy Folks, Senior Forum and trips to cultural events were still offered, but less frequently than in recent years. Outreach services to nursing homes and shut-ins also continued. Staff were encouraged by the ongoing usage of the services of the Employment and Education Center

which opened in the fall of 1983. The library maintained its very active schedule of events for children including weekly story hours, Saturday programs and special events.

The Robbins Library system was heavily utilized by residents in 1984. Library patrons borrowed 371,067 materials from the Robbins, Fox and Dallin libraries, and library staff provided 47,797 answers to specific questions. The 590 programs offered were enjoyed by 16,113 children and adults. The Children's department alone sponsored 431 activities.

Personnel changes occured in nearly every department in 1984. Two full time positions were lost due to attrition, and the department head position of Art & Music Librarian was downgraded to a staff librarian position. Peter Fenton resigned as library director in June and was replaced in November by Maryellen Remmert. Ms. Remmert had worked as a reference librarian, community services librarian, assistant director, and acting director of the Robbins Library between 1974 and 1981. She then became the Director of the Bridgewater Public Library in 1981. The Robbins Library staff shared a strong commitment to public services and maintained quality library service despite reductions in staff. The library is grateful to those citizens who volunteered their time to assist with system operations.

In 1984, the library embarked on an extremely ambitious project with twenty other libraries (known as the Minuteman Library Network) to develop a shared computer system. This will enable the library to automate its circulation system and provide residents with access to collections of nearly two million volumes. Before the circulation system can go online, library staff must convert the present paper records of collections to machine readable form. This required staff to place identifying barcode labels in every book and record in the library collection. The barcoding project continued steadily throughout 1984. Next, staff needed to enter bibliographic and location information into a computer for each of the 160,000 books and 7,025 recordings in the library's collection. In order to go online by January 1986, staff must contribute 144 hours per week to data entry, or an average of 6 hours per week per staff member. This ambitious project was given a high priority, evidenced by the closing of Robbins Library to the public for a week of afternoons in February. The library continued to use microcomputers for such internal operations as record keeping, statistics, mailing lists and word processing. Microcomputer use was expanded to include files on information and referral, business annual reports, college catalogs, films and cassettes and magazine holdings.

To reduce thefts in the book and record collection, a security system was installed. Before the system could operate, library staff had to process each book and record. This project continued throughout 1984 and should be completed within one year.

The condition of the three library buildings was a source of major concern this year. Repairs were needed to the roofs at the Fox and Dallin Branches and to the heating system, roof, elevator, and building security system at the Robbins Library.

Incidents of vandalism increased. Frustration was experienced by the public, town officials and library staff when construction and security problems prevented the newly built handicapped ramp from being opened. It is hoped that a card access system will allow the ramp to be opened in early 1985.

Positive steps were taken towards securing funding for an addition and renovation to the Robbins Library building. Library supporters sponsored the filing of a bill in the Massachusetts Legislature which would provide state funding on a competitive basis to municipalities for the construction and renovation of public libraries, up to 75% of the cost of the approved project. The Arlington League of Women Voters held tours of the Robbins Library for legislators and interested citizens to show people the need for the addition and renovations, and to allow them to view building designs done by the architectural firm of Wallace, Floyd, Associates.

The library enthusiastically began planning for the 150th anniversary celebration of the founding of the children's library in Arlington, the first free children's library in Massachusetts. A citizens advisory committee assisted library staff in planning a variety of programs and activities to honor this achievement.

The next year will be one of the most challenging periods in the library's history. The automation of the library's circulation system should be given highest priority by library administration, staff, and the public. The realization of this project will increase citizen's access to materials in surrounding towns and should help to relieve some of the pressures on an overburdened staff. It will be an exciting year as the library celebrates the 150th anniversary of the founding of the children's library, and begins efforts at raising funds for an addition to the Robbins Library building. Finally, the 1978 analysis of the library and community will be updated in order to provide a blueprint for Arlington library services in the years to come.

Library Trustees' Expenditure of Trust Funds Exceeds Previous Levels

Work towards major renovations to the Robbins Library, the recruitment of a new library director, and the expenditure of trust funds on important projects kept the Board of Trustees fully occupied in 1984.

The possibility of an expanded and renovated Robbins Library was unveiled in January as the firm of Wallace, Floyd, Associates presented trustees with architectural drawings of what Robbins Library could look like in years to come should several million dollars in funds become available. Realizing the improbability of tax funds appropriated for this purpose, trustees paid for a study by the



(Advocate photo by Ann Marie Reidy)

fundraising firm of Ketchum, Inc, to determine if there was a potential in Arlington to raise a large sum immediately for such a project. The report conclusions were less than enthusiastic. Despite the bleak outlook for immediate fundraising, a trustee committee drew up a bill to be introduced in the 1985 session of the Massachusetts State Legislature. The bill would provide funding for library construction and reconstruction in Massachusetts communities. Robbins Library trustees are energetically backing the bill, and have requested townspeople to lobby for its passage in the hope that Arlington can avail itself of the potential funding in the future.

A new library director was appointed in 1984. In June, Library Director Peter Fenton, who had moved Robbins Library into the computer age during his four years in Arlington, resigned to pursue a personal business career. A nation-wide search for a new director was carried on. Trustees presented the names of three qualified candidates to the Town Manager, who chose Maryellen Remmert for the position. Miss Remmert, an Arlington native, served as Assistant Director of Robbins Library, and most recently was the Director in Bridgewater, Massachusetts.

Expenditures from Library Trust Funds during Fiscal Year 1984 totalled $45,602, the most ever expended in one year. Major items were $18,798 for library automation, $9,375 for a library materials security system, and $6,500 for the fundraising study. Trustees have agreed that while this year's expenditures were entirely worthwhile, to spend such a large sum each year would soon deplete the trust funds, leaving nothing for future years.

The Friends of Robbins Library continued their strong commitment to increasing public participation in the library system. By means of dues and fundraising events, the Friends presented the library with gifts totalling more than $3,000 during 1984.

Citizen's Involvement and Responsibilities

Arlington Arts Council - Arlington Alive Expends Record Amount of Arts Lottery Funds

Once again 1984 was another year of exceptional productivity for the Arlington Arts Council-Arlington Alive. The Council's activities are divided into three categories; the first two use funds granted to the Town by the Massachusetts Arts Lottery, the third activity is Council projects, requiring no funds. Arts Lottery funds are used for Council originated projects and regranting (funds granted to individuals or organizations benefitting Arlington citizens).

The following activities were chosen in 1984 by the Arlington Arts Council-Arlington Alive to receive Massachusetts Arts Lottery funding.

Regrant Program

Robbins Library: $500 for the performance of a puppeteer for one month.

Arlington Philharmonic Society: $950 for the commission and performance of an original composition.

Virginia Nelson: $900 for a photo documentary of leisure time activities of Arlington's youth.

Arlington Historical Society: $900 for a videotape of the history and culture of Arlington.

Schwamb Mill Preservation Trust: $997 for a slide/tape program and $990 for the publication of an interpretive brochure about the Mill.

Menotomy Minutemen Fife and Drums: $325 for the purchase of musical instruments.

Brackett School PTO: $325 for an arts education program.

West of Moon Storytellers: $750 for a storytelling program in the libraries.

Arlington PTO Enrichment Council: $900 for an arts education program.

Fidelity House: $960 to begin an arts program.

350th Planning Committee: $1,340 for an arts education program in the schools.

Liberty Belle/Sweet Adelines: $250 for the performance of a new song about Arlington.

Council Programs

Juried Art Exhibit: $400

Town Hall flagstaff identification marker: $600

Vinyl tape for portable dance floor: $55

Audio equipment for Town Hall: $1,294

Open House/Art Directory: $1,562

Portable stage: $1,294

Art exhibit for all high school students: $340

Holiday Celebration and Carol Sing: $700

Console piano for Town Hall: $2,340

One of the year's highlights was a concert in October which made use of the new piano purchased by the Arlington Arts Council-Arlington Alive for the Town Hall Auditorium. The Board of Selectmen recessed their meeting and joined the audience for the concert. Chairman Robert Murray welcomed the audience and special guest Jacqueline D. O'Reilly, founder and Chairperson of the Massachusetts Arts Lottery Council. The concert included American and European songs performed by Nancy Mosehauer Forte, soprano, and Geraldine Boles, piano accompanist. The Everett console piano is for use at the Town Hall auditorium. The availability of the piano will greatly enlarge the performance capabilities of the Hall for years to come. One council project which required no funding was the Dallin Committee. The Dallin Committee examined in depth the materials of the famed Arlington sculptor Cyrus E. Dallin and produced specific recommendations to the Town. These recommendations were presented to the Board of Selectmen which accepted the final report and formed a Dallin Committee of its own to implement the recommendations.

James Forte concluded his more than three years of service as Chairman of the statewide Massachusetts Arts Lottery Advisory Committee, and was honored with an award at the Annual Conference in March. He also represented the Arts Lottery for three months in the fall on a negotiation team which met with representatives from the Governor's Office. Negotiations covered a wide range of Arts Lottery issues.

Historical Commission Nominates 400 Properties to the National Register

The Arlington Historical Commission's major project this year was working with the Massachusetts Historical Commission to prepare a multiple resource nomination to the National Register of Historic Places. In December, the nomination was voted eligible and final notification will be received after the National Register office of the National Park Service has reviewed the nomination. In the multiple resource approach, representative architectural styles and significant districts are selected from an overview of the entire Town. The current nomination includes over 400 properties, with some listed as individually significant properties and others listed as part of districts. The four districts included are the Town Center, Kensington Park, Orvis Road, and Peirce Farm. A number of properties in Town are already listed on the National Register including several homes, the Robbins Library and Town Hall, and the newly-restored Greek Church. This nomi-

nation will considerably increase Arlington's representation on the National Register.

For several years, the first architectural survey published by the Arlington Historical Commission, **Millbrook Valley**, has been out of print. This past year it was republished with corrections and deletions so that a full set of architectural surveys, **Millbrook Valley, Northwest Arlington,** and **Ice Crops and Commuters** is now available for sale at the Planning Office at the Town Hall or at the Smith Museum. Over the past year, nearly 200 books have been sold, showing the continued interest in these surveys on the part of homeowners, and their continued usefulness as planning tools.

Last year the Massachusetts Historical Commission published a brochure, **Protecting and Preserving Old Burial Grounds**, which recommended that communities complete inventories of all remaining gravestones. This first phase, a photographic record of surviving stones in the Old Burying Ground has been completed. The next step will be to prepare a plot plan and compare it to the previous inventory done in 1902. Losses will be noted and the condition of remaining headstones assessed.

The newly restored rooms of the Whittemore Robbins House were opened to the public for the first time this year under the supervision of the Arlington Historical Society. Approximately 350 people viewed the rooms during several weekend openings in the spring and fall.

As part of its continuing interest in preserving and documenting many aspects of Arlington's history, the Historical Commission has acquired a number of publications on preservation and conservation. Of particular importance is a recent publication of the American Association for State and Local History on local government records which explores the problems of what to do with mounting paper files and how to separate older records of historical importance which should be placed in archival storage conditions.

The Historical Commission purchased a marker to identify the Cyrus Dallin flagpole outside the Town Hall which will be installed in the spring.

Commission members have served on committees for new town entrance signs and historical street signs, the Dallin Committee, and the Revolving Local Fund, and have responded to numerous requests for information about Arlington's history and architecture.



Town Day 1984 was a tremendous success and drew thousands to Arlington Center. *(Advocate photo)*

Community Development

Appropriations for Redevelopment Board and the Planning Department Provide Excellent Rates of Return

Overview

During 1984 planning and community development in Arlington continued to receive outstanding support from the town meeting and the residents. Many major physical development projects were completed resulting in significant additions to Arlington's tax base.

Since its creation by a special act of the legislature in 1971, the Arlington Redevelopment Board has continuously sought to encourage new development with a high tax return consistent with Arlington's primary desire to be an attractive and pleasant residential community. Much of this new development has taken place in the business districts located along Massachusetts Avenue and in the Millbrook Valley between Massachusetts Avenue and Summer Street.

Board Responsibilities and Organization

The Board is responsible by statute for zoning, comprehensive planning, and land use development in Arlington. Four members of the Board are appointed by the Town Manager, subject to the approval of the Board of Selectmen, to three year staggered terms. The fifth member is appointed by the Governor. The Department of Planning and Community Development provides staff support to the Redevelopment Board and per statute, the Director serves as Secretary Ex Officio to the Board. The Department also has direct responsibilities to the Town Manager.

Development and Leasing of Surplus Town Properties

Originally, the Redevelopment Board was thought of as merely a planning and development board; however, with time, the Board has also become directly involved in real estate management and development. In 1980 the town meeting transferred the Locke and Cutter Schools to the Board. Following an active competition conducted by the Board, both buildings were sold to a private developer. Both buildings have now been completed and converted to residential condominiums in accordance with the desires of the adjoining neighborhoods. This year these two developments, which contain a total of seventy-four dwelling units, will return approximately $175,000 in new tax revenues to the Town. In addition, each neighborhood has received a new tot lot and play area. The private developer invested $180,000 in these two neighborhood facilities. The Cutter playground has been deeded back to the Town and it is expected that the Locke playground will be deeded to the Town in the spring of 1985.

Two other municipal buildings were redeveloped by the private sector in 1984 under the direction of the Board. The former MBTA power station on Water Street has been converted into a first-class office building with a private investment of approximately $1,000,000. The former Arlington police station located on Central Street was converted into the corporate headquarters of American Alarm and Communications, Inc. with a private investment of approximately $500,000.

During 1984, the Board continued to manage the Parmenter and Crosby Schools which were transferred to it in 1983 for ten years. The Parmenter School presently houses the Arlington Children's Center and Ecole Bilingue, a French-American school, previously located in Cambridge. These two tenants occupy the school jointly and pay a gross rent of $39,000 a year to the Town. The Crosby School is presently occupied by the Schools for Children which relocated to Arlington from Cambridge. The Town receives $50,000 a year in gross rent. The tenants at both schools are responsible for operating expenses. However, since the Board must maintain the properties which are on a ten-year loan from the School Department, the first priority for rental proceeds is for the capital maintenance of the properties.

The Board also manages the property at 23 Maple Street which was formerly used by the school administration. This property was renovated by the Board in 1982 and is currently under lease to the state Department of Social Services. This results in a net income of approximately $30,000 a year.

Central School Development Nears Completion - Debt Free!

On March 22, 1984, the Arlington Town Meeting voted unanimously to authorize a $1.7 million bond issue to assist in the conversion of the Central School from a school building to a multi-purpose senior center and office building. The Arlington Redevelopment Board had been given care and custody of this building in 1983. After careful review of all the options, the Board elected to develop the building itself. The $2.4 million project is approximately sixty percent complete and should be finished by July 1, 1985. The Redevelopment Board and the Department of Planning and Community Development have been successful in obtaining outside grant funds with the result that when construction is completed, the $1.7 million bond authorization will be retired and the property will be debt free. At the present time, three out of four floors have been designed to meet the needs of several public agencies. Leases should be finalized in the spring of 1985 so that when complete the building will be self-supporting. The Redevelopment Board has agreed to make an annual payment in lieu of taxes to the Town. Therefore, this property, which was constructed in 1893 and is now listed in the National Register of Historic Places, will for the first time in ninety-two years pay taxes to the Town while providing needed first-class space for public, semi-public and private organizations. In addition, the Board and the Department have responded to the requests of the neighborhood and have constructed a new tot lot to the rear of the Whittemore Robbins House.



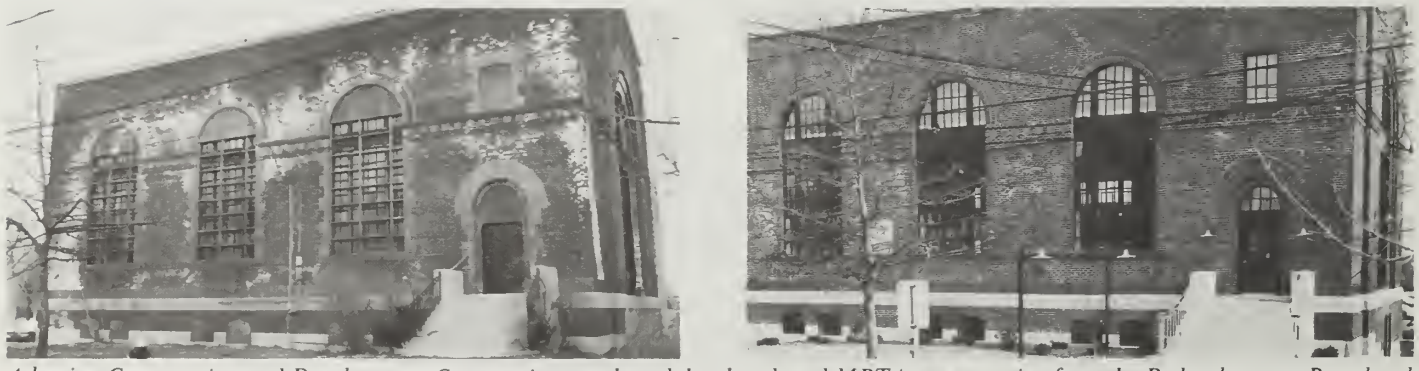
Facade grant and design control by the Town combined with significant private investment restored the Associates Block.



State and federal grants for Mill Street and Mill Brook Drive encouraged Juniper Development Corporation to invest over $4 million in warehouse conversion to modern office condominiums.



Simpson, Gumpertz and Heger, an international engineering firm, converted Arlington Ford into a first class office building in Arlington Center with design control by the Redevelopment Board and financial assistance from the Industrial Development Finance Authority.



Adamian Construction and Development Corporation purchased the abandoned MBTA power station from the Redevelopment Board and invested $1 million in its conversion to a private office building.

Mill Street and Millbrook Drive Improvements Aesthetically Pleasing

During 1984, the Board continued to be actively involved in several site development projects. A new eighty-seven space parking lot, originally planned by the Board in 1979, was developed and completed between Water Street and Mill Street. This project, coordinated by the Director of Planning and Community Development, was a joint effort between the Town of Arlington and BayBank Harvard Trust, the owner of a portion of the site. The Board and the Department also successfully implemented the complete reconstruction of Mill Street and Millbrook Drive. This $600,000 project was financed completely out of grant funds obtained by the Department of Planning and Community Development and the Redevelopment Board. The project resulted in significant public improvement to the area, the development of another segment of the Millbrook linear park and an appropriate entrance to Arlington High School and Warren A. Pierce Playground. The project was undertaken simultaneously with the $4,000,000 renovations to the Frost storage warehouse at 20-22 Mill Street. This project, which was developed privately, had received an environmental design review special permit from the Arlington Redevelopment Board in the spring of 1983. The project was completed in 1984 and the 56,000 square foot building has been completely sold out as an office condominium development. It is anticipated that this property will return approximately $130,000 a year in new tax revenue to the Town.

Mill Street has experienced significant change in the last few years. O'Donoghue Insurance Agency has completely renovated the former C & C Country Farms building at 100 Summer Street. Adamian Construction and Development Corporation has renovated the property at 29 Mill Street. American Lighting purchased and renovated the property at 24 Mill Street with the assistance of the Arlington Industrial Development Finance Agency. Corcoran, Mullins & Jennison successfully developed the Millbrook Square Housing for the elderly. The owner of Time Oldsmobile is now planning improvements for his property and the owner of Fabric Corner is currently renovating his building. The Mill Street area has experienced a major rejuvenation through the Town's careful use of state and federal grants to leverage major private investment.

Mirak's Arlington Center Site Available for Development

The year 1984 also saw the completion of the relocation of Mirak Chevrolet from Arlington Center to the Theodore Schwamb Mill area. This was the culmination of a concerted effort over a number of years by the Mirak family, the Redevelopment Board, the Department of Planning and Community Development, and the Office of Economic Development. This new first-class automobile showroom and repair facility, the largest and most modern in New England, received an environmental design review special permit from the Arlington Redevelopment Board, which resulted in a very sensitive design and improvement along Massachusetts Avenue.

The Board and the Department are continuing to work with the Mirak family on a master plan for the Arlington Center site. In the interim, the Mirak family has leased the property on a short term basis to a number of tenants who will be afforded a one year notice to vacate when the Miraks are ready to proceed with the Arlington Center development.

Investments in Redevelopment Board and Department of Planning and Community Development Provide Excellent Rates of Return

As 1984 ended, the Department, at the request of the Redevelopment Board, prepared a summary of the results of the last ten years of concentrated planning and development efforts. This report showed that in 1984, the Town of Arlington received $674,000 in increased tax revenues as a direct result of Redevelopment Board involvement in projects. This tax revenue is 9.5 times the annual appropriation for the Department of Planning and Community Development and the Redevelopment Board.

Administration of Federal and State Grants

The Department of Planning and Community Development has had direct responsibility for a number of grant programs. During 1984, the Department managed the Community Development Block Grant program and insured that the Town continued to receive $1,156,376 in federal funds. In addition, the Department managed the Menotomy Weatherization Assistance Program which received state and federal grants of $367,428. Finally, the Department prepared and submitted a Community Development Action Grant to the Commonwealth of Massachusetts. This $400,000 grant was approved in late November of 1984 and will ensure that the Central School is completed debt free. In 1984 the ratio of grant money to town investment was 26 to 1. The ratio of grant money and increased tax revenues to town appropriation for planning and community development and redevelopment is 35 to 1.

Planning and community development in the Town of Arlington requires the expertise and participation of many people. The Department of Planning and Community Development and the Redevelopment Board play a major role as does the Office of Economic Development, which acts as the central depository of information for businessmen seeking information about the Town.

Citizen Participation Welcomed

Planning and community development in the Town of Arlington requires the involvement of the Town Manager, the Board of Selectmen, the Town Meeting, and the residents. Arlington is a strong

and viable community, however, to remain that way, it requires the active participation of the residents. The Board welcomes input from the residents of Arlington. During the day, you may call Mr. Alan McClennen, Jr., at the Town Hall, and if appropriate, you are welcome to join Redevelopment Board meetings arranged through his office. The Redevelopment Board welcomes the opportunity to serve the Town of Arlington.

Office of Economic Development Markets Incentive Programs

The Office of Economic Development was created in August 1979 to facilitate business development which enhances the livability and workability of the community. The Office works closely with the Board of Selectmen, the Redevelopment Board, the Department of Planning and Community Development and the Chamber of Commerce. In the past five years, the Office has been very successful in promoting business development which has created new jobs and new taxable real estate in Arlington.

Facilitating Economic Revitalization

The Office acts as a facilitator in providing information and assistance regarding business development from opportunities available through incentive programs to assistance with the Zoning Board of Appeals and/or the Arlington Redevelopment Board permit process. The Office of Economic Development works closely with the Planning Department and the Building Inspector's Department in these efforts. The Office has facilitated economic revitalization through various incentive programs which are described below.

Commercial Area Revitalization Districts

In an effort to encourage and entice commercial development, the Office of Economic Development proposed and the Planning Department created several commercial area revitalization districts (CARD) along Massachusetts Avenue. The first one covers all of Arlington Center from Franklin Street to Mill Street. The second CARD includes the commercial area from west of Brattle Street to west of Forest Street. A third CARD in Arlington Heights begins east of Davis Road and extends to Drake Road and includes the Downing Square commercial establishments.

Industrial Development Financing Authority

In the spring of 1980 the Industrial Development Financing Authority was created with approval from Town Meeting. The Authority issues industrial Revenue Bonds which are tax-exempt bonds issued on behalf of a company to finance the purchase, construction, rehabilitation and the equipping of a commercial facility at considerably lower interest rates than that offered through conventional financing. This type of financing provides an incentive toward development of commercial property in the Town and at the same time does not pledge the full faith and credit of the Town, but rather, the credit of the company. The Economic Development Coordinator serves as the Authority's Executive Director and Secretary ex officio.

Local Development Corporation

In 1981, a local development corporation (Bay Colony Development Corp.) was formed through the Small Business Administration "503" Program. This corporation is used to finance small projects at significantly lower interest rates. The Economic Development Coordinator is a member of the Board of Directors.

Marketing Brochure

With the aforementioned initiatives in place, a marketing brochure was prepared for the purpose of promoting the Town as a desirable community in which to live, work and play. It is selectively distributed to developers, real estate offices, investors, financial institutions and companies seeking sites and opportunities in the region.

The table on the facing page lists some important benefits arising from projects which have developed through the Office of Economic Development programs described above.

Marketing New Business Development Fund

In 1984, the Department of Planning and Community Development using Community Development Block Grant funds, created a matching grant program in an effort to encourage business property facade improvements. The Office of Economic Development has assisted in marketing the program. As of September 10, 1984, $241,315 has been granted for facade improvement projects. These grants, ranging from $7,075 to $30,000, will leverage an estimated $467,374 of investment in the Town. Although this investment will not generate significant, if any, tax return, the major objective of the program is to make Arlington's business districts more attractive to shoppers. With the cooperation of property owners and merchants, and with financial assistance from the Town, more shoppers will be attracted to the business districts thereby increasing property values and retail profits.

Ongoing Efforts Bring Benefits

The benefits accrued from all of these projects include jobs for residents, both construction and permanent, new tax revenues, good physical design and public amenities. At the same time growth has not resulted in indiscriminate overbuilding.

This process cannot stop here, however. The Town must continue efforts to promote economic development to assure Arlington's quality of life in the future. The cost of town services will continue to grow and only through growth can Arlington maintain a decent level of services under the constraints of Proposition 2½.

Benefits Arising From Economic Development Projects

PROJECT	CAPITAL INVESTMENT	NEW TAXABLE REAL ESTATE	CONSTRUCTION JOBS	PROJECTED NEW PERMANENT JOBS
*American Lighting Mill Street	$ 650,000	20,000 sq. ft.	30	75
*Arl. Motor Sports Mass. Ave.	650,000	10,000 sq. ft.	30	20
*Adamian Realty Trust Water Street	1,300,000	10,700 sq. ft.	45	30
*Simpson, Gumpertz & Heger Broadway	1,900,000	30,000 sq. ft.	100	100
*Mirak Chevrolet Mass. Ave.	5,000,000	45,000 sq. ft.	115	35
*Jimmy's Steer House Rest. Mass. Ave.	700,000	2,000 sq. ft.	15	5
*Frost/Whitten Mill Brook Dr.	4,000,000	55,000 sq. ft. plus Parking Garage	85	150
TOTAL	$14,200,000	172,700 sq. ft.	420	415

*Industrial Revenue Bonds - $5,100,000; Private Investment - $4,500,000

New Gross Annual Payrolls, based on an average of $15,000 yearly per employee, totals $6,225,000.

Approximate new tax revenue - $350,000.

Arlington Housing Authority Receives State Commendations

Throughout the past year, the Arlington Housing Authority continued to fulfill its mandate for providing safe, clean and decent housing for eligible persons of low income. These facilities were provided without funding from the Town of Arlington, but from subsidies requisitioned from federal and state agencies. Over 1,100 low income units owned or rented by the Housing Authority are located in the Town. In 1984, the Housing Authority encouraged elderly programming, received a grant to renovate five housing developments, and received a commendation from the Massachusetts Executive Office of Communities and Development for their services.

The Authority renewed its memorandum of understanding with Minuteman Home Care Corporation which allows the use of the community room facilities at Winslow Towers free of charge as an elderly "eating-together" lunch site. Since the inception of this service in 1977, all utility and maintenance costs are assumed by the Housing Authority as its contribution to the success of this popular program.

The Housing Authority made its annual payment in lieu of taxes to the Town in the amount of $6,336 for the veterans housing development. Non-profit state agencies are not required to pay real estate taxes; however, payments in lieu of taxes are acceptable contributions toward the cost of municipal services provided them. In 1984, the Commonwealth of Massachusetts for the first time has allowed the Housing Authority to make a $607 payment in lieu of taxes to the Town for a residence which the Authority leases to the Mystic Valley Mental Health Association.

Working closely with the tenant organizations representing each of five elderly and family housing developments, the Authority was successful in receiving grants from the state Executive Office of Communities and Development for renovations and remodeling. A grant of $355,171 was received for a new roof, energy conservation, waterproofing, new kitchen floors and countertops for the elderly developments. The family development received $535,636 for extensive exterior rehabilitation. Presently, designer selection is underway and work will commence in early spring. The Housing Authority has received more than $1.6 million from the Commonwealth of Massachusetts since 1976 in the ongoing program of rejuvenation of older, state subsidized housing in Arlington.

In August, the state raised the income limits which determine the financial eligibility of an applicant for subsidized housing. At the same time, the federal government lowered its income guidelines thereby eliminating applicants from the federal program waiting lists. These administrative decisions imposed on the Housing Authority have resulted in a substantial disparity in the qualifications necessary for housing assistance with applicants unable to qualify for both state and federal programs.

Finally, for the fourth consecutive year, the Housing Authority was commended by the Massachusetts Executive Office of Communities and Development for its operating systems and willingness to undertake challenging projects.

Infrastructure

Public Works: Protecting and Enhancing the Environment

The Town's public works infrastructure is the life support system of the community. It includes such physical assets as streets and roadways, bridges, water supply distribution systems, sewers and storm drains, and solid waste collection and disposal systems. The Town's infrastructure represents an investment in the future for this and succeeding generations. It is intended to protect and enhance the human environment and help people achieve social and economic objectives.

Infrastructure Improvements

Throughout 1984, the Department made several improvements to the capital assets of the Town. New storm drain mains were installed on Udine Street, Melanie Lane, Pleasant Street and the Mill/Water Street area. A serious parking shortage in Arlington Center was alleviated when the Town developed a new eighty-seven space community parking lot in an area between Mill and Water Streets. The Public Works Department was responsible for building the lot from the beginning excavation through the final paving. In addition, a new water main, storm drain and lighting were all installed.

The following table outlines the entire improvements to the infrastructure over the previous year:

1984 Infrastructure Improvements

Street Construction	1,840 L.F.[1]
Street Reconstruction	7,170 L.F.
Street Armor Coating	29,568 L.F.
Water Main Installation	2,250 L.F.
Sewer Main Installation	560 L.F.
Storm Drain Installation	4,070 L.F.
Curbstone Installation	6,992 L.F.
Berm Installation	1,205 L.F.
Water Main Rehabilitation	2,205 L.F.
Sewer Mains Cleaned	26,928 L.F.
Catch Basin Installation	45 Each

[1] L.F. denotes linear feet

Capital Equipment Replacement

The moratorium on the purchase of capital equipment (established when Proposition 2½ came into effect) was beginning to have an adverse effect upon the Department's ability to provide efficient and effective services. Realizing this would have to be addressed, the Town Manager included in his submitted budget a bond issue which would fund the replacement of old and deteriorating capital equipment. Town Meeting approved this bond issue, and the Department subsequently purchased the equipment necessary to continue to provide essential services such as rubbish collection and disposal and snow plowing.

Two Studies Analyze Arlington's Sewer System

There are presently two studies underway analyzing the Town's sewer system. Both studies are totally funded by the state and federal government.

The first study, known as the Infiltration/Inflow analysis (I and I), began in July of 1981. Infiltration and inflow are terms used to describe extraneous water that enters the sewer system from groundwater or runoff sources. Excessive infiltration and inflow are undesirable since they reduce the sewer system's capacity for conveying polluted wastewater. The initial stage of the I and I analysis recommended the future study of several problem areas where excessive infiltration and inflow existed. Manholes located in these areas were opened and inspected. Flow isolation tests were taken in order to iso-



To help improve public access to Arlington Center, a new municipal parking lot was constructed by the Department of Public Works with the assistance of the Engineering Department. The new parking lot is located between Water and Mill Streets.
(Advocate photo)

late the quantity of infiltration in sewer segments between manholes. Smoke testing was conducted to determine interconnection between the sanitary sewer system and the storm drainage system. This testing included roof drains, foundation drains and garage drains of private property. Dye tracing and rainfall simulation techniques were also employed to investigate and evaluate suspected inflow sources.

In December, the Town applied for further funding under the next phase of the I and I study. This phase will identify manhole segments with internal inspections for infiltration, and dyed water flooding to isolate inflow.

The second ongoing study is known as the Sewer System Facility Study (SSFS). The SSFS is a more general analysis of the Town's sewer system with the emphasis on public health and the environment.

Step one of the SSFS is funded 90% ($90,630) by the state Department of Environmental Quality Engineering, Division of Water Pollution Control. The remaining 10% ($10,070), is a local share which the Town is able to fund through the federal Community Development Block Grant. Step one of the study will address existing and future pollution problems within the Town and consider alternative methods for eliminating any public health hazards. These methods will then be analyzed for environmental impact and cost effectiveness.

Water System Rehabilitation Program

Since the inception of the Water System Rehabilitation Program in 1982, the Town has received approval for matching funds (otherwise known as Chapter 805 grants) in the amount of $600,000 from the Commonwealth of Massachusetts. Under Chapter 805 in 1984, new eight inch ductile iron water mains were installed on Robbins Road and Waldo Road, and work was completed on a new twelve inch ductile iron water main on Marathon Street.

Recently, the Department began preparation for the installation of a twelve inch water main on Lake Street. This project was delayed due to the detoured traffic onto Lake Street during the Pleasant Street reconstruction. It is anticipated that this project will be completed in the spring of 1985. As a result of this work, there will be sufficient water pressure in the area for both domestic use as well as for fire fighting purposes.

As in previous years, the Public Works Department presented a water conservation program. The Department developed its own film on water conservation and the film was presented on Arlington Cable Systems during Water Conservation Week in June. Water conservation materials were displayed in the Town Hall lobby, and during Town Day, the Department had a booth promoting water conservation.

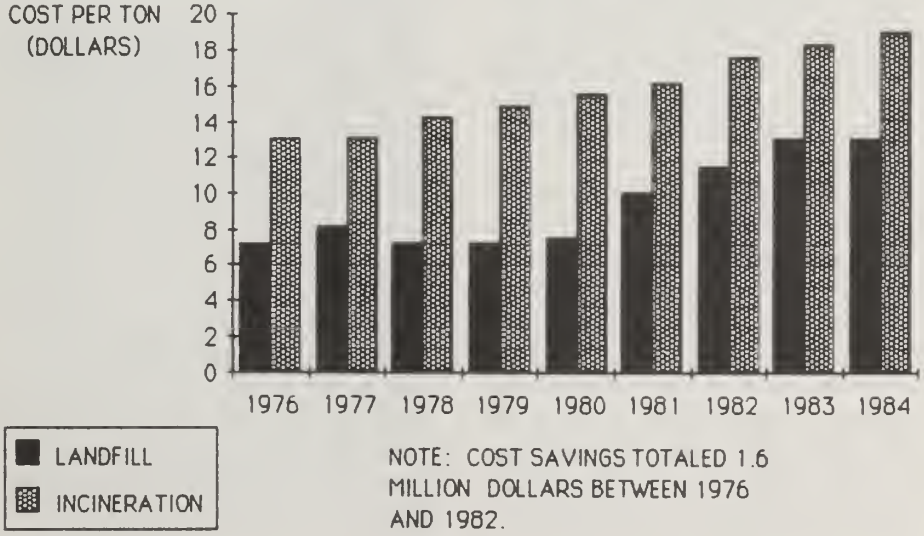
Managing Solid Waste

In June, without prior notice to the Town, the state Department of Environmental Quality Engineering, Bureau of Solid Waste, ordered a landfill in Billerica closed down. This landfill was used by the Town of Arlington, and several other communities, to dispose of its trash. An obvious crisis was averted in Arlington because the Town was able to use the City of Peabody's landfill. As a member of the Northeast Solid Waste Committee (NESWC), Arlington will continue to dump its trash in Peabody until the new resource recovery plant in North Andover will be available to NESWC communities next year.

Historically, the Town has used the landfill method of solid waste disposal. The chart below shows the cost difference between landfills and the newer incineration methods. Over the last ten years, Arlington has saved a substantial amount of tax dollars by using the landfill method of disposal. However, the time has come when the landfill method is no longer a viable option. Within the next five years, it is estimated that as many as sixty percent of the cities and towns in Massachusetts will reach their landfill capacity. The situation in Massachusetts is a microcosm of the entire nation. This solid waste disposal dilemma has massive social and economic ramifications which must be confronted and addressed.

With this in mind, the Town has become one of several communities in NESWC. A new plant is being constructed in North Andover which is the

SAVINGS RESULTING FROM TOWN USE OF LANDFILL AS COMPARED TO INCINERATION FOR SOLID WASTE DISPOSAL



NOTE: COST SAVINGS TOTALED 1.6 MILLION DOLLARS BETWEEN 1976 AND 1982.

latest "state of the art" waste to energy facility in the country. This facility is the most realistic approach to environmentally sound solid waste disposal. It offers the only prospect of stable, if not declining, disposal costs over a long term due to a unique contract with New England Power. This contract allows the NESWC facility to sell electricity it generates to New England Power at 90% of avoided fuel costs for all power generated.

The process of several communities joining together to make this project a reality has been complicated and time consuming. Nevertheless, the Town can take great pride in its leading role as one of the moving forces in developing this regional resource recovery facility. This new plant will provide the Town with a long term (over twenty years), cost effective, dependable and environmentally sound solution to its solid waste disposal problem.

Looking Ahead

The Public Works Department is very much concerned about the reduction in its manpower. If this trend continues, the Department will find itself in the position where it will only be able to provide, at best, a marginal level of services. The Department is aware of the wide array of complex factors which are considered when formulating the town budget. Yet the problem of inadequate funding for public works personnel must be addressed. Employees are the most important and valuable resource to any agency which is charged with the responsibility for delivering vital services to the public.

In December, the state legislature approved a bill creating a new Water Resources Authority. This new organization will take over the water and sewer services for metropolitan Boston previously handled by the MDC. This landmark legislation will have a severe but necessary impact upon our water and sewer rates in the future. The new authority will begin the process to stop the flow of billions of gallons of raw sewage and other pollutants being dumped into Boston Harbor each year.

The Department has been active at the federal level in promoting legislation which would establish a National Infrastructure Fund to assist cities and towns in funding repairs or replacement of their aging and failing infrastructures. On the state level, the Department supported the governor's "Massbank" proposal which would create a development bank to finance the reconstruction and expansion of the commonwealth's infrastructure. Although this legislation was not enacted in 1984, we are optimistic about its passage next year. Hopefully, this legislation will provide a funding mechanism for dealing with infrastructure problems.

Pleasant Street and Mill/Water Parking Lot Occupy the Engineering Department

The Engineering Department is primarily a service oriented department aiding other town departments and the public. In 1984, the Engineering Department expended a great deal of time and energy on two projects, namely, the Pleasant Street Urban Systems Project and the Mill Street to Water Street parking lot.

The Pleasant Street project, initiated in 1978, took six years to develop with the cooperation of the Commonwealth of Massachusetts. Many meetings were held with the state, consultants and the public (especially Arlington residents) in order to address the various aspects of construction including design, specifications, traffic, environmental issues and individual concerns of the residents. Construction began this year with improvements to the drainage and water systems and the reconstruction of the street itself. Bituminous walks have been replaced with cement. The street is virtually completed except for the bituminous surface layer and additional plantings which will be completed in the spring of 1985. The street was built at a width of twenty-eight feet. The street is wider where parking is allowed and at the approach to Massachusetts Avenue. Narrowing the overall width will reduce speeds, increase safety and provide an aesthetically pleasing roadway through this residential area.

The second project, the Mill/Water Street parking lot, was originally planned in the late 1970's in conjunction with the proposed development of the former MBTA power station. The parking lot, which was completed by the end of the summer, provides an addition of eighty-seven badly needed parking spaces for Arlington Center.

In addition to these two important projects, the Engineering Department worked with the Public Works Department to upgrade the street network and utility systems which are so vital to the life of the Town. Robbins Road from Massachusetts Avenue to Gray Street was reconstructed and its water main replaced. The water main which was removed, originally installed in 1899, was replaced by a total of 1,380 linear feet of new eight inch water main. In addition, the Town built two streets totalling 1,380 linear feet. Teresa Circle and Udine Street were built by the Public Works Department under the design and supervision of the Engineering Department.

The Melanie Lane housing development was completed in 1984. The work at the construction site was inspected daily by the Engineering Department to ensure full compliance with the agreement between the developer and the Town.

Finally, the Engineering Department continued to serve in its advisory capacity providing technical assistance to citizens, boards, commissions and other town departments.

The following is a list of the work done by the Engineering Department during 1984:

Building applications and site plans processed, house numbers assigned and grades checked	35
Inspection work by licensed contractors	48
Inspection of trench resurfacing by utility	128
Estimates, supervision and inspection of street construction and resurfacing	7
Taking plans for storm drain, sewer, water, school, street and park property	8
Construction line and grades given for walk and edgestone installations	2
Survey, level, estimated costs for 1984 street acceptance	8
Preliminary surveys, estimated costs, park improvements, walk and edgestone extensions and various warrant articles	87
Miscellaneous surveys for street line request, tree locations, playground court layouts, etc.	23
Sewer, water and storm drain extensions including construction plans	13
Final assessment and plans for street betterment, sewer, water, walk and edgestone	3
Block plan and sewer plan additions and corrections	154

Properties Division: Schools Receive New Roofs

The maintenance of town buildings, including all schools, is carried out by the Properties Division through its building maintenance and custodial staff.

Although 1984 saw a stabilization of oil prices, increases in electricity more than offset the savings in oil. Energy conservation continues to be one of the Division's priorities as it is the single highest expense after wages. The Town has probably reached its limit on energy conservation work on a cost to payback basis, although human aspects of energy conservation must continually be addressed. In fact, the public in general as well as building users are less concerned and cooperative with conservation goals than in previous years.

Town buildings are in good condition and some immediate needs for roof work and exterior maintenance were addressed through budget items and a bond issue in 1984. The Bishop and Brackett Schools had exterior painting performed and the Gibbs Junior High had exterior waterproofing work completed this summer. Major roof repairs at the Hardy, Thompson and Gibbs Junior High are planned for next summer. This work was funded under the bond issue voted at the 1984 Town Meeting. It is important to continue to meet long term maintenance needs, and work at Town Hall is anticipated in 1985. The building maintenance crew performed the essential day to day electrical, plumbing, carpentry and painting work so necessary to keeping the buildings operating efficiently. In 1984, close to 4,500 work orders were issued for this type of work. In addition, several major projects were carried out to meet special needs of various departments. Among these were division and expansion of a classroom and an office at Arlington High School, as well as construction of an additional office at the Town Hall. With the wide variance and number of buildings throughout the Town, the Properties Division must have a capable and flexible work force able to meet the many needs, often on an emergency basis.

The Robbins House had major masonry repairs to two chimneys as well as an exterior paint job last summer. Funds from the "Ida Robbins Trust Fund" covered the cost of this work.

The Town's custodial work force performed well this year. Custodial work, although seldom recognized, is the mainstay of safe and acceptable building operating standards. The person who cleans the building, shovels the snow, cuts the grass, operates the heating and lighting systems, etc., provides an important service. The Town is fortunate to have a dedicated and conscientious work force to care for its buildings.

Environmental Quality



Ducks on Hills Pond at Menotomy Rocks Park. *(Advocate photo by John Pawlick)*

Natural Resources Division Seeks Spy Pond Water Quality Improvements

The Natural Resources division is charged with the care of the Town's natural assets; its parks, woodlands, open space and water areas. Although it is densely populated, the Town has, over the years, made judicial use of its open spaces for both active and passive recreation. The care of these natural resources and facilities has been a difficult assignment in 1984, primarily because of the increase in recreational use and the expansion of facilities without a corresponding increase in funds for operation and maintenance.

Arlington's recreation facilities received heavy use in 1984 due to the proliferation of sport and fitness programs. With twenty ballfields (three lighted), four soccer fields, seventeen tennis courts, eighteen basketball courts (three lighted), an outstanding running track, and an improved swimming beach, the Town provides ample active recreation sites for its residents. The Town currently anticipates that improvements to Magnolia/Thorndike Field will begin in 1985. Federal and state funds, which cannot be used for maintenance, are being used for this restoration project.

The Town's less organized open space could benefit from greater maintenance than current budgets provide. These areas are receiving less maintenance attention because of efforts to service active recreation areas. However, every effort is made to keep them in acceptable condition. Arlington is fortunate to have open space including the thirty-three acre Menotomy Rocks Park, the 183 acre Great Meadows (in Lexington) as well as the beautiful Robbins Memorial Garden at the Town Hall.

Through the work of the Arlington Garden Club and the local newspaper, the Town has been able to meet a need that had not been addressed in recent years due to budget constraints. The "Trees Please" campaign allowed the Town to purchase and plant 135 trees on town streets in 1984. A similar number of trees should be planted using "Trees Please" contributions in 1985. The Arlington Garden Club received two state awards for the "Trees Please" program, one from the Massachusetts Tree Wardens and Foresters Association and another from the state association of garden clubs.

The priority of the division's tree care program continued to be public safety. More than 200 dead trees were removed in 1984, a substantial reduction over previous years. This reduction was basically due to a smaller number of susceptible elm and sugar maple trees remaining in the Town's tree population as well as the removal of many diseased trees in previous years. Although 135 street trees were planted as replacements, the Town has removed close to 800 trees in the past three years. A March snowstorm severely damaged street and park trees. Twenty-nine large trees were lost, and over 500 others were seriously damaged. The clean up and repair work required as a result of this storm set back the scheduled pruning program for several months.

On the brighter side, insect and disease problems were fewer in 1984 with only minimal gypsy moth activity. The Town was required to treat minor infestations of insects, plant diseases and poison ivy. Perhaps the major concern is the continued build up of Japanese Beatles, particularly in the "grub" stage. It is in this stage that the insects do so much damage to grass roots and lawns.

Extensive planting of large trees, shrubs and flowers took place at the new Water Street Parking Lot. This work was funded by Community Development Block Grant funds.

Two important projects to improve water quality at Spy Pond and Hills Pond at Menotomy Rocks Park should begin in the near future. For many years, citizen groups and town officials have labored to address the difficult water quality problems at these ponds. A feasibility study to determine methods to improve water quality at Hills Pond is scheduled. The biological problems at Spy Pond, a very large pond in an urban environment, are very complex. A two year feasibility study commissioned by the Massachusetts Division of Water Pollution Control was completed in 1983 in order to determine methods to improve water quality at Spy Pond. Arlington's Town Meeting voted in 1984 to appropriate $98,612 to implement a Pollution Control/Water Treatment Program for Spy Pond. This money comprises a twenty-five percent match in order to gain federal and state grants providing the remaining seventy-five percent of the total project cost. The project cannot begin until an intermunicipal agreement is authorized by Belmont's Town Meeting and signed by their Board of Selectmen. Discussion with Belmont's Conservation Commission and Board of Selectmen have been underway for over six months. It is hoped that the Belmont Town Meeting will vote to authorize the intermunicipal agreement in the spring of 1985 so that the final design phase can begin and implementation of the study results can be completed.

Finally, the willingness of the people using Arlington's recreational facilities and open space to understand the Town's financial and maintenance limitations has been helpful. Although the Town strives to provide adequate and safe facilities, it requires the cooperation of all of its residents to maintain its recreational and open space resources in a clean and well cared for condition.

Conservation Commission: Guardians of the Environment

The Arlington Conservation Commission celebrated its eighteenth anniversary in 1984. The Commission worked diligently in its efforts to protect Arlington's environment.

The Commission's goal is to preserve the Town's limited open space and natural resources. To accomplish this, the Commission is empowered to acquire land, conduct resource inventories, implement resource management plans, develop educational programs, and administer the state's Wetlands Protection Act. Under the provisions of the Wetlands Protection Act, M.G.L. Chapter 131, Section 40, no person may remove, fill, dredge or alter certain areas without first filing a Notice of Intent and obtaining an Order of Conditions from the local Conservation Commission. The Order of Conditions, which is issued twenty-one days after a public hearing, must contain conditions sufficient to preserve and promote the following public interests: protection of public or private water and groundwater supply, the enhancement of flood control to prevent storm damage, prevention of pollution, and protection of fisheries and land containing shellfish. At the request of an applicant, a Certificate of Compliance may be issued certifying that the activities described in the Notice of Intent and plan have been completed in compliance with the Order of Conditions.

During 1984, the Commission was very active in fulfilling its responsibilities. In addition to its twenty-two regular meetings, members attended many sessions with the Metropolitan Area Planning Council on Alewife open space issues. The Commission also met with other local conservation commissions, the Massachusetts Association of Conservation Commissions, Arlington's 350th anniversary committee and many town departments. In 1984, seven hearings were held under the Wetlands Protection Act including the Winchester Country Club's pool and parking lot projects, Colonial Village's repairs to the Mill Brook retention wall, and most recently, the Massachusetts Bay Transportation Authority's interim access roadway at Alewife. Certificates of compliance were issued for the Winchester Country Club, Mirak Garage and the Frost Building.

Many site visits are made in response to telephone calls by concerned citizens. Other site visits and investigations are a regular part of the Conservation Commission's work on each project. While Commission members bring varied environmental knowledge and experience to their deliberations, on very technical projects consultants and hydrology experts must be retained. In 1984, the Commission hired Camp Dresser and McKee on the Arlington Office Park and Alewife Interim Access projects, C.E. Maguire on the Fottler Avenue Sluiceway project, and IEP, Inc. on a much smaller study.

For several years, the Conservation Commission has been working on plans to alleviate downstream flooding of the Mill Brook. Removal of the culverts by the Public Works department at Arlington Coal and Lumber have alleviated much of the flooding. The proposed construction of a sluiceway at Fottler Avenue in Lexington will further lessen the chances of flooding during heavy storms. A Notice of Intent on the Fottler Flood Control project has been prepared and filed with the Lexington Conservation Commission. In February, the Arlington Conservation Commission will appear before Lexington's Conservation Commission for a wetlands hearing. If the Lexington Commission approves Arlington's plans and issues an Order of Conditions, the sluiceway could be completed in 1985.

In 1984, Arlington's Town Meeting made a financial commitment to the rejuvenation of Spy Pond. Funds are now

available from both the federal and state government for the project. An Environmental Notification Form has been submitted to the state Executive Office of Environmental Affairs by the Town Manager's Office. Since the project involves Belmont as well as Arlington, an intermunicipal agreement must be authorized by Belmont's Town Meeting and adopted by Belmont's Board of Selectmen before the bond authorized by Arlington's 1984 Town Meeting can be obtained. Upon completion of the intermunicipal agreement, final design and specifications for a project to reverse the process of eutrophication of Spy Pond can be commissioned and project construction can begin.

For citizens who are unaware of the open space areas within a short distance of their homes, the Conservation Commission periodically sponsors a clean-up day and nature walk. Last spring's clean-up day focused on Cooke's Hollow, Meadowbrook Park and the Alewife Reservation. The Arlington Conservation Commission and the Citizens for Lexington Conservation jointly sponsored a nature walk at Whipple Hill, the highest point in Lexington near the Arlington and Winchester lines.

The Conservation Commission is committed to the protection of natural areas and open space in Arlington. In 1985, the 350th anniversary of Arlington, the Commission encourages all citizens to join it in protecting and preserving Arlington's remaining natural resources in the memory of the Menotomy Indians who once depended upon them.



Ornate 1768 Gravestone at the First Burying Ground at Pleasant Street.

Mill Brook Erosion Threatens Mt. Pleasant Cemetery

In 1984, Mount Pleasant Cemetery continued to successfully operate under a policy established by the Cemetery Commissioners to provide full cemetery services, while structuring fees to meet annual operating costs. All capital equipment costs, major repair costs and expenses are transferred from the "Sale of Lots and Graves Fund" annually. The cemetery provided for 442 interments during the year.

A major concern of the Cemetery Commissioners is the limited burial capacity of the cemetery and the lack of a long range land acquisition and funding scheme to address this problem. Since 1975, a program converting cemetery roads and service areas into burial lots has succeeded in temporarily alleviating space problems. In 1984, the burial area was expanded to provide an additional 100 burial lots. Each year, approximately twenty-five percent of the interments requested are from individuals who must purchase a new burial lot.

Recently, erosion of the banks of Mill Brook in the cemetery has become a problem. In the past, the Public Works department has corrected other erosion problems. The Cemetery Division will seek their help once again. If unaddressed, this new erosion could cause the loss of a roadway or substantial bridge damage.

With over fifty acres to care for, a busy interment schedule, and difficult weather conditions, the cemetery staff has done an excellent job maintaining the cemetery grounds. Mount Pleasant Cemetery is one of the most active municipal cemeteries in the area, providing all facilities at a reasonable cost. The Cemetery Commission hopes to provide this service for many years to come.

Community Safety

Police Services Report Crime Up in 1984, Still 37% Below 1982 Level

Statistics

The Arlington Police Services Division responded to 18,245 calls for service, accidents, or reports of crimes during 1984. Officers issued 4,811 citations for moving violations and 25,542 citations for parking violations. Reported to police were 1,531 motor vehicle accidents including one fatality, 255 with personal injury, and 1,275 without injury. The one fatality took place at 9:30 a.m. on June 6th, when an eighty-five year old man was struck by a motor vehicle while crossing Massachusetts Avenue. Arlington had gone without a pedestrian fatality since 1982.

The Arlington crime index, as reported to the FBI in the Uniform Crime Reports, indicates a 14% increase in major crimes for 1984 over 1983. However, this figure is somewhat influenced by the very unusual 44% drop in crime for 1983 over 1982. Checking the statistics over the past six years shows an impressive decline in crime during that period.

Crime	1979	1980	1981	1982	1983	1984
Murder/Manslaughter	0	0	0	1	0	0
Rape	1	0	7	4	0	5
Robbery	23	19	24	16	16	12
Assault-Aggravated	135	119	53	75	88	104
Burglary	651	607	602	503	248	279
Larceny—over $100	758	844	813	764	447	503
Auto Theft	373	281	261	238	91	112
Totals	1941	1870	1760	1601	890	1015

Juvenile Task Force Created

The workload of the Criminal Investigation Bureau of the Arlington Police largely includes the handling of juvenile cases. During 1984, 132 juveniles were arrested for different crimes ranging from unarmed robbery to public drinking. The juvenile officers processed 107 minors without arrest, handled twenty-two for protective custody, sent letters to forty-two parents, and made twenty-six referrals to the Arlington Youth Consultation Center. Restitution totaling $1,654 was arranged for victims of vandalism. The juvenile officers not only responded to complaints, but made over 200 contacts with various schools, churches, neighborhood associations and youth groups. New approaches in handling juvenile problems have resulted in the formation of a task force consisting of juveniles, police officers, school officials, community social agencies and probation officers. This task force is currently meeting and working in close cooperation in an attempt to lessen juvenile vandalism and related offenses.

Training

Training is one of the most important responsibilities in any law enforcement agency and serves three broad purposes. First, well trained officers are generally better prepared to act decisively and correctly in a broad spectrum of situations. Second, training results in greater productivity and effectiveness. Third, it fosters cooperation and unity of purpose. Furthermore, agencies are now being held legally accountable for the actions of their personnel and for failing to provide sufficient initial or remedial training.

Recognizing the lack of sufficient funds for police training, the Division participated in a pilot forty hour regional in-service training program conducted by the Boston Police Academy. Thirty-six officers, representing fifty percent of our sworn personnel, attended the course which was scheduled for supervisors and police officers. Officers received mandated first aid and CPR training, and attended one to three day seminars on criminal investigation, hostage negotiations, criminal law, search and seizure, crime prevention, domestic violence, motor vehicle law, emergency medical training, human relations and police liability.

Training efforts in 1984 were directed toward enhancement of specific opportunities for professional growth and ensuring that the training was consistent with Police Division objectives and community needs.

Safety Officer

After many years of service to the Town of Arlington, Safety Officer Joseph A. Steele retired in July. Officer Steele was replaced in September by David W. McKenna, who has more than nine years of service in the Police Services Division. He most recently held the position of Inspector-Night Juvenile Officer.

In 1984, pedestrian safety and child safety programs were a major concern of the Division. In October, the American Automobile Association awarded a two year achievement citation to the Town for pedestrian safety. Project Identification continued to provide parents with a set of fingerprints of their children for identification purposes in an emergency. Since September, Officer McKenna has participated in many programs throughout the community such as Town Day, the Health and Safety Exposition sponsored by the Arlington Boys and Girls Club, Boy Scouts of America's Career Awareness Exploration Program, Choate-Symmes Hospital's babysitting classes and the Governor's Task Force on Drugs and Alcohol Abuse.

A major function of the Safety Officer is meeting with members of the Arlington community for the purpose of educating its citizens to become more safety conscious. To this end, the Safety Officer met with School Superintendent Walter Devine, principals and representatives from all of the Arlington schools to discuss how the Safety Officer can best help the schools educate their students in



Ladder 2 responds to fire of suspicious origin in Arlington Center. (Advocate photo)

matters related to safety. In addition, tours were conducted through the Community Safety facility, and discussions were held with many student patrol leaders.

During 1985, the Safety Officer looks forward to supervising the adult school crossing guards and meeting with many more members of the community to improve safety education throughout the Town of Arlington.

Animal Control

Animal Control officers investigated 1,923 complaints and impounded 173 dogs in 1984. Over 400 citations were issued to dog owners for violation of the Town's leash law.

Fire Services Division Responds to Twenty-Six Major Fires

Fire Suppression

The Fire Services Division responded to 3,737 fire calls in 1984, 308 more than in the previous year. Twenty-six major working fires were fought by the Division in 1984. Twenty-four of those were held to single alarms due to the quick response of the firefighting forces. Two fires went to a second alarm due to the head start the fire was able to obtain before notification was received by the Fire Division.

The estimated total dollar loss of structures due to fire was $246,750. In addition, several firefighters were injured in the line of duty.

The fire suppression forces continued their in-service inspections of commercial establishments, hydrants, and nursing homes. Extensive training was held in fire fighting procedures, cold water rescue, and emergency medical procedures.

In the coming year, a microcomputer will be used to analyze all fire and rescue incident data so that accurate statistical records can be kept for future use. Other microcomputer applications for Fire Division use are currently being considered.

Fire Prevention

The Fire Prevention Division handled all in-depth investigations of fires of suspicious origin in conjunction with the state Fire Marshall's Office, and on occasion, the District Attorney's Office. All fires of suspicious origin must be reported to these two offices for possible prosecution.

Fire Prevention personnel are committed to seeing that all homes in Arlington are properly equipped with smoke detectors. Pursuant to state law, 651 smoke detector inspections were made in houses being sold, thereby bringing in $6,510 of revenue to the Town.

Equipment Repaired

The Town's capital equipment bond issue funded the refurbishment of three older pieces of apparatus in 1984. Ladder 1, Engine 2 and Engine 4 were refurbished at a much lower cost than replacement of the pieces.

Auxiliary Fire Division

The Auxiliary Fire Division contributed 802 man hours in 1984. This group of dedicated men and women volunteered their time in assisting town personnel, as well as working on their own special projects. Whether lighting the scene during night time emergencies or powering a public address system for a special event, the Auxiliary Fire Division is always there to help.

Parking Violations to be Processed In-House

In May 1984, the Town was notified by its parking service bureau, Bradford Services, Inc., of its intention to discontinue the processing of parking tickets. It was determined that the Town could save money by developing its own parking program. After preparing a detailed design document, the Town entered into a contract with Burroughs Corporation to provide a parking computer program, convert the current system, and provide the required data processing interface with the state Registry of Motor Vehicles. The new system will be fully converted and established by March 1985. The Fiscal Year 1986 parking budget reflects a 36% decrease from the previous year's budget as a result of this conversion.

Legislative

Town Meeting Members (As of December 31, 1984)

Precinct 1	Term Expires
McWatters, Hugh F., 36 Norcross Street	1987
Burke, Mary J., *Clerk*, 19 Fremont Street	1986
Corbett, Edith E., 11 Memorial Way	1986
Perry, John L., 19 Gardner Street	1986
Steele, Joseph A., 25 Hilton Street	1986
Cronin, Carole A., 32 Gardner Street	1985
Green, Bernard J., *Chairman*, 35 Gardner Street	1985
Zavaglia, Frank J., 59 North Union Street	1985
Torregrossa, Jane C., 14 Granton Pk.	

Precinct 2	
Carabello, Joseph P., Jr., 156 Lake Street	1987
Cella, Augustine R., *Clerk*, 99 Spy Pond Parkway	1987
Donahue, John P., 63 Eliot Road	1987
Fiore, Russell A., 58 Mott Street	1987
Fiore, Elsie C., *Chairman*, 58 Mott Street	1986
Fraser, MacKay, 23 Sheraton Park	1986
Woodbury, Thomas J., 3 Cabot Road	1986
Carey, Michelle Ann, 155 Lake Street	1985
Carey, William A., Jr., 155 Lake Street	1985
Fitzgibbon, George H., 185 Lake Street	1985
Remmert, George J., 5 Homestead Road	1985

Precinct 3	
Healy, Margaret Anne, 28 Henderson Street	1987
Shaw, Edward S., 39 Trowbridge Street	1987
Tosti, Allan, 38 Teel Street	1987
Wetherbee, Thomas B., *Clerk*, 50 Marathon Street	1987
Boschi, Frances M., 51 Winter Street	1986
Elliott, Marie, *Chairman*, 71 Cleveland Street	1986
Garten, Randal Lee, II, 90 Broadway	1986
Hauser, William O., Jr., 29 Oxford Street	1986
Birt, Raymond J., 27 Winter Street	1985
Boschi, Osmano, 51 Winter Street	1985
Hayward, William F., 68 Cleveland Street	1985

Precinct 4	
Economo, Christopher J., 92 Melrose Street	1987
MacEachern, John F., 21 Fairmont Street	1987
Balfe, John J., III, *Chairman*, 17 Melrose Street	1986
Carter, James E., 45 Fairmont Street	1986
Scoppettuolo, Robert P., 27 Magnolia Street	1986
Kenney, Susan, 7 Melrose Street	1985
Sabatino, Paul, *Clerk*, 102 Varnum Street	1985
Samoorian, Melcom E., 80 Massachusetts Avenue	1985
Napoli, James J., 20 Melrose Street	

Precinct 5	
Pacheco, Manuel, 17 Fordham Street	1987
Roberto, Samuel R., 53 Park Street	1987
Shea, Michael J., 39 Warren Street	1987
Spence, Robert C., 53 Webster Street	1987
Cunningham, Pegi J., 18 Ernest Road	1986
Koenig, Glenn C., 26 Park Street	1986
St. Martin, Wilfred J., Jr., *Chairman*, 155 Palmer Street	1986
Dolan, Stephen K., 9 Ernest Road	1985
DuBois, Abigail, 83 Park Street	1985
Pinciak, Inga E., *Clerk*, 100 Palmer Street	1985

Precinct 5 (Continued)	Term Expires
Strong, Chester S., 18 Yale Road	1985
Weiss, Matthew, 26 Park St.	

Precinct 6	
Wetherbee, Mary J., 11 Orvis Road	1987
Wetherbee, Neil F., 11 Orvis Road	1987
Yiokarinis, Stamatios, 62 Orvis Road	1987
Marchand, William A., Sr., *Clerk*, 17 Belknap Street	1986
Meyer, Herbert M., *Chairman*, 276 Massachusetts Avenue	1986
Carney, John F., 54 Orvis Road	1985
Carney, Michael S., 54 Orvis Road	1985
O'Connor, Barry E., 49 Newcomb Street	1985
Robinson, Marjorie L., 9 Belknap Street	1985
Marchand, Tersena M., 17 Belknap Street	

Precinct 7	
Polidori, John P., 46 Harlow Street	1987
Thompson, Peter A., 11 Palmer Street	1987
Tobin, James J., 70 Harlow Street	1987
Tobin, Margaret E., 70 Harlow Street	1987
Geary, Maryellen, 5 Wyman Street	1986
Geary, Thomas F., II, 5 Wyman Street	1986
Judd, Hilda G., *Clerk*, 79 Harlow Street	1986
Judd, Lyman G., Jr., *Chairman*, 79 Harlow Street	1986
Coscia, Anthony, 84 Everett Street	1985
Ferraro, Deborah B., 24 Grafton Street	1985
Harrington, Richard, 88 Grafton Street	1985
Mills, Robert J., 14 Allen Street	1985

Precinct 8	
Mysell, Jerome M., 128 Pleasant Street	1987
Tulimieri, Joseph F., 27 Hillsdale Road	1987
Worden, John L., III, *Chairman*, 27 Jason Street	1987
Foskett, Charles T., 101 Brantwood Road	1986
Gagnon, Gerard J., 16 Irving Street	1986
Nicholl, Margaret S., 7 Stony Brook Road	1986
Worden, Patricia B., 27 Jason Street	1986
Berkowitz, William R., *Clerk*, 12 Pelham Terrace	1985
Frederick, Joanne T., 32 Academy Street	1985
Gearin, John J., 44 Kensington Road	1985
Jones, Bernice K., 21 Kensington Road	1985

Precinct 9	
Bouvier, Cynthia H., 24 Central Street	1987
Hallee, Pauline Y., *Clerk*, 47 Maynard Street	1987
Miano, Mark W., 16 Newton Road	1987
Murphy, Edward W., Jr., 31 Sherborn Street	1987
Buzzell, Bernardine C., 15 Russell Street	1986
Drake, Richard W., 147 Warren Street	1986
Kiernan, John W., 17 Russell Street	1986
Bowler, John E., 27 Central Street	1985
Hallee, Jerome P., *Chairman*, 47 Maynard Street	1985
Ortwein, Bernard M., 135 Medford Street	1985
Ortwein, Nanci L., 135 Medford Street	1985

Precinct 10	Term Expires
Bonzagni, Frank V., *Clerk*, 89 Churchill Avenue	1987
Collins, Janet A., 179 Jason Street	1987
Spengler, Margaret H., 189 Jason Street	1987
Speros, Arthur T., 16 Iroquois Road	1987
Fennelly, Paul F., 97 Gray Street	1986
Higgins, Nancy G., 86 High Haith Road	1986
Vanderhill, Marjorie, 50 High Haith Road	1986
Doyle, John F., 26 Bellevue Road	1985
Howard, Peter B., 12 Woodland Street	1985
Miller, Thomas H., *Chairman*, 7 Bellevue Road	1985
Shea, William E., 9 Lincoln Street	1985

Precinct 11	
Brown, Barbara O., 78 Cutter Hill Road	1987
Clarke, Dorothy Hall, 22 Winthrop Road	1987
Maytum, Claire E., 25 Ridge Street	1987
O'Neill, Robert F., 27 Davis Avenue	1987
Cole, Ben R., 74 Oak Hill Drive	1986
Faulkner, F. Barrett, II, *Chairman*, 38 Kimball Road	1986
Kelly, Dorothy T., *Clerk*, 67 Cutter Hill Road	1986
Lavalle, Richard F., 42 Oak Hill Drive	1986
Maytum, William J., 25 Ridge Street	1985
O'Brien, Richard C., 94 Stowecroft Road	1985
Purcell, Daniel A., 90 Stowecroft Road	1985
Walsh. Carol T., 69 Oak Hill Drive	1985

Precinct 12	
Mahoney, Donald K., 36 Coolidge Road	1987
Pappas, Charles J., Jr., 20 Grand View Road	1987
Sheerin, John A., 189 Scituate Street	1987
Wight, Jody Z., 31 Hawthorne Avenue	1987
Aftuck, Anthony J., 177 Cedar Avenue	1986
Bakey, Janice Anzalone, 15 Fountain Road	1986
Chaput, Roland E., 74 Grand View Road	1986
Wheltle, R. Bruce, *Clerk*, 94 Coolidge Road	1986
Capron, Margaret M., 248 Gray Street	1985
Donnelly, John W., 82 Fountain Road	1985
Gouveia, Gabriel J., 26 Eustis Street	1985
Rowe, Robert R., *Chairman*, 114 Pleasant Street	1985

Precinct 13	
Donahue, Helene, *Chairman*, 152 Hutchinson Road	1987
Hagar, Phillip H., 64 Old Mystic Street	1987
O'Connell, Maurice H., 2 Old Colony Road	1987
Seward, Harold H., 16 Frost Street	1987
Deyst, Maryanne, 26 Upland Road West	1986
Gilligan, Stephen J., 77 Falmouth Road	1986
McCarthy, Philip J., 156 Crosby Street	1986
Sonnenberg, Francis T., 412 Mystic Street	1986
Deyst, John J., Jr., 26 Upland Road West	1985
Doyle, M. Patricia, *Clerk*, 27 Cherokee Road	1985
Kennefick, Joan M., 32 Upland Road	1985
Seward, Janet W., 16 Frost Street	1985

Precinct 14	
Geanakakis, David C., 66 Menotomy Road	1987
Goodman, Barbara C., 31 Walnut Street	1987
Walkinshaw, David J., *Clerk*, 50 Gloucester Street	1987
Campbell, Murdena A., 6 Revere Street	1986
Murphy, Phyllis G., 990 Massachusetts Avenue	1986

Precinct 14 (Continued)	Term Expires
O'Toole, John M., Jr., 56 Menotomy Road	1986
Tacito, William, 29 Walnut Street	1986
Cremens, Doris M., 64 Mount Vernon Street	1985
Marquis, Kenneth C., 27 Mount Vernon Street	1985
Miley, Daniel H., Jr., *Chairman*, 70 Mount Vernon Street	1985
Goldsmith, Richard, 22 Moulton Road	
Paradis, Judith M., 10 Albermarle Street	

Precinct 15	
Buckley, Frederick R., Jr., *Chairman*, 38 Pine Street	1987
Fanning, Richard C., 57 Yerxa Road	1987
Wilson, Alex, 154 Pheasant Avenue	1987
Winkler, Howard B., 10 Sleepy Hollow Lane	1987
Donovan, William J., Jr., 115 Hemlock Street	1986
Mahoney, Edmund R., 24 Fabyan Street	1986
Nigro, Ronald A., 115 Ronald Road	1986
Powers, Frank L., 256 Mountain Avenue	1986
Conroy, Patricia Ann, 126 Overlook Road	1985
Conroy, Stephen J., *Clerk*, 126 Overlook Road	1985
Goodwin, Jane, 126 Hemlock Street	1985
Weinberger, Jay W., 4 Mead Road	1985

Precinct 16	
Lyons, Charles, *Clerk*, 148 Wollaston Avenue	1987
O'Neill, Daniel M., 287 Appleton Street	1987
Phelps, Richard S., 77 Oakland Avenue	1987
Sandrelli, Stephen, 177 Park Avenue	1987
Dooe, Frederick C., 175 Park Avenue	1986
Curren, David B., 251 Wachusett Avenue	1986
Falwell, Thomas W., 218 Wachusett Avenue	1986
Garrity, Mary F., 27 Oakland Avenue	1986
Lyons, Robin N., *Chairman*, 148 Wollaston Avenue	1985
Mayer, John A., 178 Oakland Avenue	1985
Meneghini, Jane, 123 Claremont Avenue	1985
Sandrelli, Donald A., 177 Park Avenue	1985

Precinct 17	
Banks, Joan L., *Chairman*, 65 Brattle Street	1987
Pease, William C., 55 Brattle Street	1987
Quigley, Mary A., 12 Old Colony Lane	1987
Lowell, Helen L., *Clerk*, 11 Brattle Place	1986
McGurl, Thomas P., 18 Grove Street Place	1986
Sarazen, James, 1283 Massachusetts Avenue	1986
Smith, Richard E., 38 Washington Street	1986
Banks, Thomas R., 65 Brattle Street	1985
Miller, Francis J., 280 Summer Street	1985
Morrissette, Laura, 17 Washington Street	1985
Thorpe, Nancy R., 67 Grove Street	1985

Precinct 18	
Bruno, Marilyn A., 18 Mayflower Road	1987
Kenna, Thomas D., Jr., 60 Hathaway Circle	1987
Parise, Samuel R., 64 Hathaway Circle	1987
Walsh, Robert B., 101 Dow Avenue	1987
Bell, David A., 216 Sylvia Street	1986
Bruno, Anthony P., Jr., 18 Mayflower Road	1986
Buckley, George D., 164 Renfrew Street	1986
Smith, Paula L., 281 Renfrew Street	1986
Barber, Harry, *Chairman*, 4 Homer Road	1985
Fagone, Charles, 12 Browning Road	1985

Precinct 18 (Continued)	Term Expires
Ronan, Mary I., 1 Brewster Road	1985
Vann, John H., *Clerk*, 210 Florence Avenue	1985
Precinct 19	
Bishop, Theresa M., 140 Wright Street	1987
Foohey, Susan L., 55 Brand Street	1987
Murray, Robert H., 153 Park Avenue Extension	1987
Warren, Christopher G., 138 Park Avenue Extension	1987
Abruzzese, Concetta L., 6 Draelon Street	1986
Bishop, Gerald F., 140 Wright Street	1986
Rogers, Mary E., 59 Ronald Road	1986
Wilson, John M., 150 Washington Street	1986
Abruzzese, Michele R., 6 Draelon Street	1985
Doyle, Joseph J., 30 Ronald Road	1985
Foohey, William J., 55 Brand Street	1985
MacNeil, Joseph M., 4 Carl Road	1985
Precinct 20	
Beley, Robert W., 126 Paul Revere Road	1987
Maher, Robert T., 70 Paul Revere Road	1987
Warren, Daniel E., 1334 Massachusetts Avenue	1987

Precinct 20 (Continued)	Term Expires
Bruno, Barbara J., 39 Tanager Street	1986
Chambers, Catherine, 70 Paul Revere Road	1986
Coffey, Robert J., 35 Dundee Road	1986
Murphy, Francis R., 42 Smith Street	1986
Bacon, Carol Lynn, *Clerk*, 67 Smith Street	1985
McCarthy, John F., *Chairman*, 15 Williams Street	1985
Weismann, Aloysius H., 12 Lorne Road	1985
Precinct 21	
Berzins, Ilmars, 16 West Court Terrace	1987
DeNapoli, John, 672 Summer Street	1987
Downing, Mary Ellen, 107 Westmoreland Avenue	1987
Hathaway, Phyllis J., 91 Westminster Avenue	1987
Anciello, Janet, 80 Westminster Avenue	1986
Carlan, Patricia Joanna, *Clerk*, 76 Westmoreland Avenue	1986
Jacobson, Jeffrey H., 105 Bow Street	1986
McCabe, Harry P., 92 Madison Avenue	1986
Carrigan, Owen R., *Chairman*, 85 Sunset Road	1985
Hegarty, James J., 22 Crescent Hill Avenue	1985
McNulty, Henry V., 106 Alpine Street	1985
Morel, Joanne M., 5 Lennon Road	1985



Town Moderator Harry McCabe coaches Arlington High School students on Town Meeting procedures during Student Government Day.

(Advocate photo)

Town Meeting Reports

Annual Town Meeting March 19, 1984

Note: The following reports of town meetings are condensed from the official reports and indicate actions which bind the town. For information relating to precise wording of each article, the reader is referred to the official town meeting record in the Office of the Town Clerk.

The meeting was called to order on March 19, 1984 at 8:16 P.M. There were 190 town meeting members present. The invocation was given by Reverend James J. Haddad, Pastor of Saint Eulalia's Church, Winchester.

ARTICLE 1. is the annual town election which took place on February 4, 1984 and is reported elsewhere under "Voting Results".

ARTICLE 2. The following were appointed Measurers of Wood and Bark: John M. Wilfert, Jr., 19 Windmill Lane and Patricia C. Fitzmaurice, 17 Lakeview. VOTED

ARTICLE 3. **Reports.** To accept and place on file the reports of the various committees.

ARTICLE 4. **Authority to Borrow.** To authorize the Town Treasurer with the approval of the Selectmen, to borrow from time to time in anticipation of revenue and to issue bonds or notes therefor. VOTED (Unanimously)

ARTICLE 5. **Use of Certain Unexpended Balances and Interest Income.** Comptroller authorized to carry forward on the books of the Town all unexpended balances remaining in Fiscal Year 1984 Interest and Maturing Town Debt Budget for the purpose of applying said unexpended balance to the principal and interest payments on the High School Enlargement Project and the Joint Community Safety/Elderly Housing Project. VOTED (Unanimously)

ARTICLE 6. **Applications for and Acceptance of Government Grants.** The Board of Selectmen and Town Manager authorized to file applications for, and accept grants from the Federal Government, the Commonwealth of Massachusetts, and/or other grant-making organization/body during Fiscal Year 1985. VOTED.

ARTICLE 7. **General Revenue Sharing Public Budget Hearing.** Hearing to be held April 9, 1984 at 8:00 P.M. in the Auditorium of the Robbins Memorial Town Hall. VOTED (Unanimously)

ARTICLE 8. **Budgets.** Town departmental outlays and expenses.

The remainder of the meeting was devoted to departmental outlays and expenses.

The meeting adjourned at 10:57 P.M.

Special Town Meeting March 21, 1984

The Special Town Meeting was called to order at 8:00 P.M. There were 173 town meeting members present.

ARTICLE 1. Postponed until the end of the Special Town Meeting.

ARTICLE 2. **Use of Certain Interest Income.** The Comptroller authorized to carry forward on the books of the Town all interest income earned and to be earned from investment of the bond and/or note proceeds of the Central School Project. Said earnings to be transferred into the Fiscal Year 1985 Interest and Maturing Town Debt Budget and to be applied to the principal and interest payments on the said Central School Project. VOTED (Unanimously)

ARTICLE 3. **Remodeling and Reconstruction of the Central School.** With the approval of the Selectmen, the Treasurer is authorized to borrow the sum of $1,700,000 at one time or from time to time, pursuant to Section 20 of Chapter 121B of the General Laws for the purpose of defraying development costs of the Arlington Center Conservation and Improvement Project. VOTED (Unanimously)

ARTICLE 4. **Purchase and Installation of Departmental Equipment to Tie into the Town's Telecommunications Facilities.** The Treasurer, with the approval of the Selectmen, is hereby authorized to borrow the sum of $497,644 at one time or from time to time, and to issue bonds or notes of the Town therefor; said sum to be expended under the direction of the Town Government Reorganization Committee. VOTED (Standing Vote, 114 in the affirmative and 8 in the negative)

The meeting adjourned at 11:11 P.M.

Adjourned Annual Town Meeting March 21, 1984

The Annual Town Meeting was called to order at 11:11 P.M. on Wednesday, March 21, 1984, by the Moderator immediately following the adjournment of the Special Town Meeting called for at 8:00 P.M., the same evening.

It was voted that the meeting adjourn to Monday, March 26, 1984, at 8:05 P.M.

The meeting thereupon adjourned at 11:13 P.M.

Adjourned Annual Town Meeting March 26, 1984

The meeting was called to order at 8:14 P.M. There were 176 town meeting members present.

RESOLUTION requesting the Commonwealth of Massachusetts for an additional $500,000 in emergency state aid. ADOPTED

The Annual Town Meeting recessed for the purpose of calling to order the Special Town Meeting.

The meeting recessed at 8:44 P.M.

Adjourned Special Town Meeting March 26, 1984

The Special Town Meeting was called to order at 8:14 P.M.

ARTICLE 5. **Municipal Leasing Program; Municipal Telephone System.** VOTED no action

ARTICLE 6. **Amendment of Town By-Laws - Establishment of Public Memorial Committee.** The Town By-Laws are hereby amended by adding a new Article 20A, to be known as "The Public Memorial Committee By-Law." VOTED (Unanimously)

ARTICLE 7. **"Collins Corner" Memorial.** $1,500 appropriated for the purpose of erecting an appropriate memorial on Town property at the corner of Schouler Court and Massachusetts Avenue. VOTED

ARTICLE 8. **Designation of Town Hall Hearing Room as Memorial Room.** In recognition and memorialization of those persons whose exemplary accomplishments have reflected credit and honor upon the Town of Arlington. VOTED

ARTICLE 9. Review of Traffic Rules and Orders of the Town. Withdrawn

ARTICLE 10. All Night Parking. VOTED no action

ARTICLE 11. Parking Control Commission. VOTED no action

ARTICLE 12. All Night Parking. VOTED no action

ARTICLE 13. Parking Control Officers; Acceptance of General Law. VOTED (Unanimously) no action

ARTICLE 14. Classification Plan Amendment; Parking Control Officer. VOTED (Unanimously) no action

ARTICLE 15. Acquisition of Land; 1289 and 1299 Massachusetts Avenue. Withdrawn

ARTICLE 1. Taken from the table.

The Special Town Meeting dissolved at 9:07 P.M.

Adjourned Annual Town Meeting March 26, 1984

The meeting was called to order at 9:07 P.M.

The remainder of the meeting was devoted to departmental outlays and expenses.

The meeting adjourned at 10:45 P.M.

Adjourned Annual Town Meeting March 28, 1984

The meeting was called to order at 8:17 P.M. There were 170 town meeting members present.

ARTICLE 9. Out of State Travel. $2,800 appropriated for expenses incurred outside the Commonwealth, in accordance with General Laws, Chapter 40, Paragraph 34. VOTED (Unanimously)

ARTICLE 10. Minuteman School Operating and Maintenance Costs. $1,139,203 appropriated for the purpose of paying the Town's share of the operating and maintenance costs (including capital costs) of the Minuteman Regional Vocational Technical School District. VOTED (Unanimously)

ARTICLE 11. Borrowing for Capital Equipment. The Treasurer, with the approval of the Selectmen, is authorized to borrow the sum of $963,519 at one time or from time to time, and to issue bonds or notes of the Town therefor or in lieu of issuance of bonds or notes, if the Town Manager determines it to be in the best interest of the Town, he is authorized to lease such equipment over a term of years. VOTED (Unanimously)

ARTICLE 12. Capital Equipment Leasing Program. VOTED no action

ARTICLE 13. Borrowing for Upkeep of School Buildings. The Treasurer, with the approval of the Selectmen, is hereby authorized to borrow the sum of $200,000 at one time or from time to time, and to issue bonds or notes of the Town therefor. VOTED (Unanimously)

ARTICLE 14. Unemployment Compensation Program. The sum of $100,000 appropriated. VOTED (Unanimously)

ARTICLE 15. Postponed until April 11, 1984.

ARTICLE 16 through ARTICLE 50. Postponed until April 30, 1984.

ARTICLE 51. Adjustment of Pensions of Former Town Employees. The sum of $1.00 appropriated to implement the provisions of Massachusetts General Laws, Chapter 32, Sections 90A and 90C. VOTED (Unanimously)

ARTICLE 52, 53 and 54. Postponed.

ARTICLE 55. 1984 Town Day Celebration. The sum of $1.00 appropriated. VOTED

ARTICLE 56. 1984 Town Day Fireworks. VOTED (Unanimously) no action

ARTICLE 57. Christmas Lighting and Decorating Program. The sum of $900 appropriated. VOTED (Unanimously)

ARTICLE 58. Disposal of Unneeded Town-Owned Goods. The Town Manager is authorized to sell, transfer, or dispose of scrap metal, junk, obsolete equipment and materials, and other personal property owned by the Town. VOTED (Unanimously)

ARTICLE 59. Veterans' Day Parade. The sum of $420 appropriated. VOTED (Unanimously)

ARTICLE 60. Patriots' Day Celebration. The sum of $6,007 appropriated. VOTED (Unanimously)

ARTICLE 61. Memorial Day Observance. The sum of $941 appropriated. VOTED (Unanimously)

ARTICLE 62. Display of American Flags. The sum of $1,200 appropriated to display American Flags along Massachusetts Avenue on seven legal holidays. VOTED

ARTICLE 63. Repair of Town Fire Truck. The sum of $4,180 appropriated. VOTED (Unanimously)

ARTICLE 64. Expenses of Conservation Commission. The sum of $5,000 appropriated. VOTED (Unanimously)

ARTICLE 65. Postponed to Wednesday, April 4, 1984.

ARTICLE 66. Expenses of Capital Budget Committee. The sum of $1.00 appropriated. VOTED (Unanimously)

ARTICLE 67. Expenses of Personnel Review and Appeals Board. The sum of $150 appropriated. VOTED

ARTICLE 68. 350th Anniversary Celebration. The sum of $2,500 appropriated. VOTED (Unanimously)

ARTICLE 69. Mystic Valley Mental Health Center. The sum of $1.00 appropriated for the purpose of paying the Town's apportioned share of the operating costs of the Mystic Valley Mental Health Center Association, Inc., for Fiscal Year 1985. VOTED (Unanimously)

The meeting adjourned at 10:55 P.M.

Adjourned Annual Town Meeting April 2, 1984

The meeting was called to order at 8:23 P.M. There were 175 town meeting members present.

ARTICLE 70. Expenses of Historic District Commissions. The sum of $1,800 appropriated for the use of the Broadway Historic District Commission, the Central Street Historic Commission, and the Russell Historic District Commission. VOTED (Unanimously)

ARTICLE 71. Pilot Program, Health of Town Employees. VOTED no action

ARTICLE 72. Automation of Library Services. The Treasurer, with the approval of the Selectmen, is authorized to borrow the sum of $29,650 at one time or from time to time, and to issue bonds or notes of the Town therefor. VOTED (Unanimously)

ARTICLE 73. Cost of Medical Review. VOTED (Unanimously) no action

ARTICLE 74. Central School Project. VOTED no action

ARTICLE 75. Central School-Remodeling, Reconstruction. VOTED (Unanimously) no action

ARTICLE 76. Improving Telephone System. VOTED (Unanimously) no action

ARTICLE 77. Municipal Telephone System. VOTED (Unanimously) no action

ARTICLE 78. Expenses of Historical Commission. The sum of $2,450 appropriated. VOTED (Unanimously)

ARTICLE 79. Maintenance of Whittemore-Robbins House. VOTED (Unanimously) no action

ARTICLE 94. Petition to the General Court Establishing a Special Revolving Fund to Maintain the Whittemore-Robbins House. VOTED no action

ARTICLE 80. Laying Out of Charles Street. VOTED no action (87 in the affirmative and 59 in the negative)

ARTICLE 81. Laying Out of Martin Street. VOTED no action

ARTICLES 82, 83 and 84 tabled until after Article 85.

ARTICLE 85. Appropriation for Construction of Town Ways. Accepted under Articles 82, 83 and 84 of this Warrant, $182,400 appropriated. VOTED (Standing Vote, 128 in the affirmative and 18 in the negative)

ARTICLE 82. Laying Out of Teresa Circle. VOTED (Standing Vote, 116 in the affirmative and 3 in the negative)

ARTICLE 83. Laying Out of Udine Street. VOTED (Standing Vote, 115 in the affirmative and 7 in the negative)

ARTICLE 84. Laying Out of Winchester Road. VOTED (Standing Vote, 122 in the affirmative and 5 in the negative)

ARTICLE 86. Acquisition of Easements. Board of Selectmen authorized to purchase or take by eminent domain or otherwise acquire easements in land adjoining the location of ways, the laying out of which is accepted under Articles 82, 83 and 84. VOTED (Unanimously)

ARTICLE 87. Rehabilitation of Town's Water System. The sum of $297,500 appropriated. VOTED (Unanimously)

ARTICLE 88. Rehabilitation of Town's Sewer System. VOTED no action

ARTICLE 89. Sidewalks and Edgestones. The sum of $80,000 appropriated. VOTED (Unanimously)

ARTICLE 90. Reconstruction and Resurfacing of Streets. The sum of $170,000 appropriated. VOTED (Unanimously)

ARTICLE 91. State Aid Highway Program. The sum of $98,340 appropriated. VOTED (Unanimously)

ARTICLE 92. Mill Brook Improvement. VOTED no action

ARTICLE 93. Washington Street Sidewalk Construction. The Treasurer, with the approval of the Selectmen, is authorized to borrow the sum of $10,000 at one time or from time to time, and to issue bonds or notes of the Town therefor. VOTED (Unanimously)

ARTICLE 95. Petition to the General Court for Special Legislation - An Act Designating the Quorum of Town Meetings in the Town of Arlington. VOTED (Unanimously)

ARTICLE 96. Acceptance of Section 20, Subsection 4, Paragraphs d½ and h of Chapter 32 of the General Laws - Systems for Cities and Towns. Withdrawn

ARTICLE 97. Assessor's Salary Supplement. VOTED no action

ARTICLE 98. Motor Vehicle Excise Exemption for Former POW's. VOTED no action

ARTICLE 99. Early Retirement Incentive Program. Postponed until April 30, 1984.

ARTICLE 100. Amendment of Town By-Laws - Article 19, New Section 7 - Food Vendor License Control. VOTED

ARTICLE 101. Amendment of Town By-Laws, Section 6 of Article 9A - Change of Park Hours. All areas under the care and control of the Board of Park and Recreation Commissioners are considered to be opened at 5:00 A.M. and closed at 9:00 P.M., unless extended by the written consent of said Board. VOTED

The meeting thereupon adjourned at 11:16 P.M.

Adjourned Annual Town Meeting April 4, 1984

The meeting was called to order at 8:21 P.M. There were 165 town meeting members present.

ARTICLE 102. Amendment of Town By-Laws, Article 20, Addition of Section 4A and 5A - Repairs to Private Ways Petitioned by an Association of Abutters. VOTED

ARTICLE 103. Amendment of Town By-Laws Pursuant to Section 173 of Chapter 140 of the General Laws - Increase of Dog License Fees. Unspayed females - $7.00; spayed females - $4.00; males - $4.00. VOTED

ARTICLE 104. Amendment of Town By-Laws - Article 10, Addition of New Section 6 - Permit Process for Paint Removal Via Blasting Techniques. Ordered tabled by the Moderator.

ARTICLE 105. Establishment of a Parking Control Commission. Postponed until April 9, 1984 at 8:30 P.M.

ARTICLE 106. Amendment of Town By-Laws, Article 7C, Section 7 - Records and Requisitions. VOTED (Unanimously)

ARTICLE 107. Amendment of Zoning By-Law. Article 5, Section 5.04-Table of Use Regulations, Use 7.09-Light, Non-nuisance manufacturing, amended by inserting an "SP" in the column headed B4. VOTED (Unanimously)

ARTICLE 108. Amendment of Zoning By-Law. VOTED no action

ARTICLE 65. Pollution Control/Water Treatment Program for Spy Pond. The Treasurer, with the approval of the Selectmen, is authorized to borrow the sum of $98,612 at one time or from time to time, and to issue bonds or notes of the Town therefor, under Chapter 74 of the Acts of 1945,

as amended, or any other enabling authority. VOTED (Standing Vote, 124 in the affirmative and 3 in the negative)

ARTICLE 104. Amendment of Town By-Laws - Article 10, Addition of New Section 6 - Permit Process for Paint Removal via Blasting Techniques. VOTED

ARTICLE 109. Amendment of Zoning By-Law. The zoning map amended to include the following parcel in the Residence 4 zoning district: No. 449 Summer Street, Block Plan 81, Block A, Parcel 12. VOTED (Standing Vote, 103 in the affirmative and 10 in the negative)

The meeting adjourned at 11:10 P.M.

Adjourned Annual Town Meeting April 9, 1984

The meeting was called to order at 8:21 P.M. There were 171 town meeting members present.

ARTICLE 110. Amendment of Zoning By-Law. VOTED no action

ARTICLE 105. Establishment of a Parking Control Commission. VOTED no action

ARTICLE 7. General Revenue Sharing Public Budget Hearing. The town meeting members were requested to sit as a committee of the whole to conduct the Hearing. The Finance Committee recommended that the entire allocation of General Revenue Sharing Funds be allocated to Budget 36A, Group Health Insurance, as it has been done for several years. VOTED (Unanimously)

The Public Budget Hearing dissolved at 10:58 P.M.

The meeting adjourned at 11:00 P.M.

Adjourned Annual Town Meeting April 11, 1984

The meeting was called to order at 8:41 P.M. There were 144 town meeting members present.

ARTICLE 111. Enlarge Russell Historic District. Withdrawn

ARTICLE 112. Land Taking, Massachusetts Avenue. Withdrawn

ARTICLE 113. Support of "Proposition Two Percent". The Town does hereby resolve to support the so-called "Proposition Two Percent", which was presented by State Senator Richard A. Kraus. VOTED. (Standing Vote, 87 in the affirmative and 33 in the negative)

ARTICLE 114. Suspension of Issuing Parking Violation Notices - Between the Hours of 2:00 A.M. & 6:00 A.M. Postponed until April 30, 1984.

The meeting adjourned at 10:45 P.M.

Adjourned Annual Town Meeting April 30, 1984

The meeting was called to order at 8:27 P.M. There were 165 town meeting members present.

ARTICLE 114. Suspension of Issuing Parking Violation Notices - Between the Hours of 2:00 A.M. & 6:00 A.M. VOTED no action

ARTICLE 115. Quarters for Veterans of World War I. The sum of $400 appropriated. VOTED (Unanimously)

ARTICLE 116. Flags on Veterans' Graves. The sum of $1,100 appropriated. VOTED (Unanimously)

ARTICLE 117. Cemetery Improvement. The sum of $31,900 transferred from the Mount Pleasant Cemetery Sale of Lots and Graves Fund to the Cemetery Commissioners for the Improvement of Town Cemeteries. VOTED (Unanimously)

ARTICLE 118. Indemnification of Retired Police Officers and Firefighters. $3,225 appropriated in accordance with Massachusetts General Laws, Chapter 41, Section 100B, to indemnify the following retired Police Officers and Firefighters: George Alexie, John J. Ault, John F. McNally, Paul D. O'Brien, Robert C. O'Bnen, Lewis J. Paragone, Charles C. Toomey, Jr. and James C. Walsh. VOTED (Unanimously)

ARTICLE 119. Stabilization Fund. VOTED no action

ARTICLE 120. Transfer of 1982 Overlay Reserve Surplus. $475,000 transferred from the Overlay Reserve Surplus Account for Fiscal Year 1982 to be used by the Assessors in the determination of the Tax Rate. VOTED

ARTICLE 121. Transfer of 1983 Overlay Reserve Surplus. $100,000 transferred from the Overlay Reserve Surplus Account for Fiscal Year 1983 to be used by the Assessors in the determination of the Tax Rate. VOTED (Unanimously)

ARTICLE 122. Use of Free Cash. Postponed until June 20, 1984 or at the call of the Finance Committee.

ARTICLE 16. Classification Plan Amendment; Senior Clerk & Typist in Engineering Department. Article 7C, Section 3, of the By-Laws, amended by reclassifying the position of Senior Clerk and Typist from AG 4 to Principal Clerk and Typist, AG 6. The sum of $610 appropriated. VOTED

ARTICLE 17. Classification Plan Amendment; New Position of Head Clerk - Secretary in Community Safety Department. Article 7C, Section 3, of the By-Laws, amended by adding the position of Head Clerk - AG 9. The sum of $476 appropriated. VOTED

ARTICLE 18. Classification Plan Amendment; Senior Clerk and Typist in Personnel Department. Article 7C, Section 3, of the By-Laws, amended by reclassifying the position of Senior Clerk and Typist, AG 4, to Principal Clerk and Typist, AG 6. The sum of $438 appropriated. VOTED

ARTICLE 19. Classification Plan Amendment; Outreach Caseworker. Article 7C, Section 3, of the By-Laws, amended by reclassifying the position of Outreach Caseworker (Part-Time) from AG 6 to AG 8. The sum of $374 appropriated. VOTED

ARTICLE 20. Classification Plan Amendment; Head Clerk in Assessors' Office. Article 7C, Section 3, of the By-Laws, amended by reclassifying the position of Head Clerk, AG 9, to Data Entry Clerk, AG 6. VOTED (Unanimously)

ARTICLE 21. Classification Plan Amendment; Working Foreman, Cemetery. Article 7C, Section 3, of the By-Laws, amended by reclassifying the position of Working Foreman, Cemetery, from MC 6 to MC 7. The sum of $612 appropriated. VOTED

ARTICLE 22. Classification Plan Amendment; Working Foreman, Tree Climber. Article 7C, Section 3, of the By-Laws, amended by reclassifying the position of Working Foreman, Tree Climber, from MC 6 to MC 7. The sum of $612 appropriated. VOTED (Unanimously)

ARTICLE 23. Classification Plan Amendment; Principal Clerk & Stenographer in Selectmen's Office. Article 7C, Section 3, of the By-Laws, amended by reclassifying the position of Principal Clerk and Stenographer, AG 6, to Head Clerk, Secretary, AG 9. The sum of $476 appropriated. VOTED

ARTICLE 24. Classification Plan Amendment; Data Entry Clerk/Bookkeeper, Treasurer's Office. Article 7C, Section 3, amended by adding the position of Data Entry Clerk/Bookkeeper in the Treasurer's Office, AG 8. VOTED

ARTICLE 25. Classification Plan Amendment; Milk and Sanitary Inspector. Article 7C, Section 3, of the By-Laws, amended by reclassifying the position of Milk and Sanitary Inspector from AG 11 to AG 12. VOTED

ARTICLE 26. Classification Plan Amendment; Recreation Supervisor. Article 7C, Section 3, of the By-Laws, amended by reclassifying the position of Recreation Supervisor in the Human Resources Department from AG 11 to AG 12. The sum of $924 appropriated. VOTED

ARTICLE 27. Classification Plan Amendment; Assistant Town Clerk. Article 7C, Section 3, of the By-Laws, amended by reclassifying the position of Assistant Town Clerk from AG 11 to AG 12. The sum of $1,038 appropriated. VOTED

ARTICLE 28. Classification Plan Amendment; Recreation Facility Supervisor. Article 7C, Section 3, of the By-Laws, amended by reclassifying the position of Recreation Facility Supervisor in the Human Resources Department from AG 17, Step 6 to AG 18, Step 6. VOTED

ARTICLE 29. Classification Plan Amendment; Recreation Superintendent. Article 7C, Section 3, of the By-Laws, amended by reclassifying the position of Recreation Superintendent in the Human Resources Department, AG 19 to AG 20. The sum of $729 appropriated. VOTED

ARTICLE 30. Classification Plan Amendment; Senior Clerk & Stenographer, Selectmen's Office. VOTED no action

The meeting adjourned at 10:26 P.M.

Adjourned Annual Town Meeting May 2, 1984

The meeting was called to order at 8:35 P.M. There were 143 town meeting members present.

ARTICLE 31. Classification Plan Amendment; Senior Cashier/Clerk & Bookkeeper, Treasurer's Office. VOTED no action

ARTICLE 32. Adjustment of Maximum Range of Parking Clerk. VOTED no action

ARTICLE 33. Classification Plan Amendment; Construction Handyman. VOTED no action

ARTICLE 34. Classification Plan Amendment; Senior Clerk and Stenographer, Assessor's Department. VOTED no action

ARTICLE 35. Classification Plan Amendment; Senior Cashier/Clerk & Bookkeeper, Treasurer's Office. Article 7C, Section 3, of the By-Laws, amended by reclassifying the position of Senior Cashier/Clerk & Bookkeeper from AG 4 to AG 6. The sum of $691 appropriated. VOTED (Standing Vote, 67 in the affirmative and 50 in the negative)

ARTICLE 71. Pilot Program, Health of Town Employees. $1,050 appropriated to implement a pilot program for the hypertension screening, stress management, and the taking of blood pressures of all Town Employees. VOTED

The meeting adjourned at 10:16 P.M.

Adjourned Annual Town Meeting June 11, 1984

The meeting was called to order at 8:25 P.M. There were 157 town meeting members present.

RESOLUTION regarding Town Meeting Quorum. ADOPTED

ARTICLE 36. Classification Plan Amendment; Principal Clerk & Typist - Personnel Department. VOTED no action

ARTICLE 37. Classification Plan Amendment; Dispatcher, Community Safety Department - Fire Services. VOTED no action

ARTICLE 38. Classification Plan Amendment; Dispatcher, Community Safety Department - Police Services. VOTED no action

ARTICLE 39. Classification Plan Amendment; Painter, Properties & Natural Resources Department. VOTED no action

ARTICLE 40. Classification Plan Amendment; Painter, Properties & Natural Resources Department. VOTED no action

ARTICLE 41. Classification Plan Amendment; Principal Clerk and Typist, Comptroller's Department. Article 7C of the By-Laws amended by reclassifying the position of Principal Clerk and Typist, AG 6, to Jr. Accountant, AG 11. The sum of $3,671 appropriated. VOTED

ARTICLE 8. Budget 13 - Planning and Community Development. VOTED

The meeting adjourned at 10:48 P.M.

Adjourned Annual Town Meeting June 18, 1984

The meeting was called to order at 8:31 P.M. There were 150 town meeting members present.

PROCLAMATION for James Forte.

ARTICLE 8. Budgets 2, 3, 17b, 22a, 24, 28a, b, c, d, e, 33, 35, 36, and 39. VOTED

ARTICLE 54. Compensation for Part-Time Elected or Appointed Town Officials. (See meeting of June 20, 1984.)

The meeting adjourned at 11:16 P.M.

Adjourned Annual Town Meeting June 20, 1984

The meeting was called to order at 9:12 P.M. There were 127 town meeting members present.

ARTICLE 54. Compensation for Part-Time Elected or Appointed Town Officials. VOTED no action

ARTICLE 43. Raises, Fringe Benefits, etc. - Local 680. A. $42,944 appropriated to fund a collective bargaining agreement between the Town and Local 680 AFSCME. B. Effective July 1, 1984, deferred 5% salary increase providing employee was employed by the Town before July 1, 1984. C. Effective July 1, 1985, general salary increase of 5%. D. Effective July 1, 1985, sick leave benefit will be 20% of the employee's rate of pay for any unused and accumulated sick leave. For complete text of this Article, please refer to the official Town Meeting record in the Office of the Town Clerk. VOTED

ARTICLE 44. Raises, Fringe Benefits, etc., Certain Town Employees. A. $13,614 appropriated for the purpose of funding step increases for non-union employees excluding the M Schedule and school employees. B. Effective July 1, 1984, deferred 5% salary increase providing employee was employed by the Town before July 1, 1984. C. Effective July 1, 1985, a general salary increase of 5% granted to the M Schedule and non-union employees. D. Article 7C, Subsection C & G of Section 12 of the By-Laws are deleted effective July 1, 1984. Subsection C of Section 12 is substituted effective July 1, 1984 as follows: "Sick leave will accumulate for each year of employment. The employee (at separation) shall be paid any unused and accumulated sick leave at 20% of his or her rate of pay." E. Effective July 1, 1984, Article 7C, Subsection A of Section 11 amended to reflect the following vacation leave for employees with full time service except professional librarians and library assistants. 1) less than 5 years - 2 weeks; 5 years but less than 10 years - 3 weeks; 10 years but less than 25 years - 4 weeks; 25 years or more - 5 weeks. VOTED

ARTICLE 45. Raises, Fringe Benefits, etc. - Full Time Elected Town Officials. A. Effective July 1, 1984 a deferred 5% salary increase providing employee was employed by the Town before July 1, 1984. B. Effective July 1, 1985 a general salary increase of 5% shall be granted. C. Effective July 1, 1984, sick leave benefit will be 20% of the employee's rate of pay for any unused and accumulated sick leave. VOTED

ARTICLE 46. Raises, Fringe Benefits, etc. - Local 113, NAGE. A. $3,522 appropriated for funding step increases, effective July 1, 1984. B. Effective July 1, 1984, a deferred 5% salary increase providing employee was employed by the Town prior to July 1, 1984. C. Effective July 1, 1984, sick leave benefit will be 20% of the employee's rate of pay for any unused and accumulated sick leave. D. Effective July 1, 1985, a 5% salary increase shall be granted. VOTED

ARTICLE 47. Raises, Fringe Benefits, etc. - Local 1297 International Association of Firefighters. A. $8,955 appropriated for funding step increases, effective July 1, 1984. B. Effective July 1, 1984, a deferred 5% salary increase providing employee was employed by the Town prior to July 1, 1984. C. Effective July 1, 1985, a 5% salary increase shall be granted. D. Effective July 1, 1985, sick leave benefit will be 20% of the employee's rate of pay for any unused or accumulated sick leave. E. Effective July 1, 1985, education incentive program shall be increased to $29 per credit with a maximum of $1,700. Longevity benefit will be increased by $50 after 5 years of employment, $100 after 10 years, $150 after 15 years and $200 after 20 years employment. F. Effective July 1, 1985, the yearly clothing allowance shall be increased by $50 for each employee. G. Effective June 30, 1986, all employees will receive both the longevity and education incentive program. All of the above except A is subject to union ratification no later than August 1, 1984 and is contingent thereon. VOTED

ARTICLE 48. Raises, Fringe Benefits, etc. - Arlington Patrolmen's Betterment Association. A. $4,216 appropriated for funding step increases, effective July 1, 1984. B. Effective July 1, 1984, a deferred 5% salary increase providing the employee was employed by the Town before July 1, 1984. C. Effective July 1, 1985, a 5% salary increase shall be granted. D. Effective July 1, 1985, sick leave benefit will be 20% of the employee's rate of pay for any unused and accumulated sick leave. E. Effective July 1, 1985, an increase in daytime weekend differential shall be granted. F. Effective July 1, 1985, an increase in the cleaning/clothing allowance shall be granted. VOTED

ARTICLE 49. Raises, Fringe Benefits, etc. - Arlington Ranking Officers Association. A. Effective July 1, 1984, a deferred 5% salary increase providing the employee was employed by the Town prior to July 1, 1984. B. Effective July 1, 1984, sick leave benefit will be 20% of the employee's rate of pay for any unused and accumulated sick leave. C. Effective July 1, 1985, a 5% salary increase shall be granted. D. Effective July 1, 1985, an increase in the cleaning/clothing allowance. E. Effective July 1, 1985, longevity plan granted as follows: 5 but less than 10 years - 1% of salary; 10 but less than 15 years - 2% of salary; 15 but less than 20 years - 3% of salary; 20 but less than 25 years - 4% of salary; 25 or more years - 5% of salary. VOTED

ARTICLE 50. Raises, Fringe Benefits, etc. - Robbins Library Professional Association. A. $3,611 appropriated for funding step increases effective July 1, 1984. B. Effective July 1, 1984, a deferred 5% salary increase providing the employee was employed by the Town before July 1, 1984. C. Effective July 1, 1985, a salary increase of 5% shall be granted. D. Effective July 1, 1985, sick leave benefit will be 20% of the employee's rate of pay for any unused and accumulated sick leave. VOTED

ARTICLE 15. Endorsement of Application, Housing and Community Development Act. The Town does hereby endorse the application for Fiscal Year 1985, prepared by the Board of Selectmen and the Town Manager under the Housing and Community Development Act of 1974 as amended. VOTED (Unanimously)

ARTICLE 52. Collective Bargaining Agreement, Arlington Education Association. Withdrawn

ARTICLE 53. Salary Increases for School Employees. Withdrawn

ARTICLE 99. Early Retirement Incentive Program. Withdrawn

ARTICLE 122. Use of Free Cash. $446,049 voted for appropriations made under the Warrant for this Town Meeting, and not to be borrowed or taken from Available Funds in the Treasury, or from unexpended balances of special appropriations made in other years, shall be taken from Available Funds in the Treasury; and that the Assessors are instructed to use said amount in the determination of the Tax Rate. VOTED (Unanimously)

ARTICLE 1. Taken from the table.

The meeting dissolved at 11:22 P.M.

Town Census and Elections

Ann Mahon Powers Newly Elected Town Clerk

The major event in the Town Clerk's office in 1984 was the election of a new Town Clerk, Ann Mahon Powers. At the Annual Town Election, Ann Mahon Powers was elected to replace Christine M. Callahan, who retired after twenty-eight years of service for the Town, nine years as Town Clerk. Mrs. Powers had previously served as Town Clerk from 1959 to 1968, as Assistant Town Clerk from 1954 to 1959 and as an employee of the Town Clerk's Office from 1952. Also, she was appointed as an interim Selectman in 1973 and served as an elected Selectman from 1975 to 1981.

The new Town Clerk was faced with a busy schedule comprised of two primaries, two elections, town meeting and other regular responsibilities.



Board of Registrar of Voters from left to right: Drita Eaton, William Forristall and Town Clerk Ann Mahon Powers. Not pictured: Harlan Smith.

The Annual Town Election, the State and Presidential Primary, and the State and Presidential Election were prepared and conducted. The Town Election, which is usually held on the first Saturday in March, was held on February 4 because the State and Presidential Primary was scheduled for March 13, 1984. The change in date was enabled by Chapter 542 of the Acts of 1983.

Much of the work performed by the Town Clerk's office each year centers on election preparation. Candidates for town meeting whose terms were about to expire were notified of that fact and of the provision of law which allows them to become candidates for re-election by giving written notice thereof to the Town Clerk. Nomination papers were issued to candidates for town offices, and when returned, these forms were certified by the Registrars of Voters and filed with the Town Clerk. Candidates for town offices, except town meeting members, were notified of the requirements of the law regarding the filing of campaign receipts and expenditures with the Town Clerk's office. Oaths of office were administered to all elected or appointed town officials, and each was given copies of excerpts from the Open Meeting Law and the Conflict of Interest Law. Also, upon application, absentee ballots were issued for all primaries and elections.

The Annual Town Meeting began on March 19, 1984 and continued for thirteen sessions, dissolving on June 20, 1984. A Special Town Meeting was held (within the Annual Town Meeting) on March 21 and dissolved after the second session on March 26, 1984. Meetings were held to fill vacancies (caused by resignation or death) in the town meeting membership. A total of 122 warrant articles were acted upon at the Annual Town Meeting and fifteen warrant articles were acted upon at the Special Town Meeting. A summary of the Annual and Special Town Meeting appears elsewhere in this Annual Report. A complete record of the actions taken is contained in the Records of Elections and Town Meetings in the Town Clerk's office.

At the conclusion of the Annual Town Meeting the Town Clerk's office continued processing the results of the Town Meeting. Certificates of all votes requiring appropriations were sent to the Board of Assessors and Comptroller, as required by law. Certified copies of all votes authorizing indebtedness were sent to the state Director of Accounts. Certified copies of all votes passed were sent to the departments affected. In addition, amendments to the Town By-Laws and Zoning By-Laws were submitted to the state Attorney General. All were approved within the statutory period provided and advertised as required by law.

Numerous other recording duties occupied the Town Clerk's staff. Each month, births, deaths and marriages were recorded and copies forwarded to the Secretary of the Commonwealth. Certified copies of these vital statistics and all other documents recorded in the Town Clerk's office were made available upon request. A total of 1,812 dog licenses and 836 sporting licenses were issued in 1984. Licenses granted by the Board of Selectmen, raffle and bazaar permits and gasoline permit renewals were issued. Financing statements, utility pole locations, cemetery deeds and business certificates were recorded. Zoning Board of Appeal decisions and amendments to the Traffic Rules and Orders were also filed.

The state Department of Revenue was notified of all licenses and permits issued and business certificates filed. Notices of meetings of all boards, committees or commissions were publicly posted upon receipt. Finally, town officials and departments were notified of all legislative Acts affecting them.

Fees Collected:	
Marriage Intentions	$ 3,710.00
Filing Fees (Financing Statements, etc.)	3,195.00
Miscellaneous Certificates	15,634.00
Pole Locations	190.00
Renewals of Gasoline Permits	1,080.00
Miscellaneous Books	1,962.55
Dog Licenses	5,804.25
Duplicate Dog Tags	1.90
Miscellaneous Licenses	530.00
Conservation Licenses	8,913.60
Total	$41,021.30
Vital Statistics:	
Town Population	48,219
Births	386
Deaths	656
Marriages	370

Board of Registrars Enroll 1,497 Voters in One Day

As mandated by law, a combined Annual Town and School Census was conducted during the months of January and February. Temporary Assistant Registrars were designated by the Board to take a listing of all persons zero years of age or older residing in Arlington. A list of persons zero years of age to twenty-one was transmitted to the School Committee by April 1. Also, a juror list, programmed in format with sequential numbers, was forwarded to the Jury Commissioner.

In accordance with the True List information that had been presented, 2,077 notices were sent by first-class mail, as required by law, to persons whose names were to be removed from the voting list because they had not been reported as residing in Arlington on January 1, 1984. Those who proved residence were reinstated. The total number of registered voters, upon completion of the revision of the voting list, was 27,092, including 18,306 enrolled Democrats, 3,300 enrolled Republicans, and 5,486 unenrolled voters. Cards were mailed notifying voters of the establishment, change, or cancellation of enrollments.

Throughout the year, daily sessions for registration of voters were held during regular business hours in the office of the Town Clerk. Special evening and Saturday voter registration sessions were held during the three week periods prior to the last day to register to vote for the Town Election, the Presidential Primary, the State Primary, and the State (Presidential) Elections. A total of 2,631 persons were registered at these special sessions. On the final day for registration for the State (Presidential) Election, 1,497 persons were registered from 9AM to 10PM.

After the names of persons who had died or moved out of town were deleted, the voting list contained the names of 30,432 voters, including 19,581 enrolled Democrats, 4,053 enrolled Republicans and 6,798 unenrolled voters.

The Board certified 9,612 voter signatures appearing on nomination papers filed by or in behalf of candidates seeking state, county, or municipal offices; petitions for referenda to be placed on the state ballot; petitions for articles to be inserted in the Warrant for the Annual and Special Town Meetings and 1,696 applications for absentee ballots.

During the year, the information contained on approximately 35,000 listing slips of residents of the Town on January 1 was transferred to their individual master cards. These cards provide a complete official record of residence for all persons seventeen years of age or older from the time they first became residents of the Town. From such information, certificates and notarization of residence are issued daily to establish eligibility for attendance at state schools and colleges; receipt of old age assistance; veteran's services; social security; employment in state or federal civil service; and for many other purposes.

Finally, Registered Voters' Certificates were issued from the Board's records for identification purposes and for proof of citizenship.

Voting Results

Annual Town Election, February 4, 1984

TOTAL OF BALLOTS CAST - 5,009 (18% of total number of registered voters - 27,974)

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
	122	190	168	134	192	155	222	311	480	291	334	296	218	196	347	274	104	236	247	188	304	5009

TOWN CLERK FOR THREE YEARS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Ann Mahon Powers	97	153	145	104	162	131	175	228	401	230	267	247	174	155	299	233	90	194	206	153	251	4095
William P. Fornstall						1		5			6											12
Others					4		1	2	1	3								2	2			15
Blanks	25	37	23	30	26	23	46	76	78	58	61	49	44	41	48	41	14	40	39	35	53	887

TREASURER FOR THREE YEARS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*John J. Bilafer	98	163	141	108	173	132	177	238	409	224	259	247	174	152	255	217	87	200	186	146	238	4024
Others							1	1	1		3				2				1		1	10
Blanks	24	27	27	26	19	23	44	72	70	67	72	49	44	44	90	57	17	36	60	42	65	975

SELECTMEN FOR THREE YEARS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Daniel A. Purcell	48	48	43	41	64	42	61	49	150	54	83	61	48	53	91	52	17	49	56	43	87	1240
Arthur T. Speros	20	37	31	30	37	28	47	40	66	70	68	47	35	30	61	38	20	41	57	42	56	901
*Robert B. Walsh	56	127	112	65	106	93	127	222	267	182	195	188	133	114	185	177	71	157	125	106	154	2962
*Charles Lyons	88	116	113	90	129	110	154	209	331	199	223	217	166	140	251	217	80	172	192	132	232	3561
Others								1		2								1	2			6
Blanks	32	52	37	42	48	37	55	101	146	75	99	79	54	55	105	64	20	52	62	53	80	1348

ASSESSOR FOR THREE YEARS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Maurice H. O'Connell	94	149	134	93	156	124	161	206	370	211	236	225	168	141	252	207	88	182	184	132	229	3742
Others							1		1	1					2		1	1				7
Blanks	28	41	34	41	36	31	60	105	109	79	98	71	50	55	93	67	15	53	63	56	75	1260

SCHOOL COMMITTEE FOR THREE YEARS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
John R. Valerio	55	62	64	52	76	58	82	73	149	107	129	100	62	63	94	99	45	97	97	65	120	1749
*Patricia B. Worden	78	137	115	81	119	106	131	203	307	169	194	175	106	120	184	155	58	148	144	101	174	3005
*Kathleen Kiely Dias	70	115	115	77	124	104	151	236	306	194	231	207	133	127	201	192	76	162	169	122	182	3294
*Alex Wilson	64	113	94	79	109	104	136	164	282	179	203	191	146	114	266	176	65	147	166	111	180	3089
Others					1			4	1	2		1	1	1					3			14
Blanks	99	143	116	113	147	93	166	253	395	222	245	214	206	163	296	200	68	154	162	165	256	3876

ARLINGTON HOUSING AUTHORITY FOR FIVE YEARS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Jeremiah M. Keefe	86	123	108	72	132	93	130	160	406	147	194	160	129	108	191	171	64	146	160	108	195	3083
Robert R. Rowe	29	57	47	43	46	46	72	122	63	117	113	126	63	67	119	82	34	71	56	63	80	1516
Others													1		1				1			3
Blanks	7	10	13	19	14	16	20	29	11	27	27	10	25	21	36	21	6	19	30	17	29	407

TOWN MEETING MEMBERS

Precinct One - One Year (to fill vacancy)

*Geraldine N. Pedrini, 6 Granton Park 2
Others 6
Blanks 114

Precinct One - Two Years (to fill vacancy)

*Joseph A. Steele, 25 Hilton Street 4
Others 5
Blanks 113

Precinct One - Three Years

*Dorothy F. Coville, 34 Norcross Street 94
*Hugh F. McWatters, 36 Norcross Street 87
Others 10
Blanks 297

Precinct Two - Three Years

*Russell A. Fiore, 58 Mott Street 150
*Joseph P. Carabello, Jr., 156 Lake Street 137
*Augustine R. Cella, 99 Spy Pond Parkway 141
*John P. Donahue, 63 Eliot Road 138
Blanks 194

Precinct Three - One Year (to fill vacancies)

*Raymond J. Birt, 27 Winter Street 141
*David J. Gilpatrick, 14 Teel Street Place 3
Others 10
Blanks 182

Precinct Three - Three Years

*Allan Tosti, 38 Teel Street 133
*Margaret Anne Healy, 28 Henderson Street 138
*Thomas B. Wetherbee, 50 Marathon Street 128
*Edward S. Shaw, 39 Trowbridge Street 11
Others 6
Blanks 256

*Elected

Annual Town Election (Continued)

Town Meeting Members (Continued)

Precinct Four - One Year (to fill vacancy)

*Susan Kenney, 7 Melrose Street	2
Others	6
Blanks	126

Precinct Four - Two Years (to fill vacancies)

*Robert P. Scoppettuolo, 27 Magnolia Street	96
Others	2
Blanks	170

Precinct Four - Three Years

*John F. MacEachern, 21 Fairmont Street	93
*Christopher J. Economo, 92 Melrose Street	103
*James J. O'Neill, Jr., 48 Fairmont Street	1
Others	3
Blanks	336

Precinct Five - Three Years

*Samuel R. Roberto, 53 Park Street	126
*Michael J. Shea, 39 Warren Street	138
*Manuel Pacheco, 17 Fordham Street	14
*Robert C. Spence, 53 Webster Street	13
Others	66
Blanks	411

Precinct Six - Three Years

*Neil F. Wetherbee, 11 Orvis Road	27
*Mary J. Wetherbee, 11 Orvis Road	25
*Stamatios Yiokarinis, 62 Orvis Road	11
*Alton P. Greene, 9 Whittemore Street	3
Others	25
Blanks	529

Precinct Seven - Three Years

*James J. Tobin, 70 Harlow Street	155
*Peter A. Thompson, 11 Palmer Street	146
*John P. Polidori, 46 Harlow Street	15
*Margaret E. Tobin, 70 Harlow Street	7
Others	31
Blanks	534

Precinct Eight - Three Years

*John L. Worden, III, 27 Jason Street	221
*Jerome M. Mysell, 128 Pleasant Street	191
*Daniel A. Healy, Jr., 36 Jason Street	222
*Joseph F. Tulimieri, 27 Hillsdale Road	211
Others	6
Blanks	393

Precinct Nine - Three Years

*Pauline Y. Hallee, 47 Maynard Street	317
*Edward W. Murphy, Jr., 31 Sherborn Street	385
*Cynthia H. Bouvier, 24 Central Street	286
*Mark W. Miano, 16 Newton Road	10
Others	18
Blanks	904

Precinct Ten - One Year (to fill vacancy)

*John F. Doyle, 26 Bellevue Road	197
Robert G. Nadeau, 18 Bailey Road	24
Blanks	70

Precinct Ten - Three Years

*Arthur T. Speros, 16 Iroquois Road	164
*Janet A. Collins, 179 Jason Street	205
*Margaret H. Spengler, 189 Jason Street	204
*Frank V. Bonzagni, 89 Churchill Avenue	183
Robert G. Nadeau, 18 Bailey Road	17
Others	3
Blanks	388

Precinct Eleven - One Year (to fill vacancy)

*Richard C. O'Brien, 94 Stowecroft Road	262
Blanks	72

Precinct Eleven - Three Years

*Claire E. Maytum, 25 Ridge Street	229
*Dorothy Hall Clarke, 22 Winthrop Road	216
*Barbara O. Brown, 78 Cutter Hill Road	225
*Robert F. O'Neill, 27 Davis Avenue	254
Blanks	412

Precinct Twelve - Three Years

*John A. Sheerin, 189 Scituate Street	224
*Jody Z. Wight, 31 Hawthorne Avenue	204
*Donald K. Mahoney, 36 Coolidge Road	213
*Charles J. Pappas, Jr., 20 Grand View Road	25
Others	29
Blanks	489

Precinct Thirteen - Three Years

*Phillip H. Hagar, 64 Old Mystic Street	156
*Helene Donahue, 152 Hutchinson Road	159
*Harold H. Seward, 16 Frost Street	145
*Maurice H. O'Connell, 2 Old Colony Road	12
Others	22
Blanks	378

Precinct Fourteen - One Year (to fill vacancy)

*Brian J. Marquis, 27 Mount Vernon Street	4
Others	16
Blanks	176

Precinct Fourteen - Three Years

*David J. Walkinshaw, 50 Gloucester Street	127
*Barbara C. Goodman, 31 Walnut Street	124
*David C. Geanakakis, 66 Menotomy Road	128
Others	25
Blanks	380

Precinct Fifteen - One Year (to fill vacancy)

*Patricia Ann Conroy, 126 Overlook Road	32
Others	51
Blanks	264

Precinct Fifteen - Three Years

*Howard B. Winkler, 10 Sleepy Hollow Lane	191
*Frederick R. Buckley, Jr., 28 Pine Street	258
*Richard C. Fanning, 57 Yerxa Road	218
*Alex Wilson, 154 Pheasant Avenue	34
Others	651

*Elected

Annual Town Election (Continued)

Town Meeting Members (Continued)

Precinct Sixteen - Three Years

*Daniel M. O'Neill, 287 Appleton Street 190
*Stephen Sandrelli, 177 Park Avenue 193
*Richard S. Phelps, 77 Oakland Avenue 180
*Charles Lyons, 148 Wollaston Avenue 221
Blanks 312

Precinct Seventeen - Three Years

*Joan L. Banks, 65 Brattle Street 94
*Karen Sands, 6 Viking Court 80
*William C. Pease, 55 Brattle Street 79
*Mary A. Quigley, 12 Old Colony Lane 16
Other 1
Blanks 146

Precinct Eighteen - Three Years

*Thomas D. Kenna, Jr., 60 Hathaway Circle 192
*Robert B. Walsh, 101 Dow Avenue 198
*Marilyn A. Bruno, 18 Mayflower Road 3
*Samuel R. Parise, 64 Hathaway Circle 2
Others 11
Blanks 538

Precinct Nineteen - Three Years

*Theresa M. Bishop, 140 Wright Street 170
*Susan L. Foohey, 55 Brand Street 162
*Robert H. Murray, 153 Park Avenue Extension 46
*Christopher G. Warren, 138 Park Avenue Extension 24
Others 31
Blanks 555

Precinct Twenty - One Year (to fill vacancy)

No Candidate
Others 23
Blanks 165

Precinct Twenty - Three Years

*Daniel E. Warren, 1334 Massachusetts Avenue 118
*Robert T. Maher, 70 Paul Revere Road 127
*Norman E. MacLean, 76 Paul Revere Road 128
*Robert W. Beley, 126 Paul Revere Road 6
Others 14
Blanks 359

Precinct Twenty-One - Three Years

*Phyllis J. Hathaway, 91 Westminster Avenue 193
*Mary Ellen Downing, 107 Westmoreland Avenue 213
*Ilmars Berzins, 16 West Court Terrace 171
*John DeNapoli, 672 Summer Street 14
Others 41
Blanks 584

*Elected

Presidential Primary, March 13, 1984

TOTAL OF BALLOTS CAST - 9,906
DEMOCRATIC - 9,071
REPUBLICAN - 835

DEMOCRATIC PARTY

PRESIDENTIAL PREFERENCE

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Jesse Jackson	7	7	5	8	0	14	8	15	8	15	5	11	7	11	4	15	7	4	27	5	4	187
Gary Hart	117	137	143	124	126	134	156	173	219	173	197	152	106	138	178	146	113	149	156	137	181	3155
Reubin Askew	0	0	2	0	0	0	2	0	2	0	0	0	1	0	0	0	2	1	2	0	0	12
George McGovern	63	95	107	120	87	115	111	187	151	161	132	131	100	125	113	116	69	127	135	83	104	2432
*Walter F. Mondale	103	116	116	110	131	120	113	149	169	141	90	129	60	94	100	120	57	146	118	74	97	2353
Ernest F. Hollings	0	2	2	0	0	0	0	0	0	0	1	0	1	1	0	0	0	1	0	1	1	10
Alan Cranston	0	1	1	0	0	0	0	1	0	0	0	0	0	3	1	0	0	0	0	1	0	8
John Glenn	27	32	32	20	22	36	33	22	46	44	54	37	24	24	24	56	20	30	42	18	31	674
No Preference	2	2	4	0	3	0	2	4	0	1	2	6	1	5	4	2	1	3	2	1	3	48
Ronald Reagan	0	11	7	7	8	4	11	8	13	9	2	3	10	6	13	6	3	4	5	5	10	145
Others			3	3			1				1			1	1			2				12
Blanks	3	2	0	2	0	1	2	1	2	0	3	4	2	1	2	2	1	3	3	0	1	35

STATE COMMITTEE MAN - FOURTH MIDDLESEX DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*John J. Bilafer, Arlington	224	272	287	272	268	274	287	307	430	356	348	334	210	258	299	321	181	341	332	223	270	6094
Other																				1		1
Blanks	98	133	135	122	109	150	152	253	180	188	139	139	102	151	141	142	92	129	158	101	162	2976

STATE COMMITTEE WOMAN - FOURTH MIDDLESEX DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Claire Buckley Dwyer, Woburn	104	116	159	142	100	166	158	159	280	149	179	165	112	129	169	154	87	198	182	134	131	3173
*Dorothy Volpe-O'Malley, Winchester	162	210	193	181	218	163	171	226	205	285	210	205	156	159	199	232	132	195	222	111	225	4060
Other															1							1
Blanks	56	79	70	71	59	95	110	175	125	110	98	103	44	121	71	77	54	77	86	80	76	1837

*Nominated

Presidential Primary (Continued)

DEMOCRATIC PARTY (Continued)

TOWN COMMITTEE - 35 Elected

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
John J. Bilaler 15 Victoria Road	198	261	250	237	244	249	256	291	356	323	334	306	197	232	277	276	170	321	303	186	245	5512
Charles Lyons 148 Wollaston Avenue	198	244	257	230	249	254	250	265	370	324	322	301	207	244	307	317	173	345	317	218	268	5660
Robert A. Havern, III 35 Bartlett Avenue	173	220	231	216	214	231	235	266	315	330	289	304	180	219	261	257	156	271	276	172	220	5036
Robert B. Walsh 101 Dow Avenue	173	239	236	203	207	227	226	263	315	299	276	279	180	218	259	281	157	333	267	187	223	5048
William J. Grannan 64 Spy Pond Lane	198	270	254	243	236	260	274	269	365	309	312	296	186	237	274	260	167	293	300	190	249	5442
Robert H. Murray 153 Park Ave. Ext.	165	236	237	210	215	219	235	253	315	291	270	286	167	210	249	247	154	277	283	171	234	4924
William A. Carey, Jr. 155 Lake Street	185	253	245	225	204	234	228	232	313	285	288	278	184	220	259	263	154	273	300	178	228	5029
Daniel J. Kelly, Jr. 3 Bellevue Road	154	202	218	192	186	206	209	217	292	288	253	275	155	202	232	233	139	252	244	153	191	4493
Linda A. Braun 11 Parker Road	159	205	230	202	203	227	212	300	297	315	276	274	183	216	239	243	153	258	274	178	202	4846
Kathleen Kiely Dias 26 Addison Street	156	205	227	206	197	217	213	299	289	305	260	264	172	210	243	244	151	253	271	167	203	4752
Maurice H. O'Connell 2 Old Colony Road	149	198	216	187	188	205	209	214	281	263	255	262	168	203	246	222	140	240	248	155	201	4450
Alex Wilson 154 Pheasant Avenue	152	197	209	194	187	211	201	229	273	277	256	262	173	196	263	227	141	244	276	152	194	4514
Irene M. Shea 39 Warren Street	180	199	232	208	215	222	220	246	330	276	268	259	148	197	231	226	149	259	254	161	206	4686
Stephen J. Conroy 126 Overlook Road	149	192	222	184	190	210	198	217	290	268	264	268	169	200	269	230	146	246	275	160	200	4547
Jeremiah M. Keefe 34 Sherborn Street	154	189	226	191	211	212	228	223	360	281	272	264	160	205	226	229	147	251	254	160	211	4654
Philip J. Waterman, Jr. 11 Ronald Road	148	199	208	184	186	205	197	227	278	271	258	265	171	202	251	227	140	238	275	158	201	4489
Harry P. McCabe 92 Madison Avenue	153	201	217	194	193	208	215	226	289	273	271	277	155	198	236	227	150	247	271	153	219	4573
Michael T. Peters 60 Thorndike Street	157	203	228	205	189	206	204	214	261	266	244	249	150	190	222	217	134	230	247	142	179	4337
William O. Hauser, Jr. 29 Oxford Street	172	200	234	194	199	212	227	223	313	275	258	259	160	202	220	229	150	241	253	163	197	4581
Christine M. Callahan 15 Everett Street	172	214	246	212	219	224	241	264	328	297	285	278	170	216	261	251	154	265	263	177	216	4953
Richard A. Kraus 100 Falmouth Rd. West	169	230	236	215	210	245	229	343	305	374	306	300	209	229	257	275	164	285	290	182	237	5290
Abigail DuBois 83 Park Street	146	185	216	194	207	210	197	233	267	286	241	252	147	191	219	237	144	238	240	165	186	4401
Robert T. Maher 70 Paul Revere Road	144	192	205	189	180	202	197	220	266	272	244	255	148	193	213	227	141	245	237	160	181	4311
Catherine Chambers 70 Paul Revere Road	149	187	220	191	189	211	195	232	265	276	242	255	148	195	220	231	149	246	246	175	199	4421
Pat Mattheisen 112 Churchill Ave.	143	187	210	185	181	209	192	225	246	286	236	249	147	187	209	216	141	231	236	148	179	4243
Mary V. Kurkjian 42 Fairmont Street	153	188	232	202	194	213	203	233	263	285	250	254	152	196	219	227	142	242	240	162	189	4439
Mary Susan Fleming 375 Mass. Avenue	155	193	236	200	189	223	206	233	278	277	250	260	147	195	226	221	151	248	244	167	185	4484
Paul F. Maloy 25 James Street	140	189	199	181	182	197	194	206	268	258	241	253	140	191	214	220	137	229	255	146	176	4216
Franklin W. Hurd, Jr. 10 Newton Road	151	182	212	185	193	212	204	209	321	262	249	255	150	197	217	217	139	233	242	157	196	4383
Henry J. Finochetti 177 Wachusett Ave.	159	202	215	197	193	206	199	219	282	268	259	270	153	204	229	266	138	288	246	162	195	4550
Helen C. Ahern 262 Florence Ave.	151	190	212	193	191	219	203	231	304	272	246	262	148	203	229	248	151	302	240	165	196	4556
Stephanie Fobert 77 Wollaston Ave.	147	186	207	190	180	205	196	215	267	266	238	252	137	195	208	235	145	249	235	177	180	4310
Paul J. McDonald 156 Wright Street	149	195	213	190	188	200	206	222	302	279	262	264	163	203	235	229	138	244	281	148	204	4515
John P. Donahue 63 Eliot Road	149	232	204	194	189	206	203	207	279	265	253	260	153	206	224	228	139	237	251	148	189	4416
John F. Cusack 20 Pine Ridge Rd.	192	232	247	217	256	233	262	262	407	318	310	328	202	251	286	299	176	340	320	207	262	5607
Others									2	2		1				1		1	1		2	10
Blanks	5628	6878	6882	6750	6141	7210	7801	11171	10800	8978	7707	7079	5141	7062	6970	7722	4335	7255	7895	5525	7877	152,807

REPUBLICAN PARTY

PRESIDENTIAL PREFERENCE

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Ronald W. Reagan	15	27	41	16	31	30	25	58	44	40	46	46	32	42	33	43	22	30	17	27	21	686
No Preference	5	1	7	2	1	0	1	6	5	1	3	6	1	2	3	3	3	1	0	2	3	56
Gary Hart						1	1		2	1	2	2		1		1	2	3		1	3	20

*Nominated

Presidential Primary (Continued)

REPUBLICAN PARTY (Continued)

George McGovern		2	1	2	1	1	1	2			1	2	1						1			15
Walter F. Mondale	1					1		1	2		1			1	1							8
Others	2		1			1					2	1					1	3	1	2	2	16
Blanks	2	1	1	2	1	0	2	7	3	2	1	1	1	1	3	1	1	3	1	0	0	34

STATE COMMITTEE MAN - FOURTH MIDDLESEX DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
William A. Barnstead Arlington	17	25	42	15	24	29	22	54	39	32	38	44	20	33	26	37	20	26	11	22	24	600
*Edward E. O'Sullivan Lexington	6	5	9	4	6	5	6	16	11	10	15	11	11	9	10	10	6	11	9	6	2	178
Other														1								1
Blanks	2	1	0	3	4	0	2	4	6	2	3	3	4	4	4	1	3	3	0	4	3	56

STATE COMMITTEE WOMAN - FOURTH MIDDLESEX DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Patricia J. Moreno Woburn	10	19	22	6	10	12	8	21	20	14	24	20	8	14	16	15	11	17	7	10	12	296
*Margaret A. Perenick Winchester	12	8	20	13	17	19	18	38	29	25	26	31	21	23	17	27	12	14	11	17	13	411
Other														1								1
Blanks	3	4	9	3	7	3	4	15	7	5	6	7	6	9	7	6	6	9	2	5	4	127

TOWN COMMITTEE - 35 Elected

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Kenneth A. Dunn 20 Walnut Terrace	19	20	36	12	20	30	21	55	33	31	39	47	25	33	22	24	21	22	14	23	20	567
Drita T. Eaton 200 Cedar Avenue	20	20	36	11	19	29	21	52	27	34	39	48	25	30	23	28	18	23	12	19	18	552
Harold H. Seward 16 Frost Street	19	19	36	14	23	30	21	54	30	31	37	43	28	26	21	24	17	21	13	18	19	544
Lyman G. Judd, Jr. 79 Harlow Street	19	23	39	13	24	31	23	56	29	32	39	46	26	29	22	25	18	23	12	19	18	566
Ruby E. Bond 30 Glenburn Road	18	19	36	12	18	30	22	48	25	32	37	46	24	27	23	27	20	22	12	19	19	536
Lorinda A. Roberts 6 Jason Street	19	19	39	13	21	31	21	51	27	31	40	44	24	27	22	24	19	24	13	19	18	546
Loretta Van Vugt 23 Walnut Street	20	17	36	12	17	30	22	46	25	29	39	45	24	32	21	25	16	22	13	18	17	526
Robert B. Hayden 38 Old Middlesex Path	20	18	36	13	20	30	20	50	28	31	35	44	25	29	20	23	17	22	12	19	20	532
Michael A. Mutter 20 Paul Revere Rd.	18	17	35	12	19	30	22	48	24	28	39	44	24	28	21	24	16	22	12	21	17	521
Raymond J. Birt 27 Winter Street	19	18	36	12	22	29	21	50	27	28	38	45	24	25	19	23	15	23	12	18	19	523
David C. Geanakakis 66 Menotomy Road	17	20	35	13	18	30	20	51	25	29	37	43	24	34	20	23	15	22	13	18	17	524
Robert K. Garrity 275 Park Avenue	20	21	39	12	22	30	21	48	30	33	41	45	24	27	23	24	16	26	14	18	21	555
Kevin F. Moroney 10 Webster Street	18	17	34	13	19	30	22	48	29	29	37	44	24	26	22	26	15	22	13	18	17	523
Marie M. Tassinari 2 Bellevue Road	17	20	38	14	20	30	23	50	28	34	38	46	25	29	24	23	17	26	13	19	19	553
John L. Worden, III 27 Jason Street	18	21	39	12	22	32	21	58	30	33	43	46	26	32	22	26	20	23	13	18	20	575
Margaret S. Nicholl 7 Stony Brook Road	19	18	37	14	18	30	20	58	28	33	39	43	25	30	24	26	19	22	13	19	20	555
Irma R. Ciano 21 Belknap Street	17	18	37	11	19	30	21	46	26	29	40	43	24	28	22	28	16	25	13	19	18	530
William R. Barnstead 311 Appleton Street	21	23	39	16	25	31	24	58	35	37	45	46	27	32	26	36	21	28	14	24	23	631
Ben R. Cole 74 Oak Hill Drive	19	19	36	16	24	30	20	51	26	30	41	45	25	26	24	24	17	21	14	19	18	545
Gregory B. Khachdoorian 154 Highland Avenue	21	21	38	14	21	30	21	53	33	38	41	45	28	28	26	29	20	25	14	21	19	586
Harlan P. Smith 69 Wollaston Avenue	18	17	37	12	20	30	20	52	28	30	38	46	25	27	19	30	17	22	12	25	20	545
Frederick V. Sheard 7 Tanager Street	18	17	36	12	19	30	20	49	26	29	37	45	25	26	21	28	15	22	13	25	17	530
George C. Robinson 9 Belknap Street	20	19	38	13	20	31	21	47	27	32	40	44	26	28	22	25	18	22	12	21	21	547
Anne M. Barton 50 Melvin Road	19	19	36	12	20	30	23	47	24	29	38	45	27	27	21	25	16	21	13	19	17	528
Joanne T. Frederick 32 Academy Street	19	19	37	12	19	29	22	54	26	31	40	44	25	28	22	26	16	23	12	20	19	543
Georgia L. Ypsilantis 43 Webcowet Road	17	18	37	11	20	30	22	49	29	28	37	44	25	28	20	23	16	23	13	18	18	526
Stephen Pekich 18 Winter Street	18	18	37	12	18	29	22	48	25	29	36	44	25	25	20	23	15	22	12	18	19	515
Robert J. Annese 6 Lovell Road	18	19	35	13	18	29	20	50	29	32	38	44	26	26	23	24	16	26	12	19	18	535
John A. FitzMaurice 17 Lakeview	18	19	35	12	19	31	21	48	26	30	36	44	25	29	21	22	16	24	14	19	18	527

*Nominated

Presidential Primary (Continued) REPUBLICAN PARTY (Continued) TOWN COMMITTEE (continued)

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
June B. Moore 56 Churchill Avenue	19	17	38	14	19	29	23	49	26	33	40	44	25	26	22	26	20	22	13	19	19	543
Lillian C. Rugg 60 Pleasant Street	19	21	38	13	19	30	22	54	31	34	41	43	25	28	25	29	18	22	12	19	18	561
Madeline C. Bratt 72 Broadway	18	18	38	12	18	30	23	47	24	29	38	45	24	27	22	23	16	22	12	18	17	521
Velma B. Brown 19 Chandler Street	19	20	40	12	19	31	23	49	28	32	40	45	24	27	22	24	20	22	13	19	20	549
Jane B. Puopolo 273 Washington St.	17	18	36	13	20	29	23	49	29	29	39	44	24	26	26	29	15	25	12	19	19	541
Harnet T. Gagosian 1065 Mass. Avenue	18	21	38	14	18	29	24	48	29	35	42	45	26	29	27	31	21	22	13	21	20	571
Others														10								10
Blanks	222	417	492	324	493	140	294	819	988	446	596	466	347	650	620	780	407	596	253	435	358	10145

State Primary, September 18, 1984

TOTAL OF BALLOTS CAST - 13,114
DEMOCRATIC - 10,561
REPUBLICAN - 2,553

DEMOCRATIC PARTY

SENATOR IN CONGRESS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
David M. Bartley, Holyoke	24	32	38	32	41	26	25	36	52	51	56	39	44	40	45	26	19	41	50	22	28	767
Michael Joseph Connolly Boston	52	39	46	33	50	44	59	32	91	49	58	49	44	51	52	53	41	66	71	25	50	1055
*John F. Kerry Boston	188	178	196	174	180	171	200	208	314	230	231	239	166	175	219	208	119	260	187	156	201	4200
James E. Shannon Lawrence	131	209	182	167	177	211	191	336	237	246	224	252	177	201	210	216	127	216	203	169	190	4272
Others		2				1	1	1	2		4			1	2				2		1	17
Blanks	8	14	16	6	11	6	15	17	9	15	11	12	18	12	15	12	5	11	15	7	15	250

REPRESENTATIVE IN CONGRESS - EIGHTH DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Thomas P. O'Neill, Jr. Cambridge	304	362	369	338	365	345	378	500	576	459	451	490	325	353	428	415	256	452	399	298	391	8254
Robert Meaney Cappucci, Boston	63	60	51	48	52	61	57	35	55	51	66	41	61	65	58	40	30	84	67	36	39	1120
Debra Gelber, Boston	17	23	30	15	24	25	23	36	37	37	29	33	24	29	26	24	9	27	31	22	25	546
Robert Maher, Arlington			2		1		1	4	2	3	4		1	2		2	2			6	1	31
Others	2					1		1								1			2			7
Blanks	19	27	26	11	17	27	32	54	35	41	34	27	38	31	31	33	14	31	29	17	29	603

COUNCILLOR - SIXTH DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Joseph A. Langone, III Boston	195	216	169	167	199	179	176	162	270	222	201	223	156	175	203	201	116	241	207	161	180	4019
Mary McQueeney Aliberti Medford	66	90	121	88	90	105	95	143	130	138	141	145	100	96	145	111	72	131	109	82	108	2306
Robert W. Collins Medford	89	80	105	81	108	81	125	106	198	90	129	104	90	99	116	87	73	119	119	65	107	2171
Others								1											1			2
Blanks	53	88	83	76	62	94	95	218	107	141	113	119	103	110	79	116	50	103	92	71	90	2063

SENATOR IN GENERAL COURT - FOURTH MIDDLESEX DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Richard A. Kraus, Arlington	244	377	338	316	275	353	294	469	358	441	380	431	303	346	381	381	199	429	402	247	319	7283
Alan G. Macdonald Winchester	132	85	115	71	164	86	176	123	331	125	192	149	140	123	156	116	100	148	117	106	150	2905
Others																			1			1
Blanks	27	12	25	25	20	20	21	38	16	25	12	11	6	11	6	18	12	17	8	26	16	372

REPRESENTATIVE IN GENERAL COURT - TWENTY-FIFTH MIDDLESEX DISTRICT

Precinct	5	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*John F. Cusack, Arlington	369	385	369	588	408	408	444	308	348	405	382	239	466	423	273	364	6179
Others			1		4	1	1						1		5	3	16
Blanks	90	106	260	117	179	175	146	141	132	138	133	72	127	105	101	118	2140

REPRESENTATIVE IN GENERAL COURT - TWENTY-SIXTH MIDDLESEX DISTRICT

Precinct	1	2	3	4	6	Total
*Mary Jane Gibson Belmont	323	376	395	319	357	1770
Others				1	2	3
Blanks	80	98	83	92	100	453

*Nominated

State Primary (Continued)

DEMOCRATIC PARTY (Continued)

REGISTER OF PROBATE

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Paul J. Cavanaugh Medford	302	344	352	305	349	325	372	334	553	381	405	408	294	318	388	351	237	449	391	254	349	7461
Others				1				1										1	1			4
Blanks	101	130	126	106	110	134	119	295	152	210	179	183	155	162	155	164	74	144	136	125	136	3096

COUNTY COMMISSIONER - MIDDLESEX COUNTY

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Thomas J. Larkin Bedford	145	220	212	166	181	154	195	254	316	262	235	263	188	181	225	228	132	289	216	157	206	4425
*Michael E. McLaughlin Lowell	153	180	186	147	186	165	206	215	353	202	228	249	175	187	238	207	152	255	226	138	198	4246
Robert W. Keough Billerica	64	71	72	51	87	77	77	58	134	75	93	80	72	82	86	74	70	97	115	80	91	1706
Albert Joseph Onessimo Somerville	76	88	69	67	66	59	81	47	82	67	80	61	57	52	85	62	25	84	77	47	64	1396
Anthony D. Pini Cambridge	95	100	99	111	116	99	91	84	117	104	128	100	88	95	105	83	46	119	89	83	108	2060
Others										1									1			2
Blanks	273	289	318	282	282	364	332	602	408	471	404	429	318	363	347	376	197	344	332	253	303	7287

TREASURER - MIDDLESEX COUNTY

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*William J. Gustus, Wilmington	62	107	86	81	96	80	80	143	132	173	128	122	87	98	112	107	49	150	98	76	96	2163
Rocco J. Antonelli, Winchester	64	54	67	49	67	72	78	71	104	78	100	89	92	57	64	71	40	75	73	55	65	1485
Daniel H. Ballou, Jr. Wilmington	24	33	23	20	28	25	36	28	35	34	40	34	17	23	48	28	22	36	54	24	27	639
Thomas F. Coughlin, Cambridge	82	86	89	73	94	87	95	75	183	67	110	97	66	85	114	101	77	118	91	62	117	1969
Leo F. Henebury, Jr. Somerville	36	21	35	29	26	17	25	32	40	32	23	41	20	24	38	21	24	29	33	20	25	591
Joseph F. LeBlanc Billerica	24	11	19	12	21	8	11	17	20	13	15	16	13	13	12	13	11	12	23	9	16	309
Vincent A. LoPresti Stoneham	57	92	68	74	65	63	68	54	89	62	59	66	59	67	68	54	37	89	67	51	58	1367
Blanks	54	70	91	74	62	107	98	210	102	132	109	126	95	113	87	120	51	85	89	82	81	2038

*Nominated

REPUBLICAN PARTY

SENATOR IN CONGRESS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Elliot L. Richardson, Brookline	17	30	50	17	31	47	54	96	45	86	50	84	40	60	47	58	37	42	43	43	56	1033
*Raymond Shamie, Walpole	32	65	54	47	55	69	66	83	71	82	94	103	103	87	68	91	47	90	63	62	76	1508
Blanks								1			1	3		1	1	2	1		1	1		12

REPRESENTATIVE IN CONGRESS - EIGHTH DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
No Candidate																						
Others		3	2		1	2	3	7	1	3	2	4	1	3	2	3	8	1		2	2	50
Blanks	49	92	102	64	85	114	117	173	115	165	143	186	142	145	114	148	77	131	107	104	130	2503

COUNCILLOR - SIXTH DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
No Candidate																						
Others			1		1					1	1		1			1	1					7
Blanks	49	95	103	64	85	116	120	180	116	167	144	190	142	148	116	150	84	132	107	106	132	2546

SENATOR IN GENERAL COURT - FOURTH MIDDLESEX DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
No Candidate																						
Others	2		1		2	1	2	2	2	5	3	2	3	1	3	1					2	32
Blanks	47	95	103	64	84	115	118	178	114	163	142	188	140	147	113	150	85	132	107	106	130	2521

REPRESENTATIVE IN GENERAL COURT - TWENTY-FIFTH MIDDLESEX DISTRICT

Precinct	5	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
No Candidate																	
Others	2				3	1	3	1			1	1					12
Blanks	84	120	180	116	165	144	187	142	148	116	150	84	132	107	106	132	2113

REPRESENTATIVE IN GENERAL COURT - TWENTY-SIXTH MIDDLESEX DISTRICT

Precinct	1	2	3	4	6	Total
*Raymond J. Birt, Arlington	34	71	74	47	88	314
Blanks	15	24	30	17	28	114

*Elected

State Primary (Continued)

REPUBLICAN PARTY (Continued)

REGISTER OF PROBATE - MIDDLESEX COUNTY

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
No Candidate																						
Others	1							1			1					1						4
Blanks	48	95	104	64	86	116	120	179	116	168	144	190	143	148	116	150	85	132	107	106	132	2549

COUNTY COMMISSIONER - MIDDLESEX COUNTY

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Nicholas S. Polio, Sudbury	35	54	63	43	48	73	73	93	52	83	90	123	79	83	54	78	53	79	63	56	64	1439
Others					1			1	1	1												4
Blanks	63	136	145	85	123	159	167	266	179	252	200	257	207	213	178	224	117	185	151	156	200	3663

TREASURER - MIDDLESEX COUNTY

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
No Candidate																						
Others				1	1	1			1	2	1	1			1	1		2				12
Blanks	49	95	104	63	85	115	120	180	115	166	144	189	143	148	115	150	85	130	107	106	132	2541

State Election, November 6, 1984

TOTAL OF BALLOTS CAST - 26,431
(87% of total - 30,432)

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
	908	1134	1256	1079	1105	1250	1204	1430	1467	1371	1400	1423	1181	1385	1409	1268	1064	1401	1316	1039	1341	26431

ELECTORS OF PRESIDENT AND VICE PRESIDENT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Mondale and Ferraro	526	622	756	682	649	760	716	914	903	794	721	736	516	772	718	692	614	726	724	629	765	14935
*Reagan and Bush	373	507	491	382	443	475	469	505	552	571	664	670	659	599	680	564	437	663	586	399	565	11254
Serrette and Ross	3	1	3	6	2	2	4	3	3	2	3	2	3	3	4	4	3	3	1	1	3	59
Others	1	1	1	2		3	1	2	1	1	2	1		5			1	2		1	3	28
Blanks	5	3	5	7	11	10	14	6	8	3	10	14	3	6	7	8	9	7	5	9	5	155

SENATOR IN CONGRESS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*John F. Kerry, 216 Beacon St., Boston	588	661	801	739	696	817	744	917	961	823	741	796	555	809	762	771	644	776	773	648	830	15852
Raymond Shamie, 8 Tetreault Dr., Walpole	306	458	440	325	390	414	434	493	468	530	634	605	614	553	625	486	404	607	525	378	494	10183
Others	2	3	1	1	3		6	2	1	4	2			1		1		1	1	2	1	32
Blanks	12	12	14	14	16	19	20	18	37	14	23	22	12	22	22	10	16	17	17	11	16	364

REPRESENTATIVE IN CONGRESS - EIGHTH DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Thomas P. O'Neill, Jr. 26 Russell St., Camb.	754	934	1055	915	944	1027	951	1160	1218	1100	1105	1145	854	1110	1144	1054	872	1151	1088	833	1096	21510
Laura Ross 1536 Commonwealth Ave., Bn.	39	58	48	56	48	62	70	53	72	45	79	55	85	82	65	55	58	52	77	67	68	1294
Others	3	4	4	2	1	6	5	1		7	4	8	6	1	2	3	7	4			2	70
Blanks	112	138	149	106	112	155	178	216	177	219	212	215	236	192	198	156	127	194	151	139	175	3557

COUNCILLOR - SIXTH DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Joseph A. Langone, III 190 North St., Boston	677	803	899	787	833	886	820	866	1115	909	954	953	741	930	965	890	767	991	968	681	931	18366
Others	1	2	2	2		2	3	2	1	2	4	2			1	3	4	1				32
Blanks	230	329	355	290	272	362	381	562	351	460	442	468	440	455	443	375	293	409	348	358	410	8033

SENATOR IN GENERAL COURT - FOURTH MIDDLESEX DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Richard A. Kraus, 100 Falmouth Rd. W., Arl.	699	875	976	831	873	964	875	1099	1170	1063	1077	1128	851	1046	1097	1000	825	1090	1047	750	989	20325
Helen Metros Arlington			8	4	1	7	27	2	3		1	1		3	5	1		1		1		65
Others	2	4		1	4	1	1	4	3	4	1	3	2	5	2	1	5	6			2	51
Blanks	207	255	272	243	227	278	301	325	291	304	321	291	328	331	305	266	234	304	269	288	350	5990

REPRESENTATIVE IN GENERAL COURT - TWENTY-FIFTH MIDDLESEX DISTRICT

Precinct	5	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*John F. Cusack, 20 Pine Ridge Rd., Arl.	865	860	943	1179	962	1010	1081	785	989	1031	959	803	1069	1033	734	985	15288
Others	4	2	7	2	6	1			4		1	3	3		3	2	38
Blanks	236	342	480	286	403	389	342	396	392	378	308	258	329	283	302	354	5478

*Nominated

State Election (Continued)

REPRESENTATIVE IN GENERAL COURT - TWENTY-SIXTH MIDDLESEX DISTRICT

Precinct	1	2	3	4	6	Total
*Mary Jane Gibson 30 Bellevue Rd., Belmont	568	690	779	727	813	3577
Raymond J. Birt, 27 Winter St., Arlington	260	352	369	254	334	1569
Others		1	1	1		3
Blanks	80	91	107	97	103	478

REGISTER OF PROBATE - MIDDLESEX COUNTY

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Paul J. Cavanaugh, 158 Pine Ridge Rd., Medford	684	793	899	783	838	882	814	871	1106	890	956	980	744	925	953	882	760	1012	943	663	924	18302
Others	1		1	3		1		2				1		1		1	2					13
Blanks	223	341	356	293	267	367	390	557	361	481	444	442	437	459	456	385	302	389	373	376	417	8116

COUNTY COMMISSIONER - MIDDLESEX COUNTY

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Thomas J. Larkin 246 Carlisle Rd., Bedford	561	670	786	704	739	769	714	797	969	821	808	856	601	786	830	769	665	879	793	626	811	15954
*Michael E. McLaughlin 61 Riverchff Rd., Lowell	479	562	666	565	649	682	600	663	848	682	685	736	512	689	716	652	557	733	702	506	668	13552
Nicholas S. Poho 39 Griscom Rd., Sudbury	197	307	293	215	216	285	288	381	294	384	403	424	411	343	374	353	270	386	356	244	333	6757
Others	2	1		1			1	2		3				2			2			1		15
Blanks	577	728	767	673	606	764	805	1017	823	852	904	830	838	950	898	762	634	804	781	701	870	16584

TREASURER - MIDDLESEX COUNTY

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*William J. Gustus 161 Burlington Ave., Wilm.	653	759	891	769	823	862	778	846	1086	879	932	974	732	898	959	868	753	973	936	657	900	17928
Others	2	1		1		1		2			2	2		1		2	3			1		18
Blanks	253	374	365	309	282	387	426	582	381	492	466	447	449	486	450	398	308	428	380	381	441	8485

*Elected

QUESTION NO. 1

Re: Non-Binding Resolution Favoring the Elimination of United States Military Assistance in Central America.

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Yes	546	639	758	649	655	737	695	872	859	810	745	778	572	842	783	722	647	807	775	631	758	15280
No	238	338	329	272	321	349	314	423	375	442	465	474	456	389	440	382	286	443	399	301	398	7834
Blanks	124	157	169	158	129	164	195	135	233	119	190	171	153	154	186	164	131	151	142	107	185	3317

QUESTION NO. 2

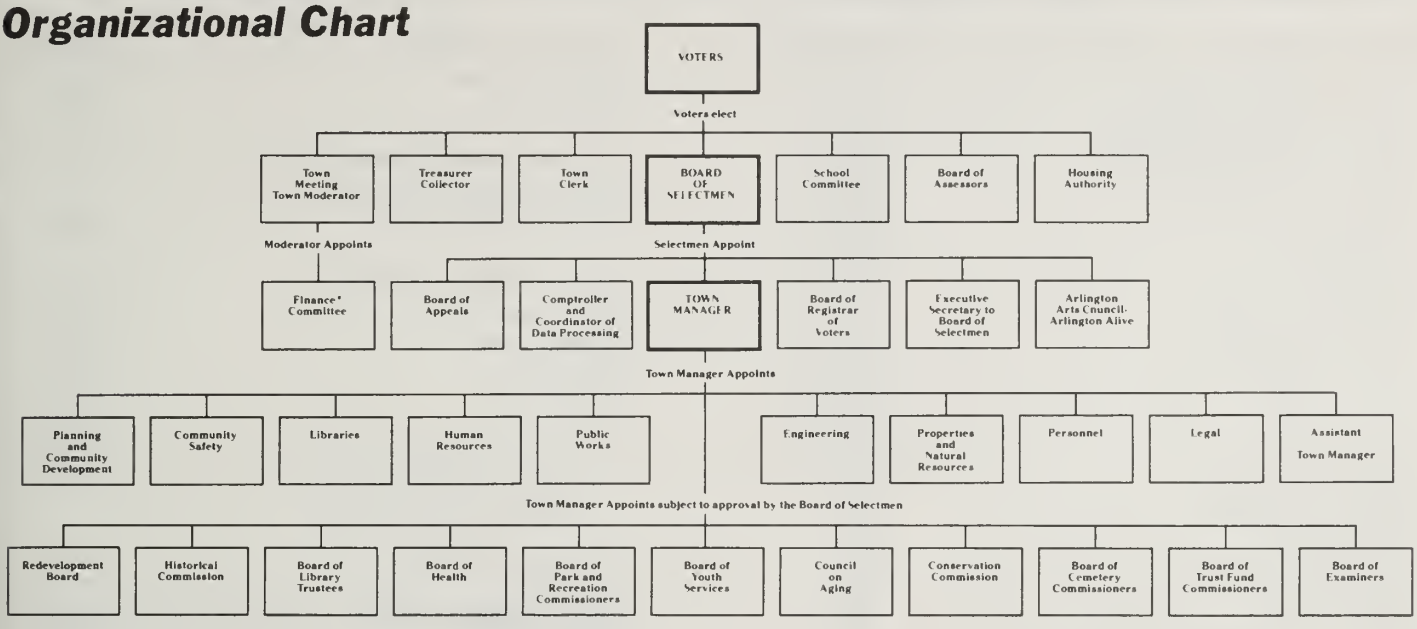
Re: Non-Binding Question In Favor of Repeal of Seven and One-Half Percent Surtax on Massachusetts Income Tax.

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Yes	582	746	787	643	730	806	785	885	931	918	953	948	824	892	963	820	681	989	866	670	845	17264
No	156	192	248	217	213	215	179	316	251	264	227	267	187	254	235	243	219	234	267	206	271	4861
Blanks	170	196	221	219	162	229	240	229	285	189	220	208	170	239	211	205	164	178	183	163	225	4306

*Resolved

Town Directory

Town of Arlington Organizational Chart



*Appointed by the Moderator the Chairman of the Finance Committee and the Board of Trust Fund Commissioners

Town Officials and Committees

Elected By Arlington's Citizens

Selectmen	Term Expires
Robert H. Murray, *Chairman,* 153 Park Avenue Ext.	1985
Margaret H. Spengler, 189 Jason Street	1985
Charles Lyons, 148 Wollaston Avenue	1987
Robert A. Havern, 35 Bartlett Avenue	1986
Robert B. Walsh, 101 Dow Avenue	1987

Moderator

Harry P. McCabe, 92 Madison Avenue	1986

Town Clerk

Ann Mahon Powers, 256 Mountain Avenue	1987

Treasurer

John J. Bilafer, 15 Victoria Road	1987

Board of Assessors

William O. Hauser, Jr., *Chairman*, 29 Oxford Street	1985
Maurice H. O'Connell, 2 Old Colony Road	1987
Philip J. Waterman, 11 Ronald Road	1986

School Committee	Term Expires
Stephen J. Conroy, *Chairman,* 126 Overlook Road	1986
William A. Carey, Jr., 155 Lake Street	1986
Michael T. Peters, 60 Thorndike Street	1985
William J. O'Brien, 11 Mystic View Terrace	1985
Daniel J. Kelly, Jr., 3 Bellevue Road	1985
Kathleen Kiely Dias, 27 Addison Avenue	1987
Alexander B. Wilson, 154 Pheasant Avenue	1987
Patricia B. Worden, 27 Jason Street	1987
Linda A. Braun, 11 Parker Road	1986

Arlington Housing Authority

Robert K. Garrity, *Chairman,* 275 Park Avenue	1985
Jeremiah M. Keefe, 34 Sherborn Street	1989
Franklin W. Hurd, Jr., Treasurer*	1985
John F. Cusack, Assistant Treasurer, 28 Pine Ridge Road	1988
Irene M. Shea, 39 Warren Street	1986

*Appointed by the Governor

Appointed By Town Moderator

Finance Committee*	Term Expires
Robert F. O'Neill, *Chairman*	1986
William E. Shea, Vice Chairman	1987
Richard C. Fanning, Vice Chairman	1985
James F. Lordan, Vice Chairman	1985
Joseph J. Doyle, Secretary	1985
John L. Perry	1987
E. MacKay Fraser	1986
Allan Tosti	1985
Christopher J. Economo	1987
Glenn C. Koenig	1987
Marjorie L. Robinson	1985
Deborah B. Ferraro	1986
J. Martin Devine	1986
Paul W. Dooley	1985
Kenneth J. Simmons	1985
John J. Deyst, Jr.	1986
Murdena A. Campbell	1986
Michael O'Reilly	1987
Laura Morrissette	1987
Mary Ronan	1986
Robert T. Maher	1987
Richard E. Smith, Executive Secretary	1987

* Appointed by the Town Moderator, Chairman of the Finance Committee and the Board of Trust Fund Commissioners

Procedures Committee	Term Expires
William J. Donovan	1986
Robert R. Rowe	1985

Minuteman Regional Vocational School

School Committee Representative	
John P. Donahue, *Chairman*	1985

Personnel Review & Appeals Board*

James C. Doyle, Jr.	1986
E. Joseph Rosselli	1986
Nancy Thorpe	1985
Daniel M. O'Neill	1984
Michael Schipper	1985

* Two members elected by employees, two appointed by the Town Manager, one appointed by the Moderator

Capital Budget Committee

John P. Donahue, *Chairman*	1987
Robert E. Greeley	1984
Timothy M. Harrington	1988
Joanne T. Frederick	1986
Mary Winstanley	1985

Appointed by the Board of Selectmen

Town Manager	Term Expires
Donald R. Marquis	1986

Comptroller and Coordinator of Data Processing

A.L. Minervini, Jr.	1985

Executive Secretary to the Board of Selectmen

Frederick E. Pitcher

Zoning Board of Appeals

Robert Moran, *Chairman*	1986
Ara Demurjian, Secretary	1985
Richard D. Butler	1987
Robert F. Welch, Associate	1986
Concettina Maloy, Associate	1986

Board of Registrar of Voters

Ann Mahon Powers, Town Clerk	
William P. Forristall	1984
Harlan Smith	1985
Drita Eaton	1986

Arlington Arts Council-Arlington Alive	Term Expires
James Forte, *Chairman*	1986
Ann Burns, Secretary	1984
John C. Doyle, Recording Secretary	1985
Patricia Fitzmaurice	1986
Frances K. Mesher	1985
Phyllis E. Spence, Treasurer	1986
Frances C. Kotelly	1986
James P. McGough, Associate Member	1985
Reverend Charles W. Grady, Associate Member	1985

Historic District Commissions

Frederick W. Lyman, *Chairman*	1987
Louise Ruma-Ivers, Vice-Chairman	1987
William H. Rowe III, Secretary	1986
Bernardine C. Buzzell, Treasurer	1986
Margaret A. Carroll	1986
Susan Ann Ready	1985
John L. Worden III	1985
Daniel A. Xenos	1985

Appointed by the Board of Selectmen *(Continued)*

Fair Housing Advisory Committee

Wilson Henderson, *Chairman*
Howard Cohen
Nancy Crasco
Judy DuFour
William Eykamp
Joan Gross
Louise Ivers
Nelson H. Kemp
John Laymon
William Maytum
Nick Minton
Pearl Morrison
Juan Rodriguez
Harold Seward
Miriam Stein
Lenny Talkov
Robert Walsh

Arlington Council on Alcohol Education

Jean Donahue, President
E. MacKay Fraser, Treasurer
Margaret Anzalone, Ph.D.
Frederick Buckley, Jr.
James Brady
Eileen Conradi
Maureen Copithorne
Vincent D'Antona
John Deyst
Shirley Hecht
Patsy Kraemer
Jacqueline Keshian
Patricia Lingley
Paul McDonald
Mary Ellen McEwen
David Moultrup

Appointed by the Town Manager

Town Manager's Office
Melvin A. Kleckner, Assistant Town Manager
Christine E. McKay, Assistant to the Town Manager and Grants Manager

Legal
John F. Maher, Town Counsel
Edward M. Marlenga, Assistant Workers Compensation Agent

Planning and Community Development
Alan McClennen

Community Safety
John F. Carroll, Director of Police Services
Warren French, Director of Fire Services

Libraries
Maryellen Remmert

Public Works
Richard Bowler

Engineering
Charles F. Rinciari

Properties and Natural Resources
Frank P. Wright

Personnel
William C. Schmidt

Purchasing
John E. Bowler

Affirmative Action
Linda Ladd

Office of Economic Development
Robert Monahan

Human Resources
Arthur E. Johnson

Council on Aging
W. Scott Plumb

Veterans' Services
John Sullivan

Consumer Affairs
Joan Gearin

Sealer of Weights and Measures
Walter Galvin

Board of Health
Justin Comeau

Recreation Division
Daniel Brosnan

Veterans Memorial Sports Center
Norman Reid

Youth Services Division
Patsy Kraemer

Appointed by the Town Manager subject to approval by the Board of Selectmen

Redevelopment Board	Term Expires
Edward T.M. Tsoi	1986
Philip J. McCarthy, *Chairman*	1985
Doris M. Cremens	1986
Joseph F. Tulimieri	1985
*Thomas Wray Falwell, Vice Chairman	1988

*Appointed by the Governor

Board of Health	Term Expires
Alan J. Wright, D.M.D., *Chairman*	1986
James A. Bellizia	1985
Robert J. Carey, M.D.	1987

Appointed by the Town Manager subject to approval by the Board of Selectmen (Continued)

Historical Commission	Term Expires
Barbara Franco, *Chairman*	1985
Thomas V. Smurzynski	1985
Mabel C. Walkinshaw	1985
Marjorie B. Cohn	1986
Ralph D. Sexton	1986
Wendall Kalsow	1985
Lawrence D. Gall	1987

Board of Library Trustees

John Walkinshaw, *Chairman*	1985
Janemarie Hillier, Vice Chairman	1986
Joyce H. Radochia	1986
Barbara Muldoon	1987
Bernard J. Rudman	1984

Board of Park and Recreation Commission

Bernice Jones, *Chairman*	1988
Margaret Frechette	1988
Joanne Morel	1987
Donald Vitters	1985
Donald Mahoney	1985

Board of Youth Services

Reverend Arthur D. McAskill, *Chairman*	1986
Barry E. O'Connor	1987
Joan Robbio	1985
George P. Faulkner	1985
Ruth Mahon	1986
Iris F. Nigro	1987
Jean L. Donahue	1987
David McKenna	1986
David Walkinshaw	1985
Elaine Shea	1987

Affirmative Action Advisory Committee

James Webster, *Chairman*
Dr. Franz J. Brown, Ex Officio
Carma Forgie
Joan Frederick
Jack Jones
Mary Lamb Greene
Denise Smith Thompson
Ruth Ann Putman

Council on Aging	Term Expires
Harry P. McCabe, *Chairman*	1987
Grace A. Schreiter, *Clerk*	1986
Dorothea E. Nicoll	1986
Nancy Higgins	1985
Richard Lutus, Treasurer	1985
Francis Ingeme	1986
Margaret M. Capron, Vice Chairman	1987

Conservation Commission

Stephen J. Gilligan, *Chairman*	1986
Robert W. Neal	1986
Dora Reingold	1985
Roland Chaput	1985
Eugene Cancelliere	1987
Thomas D. Walsh	1987
James E. O'Connell, Jr.	1985

Board of Cemetery Commissioners

Ferdinand A. Lucarelli, *Chairman*	1988
Robert W. Totten	1986
Richard Harrington	1987

Board of Trust Fund Commissioners

Kermit C. Streng, *Chairman*	1986
Timothy F. Lordan	1987
Carmen Fontano	1985

Board of Examiners

Elinore Charlton	1987
John R. Roma	1985
Walter H. Weidner, Jr., *Chairman*	1986

Constables

John F. Carroll, Director of Police Services, Arlington	1987
Vincent A. Natale, Jr.	1987
Richard T. Boyle, 1 Mott Street, Arlington	1987
Frederick E. Pitcher, 59 Beverly Road, Arlington	1985
Peter W. Senopoulos, 20 Old Middlesex Path, Arlington	1986
Richard F. Ronan (Arlington Housing Authority only)	1986

Other Committees

Town of Arlington Scholarship Fund Committee

John J. Bilafer, Town Treasurer
Stephen Dlott, Arlington High School Headmaster
Sister Ellen Pumphret, Arlington Catholic High School Principal
Ronald Fitzgerald, Director of Minuteman Vocational School District
Norine T. Casey, Arlington resident representing private schools.

Permanent Town Building Committee*

Arthur Loud, *Chairman*
Margaret Spengler
Charles Fagone
Francis Sonnenberg
Vincent Tassinari
William O'Brien
Donald Marquis

* Appointed by the Chairman of the Board of Selectmen and the Chairmen of the School and Finance Committee

1985 ANNUAL REPORT

TOWN OF ARLINGTON



MENOTOMY
ARLINGTON
MASSACHUSETTS

1635 • 1985

TRISESQUICENTENNIAL

Town of Arlington
Massachusetts



1985 Annual Report

Board of Selectmen

Robert A. Havern III, Chairman
Robert B. Walsh
Janemarie Hillier
Charles Lyons
Robert H. Murray

Town Manager

Donald R. Marquis

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Credits/Acknowledgements

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Executive Services

Board of Selectmen



Board of Selectmen from left to right: Janemarie Hillier, Robert B. Walsh, Robert A. Havern III, Chairman, Robert H. Murray, Charles Lyons.

The Board of Selectmen, working with the Town Manager, has made a concerted effort to maintain the highest level of municipal services, even though we have experienced substantial cuts in revenues.

At the state level, Senator Richard Kraus served as Chairman of the Local Aid Commission, and Selectman Charles Lyons also served on this state legislative commission. Much work has gone into setting the stage for revising the local aid formula, which we hope will benefit the Town of Arlington. It has been an uphill fight, but we are confident that Senator Kraus and Selectman Lyons will propose changes in the local aid formula that will be implemented. We have high hopes and expectations of their efforts.

At the Annual Town Election, held in March, Mr. Robert H. Murray was re-elected to the Board of Selectmen. Mrs. Janemarie Hillier was also elected to the Board of Selectmen, replacing Margaret Spengler, who served an appointed term completing the unexpired term of Mr. William Grannan, who had resigned the previous year. The organizational meeting of the Board was held after the Town Election, and Mr. Robert A. Havern III was elected Chairman, and Mr. Robert B. Walsh was elected Vice Chairman of the board.

During the year, the Board of Selectmen met with various citizen groups, town boards, commissions, committees, and task forces appointed by the board, in order to maintain communications, receive input, and set policy direction.

The Board of Selectmen serves not only as a policy making board, but also for citizen complaints and as a licensing board, board of survey, and board of public works. The past year was a busy one, as the board's agenda continued to be heavy, but we constantly strived to be responsive and address the various issues at hand.

The Year 1985 marked the 350th Anniversary of the settling of the Town of Arlington. Margaret H. Spengler served as chairman of the 350th Anniversary Planning Committee, which involved over three hundred individuals in various subcommittees who assisted in carrying out plans made by the committee. We would like to take this opportunity to thank those citizens, also to note in the annals of the Town a most historic year. The Town is proud of its heritage and its history; we have a rich heritage of commitment and citizen involvement which is the cornerstone of our government.

The events of the 350th ranged from ecumenical services to historic tours of the Town, to a Town Day theme, and recognition of a number of outstanding citizens and early settlers.

This year truly provided an esprit de corps within our citizenry that marks one of the high points of pride in our Town and our form of town government.

At the 350th Lecture, which was one of the highlights of the year, guest speaker Al Casey provi very informative talk on the world economic situation — the past, the present, and the future.

We also had Speaker of the United States House of Representatives, Thomas P. O'Neill, Jr., who came to Arlington and spoke to us about our rich heritage and his observations about the growth and development of the Town of Arlington.

To both of these individuals, we would like to express our appreciation for the time they took in being part of our 350th Celebration.

As part of the Lecture Program, the Town, through the Board of Selectmen, awarded a number of awards to distinguished citizens of the Town: Robert F. O'Neill, Catherine A. Bowser, and John F. Crowley received the Arthur D. Saul Award for their outstanding example in the community. Janet M. Pavliska, President of Bank Five, and John P. Mirak, Mirak Chevrolet, both received the Samuel A. Wilson Award for community service and their long commitment and involvement in the Town. Mr. George P. Faulkner and Dora Reingold received the coveted Dallin Award for their community involvement and contributions to a

better life and better community. To all of the individuals, we wish to take this opportunity to congratulate them and thank them for their cumulative years of service in making Arlington a better place to live and improving the quality-of-life in the Town.

We are pleased to report that the Water Resources Authority has finally become a reality as a result of being enacted through legislation, which was signed into law by the Governor. Selectman Charles Lyons was instrumental in formulating and working on the final draft of the legislation that was adopted. He acted as the catalyst in the process of having appropriate representation designated in the legislation for the municipal members of the Water Resources Authority. As a result of his efforts, the Board of Selectmen nominated him to be considered as a member of the Water Resources Board of Directors. Our nomination was adopted by the member towns, and Mr. Lyons was appointed to be a member of this prestigious board, which has the large task of dealing with the pollution issues of Boston Harbor, in addition to the many related issues of water use, water conservation and sewerage treatment plants. This Authority will assume previous duties held by the Metropolitan District Commission, in addition to having a larger scope and larger responsibility to deal with issues of water conservation and future sewerage treatment and disposal.

The Board of Selectmen is pleased to report on the rededication of Hurd Field in Arlington Heights; a new memorial marker was installed along with a flagpole, and a flag that had flown over the Capitol is now being flown at the Hurd Memorial Field. This is one of our 350th Anniversary Events; commemorating the contribution made by veterans and the Hurd Family in the Town.

During the year, the Comptroller presented to the board a plan to relocate the Town's accounting operation to the Arlington High School. This would combine the Comptroller's office staff with the data processing personnel at the High School, making for a much more efficient and effective operation by the accounting and data processing department.

The Board of Assessors expanded its quarters on the first floor, taking over the previous space occupied by the Comptroller; this will also help to make the Board of Assessors' operation more effective and function at a much higher level of efficiency.

We also want to take the opportunity to recognize Rick Daniels of the Minuteman Technical School, who put in a great deal of the effort to construct a model schoolhouse which represented a replica of the first schoolhouse built in the Town. The model was done in very exacting detail to an early colonial type schoolhouse, and Mr. Daniels, a student at Minuteman, is to be commended for his role in making this project a reality. The project was sponsored by the various realtors in the Town, which we also would like to acknowledge at this time.

During 1985, we were notified that as part of a statewide review of precincts, the Town was required to review its precincts based on the State Census. We wish to report that we have revised the precincts which will not take effect until either the 1987 Town Election or the 1988 State Election.

We would like to express our appreciation to the members of the various Selectmen's advisory committees, who have served on a voluntary basis; without their support and effort, our effectiveness would be greatly reduced. Many long hours have been spent by the men and women serving on various boards, committees, and commissions appointed by Town Meeting, the Selectmen, or the Town Manager, and we wish to acknowledge their role in the Town's effective citizen participation process. It is both interesting and exciting to see the results achieved by these citizens. The final product sometimes represents years of activity and dedication, not to mention the sacrifice and commitment on the part of each individual involved. It is this type of commitment that continues to contribute to the high quality-of-life in the Town of Arlington.

In conclusion, we wish to thank the various department heads and town employees who carry out the day-to-day operations and service to the residents, in many cases seven days a week, twenty-four hours a day.

We also wish to thank our Executive Secretary and our office staff for their loyal and valuable assistance.

To our legislative delegation, Senator Richard Kraus, Representative Mary Jane Gibson and Representative John F. Cusack, we also take this opportunity to thank each of you for your continued concerned commitment and service to the Town of Arlington.

We are most appreciative of the support given by Congressman Thomas P. O'Neill, Jr. and wish to duly note the courtesies and effort extended by Congressman O'Neill and his staff.

Finally, to the Town Manager, we would like to take this opportunity to say that we appreciate your continued hard work and commitment, and the professional manner in which you conduct yourself; the demands on your time are great and you continue to be a leader, not only in Massachusetts, but also nationally, as one of the top professionals in your field. As a result of the outstanding job by the Town Manager, the board voted to reappoint the Town Manager for a three-year term, commencing October 1, 1986 through October 30, 1989. This appointment was made six months ahead of when it normally would have been made as an indication of the board's appreciation and confidence in our Town Manager, Donald R. Marquis.

As we look ahead to 1986 and subsequent years, we realize that many battles have only begun. We want to express to the citizens of the Town our commitment and our renewed vigor to work in your best interest in providing the highest possible level of municipal services in order to ensure and maintain the quality-of-life in the Town.

Town Manager

It is a privilege once again to report on the activities of the departments under the jurisdiction of the Town Manager for the year ending December 31, 1985. We urge the citizens of Arlington to take this opportunity to peruse this Annual Report and review in detail the functions and duties of our Town Government. It is the intent of this report to bring to your attention some of the most important developments of the past year. For detailed information regarding departmental activities, we refer you to the respective department reports.



Town Manager Donald R. Marquis

Town Finances - or Lack Thereof - Number One Problem

It is now very clear that the President and Congress will cut many domestic programs in order to reduce the federal budget deficit mandated under the Gramm-Rudman legislation that was passed by Congress and signed by the President on December 12, 1985.As far as Arlington is concerned, the cuts will mean the end of General Revenue Sharing and the Community Development Block Grant programs for a loss of close to $2,000,000. The Town was successful for over a decade in getting those two programs reauthorized and funded. But, clearly, we can no longer expect these programs to be continued; now, we must plan for the day when General Revenue Sharing and CDBG funds will no longer be available to us.

I believe everybody understands and supports the necessity to reduce the federal budget deficit. Accordingly, the President and Congress have no choice but to begin to cut the federal budget to accomplish that goal. It is our hope, however, that in the process of cutting the federal budget the President and Congress will look at the entire budget and not just 13% of it as presently envisioned. Clearly, the federal deficits cannot be eliminated, or substantially reduced for that matter, by simply cutting domestic programs effecting local government. The defense budgets as well as other federal programs must also be scrutinized and cut.

Now that it is apparent that the federal budget will be cut, and that local government will be dramatically effected, it is important for the state government to replenish all of the funds that will be lost to the cities and towns from those federal cuts. This is particularly appropriate in view of the fact that the state's economy is thriving and state revenues have increased dramatically as a result. In view of the impending federal cuts, it was not prudent for the Governor to talk about cutting state taxes. Last year, the Governor wanted to cut state taxes by $64,000,000; this year, the Governor and the legislature agreed to eliminate the surtax which will amount to a tax cut of $280,000,000. Recent private and public studies have estimated that under the Gramm-Rudman legislation the state could lose as much as $340,000,000 next year. The loss to the cities and towns could be almost as high. So, faced with that grim reality, the reality that the state will not make up all those federal losses, and also recognizing the Proposition 2½ tax cap under which we must operate, it appears that our local financial picture will get worse. It is obvious to me, at least, that this was the wrong year to cut state taxes.

Clearly, the key to our financial woes rests with the willingness of the Governor and the legislature to fine tune the local aid formula to ensure that those cities and towns that truly need additional local aid will receive that aid. The fact is that in Massachusetts the state continues to give additional local aid to many communities that simply do not need that local aid. It makes absolutely no sense whatsoever to continue this mindless policy. The Governor and the legislature must come to grips with this festering problem and recognize, once and for all, that some communities need more state aid than others. In addition, the state has consistently underestimated its growth tax receipts in recent years. In the last three years for instance, the state estimates have been off substantially. Last year alone, the estimates were off by as much as 90%. All told, it is estimated that the cities and towns should have received approximately $300,000,000 more in the last three years to be consistent with the Governor's pledge of returning 40% of the growth taxes to the cities and towns in the form of additional local aid. Instead, the Governor has proposed a stabilization or "rainy day" fund to help cities and towns during hard times. The Governor has been told, on several occasions, that it is now "pouring" in Arlington and that we need those funds now.

Proposition 2½ Noose Gets Tighter

Since the passage of Proposition 2½, the Town's total expenditures have gone up approximately 10%. This is particularly extraordinary when you consider the fact that the federal and state budgets have gone up an average of

10% per year for the last five years. The Town was not able to give wage and salary increases to its employees last year and will have a difficult time giving increases next year. In addition, we were forced to borrow a million dollars to purchase capital equipment necessary to plow our streets, collect our rubbish, and to provide emergency services to our citizens. The Town has approximately 200 less employees now than it did at the start of Proposition 2½. We have closed five schools and many school programs have been reduced substantially. In addition, we have been faced with a 100% increase in group health insurance costs, and a 60% increase in our pension costs. In summary, the implementation of Proposition 2½ has been difficult and will get more difficult in the future. It is for that reason that the state has to recognize, once and for all, that Arlington needs substantially more local aid and that it needs it now.

Attorney General Approved Manager's Local Aid Question For State-Wide Ballot

As I stated last year, after working through regular channels for many years, I was convinced that perhaps the only way to achieve tax reform in Massachusetts and equity in the local aid distribution was to put the question to the voters on a state-wide ballot and let them decide what part of their tax money was to be used for local aid. I believed that when two levels of government, federal and state, were increasing their budgets by at least 10% every year and we were forced to cut ours at the local level, we needed tax reform and some basic changes as to how we funded our public activities and programs. This year the Attorney General approved our ballot question of increasing local aid to the cities and towns from 40% to 50%. In addition, our question was to ask people to approve a distribution formula based largely on population. The projected additional revenues to Arlington would have been approximately $4,000,000 more in local aid the first year. Since the implementation of Proposition 2½, the Town has lost approximately $16,000,000 in property taxes while local aid has increased by approximately $7,000,000 for a net loss of approximately $9,000,000. In the end, however, for several reasons, the decision was made not to have the question put on the ballot in 1986. Subsequent to that, I recommended to the Board of Selectmen that a bill be filed in the legislature to recoup the $16,000,000 loss since the implementation of Proposition 2½ and to allow adjustments in our property tax levy. Unless something is done, the $16,000,000 loss will continue to increase and will reach $56,000,000 ten years from now.

Regional Refuse Disposal Facility Went Into Operation In June

The Town has, in conjunction with twenty-one other communities in the surrounding area, worked very hard getting final approval for a solid waste disposal plant located in North Andover. This $200,000,000 plant went into operation in June of 1985. The plant will not only dispose of our refuse but will also generate power which will be sold to New England Power Company. In an attempt to keep disposal costs as low as possible, I requested a meeting with the Governor to have the state assist in increasing our revenues from the sale of electricity to New England Power. Simply stated, we want the utility companies to pay Arlington and the other communities what it would cost them to generate the power we are generating for them. To date, the Governor has indicated his full support for our project and for the concept under which it was developed. However, the bottom line has always been to stop dumping refuse in the ground without regard to our land, water, and air. Even though the total cost of disposing our refuse will increase in the future, the Town really does not have any other alternative.

Important Projects Completed

As 1985 came to a close, we can point to other important projects that were completed. First, the reconstruction of Pleasant Street was finished in June with the final paving of the street, the planting of approximately sixty trees and the reseeding of the curb lawn. New sidewalks were installed and the street was narrowed in some places to slow vehicular traffic. This was a federal and state funded project which amounted to approximately $800,000. Secondly, the MBTA Red Line Extension through Cambridge and tailtrack into Arlington were completed by March. The station opened with great fanfare and, although it had a slow start, it should be a great success in the future. Furthermore, the Town received an additional $250,000 from the Urban Mass Transit Authority to finish the improvement of the Magnolia Playground and the parking lot between Magnolia and Thorndike fields. The installation of the proper drainage system will be started in the spring of 1986 and the total improvement project of Magnolia field should be completed by July of 1986. This will represent an important improvement for East Arlington in general and, in particular, for the neighborhood around Magnolia and Thorndike fields. The entire improvement will have taken place without any town funds. The approximate cost of the project is $600,000. This improvement is a direct result of the MBTA extension of the Red Line. Thirdly, the Town moved to complete the Central School restoration project. The Central School, Arlington's former

high school, was constructed in 1893 and it is listed on the National Register of Historic Places. The $2.4 million renovation will provide a home for a multi-purpose Senior Center as well as office space for a number of public and private social service agencies. When completed in 1986, the building will be debt free and totally self-supporting. This unique project is the first of its kind in the state and is a tremendous credit to the creative thinking of many town officials.

Finally, after completing all planning and engineering work, Massachusetts Avenue between Pleasant and Franklin Streets is scheduled for construction during 1986. This will be a $2.5 million project which will include new trees, sidewalks, street lights, median strip, and traffic lights at the intersections of Pleasant, Medford and Franklin. The redevelopment of the Russell parking lot and Arlington Center at the intersection of Massachusetts Avenue, Pleasant and Mystic will also take place. A new Town Common has been designed and we anticipate receiving a grant of $250,000 for that part of the project. Although some issues remain to be resolved before this project can be completed, we are optimistic that further meetings with the Governor will resolve these issues and that the project will move forward. The completion date is the fall of 1987.

Town Had Beautiful 350th Anniversary Celebration

1985 saw the Town celebrate its 350th anniversary. Many special events were scheduled throughout the year by the Town's 350th Anniversary Committee, chaired by Mrs. Margaret Spengler. My office, with the cooperation of the State Department of Public Works, was successful in having the state highway entrance signs refurbished and the dates changed to 1635 when the Town was first established. In addition, we worked with members of the 350th committee and other volunteers to design, purchase and install twelve new town historical entrance signs at town boundaries. The Town's entrance signs now reflect the quality and character of the community. All of the Town's activities regarding the 350th anniversary were carefully planned and well executed. It was truly a wonderful celebration for all of us and for our citizens. The Town can look back on its year long celebration with total satisfaction, proud of its heritage, and optimistic about its future.

Gloria Pays Us A Visit

As we all know, the east coast was hit last fall by Hurricane Gloria. The Town suffered severe tree damage and much of the Town was without power for several days. All of our employees, under the direction of Mike Wright and Dick Bowler, did a tremendous job coping with the storm and handling the aftermath. The Town immediately called on the Governor to declare a state of emergency so that we could take advantage of federal assistance. All information has been submitted to the federal government and we expect to be reimbursed for much of the cost involved. The total cost amounted to approximately half a million dollars and we expect the federal and state governments to reimburse us for approximately $285,000.

Blue Cross/Blue Shield Changes

After several years of paying increasing insurance premiums to Blue Cross/Blue Shield, the Town has decided to self-fund this health insurance plan. Beginning in January of 1986, the Town began paying actual claims incurred by its employees, as opposed to paying a monthly premium determined in advance by Blue Cross/Blue Shield. The Town has purchased insurance to protect itself against any catastrophic claims. In addition, the Town has hired a consulting firm which will assist us in monitoring claims incurred by our employees. They will ensure that the claims we pay are legitimate ones, and recover costs for those that are not.

The importance of this new financing arrangement is that the Town is in control of establishing its own premium rates. As a result of estimated cost savings, we intend to maintain the same rate structure next year that exists this year. This will save approximately $300,000 based upon Blue Cross/Blue Shield's initial indication of a 10% increase in premiums. We would like to use all of this money to give town employees an appropriate wage and salary increase next year.

Town Has New Phone System

The Town installed a new telephone system as authorized by the Town Meeting. This new system will not only increase productivity and efficiency, but will decrease cost. I would like to take this opportunity to publicly thank Miss Murdena Campbell for helping to devise this new system and making sure that it was properly implemented. This required a lot of hard work on her part, as well as others, and the Town is really thankful for her help and dedication.

New Personnel Director on Board

With the resignation of Bill Schmidt, who assumed new duties at Bentley College, the Town hired William Kremmell as its new Personnel Director. We welcome Bill and fully expect that he will do a tremendous job for all of us.

Administrative Assistant To The Manager Leaves

Christine McKay, who has been my Administrative Assistant for the last three years, left in December to become the Administrative Assistant to the

Mayor of Gloucester. Christine was a hard working individual and her job in Gloucester represents a new opportunity for her. We wish her much luck in her new position.

Town Gets New Intern With State Help

The Town participated in a new internship program for young people interested in local government. Regina Aragon came to Arlington in September and did a tremendous job helping us on various projects. She has left Arlington to participate in a congressional fellowship in Washington and subsequently will return to the Kennedy School to finish her Masters Degree in Public Policy. Paranthetically, I would like to mention that my office, through the years, has had close to forty interns and assistants, all of whom were tremendous assets and subsequently became public managers and administrators throughout the country. We are very proud of the fact that we have been able to assist so many young people to gain experience in local government.



Central Management Services

Personnel Department Undergoes Transition

1985 was a year of transition for the Personnel Department. Director of Personnel, William C. Schmidt left in March to assume a similar position at a local college. After an extensive search, William T. Kremmell was hired in September. Mr. Kremmell bring to the job eighteen and one half years of administrative experience and excellent interpersonal skills which will undoubtedly be an advantage in dealing with the variety and complexity of personnel issues which the Director must consider on a day-to-day basis. Mr. Kremmell assumed the role of Labor Service Director, a position delegated by the state Civil Service Department, and was appointed by the Town Manager to be a member of the management team which negotiates with the six town unions. Currently the new Director of Personnel is studying overall personnel policies, procedures and practices for the Town.

The Personnel Department assumed a greater role in the administration and policy development of health and life insurance programs in 1985. A new fringe benefits coordinator was appointed from within the department and a full time employee was hired to deal with the clerical and bookkeeping aspects of fringe benefits. The Town complied with new federal regulations regarding health insurance for active employees over the age of sixty-five, and worked towards a new financial arrangement with Blue Cross Blue Shield. The Town has converted from premium payments to actual claims payments, a change which should result in a stabilization of rates.

The Annual Town Meeting passed a warrant article which amends the Town By-Laws providing for a uniform policy for the accrual of vacation leave. Vacation leave will now be granted to all eligible employees, according to their accrual rate, on January 1 of each year unless otherwise determined by an applicable collective bargaining agreement. The passage of the amendment was an important step in the efforts of the Personnel Department to provide a uniform town-wide personnel policy.

In early 1985, evaluation of all town positions was completed and the results of the work were organized into a proposal for a town-wide classification plan. Because of the complexity of the proposal and the sensitivity of the issue of reclassification for all town employees, the classification study never reached the Town Meeting. Nevertheless, valuable ground work has been done and it is the hope of the department that grant money can be found to enable the Town to complete an independent town-wide reclassification study at some future date.

In April, the Town received an Incentive Aid Grant, through the state Executive Office of Communities and Development, to develop an examination for a possible new position entitled Community Safety Officer. The Town contracted with an outside consultant whose job it would be to develop an examination for this position on behalf of the Town and in conjunction with the Massachusetts Department of Personnel Administration (D.P.A.). The consultant did a thorough job analysis for the Community Safety Officer position and subsequently prepared a position description for submission to D.P.A. In December, the Town officially requested the state to amend its classification plan to add the new title.

During the months of August and early September, forty employees in twenty-seven job classifications requested that the Director of Personnel re-evaluate their position classification. As a result of his study, the Director recommended that six positions be upgraded, subject to approval by the 1986 Annual Town Meeting.

Late in 1985, three men and two women (the first women to be appointed in Arlington) were given conditional job offers as Police Officers for the Town's Community Safety Department. Final offer of employment is not expected until February of 1986, contingent upon the candidates' successful completion of physical and psychological examinations and a police training academy.

Finally, the past year brought about a new physical appearance in the Office of Personnel. Some partitions were removed and each member of the staff was given a clearly defined work space which will enable town employees and residents to enjoy a greater measure of privacy in the office and a more efficient response to their personnel concerns.

Affirmative Action and Fair Housing Committees Promote Opportunities

This past year much of the Affirmative Action Office's efforts were devoted to working toward town-wide compliance with handicapped access regulations, laying groundwork for affirmative hiring in police services and continuing the Town's efforts with fair housing advocacy.

The Arlington Advisory Committee on Handicapped Affairs (AACHA) was instrumental in bringing the Talking Information Center (TIC) to local cable television. TIC is a reading aloud program for the visually impaired which reads popular magazines and newspapers, six days per week, from 7:00 a.m. to 10:50 p.m. This service allows Arlington citizens with limited vision access to some of the finest periodicals and magazines without the aid of a reader. AACHA and the Arlington Affirmative Action Committee were responsible for sponsoring a Massachusetts Rehabilitation Commission program called Tilting at Windmills Training for town clerical support staff. Some of the objectives of this training were to help people eliminate negative thinking about handicapped people with disabilities and to help people learn how we are influenced by limited exposure to a wide range of disabilities. The training program raised employee's awareness of issues relating

to handicapped persons in the workplace, as well as the potential areas for discrimination in the employment of handicapped persons.

The Affirmative Action Office monitored the renovation at the Central School to ensure that contractors complied with their obligations to hire women and minorities in all trades. Quarterly reports show that the Town of Arlington consistently met or exceeded its minority business enterprise goals.

In 1985, the Arlington Affirmative Action Committee was busy laying the groundwork for the hiring of female police officers. The committee, with the support of the Town Manager, was able to prepare a request to the state for selective certification of police officers on the basis of sex. Both the state Department of Personnel Administration and the Massachusetts Commission Against Discrimination agreed with the Town's request and gave approval to hire two females from a selective civil service list. As of this date, two women have been offered the position contingent upon their passing comprehensive physical and psychological examinations as well as the police academy course.

Arlington's Fair Housing Advisory Committee (FHAC) was honored for its leadership role in promoting fair housing. Boston television station WCVB featured the Town in a program called *A World of Difference.* This program, created to increase the awareness of discrimination, displayed Arlington as a place that actively welcomes minorities. In addition, the FHAC received recognition from Community Change, Inc., for its participation in furthering racial harmony, one of only three groups in the New England area recognized for such activities.

During this past year, the FHAC staff person and a member of the committee produced a half-hour videotape titled *How Do You Feel About Fair Housing-A Conversation With Our Neighbors.* This program has been aired on Arlington Cable Systems on a weekly basis, and plans are underway to promote this tape to churches, schools, businesses and civic organizations. The committee envisions its usefulness as an educational and promotional tool.

Since April is national Fair Housing Month, Arlington's Fair Housing Advisory Committee was busy with preparations for this celebration. A public forum, entitled *Ethical, Political and Economic Viewpoints of Fair Housing and Civil Rights in the 1980's* was held involving well known speakers and panelists in the area of civil rights and housing. This event was well attended by local residents and people from the Greater Boston area. As part of the celebration of Fair Housing Week, a local realtor was presented with a certificate of recognition for advancing fair housing in Arlington.

After much planning and preparation with the Arlington School Department, the FHAC presented a three-day program to classes of juniors and seniors at the high school level. The speakers were Kenneth F. Holbart, Special Assistant to the General Deputy Assistant Secretary for Fair Housing and Equal Opportunity, and Frank Jones, president of the Boston Committee and chairperson of the Boston Fair Housing Commission. Both speakers were able to present their personal and professional experiences to enrich the present classroom curriculum. The chairperson of the FHAC and staff showed the group of students a video concerning housing discrimination and explained how the Town of Arlington is attempting to make decent housing a viable option for all. The entire program was videotaped and will be available to other History and Law and Government classes. For the future, the FHAC and School Department plan to make this type of material a permanent segment of the Arlington school curriculum.

Another targeted group of the FHAC was the Arlington Police Services Division. Each member of the Police Division participated in a comprehensive session to promote teamwork, objectivity, and the assurance of police authority as a public trust. This training is part of an ongoing affirmative action effort to help community safety personnel broaden their perspective of their role within the community and society as a whole.

New Workers' Compensation Law Enacted

The most extensive change in Massachusetts workers' compensation law since 1911 occurred when the state legislature enacted the Workers' Compensation Reform Act of this year. The new legislation revamped the adjudicatory process for claims as well as improving certain benefits. The impact upon the municipality is still being assessed. Fortunately, in the struggle to pass a new law, this department was actively involved in proposing and defending legislative changes that would serve the interests of municipalities, like Arlington, who self-insure their workers' compensation program. Although the enactment of the Reform Act was by no means a certainty, this department took steps to ensure that it would be prepared to implement the procedural changes contemplated by the legislature within the shortest possible time frame. In hindsight, that action proved most beneficial, since certain provisions of the Act became effective immediately, while others must be in place within a few months.

During the year, the Town continued to benefit from its specially tailored municipal loss prevention programs designed to reduce the incidence of injuries occuring on the job. Once again this department was able to contain costs, despite the escalating hospital and medical expenses.

Purchasing Department Experiences Increase In Insurance Bid

The Town experienced a dramatic increase in automobile liability insurance costs this year. Nine companies were

invited to bid on the insurance coverage. Eastern States Insurance Agency, Inc., a subsidiary of United States Fidelity and Guaranty, and the company which has had the Town's automobile coverage since 1983, was the only bidder. The bid proposal for insurance premiums was $99,866, representing an increase of $32,577, or forty-nine percent over the previous year. Many cities and towns throughout Massachusetts received either no response to their requests for bids for automobile insurance coverage or increases much higher than Arlington received.

Such an alarming increase prompted the Purchasing Department to make a cursory examination of current market conditions in the insurance industry in order to evaluate the bid. The findings revealed both a sizeable increase in premiums across the country for all types of municipal liability insurance, and in many cases the inability of communities to obtain or afford any insurance coverage. The major reasons which have contributed to the instability of the insurance industry were: 1. The industry is increasing abnormally low prices which have prevailed during the past few years. Prices were low because premiums collected by the insurance companies were invested at high interest rates in high yielding accounts. 2. The secondary insurance market has been abandoned by investors because of losses and lower interest prices. The insurance industry as a whole, lost eight billion dollars last year, their first loss in eighty years.

The insurance industry is in a state of flux and will be going through a period of cutting losses and expenses. It appears that this situation may last for two to three years. At some future point in time, the Town may have to consider a form of self insurance or the pooling of its risk with other entities.

The Town continued to be involved in innovative approaches to purchasing goods and services in 1985. Arlington participates in the State Collective Purchasing Program for a number of goods and services, and also belongs to the Metro Fire and the Greater Boston Police Council for collective community safety purchases. Arlington has also joined the communities of Brookline, Newton, Cambridge, Belmont and Watertown in order to collectively purchase fuel oil, road salt and gasoline.

Innovative approaches to purchasing are one way to make the Town government more efficient. In these times of fiscal uncertainty, good purchasing is more important now than ever before.

Data Processing Department to Network Microcomputers

Town and school data processing operations were combined and placed under the jurisdiction of the Comptroller and Coordinator of Data Processing in 1982. The Town acquired a Burrough's B1955 computer system which was installed in a specially designed area of the High School. Various town and school departments were connected through telephone lines to this computer in order to support a number of applications. Programs that are running on this system include the following:

Combined School and Town Payroll System.

Real and Personal Property Valuations.

Real Estate, Motor Vehicle Excise, Water/Sewer Billing and Collection Systems.

Town's Revised Uniform Municipal Accounting System.

Town Budget and Revenue Subsidiary Ledger Control System.

School Budgets and Grant Accounting.

Group Insurance Reporting System.

School Scheduling, Grade Cards, and Attendance Reports.

Parking Ticket Collection System.

Combined School/Town Census System.

Town Clerk's Voting List, True List, Jury List.

The Town is in the process of implementing the following applications:

Total Integrated Billing/Collection Data Base System.

A New Water/Sewer Data Base System.

The Town is also in the process of networking a number of microcomputers through its telephone switch. In this manner, any employee with a compatible microcomputer may "plug in" to this network by connecting this computer directly into his or her telephone. This capability was designed into the recently installed telephone system which provides for simultaneous transmission of both voice and data signals. The capability also exists for microcomputers to download information from the Town's main computer.

New Telecommunications System Installed

The Town's entire telephone system was replaced this summer, including the installation of town owned underground conduit and cable. The system was installed with future expansion in mind and will allow for alarm and energy monitoring cables as well as the possibility of coaxial or fiber optics installation at a later date. Expansion of the Burrough's computer terminal system, as well as the networking of microcomputers currently under way, has also been greatly facilitated by this cabling system.

A call accounting computer system monitors use of the telephone switch and prints reports weekly. Cost savings began materializing almost immediately with this system through reconciliations with billing notices. The Town will experience more efficient use of phones as this system continues to accumulate the data needed to evaluate both instrument and line usage.

Legal Department Defends Town in Matters of Law

As a corporation, the Town is constantly involved in contractual and other legal arrangements with public and private agencies in the purchase of properties and materials, the rendering of services and the award of grants. The Town Counsel prepares many applications, contracts, leases, deeds and other legal instruments in connection with these matters. In 1985, this department approved, examined or prepared one hundred and twenty-eight contracts together with bonds, corporate votes and insurance certificates relating to contracts.

The Town Counsel also represents the Town and its agencies and officers both in courts of various jurisdiction as well as with state administrative agencies such as the Civil Service Commission, the Labor Relations Commission and the Massachusetts Commission Against Discrimination. In addition, sixty-three new tort claims were brought against the Town for alleged defects in public ways and other alleged tortious acts or omissions to act by town employees.

The Town Counsel's responsibility as the Town's bargaining agent in collective bargaining with six town employee unions is most time consuming. These duties include supervision of negotiations, contract administration and grievance resolution arbitrations.

Lastly, as always, the major objective of this office is to advise all town boards and officials as to their legal responsibilities and prerogatives.

Retirement Board Opposes State Takeover

During 1985 the Retirement Board spent considerable time and energy analyzing the provisions of House Bill 6422, commonly known as the "Keefe Bill". Among its provisions, the legislation proposes that the Commonwealth of Massachusetts take over the Town's retirement assets and the assets of all other local retirement systems on a "no-strings-attached" basis.

The Retirement Board recorded itself as unanimously opposed to the transfer of the Town's twenty million dollar pension portfolio to the state. The Town of Arlington has been a recognized leader in the financial community with regard to all aspects of pension management. If the motive is to help Arlington and other cities and towns pay pension costs, this can be easily accomplished without a state takeover of pension assets.

Financial Management Services

Board of Assessors Complete Property Revaluation

In compliance with state requirements under the guidelines established by the Department of Revenue, the Board of Assessors undertook the revaluation of all property within the Town. Using the computer hardware in use by the Town to assist in the valuation of all residential properties, the board developed values for commercial, industrial, and personal property, and also reviewed all land values. By working through the summer, the board managed to complete the program and undergo the review and certification process by the Department of Revenue, thus obtaining approval of the program in time for Fiscal Year 1986 tax bills to go out on time. Other large communities, faced with updating values, were forced to resort to estimated tax bills, a situation this town avoided due to the efforts of the office staff.

When the revised values were implemented, within the framework of Proposition 2½, the tax rate for Fiscal Year 1986 dropped from a previous rate of $23.96 per thousand to $16.49 per thousand. Tax bills were mailed by October 1st, and fewer than three hundred appeals of the new values were received.

The board committed 13,425 real and personal property tax bills for Fiscal Year 1986 to the Treasurer/Collector's office. These bills raised a total of $29,889,194 in property taxes. In addition, approximately 37,759 motor vehicle excise tax bills were processed for a total commitment of estimated income of $1,786,368.

The move of the Comptroller's Office to the High School, with the help of the Public Works, Properties and Natural Resources and School departments, has given the Assessing Department much needed additional office space which will be necessary for the ongoing property valuation update required by law.

Mr. William O. Hauser, a long-time member of the Board of Assessors, did not seek re-election to the board in 1985. He was replaced by Mr. Robert E. Greeley, who was elected in March. Stephen Post, Director of Assessments, resigned his position in October to assume similar duties for the City of Somerville. After an extensive search and interviewing process, the board hired Chester Laskowski to fill the position. Mr. Laskowski was an assessor for the City of Medford for several years, and the board is pleased to have a man of his background and experience.

Looking ahead to 1986, the board must prepare for ongoing property reviews and inspections, maintenance of equitable values and preparations for the next property revaluation.

The Board of Assessors is grateful to the property owners in the Town for their cooperation and acceptance of our efforts to maintain property at full and fair cash value and to keep assessments on a fair and equitable basis.

Town Treasurer Cites Bank Report on Town Finances

The Public Finance Division of the Bank of Boston is continuing to monitor the financial condition of the Town in conjunction with the Town Treasurer's Department.

This year's report by the Bank projects revenues and expenditures and concludes that Arlington is facing increasingly large budget deficits over the next five years. The problems facing Arlington, in part, extend back to the time immediately after Proposition 2½ was enacted. The Town's initial response to Proposition 2½ was not sufficient to produce an expenditure level that could be sustained by available revenues in the long term.

Arlington has reached a point where Town officials will have to make some critical decisions to improve the Town's



Town Treasurer John J. Bilafer

short and long-term financial position. The Town's ability to sustain current expenditure levels, keep pace with inflation and meet its infrastructure and capital equipment needs has steadily eroded since the enactment of Proposition 2½. The elimination of cash reserves has placed Arlington in an ever-increasing short-term borrowing position at substantial cost, while causing investment income to decrease by more than seven hundred fifty thousand dollars from the level of income being earned five years ago. Also, the Town has been using its long-term borrowing capacity to finance the purchase of capital equipment which heretofore had been paid for out of the annual operating budget.

The use of these financial practices when coupled with the impending phase-out of federal revenue sharing raises serious questions about the Town's ability to sustain current expenditure levels and retain its Aa bond rating. A reduction in the Town's bond rating would not only result in loss of image and prestige, but it also would result in higher borrowing costs and further aggravate the Town's financial problems.

Town Comptroller Conforms to Uniform Accounting System

The Town continues to maintain its books under the new Uniform Municipal Accounting System as promulgated by the Commonwealth of Massachusetts' Department of Revenue. Some redesign of year end financial statements for the annual audit report took place with assistance from the Town's audit firm of Arthur Young and Company.

Accounting procedures have been streamlined with the implementation of microcomputers to supplement the automated system on the Town's Burroughs main frame computer. The networking of microcomputers will facilitate the transferring of worksheets and other accounting data between departments while increasing the efficiency of account reconciliations. Through further utilization of automated systems, the accounting office will play an important role in financial planning by forecasting data and analyzing trends at a much more detailed level than in the past.

Finance Committee Administers Reserve Fund

The Finance Committee is made up of one member from each of the Town's twenty-one precincts, and a non-voting Executive Secretary. Members are appointed for three-year terms by an appointing authority made up of the Chairman of the Finance Committee, the Town Moderator and the Chairman of the Board of Trust Fund Commissioners. The committee then elects its Chairman, three Vice-Chairmen, and a Secretary.



Finance Committee, from left to right: Allan Tosti, William Shea, James Lordan, Deborah Ferraro, Marjorie Robinson, Robert Maher, Martin Devine, MacKay Fraser, Robert O'Neill, Chairman, Jerome Hallee, Kenneth Simmons, Michael O'Reilly, Murdena Campbell, Mary Ronan, Richard Smith, Executive Secretary. Not pictured: John Perry, Judith Quimby, Pegi Cunningham, John Deyst, Richard Fanning, Leslie Corin, Paul Olsen.

In its report to the Town Meeting, the committee makes recommendations on all warrant articles which call for an appropriation of money. The committee occasionally makes recommendations on other articles (except zoning articles) which do not request appropriations.

The committee also administers the Town's Reserve Fund, which in recent years has amounted to $200,000 annually. The fund is used for any unforeseen or extraordinary expenditures which occur during the year.

This past year, for the first time since the passage of Proposition 2½, it was not necessary to have a "split-session" Town Meeting. In previous years, this situation resulted because the Town did not know how much local aid it would receive from the state. This year, for the first time in recent memory, the information was available in time to be considered by Town Meeting.

After several years under the constraints of Proposition 2½, all town departments and other bodies fully realize that only a limited amount of money is available to cover all town needs. This means that each year there are fewer requests for funds. At the same time there is an increasingly difficult task of weighing the merits of the remaining requests. As costs continue to rise, and as funds from sources other than property taxes dwindle, this belt-tightening will continue.

Audited Financial Statements

Combined Balance Sheet - All Fund Types and Account Groups
June 30, 1985

ASSETS	General Fund	Special Revenue Fund	Capital Projects Fund	Special Assessment Fund	Debt Service Fund	Enterprise Funds	Trust and Agency Funds	Long-Term Debt Group of Accounts	Total
Cash and cash equivalents	$7,458,216	$1,738,931	$1,050,458		$425,726	$307,528	$ 213,536		$11,194,395
Investments	3,861						22,871,322		22,875,183
Receivables (net of allowance for uncollectibles):									
Personal property taxes	4,359								4,359
Motor vehicle excise	394,857								394,857
User charges and assessments				$48,385		160,000			208,385
Tax liens	179,866								179,866
Deferred taxes	212,884								212,884
Departmental	90,740								90,740
Due from other governments		498,393							498,393
Total receivables	882,706	498,393		48,385		160,000			1,589,484
Prepaids	38,444					320			38,764
Tax foreclosures	13,550								13,550
Amount to be provided for payment of notes	880,044		2,163,519						3,043,563
Amount to be provided for payment of bonds								$11,590,000	11,590,000
Total assets	$9,276,821	$2,237,324	$3,213,977	$48,385	$425,726	$467,848	$23,084,858	$11,590,000	$50,344,939
LIABILITIES AND FUND BALANCES									
Liabilities:									
Warrants payable	$ 123,114	$ 24,770	$ 54,432			$ 1,856			$ 204,172
Accrued payroll and withholdings	2,069,476					10,690	$ 92,681		2,172,847
Provision for abatements and exemptions	553,992								553,992
Other liabilities	51,999					10,650	2,253		64,902
Revenue deferred until collected	730,706	309,352		$48,385					1,088,443
Notes payable (Note 5)	880,044		2,163,519						3,043,563
Bonds payable (Note 4)								$11,590,000	11,590,000
Total liabilities	4,409,331	334,122	2,217,951	48,385		23,196	94,934	11,590,000	18,717,919
Fund balances and retained earnings:									
Reserved for encumbrances	1,793,127	219,732	996,026		$425,726	528,750			3,963,361
Reserved for expenditures	1,061,902								1,061,902
Unreserved	1,437,461	1,683,470				(84,098)	22,989,924		26,026,757
Reserved for abatements	575,000								575,000
Total fund balances and retained earnings	4,867,490	1,903,202	996,026		425,726	444,652	22,989,924		31,627,020
Total liabilities and fund balances	$9,276,821	$2,237,324	$3,213,977	$48,385	$425,726	$467,848	$23,084,858	$11,590,000	$50,344,939

Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types Year Ended June 30, 1985

	General Fund	Special Revenue Fund	Capital Projects Fund	Special Assessment Fund	Debt Service Fund	Total
Revenues:						
User charges for services		$ 18,438				$ 18,438
Real estate and personal property taxes	$28,837,020					$28,837,020
Motor vehicle excise	1,653,428			$ 4,622		1,658,050
Penalties and interest	315,195				$ 666,517	981,712
User charges and special assessments	456,691	810,110		57,628		1,333,429
Licenses and permits	87,217	10,000				97,217
Intergovernmental	11,816,151	4,804,324				16,620,475
Earnings on investments	231,687					231,687
Miscellaneous	59,624	60,753				120,377
Total revenues	43,466,013	5,703,625		62,250	666,517	49,898,405
Expenditures:						
General government	2,397,502		$ 25,406			2,422,908
Public works and engineering	2,863,112	68,197	496,660			3,427,969
Planning and community development	57,760	2,878,539	564,247			3,500,546
Community safety	6,522,415	197,180	158,749			6,878,344
Education	17,259,226	1,313,906	4,572			18,577,704
Debt principal					1,649,000	1,649,000
Debt interest					1,174,994	1,174,994
Insurance and pensions	3,062,921	810,185				3,873,106
Properties and natural resources	644,372	2,286	111,498			758,156
Human resources	755,224	83,972				839,196
Library	793,239					793,239
Miscellaneous	242,874	4,150	71,101		7,464	325,589
Total expenditures	34,598,645	5,358,415	1,432,233		2,831,458	44,220,751
Excess (deficit) of revenues over (under) expenditures	8,867,368	345,210	(1,432,233)	62,250	(2,164,941)	5,677,654
Other financing sources (uses):						
Proceeds of temporary loans	880,044		2,173,519			3,053,563
State and county charges	(3,895,729)					(3,895,729)
Interfund transfers in (out)	(4,145,978)	(302,808)	(14,580)	(65,344)	2,551,867	(1,976,843)
Total other financing sources (uses)	(7,161,663)	(302,808)	2,158,939	(65,344)	2,551,867	(2,819,009)
Excess (deficit) of revenues and other sources over (under) expenditures and other uses	1,705,705	42,402	726,706	(3,094)	386,926	2,858,645
Fund balances, July 1, 1984	3,161,785	1,860,800	269,320	3,094	38,800	5,333,799
Fund balances, June 30, 1985	$ 4,867,490	$1,903,202	$ 996,026		$ 425,726	$ 8,192,444

Notes To Financial Statements
June 30, 1985

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying financial statements have been prepared in conformity with the accounting practices prescribed by the Uniform Municipal Accounting System (Uniform System) promulgated by the Commonwealth of Massachusetts Department of Revenue for 1985. The significant accounting practices required by the Uniform System and followed by the Town of Arlington are presented below. Accounting requirements of the Uniform System vary in some respects from generally accepted accounting principles. A summary of the significant differences is presented in Note 2.

Fund Accounting

Financial transactions of the Town are recorded in the following funds and accounts:

General Fund An accounting for all transactions not properly accounted for in other prescribed funds and accounts.

Special Revenue Fund An accounting for revenues legally restricted for specified current operating expenditures.

Capital Projects Fund An accounting for transactions related to receipts and disbursements of funds used for the acquisition, construction or improvements of major facilities.

Debt Service Fund An accounting for payments of principal and interest on long-term debt.

Trust and Agency Funds An accounting for trust funds received by the Town and investment funds of the Town. In most cases, restrictions have been placed on the use of these funds by the grantor. Agency funds are used to account for assets held by the Town in an agent capacity for individuals, other governmental units and other funds.

Long-term Debt Group of Accounts An accounting for unmatured long-term general obligation bonds payable.

Enterprise Funds Enterprise Funds account for operations that are financed and operated in a manner similar to private business enterprises. The intent of the Town is to finance and recover the costs of providing goods or services to the general public primarily through user charges.

Special Assessment Fund An accounting for the construction and financing of specific assessment projects and the collection of assessments from the benefited property owners.

Revenue Recognition

Real estate and personal property tax revenues are recorded on a modified accrual basis. All other revenues for all funds are recorded as revenues when received in cash except for Enterprise Fund receivables which are recorded on an accrual basis net of an estimated reserve for bad debts. Accounts receivable balances related to such revenues are offset by a reserve until collected.

Expenditures, Encumbrances and Appropriation Balances

Expenditures are recorded on an accrual basis. Encumbrances are currently recorded for commitments for which no firm liability exists. Continued appropriations, primarily capital projects are carried forward until completion or until closed to unreserved fund balance.

2. GENERALLY ACCEPTED ACCOUNTING PRINCIPLES

The significant differences between the accounting practices applied in preparing the accompanying financial statements (see Note 1) and generally accepted accounting principles (GAAP) are set forth below. It is not practical to quantify the effects of differences on the accompanying financial statements.

Fund accounting

GAAP requires the segregation and reporting of all financial transactions in eight types of funds and two groups of accounts. Financial transactions for the following types of activities are accounted for by the Town on a basis which differs from GAAP:

The Town does not maintain records of the historical cost of its Enterprise Fund plant assets, depreciation of the cost of such assets and the portion of general obligation bond proceeds used for construction of Enterprise Fund plant assets. Accordingly, the balance sheet and the statement of revenues, expenses and changes in retained earnings and changes in financial position of the Enterprise Fund do not reflect the historical cost of plant assets, the related depreciation of such cost or contributed capital as required by generally accepted accounting principles.

In addition, GAAP requires that a General Fixed Asset Group of Accounts be maintained to provide historical cost information for property, buildings and equipment. Such information is not required, but is suggested by the Uniform System.

Expense recognition

Pursuant to provisions of the Massachusetts General Laws, the Town recognizes as an expediture its share of retirement plan and unemployment compensation costs on a pay-as-you-go basis. As described in Note 3, GAAP requires that such costs be accounted for on an accrual basis as benefits are earned by employees. In addition, any unfunded vested benefits would be disclosed.

Accumulated unpaid sick and vacation pay

Accumulated unpaid sick and vacation pay is not accrued in the Governmental Fund or the Long-term Group of Accounts. As of June 30, 1985, the Town's estimated unfunded liability was approximately $3,605,000.

Trust Fund investments

GAAP requires that investments be recorded at cost or, in the case of donations, at the market value at the donation date. Trust Fund investments include marketable securities donated many years ago and it is not practicable to determine their original market value. The Town has recorded these securities at par value.

3. RETIREMENT PLAN

Substantially all employees of the Town, except for teachers and certain other school employees, participate in the Town of Arlington Contributory Retirement System as established under Chapter 32 of the General Laws of the Commonwealth of Massachusetts. Under this plan, the participants contribute a certain percentage of their annual compensation. The Town's contribution for the year ended June 30, 1985, as determined on a "pay-as-you-go" basis by the Division of Insurance, was $3,269,189.

Under generally accepted accounting principles, the annual minimum provision for pension cost should include normal cost, interest on unfunded past service cost liability and amortization of unfunded vested benefits for participants in the pension plan.

The Town had an actuarial valuation of its Chapter 32 Retirement System (Chapter 32 System) prepared as of January 1, 1983. Accumulated plan benefits and plan net assets are presented below:

Actuarial present value of accumulated plan benefits	$59,996,775
Net assets available for plan benefits	15,754,198
Total unfunded actuarial liability	$44,242,577

The above amounts do not include benefits related to retirees receiving benefits under the Noncontributory Retirement System which is in addition to the Chapter 32 System described above. Benefits paid to retirees under the Noncontributory Retirement System were approximately $793,000.

To provide additional funding for the Chapter 32 System, the Town has established a Deferred Pension Fund. This trust fund is separate and distinct from the financing requirements of the Chapter 32 Employees' Retirement System described above. During 1985 the Town transferred $325,000 into the Deferred Pension Fund creating a balance of $4,080,124 at June 30, 1985.

Teachers and certain administrative employees of the School Department participate in a contributory retirement plan administered by the Massachusetts Teachers' Retirement Board. The Town does not contribute to this plan.

4. BONDS PAYABLE – LONG-TERM DEBT GROUP OF ACCOUNTS

The outstanding schedule of maturities at June 30, 1985 is comprised of the following bond issues (000's omitted):

Maturity date of obligation	Interest rate	Issue	1986	1987	1988	1989	1990	1991 to 1993	Total debt outstanding at June 30, 1984
Inside Debt Limit:									
1991	7.0%	Community Safety Facility	$ 320	$ 320	$ 320	$ 320	$ 320	$ 320	$ 1,920
1987	6.5	Community Project	50	50					100
Total inside debt limit									2,020
Outside Debt Limit:									
1988	4.10	Senior High School	15	15	15				45
1993	6.46	Senior High School	1,195	1,190	1,190	1,190	1,190	3,570	9,525
Total outside limit									9,570
Total Principal Payments									11,590
Total Interest Payments									2,888
Total Principal and Interest									$14,478

5. BOND ANTICIPATION OF NOTES PAYABLE

At June 30, 1985, the Town had $3,043,563 of outstanding bond anticipation notes which were due and paid as of August 21, 1985 at interest rates varying from 6.94% to 7.5%.

6. CONTINGENCIES

At June 30, 1985, there were numerous routine legal cases pending against the Town for personal injuries with claims ranging from $80,000 to $1,000,000. In addition, there are numerous cases pending before the Appellate Tax Board appealing decisions denying abatements of real estate taxes.

Budget

Department (Jurisdiction)	Fiscal Year 1985	Fiscal Year 1986
Finance Committee (Finance Committee)		
Personal Services	7,748	7,748
Expenses	2,152	2,252
Total	**9,900**	**10,000**
Board of Selectmen (Board of Selectmen)		
Personal Services	156,565	124,386
Expenses	111,130	85,233
Capital Outlay		9,890
Out of State Travel		2,500
Total	**267,695**	**222,009**
Town Manager (Town Manager)		
Personal Services	112,015	118,278
Expenses	8,641	8,641
Total	**120,656**	**126,919**
Purchasing (Town Manager)		
Personal Services	35,060	37,476
Expenses	1,500	1,500
Total	**36,560**	**38,976**
Personnel (Town Manager)		
Personal Services	70,863	83,061
Expenses	6,812	7,572
Total	**77,675**	**90,633**
Comptroller (Board of Selectmen)		
Personal Services	110,132	115,886
Expenses	2,500	2,500
Total	**112,632**	**118,386**
Data Processing (Board of Selectmen)		
Personal Services	237,524	255,529
Expenses	120,363	120,363
Capital Outlay	26,900	69,228
Total	**384,787**	**445,120**
Telephone (Board of Selectmen)		
Personal Services	36,021	38,153
Expenses	178,268	161,549
Total	**214,289**	**199,702**
Town Treasurer (Town Treasurer)		
Personal Services	262,130	278,245
Expenses	43,850	44,850
Capital Outlay	750	3,500
Total	**306,730**	**326,595**

Department (Jurisdiction)	Fiscal Year 1985	Fiscal Year 1986
Postal (Town Treasurer)		
Personal Services	7,631	9,310
Expenses	71,400	82,229
Total	**79,031**	**91,539**
Board of Assessors (Board of Assessors)		
Personal Services	129,236	135,871
Expenses	15,000	15,500
Capital Outlay		1,900
Total	**144,236**	**153,271**
Legal (Town Manager)		
Personal Services	58,372	61,281
Expenses	24,800	24,333
Total	**83,172**	**85,614**
Town Clerk (Town Clerk)		
Personal Services	91,761	97,452
Expenses	16,975	16,486
Total	**108,736**	**113,938**
Board of Registrars (Town Clerk)		
Personal Services	57,996	47,090
Expenses	7,275	8,485
Total	**65,271**	**55,575**
Parking (Board of Selectmen)		
Personal Services	21,821	39,877
Expenses	71,551	20,310
Total	**93,372**	**60,187**
Planning and Development (Town Manager)		
Personal Services	90,670	93,517
Expenses	3,764	3,764
Total	**94,434**	**97,281**
Redevelopment Board (Town Manager)		
Expenses	8,883	8,883
Total	**8,883**	**8,883**
Zoning Board of Appeals (Board of Selectmen)		
Personal Services	8,929	9,844
Expenses	2,600	4,100
Total	**11,529**	**13,944**

Department (Jurisdiction)	Fiscal Year 1985	Fiscal Year 1986
Properties Division (Town Manager)		
Personal Services	109,312	114,192
Expenses	70,997	76,800
Capital Outlay		650
Total	**180,309**	**191,642**
Natural Resources Division (Town Manager)		
Personal Services	473,467	499,996
Expenses	58,216	61,000
Capital Outlay	4,400	
Total	**536,083**	**560,996**
Cemetery Division (Town Manager)		
Personal Services	254,082	266,865
Expenses	24,900	31,500
Capital Outlay	7,000	29,500
Total	**285,982**	**327,865**
Engineering (Town Manager)		
Personal Services	195,458	239,017
Expenses	7,459	7,459
Total	**202,917**	**246,476**
Public Works – General Administration (Town Manager)		
Personal Services	226,535	240,469
Expenses	6,734	6,734
Total	**233,269**	**247,203**
Public Works – Roadway Maintenance (Town Manager)		
Labor	647,521	679,897
Expenses	215,000	215,000
Private Ways		22,000
Removal of Snow and Ice	203,003	203,003
Maint. of Snow Removal Equipment, Supplies	40,511	40,511
Snow and Ice Equipment	30,000	30,000
Sand and Salt	67,060	67,060
Total	**1,203,095**	**1,257,471**
Public Works – Sanitation (Town Manager)		
Labor	477,096	500,951
Expenses	64,312	62,156
Rubbish Collection Contract	350,000	541,667
Total	**891,408**	**1,104,774**

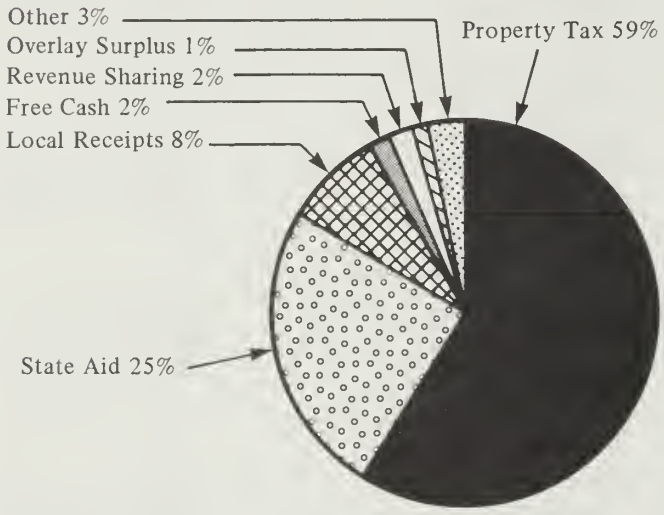
Department (Jurisdiction)	Fiscal Year 1985	Fiscal Year 1986
Public Works Water/Sewer Maintenance (Town Manager)		
Labor	488,301	512,716
Expenses	207,000	207,000
Capital Outlay	66,960	66,960
Total	**762,261**	**786,676**
Community Safety – Administration (Town Manager)		
Personal Services	160,611	169,155
Total	**160,611**	**169,155**
Community Safety – Police Services (Town Manager)		
Personal Services	2,382,259	2,587,143
Expenses	165,275	176,475
Capital Outlay	54,500	54,500
Total	**2,602,034**	**2,818,118**
Community Safety – Fire Services (Town Manager)		
Personal Services	2,586,539	2,629,947
Expenses	153,041	155,041
Total	**2,739,580**	**2,784,988**
Community Safety – Support Services (Town Manager)		
Personal Services	457,652	482,606
Expenses	75,514	76,414
Total	**533,166**	**559,020**
Community Safety – Street Lighting (Town Manager)		
Expenses	428,000	453,000
Total	**428,000**	**453,000**
Education (School Committee)		
Total Budget	16,073,654	16,700,000
Total	**16,073,654**	**16,700,000**
Libraries (Town Manager)		
Personal Services	574,884	605,489
Expenses	192,121	240,048
Capital Outlay		1,500
Total	**767,005**	**847,037**

Department (Jurisdiction)	Fiscal Year 1985	Fiscal Year 1986
Human Resources – Administration (Town Manager)		
Personal Services	51,294	53,858
Expenses	1,610	1,610
Total	52,904	55,468
Human Resources – Weights and Measures/Consumer Affairs (Town Manager)		
Personal Services	6,879	7,214
Expenses	494	494
Total	7,364	7,708
Human Resources – Veterans' Services (Town Manager)		
Personal Services	26,435	28,938
Expenses	101,560	100,379
Total	127,995	129,317
Human Resources – Board of Health (Town Manager)		
Personal Services	85,167	89,790
Expenses	11,750	11,385
Total	96,917	101,175
Human Resources – Recreation (Town Manager)		
Personal Services	151,133	157,097
Expenses	29,200	29,200
Total	180,333	186,297
Human Resources – Sports Center (Town Manager)		
Personal Services	77,211	85,847
Expenses	67,700	70,046
Total	144,911	155,893
Human Resources – Council on Aging (Town Manager)		
Personal Services	59,143	62,773
Expenses	39,428	40,691
Total	98,571	103,464
Human Resources – Youth Services (Town Manager)		
Personal Services	207,722	219,547
Expenses	16,700	15,261
Total	224,422	234,808

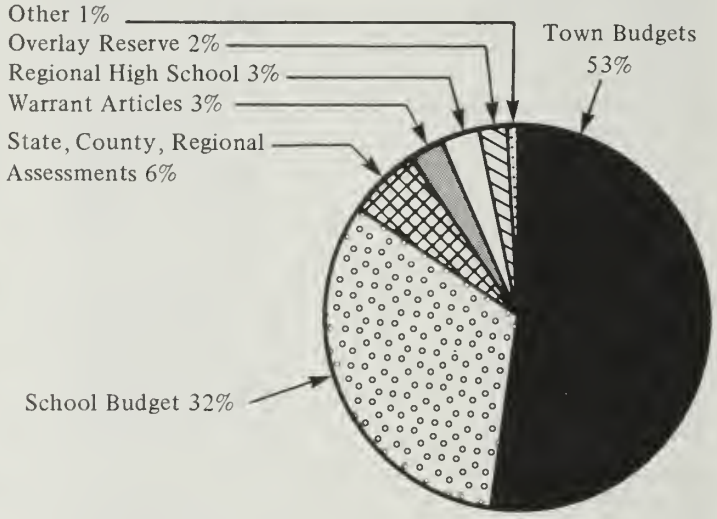
Department (Jurisdiction)	Fiscal Year 1985	Fiscal Year 1986
Insurance (Town Manager)		
Group Life	16,800	16,800
Group Health	2,650,000	2,878,000
Indemnity	148,250	148,250
Total	2,815,050	3,043,050
Workers Compensation (Town Manager)		
Personal Services	48,600	72,019
Compensation Payment Expenses	302,355	247,000
Other Expenses	4,170	4,509
Total	355,125	323,528
Non-Contributory Retirement (Retirement Board)		
Espenses	819,327	852,500
Total	819,327	852,500
Contributory Retirement (Retirement Board)		
Personal Services	38,580	39,375
Pension Fund	3,188,420	4,125,595
Pension Expense Fund	41,200	54,900
Total	3,268,200	4,219,870
Pension Fund (Town Treasurer)		
Retirement Special Fund	320,000	367,496
Special Fund Expenses	5,000	5,000
Total	325,000	372,496
Debt and Interest (Town Treasurer)		
Interest on Bonds	812,867	705,867
Interest on Bond Anticipation Notes	90,000	150,000
Maturing Town Debt (Principal)	1,694,000	1,580,000
Bond Anticipation Notes (Principal)		161,384
Total	2,596,867	2,597,251
Reserve Fund (Finance Committee)		
Expenses	200,000	200,000
Total	200,000	200,000

Town Revenues and Expenditures

Where It Comes From



Where It Goes



Recapitulation of the Tax Rate — Fiscal Year 1986

DEBITS	
Appropriations	$46,698,248
Court Judgments	27,200
Cherry Sheet Offset	218,104
State and County Charges	2,992,662
Overlay Reserve	967,032
Total Debits (Amount to be Raised)	50,903,246
CREDITS	
State Receipts	$12,851,354
Local Receipts	4,062,468
General Revenue Sharing	769,648
Free Cash	1,061,902
Other Available Funds	1,955,582
Total Credits	20,700,954
AMOUNT TO BE RAISED BY TAXATION	$30,202,292
TOWN PROPERTY VALUATION	$1,831,552,000

SETTING THE TAX RATE: Divide Amount to be Raised by Town Property Valuation, Multiply by 1,000.
($30,202,292/$1,831,552,000) x (1,000) = $16.49

Human Resources

Human Resources Department Encompasses Wide Range of Services

As 1985 came to a close, the Department of Human Resources found that some of its objectives had been attained, some were partially completed, and others were still to be accomplished.

Among the year's achievements was the signing of an agreement between the Arlington Youth Consultation Center and Blue Cross Blue Shield. This allows the department to collect payments from them and other insurance carriers. Delays still prevent the Town from collecting from the state operated Medicaid program.

Also of major importance this year was the extensive analysis conducted by the Board of Youth Services of depression found in our young people. This comprehensive and detailed study suggests that any community can experience problems in this area. The staff at the Arlington Youth Consultation Center will continue to monitor and work closely with personnel in the school system regarding this concern.

The Council on Aging and Adult Day Health Center anxiously await their move into the renovated Central School building. Construction delays have so far prevented this move.

The Recreation Division completed a successful season and once again, the Veterans' Memorial Sports Center was able to keep its cost of operations below its income.

The Attorney General has again increased the funding for the Office of Consumer Affairs. However, the amount of the increase is relatively modest, and the office's goal to provide service on a full time basis will require an innovative approach to scheduling.

A committee on accessibility for people with disabilities continued to meet in 1985. A final set of recommendations was supported by the Town Manager and distributed to town departments. A highlight of this committee's activities was a sensitivity training session held for town employees called "WINDMILLS", conducted by the Massachusetts Rehabilitation Commission.

The 1985 Town Meeting requested that a committee be established to study closely day care needs and problems. Preliminary contact was made with the Office for Children and we look forward to the further development of this committee's assignment.

Last but not least, through the efforts of the Alcohol Education Coordinator, a Student Against Driving Drunk program was established at Arlington High School. This program led to a strong relationship between New England Patriot Brian Holloway and Arlington High School.

We are sure that 1986 will offer many challenges to this department, and hope we will be able to continue to provide quality services to the citizens of the Town.

Following are the detailed reports of the divisions which make up the Department of Human Resources.

Division of Sealer of Weights and Measures

The purpose of the Division of Weights and Measures is to provide a control between the merchant and the consumer in order to guarantee a fair exchange of goods and services for monies expended.

The inspector of Weights and Measures checks scales, gasoline pumps, meters on fuel trucks, and several other weighing devices that affect the consumer. A seal is then affixed to the weighing device. In addition, many pre-packaged goods are re-weighed to ensure that the weight being advertised is correct.

In an era when consumers purchase so many goods based upon its weight or measurement, this division's function clearly protects both the seller and the consumer.

Board of Health Continues Vaccine Program

A major Board of Health project in 1985 was the annual influenza vaccine. Approximately 1,600 doses of vaccine were administered to nursing home patients and to senior citizens. Residents with chronic illnesses were vaccinated at clinic sites throughout the Town. The program is done on an annual basis and is a joint effort of the Board of Health and the Council on Aging. The help of many volunteers made the program a successful one.

The board continued to monitor the water quality for swimming at Reservoir Beach in 1985. Biological and chemical analyses were conducted on weekly water samples and the results were consistently within state standards.

For the first time in Arlington's history, a campaign to reduce the improper disposal of household hazardous wastes was conducted. Planned by a committee made up of the League of Women Voters, the First Parish Church's Social Responsibility Committee and town officials, the program consisted of an education program and a collection day. The 1985 Town Meeting appropriated $4,500 and the committee raised another $700 through private donations.

As part of the education program, the committee wrote several articles designed to raise the public awareness of this issue which were published in the Arlington Advocate. In addition, the committee recruited Boy Scouts to distribute materials on collection day, sponsored a display at the library and distributed thousands of informational flyers. Teachers for the Junior High School academically talented student program developed an excellent school curriculum on household toxics.

The collection day, held in early October at the Town Yard, was very successful. The Town contracted with Clean Harbors, Inc. to collect, haul and



Several hundred gallons of toxic materials were brought to the first household hazardous waste collection day.

dispose of the toxic wastes. Residents brought nearly 1,000 gallons of pesticides, flammable paints, corrosives, cleaners and other household toxic materials to the collection site.

The committee hopes to make this program an annual event. Although the program is expensive, the alternative is cleaning up the groundwater, Reservoir and Spy Pond resulting from improper disposal of toxics, a far more costly proposition.

Finally, member John Bellizia retired from the board after many fine years of service. The Town Manager appointed Charles D. Keefe as the replacement.

Recreation Division Creates Innovative Program for Teens

The Recreation Division experienced a year of growth and change in 1985. In response to the needs and interests of the residents of Arlington, the Division expanded program offerings for people of all ages and abilities.

A major thrust during the year was the development of activities for teenagers. A program called "Workreation" was conceived which combines work and recreation. Teens gained employment experience and received credit for each hour worked. Credits could then be exchanged to cover costs of fees required for trips, classes and special events. The initial response to the program exceeded all expectation. "Workreation" began in July and during the first six months, over 5,750 work hours were accumulated. Teens served in various capacities such as junior camp counselors, assistant playground leaders, clinic aides, instructors in skating, crafts and cooking classes, Reservoir Beach and Sports Center attendants and office workers for the Recreation Division. To complement the "Workreation" concept, program offerings for teens were expanded. Trips to Canobie Lake Park, a Red Sox game, Alpine Ridge, Mount Wachusett Ski Area and Freeport, Maine were initiated. The "Learn to Ski" Program at Nashoba Valley Ski Area continued to be popular among teens, as were instructional clinics in basketball and tennis, and a fitness program. An overnight trip to New York City was a highlight for many in this age group.

The six supervised playground areas generated a lot of excitement for children and teenagers during the summer months. In addition to the daily games, crafts, contests and tournaments that were offered, many other activities were developed. These activities ranged from trips to amusement parks and baseball games to the Disabled American Veterans' Track Meet, the American Legion and Lodge of Elks Awards Picnic and the Rotary Club Final Day Fair.

The Town continued to receive high acclaim for its recreation services for individuals with special needs. The "Reach" Program provided leisure activities for school-age children during the summer months. Approved under the state Chapter 766 program, "Reach" served over forty-six individuals in a six week day camp setting and a three day overnight camping experience. A large contingent of Arlington athletes participated in the Special Olympics meet in May. Seven individuals represented the community at the state meet held at Boston University in June. The Stratton Strutters and the Olympians met during the school year, providing after school activities for youngsters from eight to sixteen. Members of the "Gang", a social group for special needs adults, participated in many trips and activities, including a week long trip to Disney World in Florida. The Recreation Division received a 1986 Chevrolet Van as a gift from a generous benefactor in early December. This vehicle, which is equipped for the handicapped, will allow the division to continue to provide access to programs for disabled individuals.

The net cost of recreation to the community continued to decrease. The cost of public recreation in 1985 was $94,638, approximately half the cost required in 1975.

The Veterans' Memorial Sports Center completed its eighth year of operation in October. The center continues to provide a quality ice skating operation from September through April each year. The use of the facility for other recreation offerings is a genuine asset to the community.

The goal of the Recreation Division continues to focus upon providing cost-effective, leisure opportunities for all residents of Arlington.

Veterans' Services Division Coordinates New Vietnam Marker

The Veterans' Services Division continued to administer services to veterans and their families in 1985. It functions as a liaison between veterans and all federal, state and local agencies (including veterans' organizations), that may provide assistance or have programs that assist veterans.

This division also has the responsibility of maintaining lists of all veterans buried in Mount Pleasant and Saint Paul's cemeteries. Each year on Memorial Day, their graves are decorated with a flag. Last year, over three thousand graves were decorated by this division with the help of local veterans' organizations.

The highlight of 1985 was the dedication and placement of a marker memorializing Arlington veterans who served in the Vietnam War. This attractive marker, dedicated on Memorial Day, was placed in an appropriate area of Mount Pleasant Cemetery. This division worked closely with the veterans' organizations of Arlington in this important project. The 1985 Town Meeting appropriated $1,000 which was used to reimburse the veterans' organizations for the marker they purchased. Mount Pleasant Cemetery now has appropriate memorials to all of the major conflicts which this country's veterans fought in.

Consumer Affairs Office Mediates Complaints

The Consumer Affairs Office helps to mediate citizen complaints in Arlington. The office is funded by a grant from the state Attorney General's Office. In 1986, the Town anticipates an increased grant award from the state. Although this increase is modest and will not allow for a full time operation, innovative scheduling will help increase the hours of operation. A capable staff utilizes several volunteers and interns to help with the case load.

As in the past, the office strives to assist consumers when they have questions or complaints regarding the delivery of goods and services from the Arlington business community.

Council on Aging Costs Per Unit Decrease

1985 was a year of planning and organization as the Council on Aging readied for the most dramatic event in its eighteen year history: the opening in early 1986 of the new multipurpose Senior Center in the Central School. The council's efforts were focused on three areas, organizational development and advocacy; planning for the Senior Center; and management and diversification.

Organizational Development and Advocacy

The Council on Aging continued to help the private, non-profit corporations it helped create over the past decade. Cooperative Elder Services continued to provide medical day care at a temporary location in Arlington Heights, pending its move to the Senior Center. Additionally, social and psychiatric day care programs were added as new services. Minuteman Home Care Corporation added respite care and personal care to its increasingly sophisticated package of home care services. The Arlington Seniors Association grew to more than one thousand members as that organization added staff positions to help with management of its recreational and educational services. In total, more than $1.5 million of service to Arlington's elders were generated by Council on Aging sponsored agencies in the past year.

Senior Center Planning

All of the necessary planning for occupancy of the new Senior Center was facilitated by the council and other building occupants. More than $100,000 of private funds were raised in order to furnish the Senior Center. Over fourteen hundred individual donors contributed to the effort, spearheaded by the Arlington Seniors Association. Furnishings and office supplies were purchased to complement the Center's architectural design and to improve the use of space. Arrangements were finalized with other social service agencies to bring important services like noontime hot meals, financial counseling, adult education and health screening clinics to the facility.

Management And Diversification

The Council on Aging used 1985 to refine a number of management initiatives begun in 1983 and 1984. The use of computers was extended to include client records and activity scheduling as well as financial management.

An increase in state funds and federal manpower positions allowed for greater diversification of funds for council programs. The percentage of funds received from local property tax dollars was the lowest ever. The cost per unit of service has decreased from $2.24 in 1976 to $1.13 in 1985. This was made possible by the explosive growth in the use of volunteers. In 1985, two hundred and sixty-one people volunteered for the council and worked a total of 23,452 hours. This represents the equivalent of thirteen full time positions.

Acknowledgments

The Council on Aging would like to thank those town officials, departments, boards and commissions whose support has assisted the council reach its program goals in 1985.

Youth Consultation Center Signs Contract with Blue Cross Blue Shield

Significant changes marked the year for the Arlington Youth Consultation Center. The most important event was the signing of a contract with Blue Cross Blue Shield (BC/BS) and the beginning of billing procedures with them. Along with the BC/BS contract, the center instituted a sliding fee scale to receive payment from those clients without retrievable third party coverage. Both resources will help immensely to expand the funding base for the agency. The council was also awarded a contract with the state Department of Social Services through 1987. That $37,000 contract is for the provision of adolescent counseling in the Mystic Valley area. The council entered into a partnership contract with the state Department of Mental Health's Mystic Valley Area Office. As part of that contract, the council was assigned a full time state psychologist position in August. With

the addition of the psychologist to the staff, some services for pre-adolescent and latency age youngsters are able to be provided.

A key community program which the Arlington Youth Consultation Center has spearheaded is the Youth Watch Committee. This committee is composed of the following members: a police officer assigned to juveniles, a district court probation officer, a high school housemaster, the junior high school principals, an Arlington Youth Consultation Center administrator, a Department of Social Services community liaison and the Step Towards Employment Possibilities staff.

This committee meets monthly to stay abreast of juvenile activities in Arlington, especially regarding individuals or groups causing problems in specific areas of Town. The committee members coordinate their individual interventions with these young people so that it works as a team. The committee has developed a significantly high level of communication across all of the systems represented.

Council on Alcohol Education Receives Private Funding

In 1985, the Arlington Council on Alcohol Education continued to be in the forefront of communities that are addressing both the problems of increased substance abuse by teenagers and adults, and the dangers of driving while under the influence of alcohol.

While the council provides alcohol and other drug education for the entire community, most of its efforts are focused on the Town's school-aged population. This past year, the council was the recipient of a $6,910 grant from Citicorp Inc., and Freedom from Chemical Dependency (FCD) of Needham which funded a comprehensive alcohol and drug course for all freshmen at Arlington High School. Each student attended four classes which were conducted by trainers from FCD, all of whom are recovering alcoholics and/or drug users. In an informal sharing atmosphere, students had the opportunity to learn about alcohol and drugs, and the various ways in which they could develop positive alternatives to the use of chemicals. They also gained a better understanding of chemical addiction and ways to help a chemically dependent person. The several hundred evaluations written by the students on the trainers and course content were overwhelmingly positive.

The Arlington High School chapter of Students Against Driving Drunk (SADD) continues to be the largest in the state with a membership of one hundred and fifty students. SADD celebrated its second anniversary with a special reception and assembly which featured New England Patriots All-Pro Brian Holloway. Brian also serves as the honorary chairman of Arlington High School's SADD chapter.

A health curriculum was piloted at the high school for eighteen students with the assistance of the council. Positive evaluations from the students and parent support prompted the School Committee to make the course available as an elective next year. Alcohol and other drug education is one of the curriculum's four components.

In an attempt to prevent drunk driving accidents during prom and graduation time, the council worked with Arlington Youth Consultation Center, SADD, local police and parents to make available, for the fourth year, a hotline for students. By dialing the hotline, students



New England Patriot All-Pro Brian Holloway visited Arlington High School several times in connection with the SADD program.

could anonymously obtain a safe ride home at any hour of the night.

On the elementary school level, Governor Dukakis chose the Peirce School for his first visit when expanding his "Alliance Against Drugs" campaign targeted toward elementary schools in the Commonwealth. The Governor also selected Arlington as one of the four communities to be highlighted in the "Governor's Alliance Against Drugs" newsletter which is mailed to three thousand school and town officials.

The Council on Alcohol Education continues to provide information and referral for those citizens who have a drinking problem, or who are concerned about someone else's drinking.

Park and Recreation Commission Establish Park Beautification Fund

The Park and Recreation Commission is pleased to report on the recreational improvements completed during the past year, all of which were accomplished without benefit of new tax dollars.

Innovation, imagination and creative financing have all contributed to the Town's ability to update or extend the use of its recreation facilities. Hibbert Street Playground improvements were made possible through the use of Community Development Block Grant funds; a landscaped Magnolia Field was finally laid out under an agreement with the Massachusetts Bay Transportation Authority; and the diagnostic study of Hills Pond was carried out, largely through the state's Clean Lakes Program.

Worthy recreation programs have also been created without added tax dollars. The commission applauds and supports the neighborhood program of planting beds at Robbins Farm and endorses the concept of community gardens at Magnolia Field. The special summer recreation programs continue to flourish, even with minor fee increases to keep them self-supporting. The Reservoir Beach fee structure is also set up in order to ensure adequate funds for its maintenance.

For the greater part of 1985, the Park Commission dedicated an inordinate amount of time to the open space and recreation issues surrounding the proposed housing development of Reeds Brook. Working cooperatively with the Redevelopment Board and other interested parties, the commission secured an agreement to permit public access to Reeds Brook's proposed open areas, and to improve Hurd Field as an alternative, extended recreation site to space originally sought at Reeds Brook.

The Park Commission is very concerned that the continuing reduction in budgets makes it increasingly difficult to protect and improve existing parkland. In a more optimistic vein, the commission has, this year, established the Park Beautification Fund which it hopes will evoke community pride and generous support. In honoring a life or celebrating a birth, relatives, friends, neighbors and associates may pool their contributions, via the Fund, thus making a significant gift to the Town's parks.

Board of Youth Services Studies Day Care Issues

The Board of Youth Services maintained a busy schedule in 1985. In early fall, Charles Harrington of the Secondary Gym program approached the board for support of a pilot Health Education Program. This program was developed with help from the Step Toward Employment Possibilities and a ninth grade class. The program was a sound one and received the board's full endorsement and support.

The board did a brief study of the day care situation in Arlington, in anticipation of a controversial day care zoning by-law amendment in the warrant of the Town Meeting. The board met with day care providers, police officials in charge of enforcement and officials from the state Office of Children, the agency charged with licensing policies. The board feels that day care is an important issue impacting Arlington's young people, and one which the Town needs to address in more detail. The board was supportive therefore, of the study committee established by Town Meeting and hopes to have input in the committee.

Finally, the Board of Youth Services developed the sliding fee scale implemented by the Arlington Youth Consultation Center and established policies for collecting third party and cash payments.

350th Anniversary Celebration

Arlington Celebrates The Trisesquicentennial Of Its Founding



Governor Dukakis feeds Squaw Sachem (Elsie Fiore) a piece of Arlington's 350th birthday cake.

In 1985, Arlington celebrated the 350th anniversary of its founding in 1635 by a small group of English men and women who settled in the village of Menotomy, then an outlying district of Newtowne (Cambridge). The goal of the Trisesquicentennial was to link past and present, commemorating the work and achievements of Arlington's founders while noting and honoring the contributions of Arlingtonians today. This sense of continuity pervaded the events of the 350th Celebration.

The anniversary year was opened at the first session of the 1985 Town Meeting, a form of government rooted in the informal gatherings of the people of Menotomy. Arlington Selectmen gave a 350th birthday event, inviting officials from communities that had been neighbors, and in some cases geographical parts, of Menotomy. For the Homecoming Weekend in October, hundreds of former residents of the Town were urged to return. An equally warm welcome was extended to more than one hundred persons who had never lived in the Town at all, but whose great-great-great grandparents had. As the men and women of Menotomy had celebrated a good harvest, Arlingtonians of 1985 gathered for a giant Harvest Celebration at Spy Pond Field. Finally, in November, when the 350th Celebration ended, it did so with a service of Thanksgiving in a town church, just as a seventeenth century celebration would have closed. Three years in planning, the events of the 350th Celebration spanned nine months.

On March 18, 1985, Governor Michael S. Dukakis, members of the Menotomy Minutemen and the Ancient and Honorable Artillery Company joined town officials and residents for the opening ceremonies of the Trisesquicentennial year. It was a gala ceremony, highlighted by waving flags, music and song and a huge birthday cake blazing with candles. Simultaneously, an archaeological dig led by Boston University experts, and joined in by dozens of Arlingtonians, was conducted underneath the Jason Russell House.

In May, two more major events of the 350th Celebration took place. The Board of Selectmen and the Arlington Historical Society gave a reception for officials from Menotomy's neighbors; Medford, Cambridge, Winchester, Belmont, Lexington and Somerville. Speaker of the United States House of Representatives, Thomas P. O'Neill, Jr., greeted and addressed the visitors. The Arlington Garden Club marked the Trisesquicentennial with a flower show on the theme *A Lovely Legacy*. Exhibits reflected the flowers and styles of several centuries.

The most sustained marking of the Town's birthday came in October. Over the October 11-13 holiday weekend, a number of events were packed into three days of celebration. They included the presentation of a playlet (an original script) re-creating a seventeenth century "Town Meeting" in Menotomy, played out by Arlington men, women, children and one stage-strucked dog. The play was one of the highlights of an evening-long reception for descendants of Arlington's First Families, attended by more than seventy descendants of families that traced back to the seventeenth century. From a list of taxpayers and residents of Menotomy in the year 1688, one hundred and thirty descendants were located. They were from the families of John Adams; Richard, William and Gershom Cutter; William and John Dickson; Henry and Jonathan Dunster; Thomas Hall; James Hubbard; Thomas Gleason; Nathaniel Patten; William, Joseph and Jason Russell; John Rolph; Philip, Russell and Roger Wellington; and Lt. Edward, Edward Jr. and Samuel Winship. Most of the returning descendants came from the New England states, while others traveled from Georgia, South Carolina, New York, California and Illinois.

On Saturday of Homecoming Weekend, a crowd estimated at more than 20,000 thronged Spy Pond Field for the Harvest Festival. Throughout the beautiful blue and gold fall day, they sampled an array of New England and ethnic foods, viewed programs on seventeenth century and modern music, dance, song and other entertainment and shopped at booths of both seventeenth

century and modern crafts. Visitors queued for the horse drawn carts that took them on tours of the Town; toured the Jason Russell House, which had been turned into a seventeenth century farm for the day; and wandered through an encampment that had been set up by the Menotomy Minutemen. The day ended at dusk with a burst of fireworks, arching over the heads of the crowd, on the shores of Spy Pond.

The Homecoming Weekend was not over however. On Sunday evening, Arlingtonians gathered for dinner at the First Parish Unitarian Universalist Church or at St. Athanasius Greek Orthodox Church, then strolled to Town Hall for a costume ball.

As 1985 drew to a close, so did the Trisesquicentennial Celebration, with two final events taking place in November. On November 7, Arlington native Albert V. Casey, soon to be named United States Postmaster General, returned home to give the 350th Lecture. On November 26, more than four hundred Arlingtonians gathered at St. Agnes Catholic Church in Arlington Center to mark the end of the 350th Anniversary Celebration with an Ecumenical Service of Thanksgiving. Taking part in the service were clergymen and lay people from the First Baptist Church, St. Paul's Lutheran Church, Calvary United Methodist Church, St. Athanasius Greek Orthodox Church, St. John's Episcopal Church, St. Agnes Catholic Church, the Pleasant Street Congregational Church and the First Parish Unitarian Universalist Church. The service featured the internationally famous Boston Archdiocesan Choir School and the St. Paul's Men's Schola.

Arlington's celebration was not restricted to these major events. The Town and townspeople celebrated in many other ways. They donned T-shirts that bore the Trisesquicentennial logo. They tuned into Arlington Cablesystem's airing of *Three Sovereigns for Sarah,* a docudrama on the subject of witchhunting in Salem Village, not many miles from Menotomy. They attended Arlington Night at the Boston Pops and a concert by the Arlington Philharmonic. They submitted photographs to a 350th Photo Contest, put 350th license plates and bumper stickers on their cars and admired a garden of seventeenth century flowers planted by the Garden Club at the Jason Russell House.

Arlington school children joined in a program of music, drama, films, speakers and visits to the Museum of Fine Arts and the Plimoth Plantation, all designed to make the seventeenth century come alive for them. At the Minuteman Regional Vocational High School, an Arlington student built a tabletop-sized model of Menotomy's first tiny wooden schoolhouse. The model was displayed in schools, at Town Hall and at the Harvest Festival.

The entire 350th Celebration was dedicated to two key figures of the 1630's; Squaw Sachem, who sold the land that is Arlington to the English, and Captain George Cooke, possibly the first settler in Menotomy and certainly the first businessman. Captain Cooke established the grist mill that became the Town's first industry. Throughout the year, Squaw Sachem and Captain Cooke appeared in correct seventeenth century costume at Trisesquicentennial festivities, bearing vivid reminders of the link between 1635 and 1985.

The Trisesquicentennial served as an inspiration for a number of Arlington writers, who contributed a series of articles on seventeenth century life to the Arlington Advocate. Five articles in particular, commissioned by the 350th Planning Committee, were written by historian Robert H. Nylander. The articles pinpointed the first dwellings of Menotomy more precisely than ever before.

Funding for the events of the 350th Celebration came from a number of sources. The first sum, $3,500, was a legacy from the Town's celebration of the country's Bicentennial Celebration in 1976. In addition, over the three years of Trisesquicentennial planning and events, Town Meeting appropriated $10,000. This sum was more than matched by the Arlington business community. Other funds came from civic and fraternal groups, churches and social organizations and from the sale of 350th souvenirs. Many events were funded by grants awarded by the Massachusetts Arts Lottery through the Arlington Arts Council.

Private citizens gave both time and money. During the three years of Trisesquicentennial planning and celebration, more than three hundred persons worked on committees or events. It was an unprecedented outpouring of civic dedication and pride, and it is regretted that the complete list of volunteers cannot be listed here.

As we look back at the Trisesquicentennial, one omission must be noted. Though there was some discussion of an office or headquarters for the 350th Celebration, none came into being. The committee feels strongly that there should have been a Celebration Center, preferably in a store front on Massachusetts Avenue or in an easily accessible, centrally located building. Such a place would have served several purposes. Most importantly, it would have been a center of information about the events of the year. Souvenirs could have been sold there, posters mounted there and meetings held there. The committee recommends that when the Town undertakes another major celebration, the first move would be to establish a highly visible Celebration Center.

In retrospect however, the 350th Anniversary Celebration Committee believes that Arlington celebrated its 350th birthday lengthily and well, leaving both a legacy and a challenge for the planners of the 400th anniversary in 2035.

350th Anniversary Celebration Photo Album

1) Rabbi Murray Rothman opens the 350th Celebration with an invocation at Town Meeting.

2) 350th Anniversary Committee Chairwoman Margaret Spengler with Mrs. Dukakis, mother of the Governor.

3) Selectman Robert Walsh presents certificate to Cambridge Mayor Francis Duehay at the reception for Menotomy's neighbors.

4) From left to right; Selectman Charles Lyons, U.S. Representative Thomas P. O'Neill Jr., and Selectman Robert Walsh.

5) The Madrigal Singers from Arlington High School, under the direction of Andrew Smith, entertain at the opening of the 350th Celebration.

6) Speaker of the United States House of Representatives, and Arlington's Representative in Congress, Thomas P. O'Neill Jr.

7) Hostesses serve refreshments at the Jason Russell House, site of a reception for Menotomy's neighbors.

8) Menotomy Minutemen toast the Trisesquicentennial.

9) Current day town officials act out a Town Meeting in seventeenth century Menotomy. From left to right; Philip McCarthy, Thomas Falwell, Deborah Ferraro, and Janice Bakey.

10) John Worden makes a point to his fellow settlers, from left to right; Deborah Ferraro, Alan Tosti, Ralph Sexton, Gerard Gagnon, Samuel Roberto, Robert O'Neill, Robert Walsh, and William Shea.

11) Many children took part in the play re-creating the Town Meeting in Menotomy.

12) From left to right; Alan Tosti, Janice Bakey, Ralph Sexton Elsie Fiore, Samuel Roberto, and "the dog".

13) Ken and Margaret Spengler at the Harvest Festival at Spy Pond Field.

14) Cambridge Court Dancers perform music at the Harvest Festival.

15) Member of the Wampanoag Indian Tribe demonstrates the cooking techniques of Menotomy's natives.

16) Pony rides were a big attraction for young children.

17) One of many entertainers roving Spy Pond Field.

18) Encampment of a revolutionary militia at Spy Pond Field.

19) Cambridge Court Dancers perform dance in authentic costumes.

20) 350th Committee members Elizabeth Bilafer and Mary Barry distribute certificates to the Stearns family, descendants of the Cutter, Hubbard, Dickson, Russell and Winship families.

21) A Costume Ball at Town Hall capped the big weekend in October.

22) Amy Stone of Arlington, and Maynard and George Batchelder of Georgia, are descendants of the Cutter and Hall families.

23) Town Manager Donald Marquis and wife Elaine visit with a descendant from one of the first families of Menotomy.

24) Harry Barber and Mary Barry work out some last minute details.

25 Albert Casey returned to Arlington in November to deliver the 350th Lecture.

26) Even Ben Franklin helped Arlington celebrate its Trisesquicentennial.

Special thanks to Margaret Spengler, Elizabeth Bilafer, Neil Wetherbee, Howard Winkler, Stephen Spengler, and Zoom Photo for supplying these photographs. Also thanks to Northeast Color Research, Inc.


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Minuteman Regional Vocational Technical School District

In June of 1985, Minuteman Tech completed its first eleven years of existence. The school opened in September of 1974 with a group of ninth-grade students. Four years later, these students comprised Minuteman Tech's first graduating class. Since 1978, Minuteman Tech has graduated 1,898 students. An additional one hundred and eighty-three post-graduates have also completed their technical training at Minuteman. Since January 1976, 8,065 students from district junior and senior high schools have traveled to Minuteman Tech two afternoons a week to explore careers in a variety of technical programs. Finally, during its seven years of existence, the Minuteman Tech Summer School has served 6,018 young people and adults.

Placement

Minuteman Tech is proud of the accomplishments of its students during these past eleven years. The school's graduates have been accepted by colleges such as Massachusetts Institute of Technology, Worcester Polytechnic Institute, University of Wisconsin, Indiana State University, Texas A & M, Wheaton, Boston University and Tufts University. They have become successful business men and women. Some of them are now serving Minuteman Tech as members of advisory committees to the technical programs from which they graduated. Below is a table showing the placement statistics for the class of 1985.

Placement Statistics

	%
Two or four year colleges	19
Technical Field related to training	49
Technical Field unrelated to training	25
Military service	3
Minuteman Tech's post graduate programs	4

Adult Programs

Over seventeen hundred adults completed job training in Minuteman Tech's Regional Occupational Program. Eighty-nine percent of these adults who were available for work upon completion of their training found jobs in the field for which they were trained.

Since it began in 1977, Minuteman Tech's Adult Education program has served 17,304 people.

Vocational and Athletic Competitions

Minuteman Tech students have always been active in Vocational Industrial Clubs of America skill competitions. Since 1977, fifty-five Minuteman Tech high school students and post-graduates have won state championships, and sixty-six students have been medalists. Two of these students went on to win national championships in skill events, while fourteen additional students won medals in the national competitions.

Minuteman Tech horticulture students have achieved an equally impressive record in state and national Future Farmers of America skill competitions. In addition, they have won top honors five years in a row for their exhibits at the New England Flower Show.

In athletic competition, the school's athletes have won berths on all-star teams every year since Minuteman Tech began competing in the Commonwealth Conference.

Curriculum

In terms of curriculum, Minuteman Tech teachers have worked extensively with advisory committees from business and industry to insure that the school's programs reflect the latest technology. State and federal grants have enabled the school to set up the first high school computer-aided drafting instructional program in the state, as well as programs in computer numerical control (machine shop), robotics, automated office technology, digitized typesetting, and a computer applications center which serves students from all of the school's academic and technical areas.

Minuteman Tech building trade students constructed the first super-insulated energy house in the eastern part of the United States, utilizing a technology developed in Saskatchewan, Canada. The house has no furnace and is being heated for less than $150 per year.

The school is also developing a new Technical Studies Program which will provide students with a broader range of interrelated training in the areas of electronics, robotics and computer technology.

Cooperative Education

Minuteman Tech culinary arts students are now able to learn fast food management by operating their own McDonald's restaurant located in the school's cafeteria. Through a cooperative arrangement with General Motors, Minuteman Tech auto mechanic students and instructors now receive training in the latest automotive technology and receive $100,000 worth of brand new cars every year so they can practice repairing all the latest computerized equipment.

Looking toward the future, Minuteman Tech will continue to pursue its goal of providing excellence in service to students and the community. An off-campus superinsulated home construction program which began in 1985 will be expanded. Since the Town of Lexington failed to approve construction of a hotel on the school's property, Minuteman Tech is now exploring other ways to utilize its sixty-five acre campus to expand educational opportunities for its students.

Arlington School Department and School Committee

The school year opened in September with many challenges, concerns and changes. Providing cost-effective, quality education remains a challenge because of current financial restrictions and further reductions-in-force. Student enrollment in September of 1984 was 4,620, down one hundred and fifty-five students over 1983. This is the smallest enrollment decrease in recent years. In fact, an increase in enrollment was seen at the kindergarten and grade one levels. Due to budget constraints and a declining enrollment, twelve staff positions were eliminated from the areas of management services, operations, and facilities.

Joint Occupancy

The process of finding suitable tenants to rent and occupy surplus space in school buildings continues. Newbury College is renting and utilizing space at Arlington High School. Arranging for this tenant was a lengthy process with much planning and dialogue with staff, the community, Parent-Teacher Organization (PTO) and the Redevelopment Board. The concept of joint occupancy has become a viable means of utilizing space, and in most instances, complements and supplements school services.

Staff

Every effort is being made to maintain the morale and improve the skills of Arlington's highly competent and skilled staff. In a period which has witnessed a noticeable decline in the number of recent graduates entering the teaching profession, staff development and in-service opportunities for present staff takes on added importance and significance. During the school year, a number of initiatives were promoted throughout the school system to stimulate active teacher participation. Efforts were initiated to incorporate in-service activities as part of a multi-year plan; this planning project and the in-service program were funded by the Massachusetts Commonwealth In-Service Institute. Among the programs initiated were the Latin based vocabulary program in grades five and six, science workshops for pre-kindergarten through grade three staff, micro-computer training sessions for teachers and administrators and four curriculum development workshops for secondary teachers. In addition, there was a heavy emphasis on involving teachers not only as participants, but also as planners.

The School Department's highly trained staff is still its greatest resource. Arlington is well known and respected for its high standards and the excellence of its programs and staff. In February, the School Committee and the School Department recognized and honored fifty-nine employees with a total of 1,816 years of service. Each had been with the School Department for at least twenty-five years. Two employees have been with the Arlington Public Schools for a total of ninety-eight years; one for fifty-four years and the other for forty-four years.

Volunteer Services

One of several measures of community support of Arlington's schools is the hundreds of people who offer their time and talents to assist students and teachers through the Volunteer Services Department. Volunteer Services played a large part in organizing and hosting the first evening college fair in early November, and the fourth annual Spelling Bee on local Cable TV. The spring also brought the internationally acclaimed "Up With People" to town. This program was sponsored by the Arlington School Volunteers in conjunction with the PTO Enrichment Council and student councils from all schools in town. It was a total cooperative venture whose success was due to the involvement of town and school department administrators.

High School Placement Statistics

The placement record of the class of 1985 indicates that students are motivated to achieve academically, and that the School Department's strong curriculum is meeting the needs of its students. Arlington High School, a comprehensive secondary school, has a wide variety of curricular offerings for our diverse population.

Post Secondary Education Placement	No.	%
Colleges and universities	207	55
Junior colleges & business schools	70	19
Technical and nursing schools	3	1
Preparatory schools	3	1
Post graduate schools	1	0
Awaiting decisions	0	0
Sub total	284	76
Other Placement		
Military service	4	1
Work	76	20
Unclassified	10	3
Sub total	90	24
Total Placement	374	100

Scholastic Aptitude Test scores continued to improve. This is indicative of the concern about quality and excellence in education. While the increase is not large, it does represent a trend. For the third consecutive year, scores increased since the decline began in 1963. Better instruction over the years as well as increased study of solid academic courses are thought to be factors in the increase. The Arlington School Committee voted to increase the graduation requirements in line with state Board of Regents requirements, and local, state and national trends. These requirements are being phased in. The class of 1989 and all subsequent classes are required to take and pass more academic courses in a variety of disciplines.

Trisesquicentennial Celebration

The Arlington Public Schools were actively involved in the town-wide celebration of the trisesquicentennial of Menotomy during the school year. Elementary staff members held several planning meetings during the first part of the year with Joyce Radochia, elementary school coordinator of the 350th Committee. Similarly, secondary staff members met with Philip Hagar from the Historical Society and 350th Committee to plan secondary school events. Several events were sponsored by the 350th Committee, while others were inspired by the trisesquicentennial and funded by the Parent Teacher Organization's (PTO) Enrichment Council and Arts Lottery grants.

In March, interpreters dressed in seventeenth century garb, and speaking in appropriate dialects, visited all of the elementary schools from their "home" at Plimoth Plantation. Hilary Hopkins, elementary coordinator for the Academically Talented (A.T.) Program, presented many ideas to the elementary planning committee for classroom and home activities to celebrate Arlington's past and present. The students in the elementary A.T. program produced a book of historical reminiscence entitled *I Remember Arlington When . . .*

In April, many elementary teachers visited the Museum of Fine Arts program, *America "Then and Now"* in preparation for their students' field trips to the exhibit in May. The New English Song and Dance Companie also visited the elementary schools. In May, fifth grade students visited the American Studies exhibit at the Museum of Fine Arts and fourth grade students went to Plimoth Plantation.

Junior high school students prepared a time capsule with representative items of interest for future Arlingtonians. Some students made videotapes of historic sites in Town.

Secondary students in the Industrial Arts, Foreign Language and Science Departments participated in the archaeological dig at Jason Russell House. The Music Department contributed to the festivities at the opening of town meeting and the official celebration. In addition to the students' musical contributions, Joseph Ganci, a music teacher, wrote a special trumpet fanfare for the occasion. Secondary students in English and Social Studies submitted essays on the history of Menotomy as part of the Historical Society's annual essay contest. The LaSalle Expedition was brought to life through a junior high school assembly program at the Ottoson Junior High School. Additional units, projects and lessons were carried out in individual classrooms throughout the system.

School Committee

The School Committee changed with the elections in March. Janice Bakey was elected to a three year term filling the seat on the Committee vacated by Daniel J. Kelly, Jr. Incumbents Michael Peters and William J. O'Brien, Jr., were re-elected. At the organizational meeting, Michael Peters was elected chairman, William J. O'Brien, Jr., vice chairman and Stephen J. Conroy, secretary of the School Committee.

The School Committee meets twice a month on the second and fourth Tuesday during the months of September through June. During the summer months meetings are called as necessary. School Committee meetings cover a range of agenda items from staff and administrative appointments to program review and policy making. The public is welcome to attend. Many subcommittee meetings are held also throughout the year to discuss budgets, staffing and programs. These smaller meetings permit much dialogue in a less formal setting.

Other Significant Activities

Two outstanding students were awarded the first annual recognition award by the Massachusetts Association of School Superintendents. This Certificate of Academic Excellence is designed to be given to high school



School Committee Members: seated from left to right, Kathleen Kiely Dias, Michael T. Peters, Chairman, Linda A. Braun; standing from left to right, William A. Carey Jr., Janice Anzalone Bakey, Stephen J. Conroy, Alexander B. Wilson, Patricia B. Worden. Not pictured: William J. O'Brien.

students who have distinguished themselves in the pursuit of excellence during their high school careers. The awards were presented by Superintendent Walter A. Devine to Carolyn Kosak and Eric Mukai at a School Committee meeting.

The Arlington Public Schools are fortunate to have a special blend of cultural and ethnic diversification among its students. Approximately two hundred and thirty children representing sixteen foreign nations were enrolled in grades kindergarten through twelve. The efforts of our faculty, volunteers and concerned parents made a real difference in insuring that these children succeeded in our schools and become a vital part of the learning and social environment.

Many other activities were significant for Arlington and the Arlington Public Schools. State Commissioner of Education, John H. Lawson, visited on October 11, 1984. He met with staff and visited several classrooms throughout the school system. The state Board of Education met in Arlington on March 20, 1985. The session was a very informative day-long hearing on a wide variety of issues. The Board meets in various areas of the state in order to communicate with different constituency groups and to visit many communities and schools. Governor Michael Dukakis visited Arlington High School on December 6, 1984 and addressed a large group of students as part of his Governor's Alliance Against Drugs. He was well received by the students and the staff. Arlington is a leader in community involvement and support of issues related to substance use and abuse.

Excellence in Education

Excellence emerges from commitment. Education excellence demands challenge, sets high expectations, invigorates, assesses performance and holds individuals accountable. Our commitment is to the students who are our future. The School Committee is dedicated to excellence...We promote it.

Robbins Library Board of Trustees Establish Library Policies

Completing the process of automating Robbins Library's circulation while continuing to fulfill its ongoing responsibilities, was the challenge of 1985 to management, staff, and the Robbins Library Board of Trustees. As a board, our primary responsibilities to the library and to the community included the establishment of library policy, the assessment of current and future library needs of the community, the management of trust funds and advocacy for the library.

In order to fulfill these responsibilities, the board set goals in addition to, and separate from, management goals which are also approved by the board. Every year the first goal is to help facilitate the passage of an optimum library budget through working with the Library Director, the Town Manager, the Board of Selectmen, the Finance Committee, and the Town Meeting. Next, the board establishes policies which it trusts reflect an informed evaluation of the needs of the community for library services. Such policies take into account the financial situation of the Town and the library budget voted by Town Meeting.

The board carefully considers policy decisions affecting library hours as well as the continued existence of the Dallin and Fox branches. While the Board of Trustees voted unanimously to keep both branches open in Fiscal Year 1987, the future of both branches is, nonetheless, uncertain. While the community and the board favor keeping both branches open for as long as financially possible, the board is first committed to keeping the central library facility strong. The central facility has the most comprehensive resources which serves the most users.

Every year the trustees strive to administer trust fund income for the optimum benefit of the community and the library, while preserving and encouraging growth in equity and in short-term earnings. Income from trust funds was carefully budgeted this year to provide for a number of services, programs and materials that could not have been provided otherwise with funds from the regular town budget. Some of these expenditures include Children's Programming, Adult Programming (Foxy Folks), Reading is Fundamental Program (Matching Funds), Maintenance Fees for the Automation Project, Special Needs Collection, Reader-Printer for the Microfilm Collection, Promotion of the 150th Anniversary Celebration of the Junior Library, Security for Handicapped Access, Seed Money for the Restoration of Historical Photographs (Undertaken in Honor of the Town's 350th Celebration), Library Newsletter and Courses and Seminars for the Professional Development of Staff.

Since the board is committed to a long-range goal of library building renovation and construction, its representatives attend the meetings and participate in the work of the library legislation team. At the direction of the board, a subcommittee of trustees is beginning to lay the groundwork for a capital fund-raising plan, an ambitious project that will require the cooperation of many segments of the community, both public and private. Optimism, hard work and persistence will be the foremost requirements for the success of such an undertaking.

One of the goals of the board is the re-establishment of a career ladder at Robbins Library. This was met this year with the restoration of the position of Assistant Library Director. The hiring of an assistant director promotes the efficiency of library operations and will help attract and keep a high quality of library professionals.

To serve the needs of the community, within the constraints of limited financial resources, will be the continuing challenge facing the Robbins Library Board of Trustees. While the board is proud of the efforts of staff and manage-

ment to continue to provide the people of Arlington with library materials, informational services and programs, we fear that many of these are in jeopardy. We shall continue to work to preserve the best possible library system for Arlington.

Robbins Library Celebrates Anniversary of Children's Services

For the Robbins Library, 1985 was a year of celebration, pride and progress, but also one of concern for the future of the library system.

The library celebrated the 150th anniversary of the founding of children's services, which also marked the beginning of library services in Arlington. The Town can also be proud that this was the first free, continuous children's library in the country. To commemorate this historic event, many programs and activities were held throughout the year. A planning committee of parents, teachers, principals, school librarians and library trustees joined with library staff to plan a celebration that would have something for everyone. The committee chose the theme: "Celebrate our Stories: 1835 - 1985". The kickoff event was a float in the Patriots' Day Parade in April. A six foot tall, three-tiered birthday cake was surrounded by forty children dressed as storybook characters. The library's participation in the parade received the support of several town departments, including Recreation, Public Works, Cemetery and the High School Art Department. A year-long series of programs was designed to show children what life was like in the 1800's. The highlight of this program was a summer reading club based on the theme "Time Travel Back to 1835".

Other programs developed to celebrate the anniversary of the Children's Library were a giant Reading Is Fundamental give-away at Harvest Day, storytelling workshops in the elementary schools, letters from prominent personalities describing what reading meant to them as children, and a birthday party for preschoolers. A formal reception in November was attended by townspeople and local officials. The keynote speaker was children's book author Jean Fritz. The library received praise for its one hundred and fifty years of service from the Board of Selectmen, State Senator Richard Kraus, and Janemarie Hillier. A giant scroll featuring over 1,000 letters from children and adults, telling why they liked the library, was unrolled at the ceremony. Governor Michael Dukakis issued a proclamation honoring the library for its one hundred and fifty years of continuous service to children. The 150th celebration gained national attention as articles were featured in the Christian Monitor, Horn Book, Scholastic News, Voice of America, Boston Globe and Boston Phoenix. It is estimated that throughout 1985, over 4,000 children and adults participated in the celebration of the library's 150th birthday. Special thanks go to the 150th Birthday Committee, Arlington Arts Council, Friends of the Library, florists and the many volunteers who donated their time to make 1985 a year of which the library can be proud.



Float celebrating 150th Anniversary of Children's Library was entered in the Patriots' Day Parade in April.

Other achievements were recorded in 1985. The library's commitment to serving disabled citizens was furthered by the opening of a ramp to allow citizens with physical handicaps access to the library, and by the successful application for an $11,374 Library Services Construction Act Grant for special materials and equipment for the disabled. The library also received a grant from the Massachusetts Council on the Arts and Humanities for the conservation of historical photographs, and from the Massachusetts Arts Lottery for historical programs for children. Library staff also reorganized the book collection to alleviate the overcrowded shelves in certain subject areas.

Progress continued on securing funding for an addition and renovation to the Robbins Library building. A state bill which would provide partial funding on a competitive basis to municipalities for the construction and renovation of public libraries was passed by the House of Representatives in December, but the legislative session ended before the bill could be voted on in the Senate. The legislation was re-filed for the 1986

legislative session and its passage looks favorable.

Work on the automation project was a major priority for this year. Library staff worked steadily to convert the present paper records to machine readable form to enable the library to automate its circulation system. Bibliographic and location information for approximately 61,000 items were entered into the database. The library was closed on Tuesday and Wednesday nights in the summer to allow public service staff time for data processing at night when computer time was quickest. The new system will result in a significant improvement in library service since library users will have immediate access to collections of twenty libraries in the Minuteman Library Network; more than two million volumes. By June of 1986, the library staff hopes to have entered most of the library's collection into the database, thus initiating the online system.

Despite the success of the 150th anniversary celebration and the progress made on the automation project, the library system suffered a major setback in 1985. Due to a projected deficit in available funding for town services in Fiscal Year 1987, the library reduced hours at Fox and Dallin branch libraries in August when the Children's Branch Librarian position was vacated. Most seriously affected by this cutback were senior citizens and especially children since children's services at the branches were lost. Inadequate funding in 1987 could cause a further cutback in library services.

Services at the Robbins Library were maintained as in previous years. Information services were maintained whenever the library was open, despite considerable turnover in personnel in the Adult Services Department. Two staff members left on maternity leave, one staff member became an assistant director and another became the director of an area library. The library continued to offer programs for senior citizens (such as the Foxy-Folks and the Senior Book Discussion Forum), cultural trips, outreach services to shut-ins and nursing homes, the Employment and Education Center, information and referral services and adult programs. The Adult Services Department was called upon extensively to assist with research for the Town's 350th celebration. In addition to the special series of events planned for the 150th celebration of children's services, the Junior Library provided its regular schedule of weekly story hours, Saturday programs and holiday events.

The entire system was heavily utilized in 1985 although the reduction in hours at the branches caused a significant loss in branch use since August. Library patrons borrowed 361,947 items, received answers to 46,178 information/reference questions and enjoyed five hundred programs.

The library extends its appreciation to the twenty-five volunteers who assist the staff with library operations, to the Lioness Club, Rotary Club, Lions Club, Arlington Arts Council, the Library Construction Legislation Team and to many other citizens for their generous contributions and support of library services. We are especially indebted to the Friends of the Library for their sponsorship of programs, financial support of the 150th celebration, and for the purchase of a memory typewriter, prints for the Dallin Library, a microfilm reader-printer, and Compton's Encyclopedia.

The next year will be one of great change for library staff and users since the implementation of the online circulation system will require completion of the bibliographic data entry, the need to process new library cards for all library users and new procedures for the circulation of library materials. It will be a year of expectation as the public will have access to a greater number of resources through the automated system. It will also be a year that may significantly determine the future of library services as town officials, library staff and trustees may face serious budgetary constraints. Since Proposition 2½, the library has experienced a twenty-five percent reduction in staff and the subsequent reduction in library programs and special services. Further budgetary cutbacks could necessitate cutbacks in basic service in the branches and main library. Library staff and trustees are committed to maintain a standard of basic library services in the branches and main library that meet community needs and which the Town can be proud of in the library's next 150 years.

Cultural and Historical Activities

Arlington Arts Council — Arlington Alive Publishes Artists' Directory

Each year the Arlington Arts Council-Arlington Alive sponsors several significant projects, but 1985 proved to be its best year to date.The year's highlight, and the largest council project ever undertaken, was the Artists' Open House combined with the publication of a directory of Arlington's artists; *Residents Active in the Arts and Humanities*. This project, three years in the making, was prepared by members of the council and designed by Turnbull and Company of Cambridge. It lists 134 resident artists in nine categories and has already been distributed widely. The Open House, presented in cooperation with the Board of Selectmen and the 350th Anniversary Committee, brought together members of the arts community, townspeople and representatives of government, education and business. The Cambridge Symphonic Brass Quintet gave a short concert and then supplied background music for the Open House. Speeches given by Robert Havern, Chairman of the Board of Selectmen, and Margaret Spengler, Chairwoman of the 350th Committee, marked the success of the event. Each artist attending received a carnation and copy of the new directory.

Other major council projects included the annual Art Exhibit in March, which allows any resident artist to present one of their works. The annual Holiday Celebration and Carol Sing held in December, always brings out an appreciative audience. The council devoted a large amount of its resources to the 350th Anniversary Celebration and also launched a literary arts contest which will be judged early in 1986.

In addition to council projects, there were numerous other projects which the council granted funds to, otherwise known as regranting. The following is a complete list of both council and regranting projects for 1985.

Regrant Programs

Anne Marie Murphy: $500 for a history of American film through the study of local movie theatre.

PTO Enrichment Council: $800 for a program of song and dance, $500 for a dramatic re-creation of LaSalle's voyage down the Mississippi River, $350 for a fall musical festival by Young Audiences of Massachusetts and $300 for a history program for Junior High School students on the ethnic heritage of American Indians.

Cambridge Chorale: $400 for a holiday concert.

350th Anniversary Committee: $2,200 for an archaeological dig, and its documentation, at the Jason Russell House and $931 for a performance of the Wampanoag Indian Tribe at the Harvest Festival.

Schwamb Mill Preservation Trust: $500 for the cataloging of historical industrial technology and $400 for the conservation of early woodworking machinery at Schwamb Mill.

Arlington Town Day Committee: $500 for the purchase of portable audio equipment for indoor/outdoor cultural events and $800 for a Town Day Symbol Contest.

Robbins Library: $650 for a series of historical programs on early New England life and a lecture by author Jean Fritz, these in connection with the 150th anniversary of the Children's Library.

Arlington Friends of the Drama: $300 for the repair of their stage floor.

Junior High Alive: $300 for a singing history program by Arthur Schrader, using American folk songs.

Arlington High School: $500 for a stage performance of *Inherit the Wind* by the Guild Players of Lunenberg.

Parent Connection: $200 for a Rosenhontz concert for children.

Arlington Historical Commission: $500 for taped audio tours of the Robbins House, including research and production.

High School Art Exhibit Committee: $250 for an art exhibit for High School students.

Council Projects

Preparation of a directory of Arlington artists: $2,000 (This is in addition to previous appropriations).

Open House for Arlington artists: $1,000.

Professional performers at the Holiday Celebration: $1,000.

Sponsorship of an art exhibit: $1,500.

Purchase of audio equipment: $1,042.

Sponsorship of a literary arts program: $1,000.

Tuning of a new piano: $200.

Evaluation of older Steinway piano in Town Hall: $50.

Rental of portable stage for the Harvest Festival: $420.

Arlington Historical Commission Dedicates Marker to Dallin Flagstaff

The Arlington Historical Commission was involved in a number of diverse projects over the year. One of these projects was the distribution of several hundred cast iron toys that the commission received from an extra collection of the Smithsonian Institution. The commission advertised the toys in the Bay State League newsletter and received a number of responses. The toys were distributed to several historical organizations in Massachusetts, including the Arlington Historical Society, for use in their historic displays and education programs.

Closer to home, the commission has answered many requests for information about historical buildings in town from homeowners and students. In particular, there have been numerous inquiries about the process of having one's property become nominated to the National Register of Historic Places. A sign program for significant historical properties is finally in progress and approximately twenty markers for individual structures are being fabricated by the Department of Public Works. The commission began to hold joint meetings on a quarterly basis this year with the three historic district commissions in order to improve communication and cooperation between these two closely related town entities.

As an outgrowth of the survey of the Old Burying Ground undertaken by member Ralph Sexton, the commission has been able to provide addenda and errata for two publications on Arlington history and genealogy, *Arlington's Vital Records to the Year 1850 and History of the Town of Arlington,* authored by Benjamin R. and William Cutter. The new information, based on a more complete and careful recording of the information on the existing stones in the Old Burying Ground, will be an important aid to future researchers. The commission has donated copies of this new information to the Robbins Library, the Arlington Historical Society, and the New England Historic Genealogical Society. Additional copies are available from the Historical Commission.

History has been particularly important to the Town of Arlington this year because of the 350th Anniversary celebration. The commission participated at the Harvest Festival with a display of the history of architectural styles in Arlington, including examples of houses from the early eighteenth to the twentieth century. The commission sold approximately fifty architectural surveys to interested people, and thirty individuals signed up to receive more information about historical preservation activities in Arlington. On October 13, the commission dedicated a new historical marker for the Dallin Flagstaff, located at the Town Hall. The marker presented to the Town was made possible with funding from the Arlington Arts Council.

The Whittemore-Robbins house was again opened to the public for twelve days during the year, in cooperation with the Arlington Historical Society. Approximately seventy-five people visited the house. The commission received a grant from the Arlington Arts Council to prepare taped tours of the Whittemore-Robbins house for the coming year. In preparation for them, Jennifer Dragone, a graduate student in the Cooperstown Graduate Program at the State University of New York worked on an updated interpretation of the house and the families as a research project.

The Historical Commission remains the Town's liaison to preservation and historical organizations throughout the state. In June, commission members participated in a meeting of the newly formed Massachusetts Alliance of Preservation Commissions. In May, the Associates' Block in Arlington Center received a Preservation Award from the Massachusetts Historical Commission after being nominated by the Arlington Historical Commission. Finally, a Multiple Resource nomination to the National Register of Historic Places, representing several areas in Arlington has been accepted and formal notification by the National Park Service is expected soon.

Historic District Commissions Erect Attractive Signs

The Town currently has three historic districts. Originally established as the Broadway Historic District in 1977, Central and Russell districts have since been added.

In 1985, the Historic District Commissions erected blue oval, enamel signs which describe the architecture of the houses in each district. The signs were designed to be read by persons as they walk through the districts.

By law, any renovations to structures within the districts must be approved by the commissions through a process known as a Certificate of Appropriateness. Five such certificates were processed by the commissions in 1985.

Finally, a proposal by the Massachusetts Historical Commission known as the Certified Local Government Program was considered jointly by the Historic District Commissions and the Historical Commission. In short, the program proposes to decentralize historic preservation decisions from the state to the local level. Further study of this proposal is required and the commissions will make their recommendation in 1986.

Community Development

Planning Department and Redevelopment Board Welcome Citizen Participation

Arlington's Trisesquicentennial, celebrated in 1985, was another significant year in the fields of planning and community development in the Town. The Town's efforts during the past decade to encourage additional development in a carefully controlled manner bore additional fruit in 1985. The recently completed property revaluation by the Board of Assessors showed that the non-residential tax base in the Town of Arlington continued to increase as a portion of the total tax base. When the Arlington Redevelopment Board was created, at the request of the Town by a special act of the Legislature in 1971, the goal was to expand the Town's non-residential tax base. The Board has consistently worked toward this goal by encouraging new development with a high tax return consistent with Arlington's desire to remain a pleasant and attractive residential community. Thus, the board's efforts have been focused toward the improvement and expansion of the existing business districts along Massachusetts Avenue and in the Mill Brook Valley between Massachusetts Avenue and Summer Street.

Board Organization

The Redevelopment Board is responsible by statute for zoning, comprehensive planning and land use development. Four members of the Board are appointed by the Town Manager, subject to the approval of the Board of Selectmen, to three-year staggered terms. The fifth member is appointed by the Governor. By statute, The Department of Planning and Community Development provides staff support to the Redevelopment Board. The director of the department serves as Secretary Ex-Officio to the board. The legislation creating the Redevelopment Board in Arlington is unusual in Massachusetts because it combines the powers of planning and redevelopment. The Town's choice to combine the staff support for these two duties into one department has been cost effective.

The Redevelopment Board began its work in the early 1970's as a simple planning and development board. As needs changed in Arlington, the board has also assumed responsibilities for real estate management and development, particularly with surplus properties. The Board was responsible for the sale and control of the privately financed redevelopment of the Locke and Cutter Schools, the former Arlington Police Station, and the former Massachusetts Bay Transportation Authority Power Station. Currently, the board is directly responsible for the redevelopment of the Central School adjacent to Town Hall. In addition, the board acts as landlord for the tenants at 23 Maple Street and the Crosby and Parmenter Schools.

Central School Renovation

Currently, the board is nearing completion of the $2.5 million Central School renovation project. It is expected that this project will be ready for tenants in early 1986. This development will provide slightly over 30,000 square feet of completely renovated office and community space. Three floors of the building will be leased to private and public tenants at market-rate rents. The income from these floors will support a multi-purpose Senior Center on the lower two floors. This space will be occupied by the offices of the Arlington Council on Aging and the Arlington Seniors Association. Other space on these floors will be leased on a subsidized rental basis to Cooperative Elder Services, who will operate the Adult Day Health Center, and to the Minuteman Home Care Corporation, who will operate a lunch program.

The Central School Project has been financed through a variety of grants obtained by the board and the Department of Planning and Community Development, and by $1.2 million of bond anticipation notes approved and authorized by the Town Meeting. The bond anticipation notes provided interim financing and were repaid in full by the Redevelopment Board in 1985. When it is complete, the building will be debt-free. It is anticipated that the rental income from the building, after expenses, will allow the Redevelopment Board to make a payment, in lieu of taxes, to the Town that would equal any taxes that would have been realized from the upper floors had the building been developed by a private investor. In accordance with agreements with the Board of Selectmen, the Town Manager, the Finance Committee, and the Town Meeting, the Redevelopment Board will additionally reinvest any profit generated by the building to encourage additional economic development activities in Arlington's business districts. Therefore, the grant funds invested by the board in the building will generate additional community development income for future generations.

Reeds Brook Development

In the spring of 1985, the former sanitary landfill site on Route 2A, Summer Street, known as Reeds Brook, was rezoned to allow the private development of approximately two hundred and sixty townhouse and garden-style apartment units. The concept for the project, although approved by Town Meeting, required extensive engineering by the private developer prior to its review and approval by the Arlington Redevelopment Board in December of 1985. During the late spring, summer and fall, the board conducted extensive meetings with the developer and his consultants to review the project plans. The board also

engaged private engineers to assist in its review. In late October and November, the board conducted three lengthy public hearings to allow the developer to present his proposal, and more importantly, to allow the general public and the board to raise questions and make comments concerning the project. On December 3, 1985, the board approved the project subject to eighteen specific conditions which must be satisfied. On December 23, 1985, a resident of Lexington appealed the board's permit, and at the present time, the issue is awaiting action in the Superior Court.

Grants and Investment Return

The board and the department continue to monitor the investments generated through their efforts. In this case, investment is defined as the amount of money brought into the Town from federal and state grants and other monies derived from non-local sources, which are leveraged from local funds spent on planning and redevelopment activities. In 1985, the Town received $9.50 annually in return for each dollar budgeted in planning and community development projects. It is clear that the Town's decision to concentrate on coordinating the development process has been successful.

The Department of Planning and Community Development has direct responsibility for a number of grant programs. During 1985, the department managed the Community Development Block Grant Program for the Town and insured that the Town continued to receive $1,140,000 in federal funds. In addition, the Director of Planning and Community Development serves as the Executive Director of the Menotomy Weatherization Assistance Program which received state and federal grants totalling $509,620 in 1985. This program is a sub-regional assistance program that provides direct weatherization assistance for dwellings occupied by low income people. The Town has been selected to manage this program for the state Office of Energy Conservation for the region made up by the Towns of Lexington, Arlington, Belmont, Watertown and the City of Waltham. In many instances, the investment in weatherization has resulted in a one year payback for occupants by significantly reducing annual heating costs. Consequently, the saving in heating costs has been transferred directly to the occupants as increased disposable income.

In late December, the board was notified that it would be receiving approximately $2.5 million in state and federal funds for the final public improvements to Arlington Center. This project has been in the planning and design stage since 1980, and it is expected that public bids will be advertised during the summer of 1986. Construction should begin in the spring of 1987.

During the last ten years, the Redevelopment Board and the Department of Planning and Community Development have worked to encourage state financing of the Minuteman Bikeway along the railroad right-of-way from Alewife Station to Bedford Center. In the summer of 1985, state transportation officials agreed to support the project, and in late 1985, $1 million for this project were included in the state's Transportation Bond Issue. It is expected that this bikeway will be designed during 1986, and the construction will begin in 1987. Because of the construction currently underway near Thorndike and Magnolia Fields, and at Alewife Station, construction of the first link in the bikeway has begun. It should be completed in the spring of 1986.

Citizen Participation

Planning and community development in the Town of Arlington requires the involvement of private citizens and public officials. Although the Redevelopment Board has certain statutory powers relating to planning, zoning and redevelopment, a successful community program also requires the involvement of the Town Manager, the Board of Selectmen, Town Meeting Members, the Economic Development Coordinator, other town department heads and citizens. Arlington is a strong and viable community. In order to remain that way, however, participation and input from many people will be required. The board welcomes citizen input.

During the day, citizens may contact Mr. Alan McClennen, Jr., Director of Planning and Community Development, at the Town Hall. If any citizen wishes, they may attend the periodic Redevelopment Board meetings on Monday night. If citizens have specific issues they wish to discuss with the board, Mr. McClennen and his staff will make arrangements to put them on the agenda. The Redevelopment Board welcomes the opportunity to serve the Town of Arlington.

Economic Development Office Attracts Business to Arlington

The Office of Economic Development was created in August, 1979, and is supported solely by federal Community Development Block Grant funding. The staff consists of the Economic Development Coordinator and a part-time secretary. The Economic Development Coordinator, appointed by the Town Manager subject to the approval of the Board of Selectmen, serves as the liaison between the business community and the Town in pursuing development projects which enhance the living and working conditions of the community. The coordinator is directly responsible to the Town Manager, but his duties and responsibilities also include working in concert with the Board of Selectmen, the Redevelopment Board, the Department of Planning and Community Development, and the Chamber of Commerce.

Commercial Development and Financing

In an effort to encourage commercial development in Arlington, the Office of Economic Development proposed, and the Planning Department created, several commercial area revitalization districts (CARD) along Massachusetts Avenue. The first CARD covers Arlington Center from Franklin Street to Mill Street. The second CARD area includes the commercial area on Massachusetts Avenue from Brattle Street to Forest Street. A third CARD area was established in Arlington Heights on Massachusetts Avenue from Davis Road to Drake Road. This area includes the Downing Square commercial establishments.

In the spring of 1980, the Industrial Development Financing Authority was created with approval from the Town Meeting. The Economic Development Coordinator serves as its Executive Director and Secretary Ex-Officio. The authority issues Industrial Revenue Bonds, which are tax-exempt bonds issued on behalf of a company to finance the purchase, construction, rehabilitation, and equipping of a commercial facility at considerably lower interest rates than those offered through conventional financing. This type of financing provides an incentive toward development of commercial property in the Town, but pledges the credit of the company rather than the faith and credit of the Town. Thus, there is no financial liability created to the Town in this kind of financing.

In 1981, the Economic Development Coordinator helped formulate a local development corporation known as the Bay Colony Development Corporation, through the Small Business Administration "503" Program. This program is used in the financing of small projects at significantly lower interest rates. The Economic Development Coordinator is a member of its Board of Directors.

With the aforementioned initiatives in place, a marketing brochure was prepared by the Economic Development Coordinator for the purpose of promoting the Town as a desirable community in which to live and play. It is selectively distributed to developers, real estate brokers, investors, financial institutions and companies seeking sites and opportunities in the region.

Business Development Fund

In 1984, the Department of Planning and Community Development, using Community Development Block Grant funds, created a matching grant program in an effort to encourage business property facade improvements. The Office of Economic Development assisted in marketing the program. During 1985, two projects funded by this vehicle were completed; Fabric Corner, located on the corner of Mill Street and Massachusetts Avenue and Tiberii's Flower Shop, located on Massachusetts Avenue in East Arlington. The infusion of approximately $300,000 in grants leveraged approximately $400,000 in private investments. Although this investment will not generate significant tax return, the major objective of the program is to make Arlington's business districts more attractive to shoppers. With the cooperation of property owners and merchants, and with financial assistance from the Town, more shoppers will be attracted to the business districts thereby increasing property values and retail profits.

Other Private Developments

During 1985 the Office of Economic Development, through its real estate listing service, provided the first tenant for the Simpson, Gumpertz and Heger Building located in the former Arlington Ford property on Broadway. The location of this tenant served as a catalyst for reaching rental agreements with three other tenants. Security Pacific Finance Corporation signed a three-year lease for 1,000 square feet; New England Association of Credit Executives has agreed to a five-year lease for 2,500 square feet; J. Howard Associates has rented 3,500 square feet on a three-year lease; and Garay Taktix, a software consulting firm, has agreed to rent 1,500 square feet on a three-year lease. All of these firms will be occupants of the building by June 1, 1986, assuming that construction of each unit is completed to suit the tenant's needs. In addition, Simpson, Gumpertz and Heger expanded their existing location on the first floor by 1,500 square feet. These new firms represent fifty permanent jobs with gross annual payrolls of approximately $1 million. That, added to Simpson, Gumpertz and Heger's $4 million payroll, will provide a $5 million payroll from that one building alone. The spin-off effect of one hundred and fifty people employed in one building in Arlington Center should help promote retail activity.

Also, during 1985, the Adamian Realty Trust Building on Water Street was purchased for $2.6 million. Assumption of the $900,000 Industrial Revenue Bond by the new owner, originally issued by the IDFA, played a significant role in the sale of the building.

Bank Five, formerly Arlington Five Cents Savings Bank, purchased a block of stores and land in Arlington Heights and a block of stores and two houses in East Arlington. The East Arlington property will be developed during 1986. The development of the Heights property will be held in abeyance until the East Arlington project is completed. In the meantime, tenants are being sought for the Heights' property.

Finally, Mirak Chevrolet purchased the Lebert Mercury dealership on Massachusetts Avenue in 1985.

Ongoing Efforts Bring Benefits

The benefits accruing from all of these private projects include both construction and permanent jobs for residents, new tax revenues, good physical design and public amenities. At the same time growth has not resulted in indiscriminate overbuilding.

This process cannot stop here however. Faced with impending federal cutbacks, the Town must continue efforts to promote economic development to insure Arlington's quality of life in the future. The cost of town services will continue to grow, and, although it will not be an easy task, only through growth can Arlington maintain a decent level of services under these cutbacks and the constraints of Proposition 2 1/2.

Arlington Housing Authority Provides Safe, Affordable Housing

The Arlington Housing Authority is an independently elected town board with a mandate to provide and maintain safe, clean and sanitary housing for families and elderly persons of low income. Funding for the authority comes from state and federal housing programs, as well as from rental income. There is no local funding for the authority.

The Housing Authority owns or rents over 1,100 housing units within the Town. Although properties of the authority are exempt from local property taxation, a payment in lieu of taxes is made. In 1985, the authority made the maximum payment allowed by law for the veterans' housing development and the residence for developmentally disabled adults which it leases to Project Triangle, Inc.

Architects were selected, and state funds of $907,695 were used to begin renovations to both the family and four older, elderly developments. Work items, including replacement roofs, waterproofing, re-paving, energy conservation modifications, kitchen floors and countertops, are scheduled for completion in early 1986.

In October, the authority was pleased to enter into a Memorandum of Understanding with Minuteman Home Care Corporation (MHCC), which allows the daily use of the community room and kitchen facilities at 37 Drake Road, free of charge, as an elderly "eating-together" lunch site. All utility and maintenance costs are assumed by the Housing Authority as its contribution to the success of this program. However, it was a great disappointment to learn that the Winslow Towers lunch site, which has been operating free of any charge to MHCC since 1977, was to be relocated to the Senior Center. Many frail, elderly persons who otherwise might have been prematurely institutionalized, live in Winslow Towers because this meals service was available on site. The consequences of the elimination of this assistance on the lives of these frail elders continues to be of deep concern to the authority.

In the spring, the Massachusetts Executive Office of Communities and Development presented its 1985 Achievement Award for Energy Management Systems to the Housing Authority for a comprehensive energy conservation program in the Drake Village, Chestnut Manor, and Winslow Towers developments. In late October, the Governor gave a Massachusetts Energy Award to the Housing Authority and John Crowley, a resident of Winslow Towers, for an outstanding program of tenant/management energy education. This latter award was a result of Mr. Crowley's initiation, with the assistance of the authority, of an intensive campaign for water conservation in the high-rise apartment building in which he resides. This joint effort brought an immediate ten percent reduction in water consumption and a subsequent savings in water/sewer charges paid to the Town by the authority.

Infrastructure

Public Works in Tomorrow's World

In 1985, the American Public Works Association adopted the theme "Public Works in Tomorrow's World". This theme underscores the necessity to maintain and rebuild the infrastructure which is so important to the quality of life which Americans enjoy. In Arlington, the term infrastructure refers to physical assets such as streets and roadways, bridges, water supply distribution systems, sewers, storm drains and solid waste collection and disposal systems. It is the duty of the public works department to maintain this infrastructure, thereby ensuring that future generations will consider Arlington an appealing place to live, work and play.

The following table outlines the improvements to the infrastructure accomplished during the year.

1985 Infrastructure Improvements

Street Reconstruction	230 L.F.*
Street Resurfacing	4,355 L.F.
Street Armor Coating	45,672 L.F.
Curb Stone Installation	902 L.F.
Sidewalk Installation	1,516 L.F.
Berm Installation	335 L.F.
Water Main Installation	3,766 L.F.
Water Main Rehabilitation	1,927 L.F.
Sewer Main Installation	545 L.F.
Storm Drain Installation	660 L.F.
Mill Brook Cleaning	5,280 L.F.
Catch Basin Installation	5 each

*L.F. denotes Linear Feet

Private Way Improvements

As a result of a by-law passed by the Town Meeting in 1981, the department began to make repairs to private roadways. This by-law allows the abutters of a private way to petition the Board of Selectmen for repairs. If a sufficient number of abutters agree, the Selectmen will direct the department to repair the street, with the cost being apportioned to the abutters. In 1985, the department improved approximately four miles of private roadways for the Kelwyn Manor and Tower Heights associations with a process known as armor coating. This type of maintenance program is very cost effective and can extend the life of a roadway from five to ten years, depending upon the condition of the roadway at the time it is treated.

The department has been employing this type of roadway maintenance on public streets throughout the Town for a number of years with great success.

Hurricane Gloria

On Friday, September 27, 1985, Hurricane Gloria struck the Town with all its fury. High winds felled two hundred trees and broke hundreds of



The Public Works and Engineering Departments worked jointly on the installation of nearly 4,000 feet of iron pipe along Lake Street.

(Advocate photo by Paul Drake)

branches. Power lines were blown down making many streets impassable to traffic, and created power outages throughout town. In anticipation of the storm, public works crews sandbagged and cleaned catch basins at critical locations of the storm drain system. Emergency repairs were made to the Dow Avenue sewer pump station as a result of flooding caused by power loss.

During the storm the department worked with the Department of Properties and Natural Resources and other town crews removing debris blocking roadways. This phase of operation continued after the storm, consisting of seventy-two hours of intensified effort.

The cleanup phase took an additional thirty work days involving the cleaning up and burning of debris, removal of stumps, and replacement of over 1,200 linear feet of sidewalk. Work that remains to be done is the replacement of two hundred trees, the removal of eighty-five tree stumps, and the loaming and seeding of various locations throughout the Town. In addition, at least four hundred tree branches remain to be removed.

The President declared Middlesex County a disaster area, thus enabling communities to be eligible for federal disaster assistance as a result of the storm. The Town has applied for reimbursement for costs associated with the storm and anticipates that it will receive eighty seven and one half percent of eligible costs from the federal and state governments.

Water Conservation

As in previous years, the Department of Public Works sponsored Water Conservation Week from May 4 to 10, 1985, highlighted by several programs emphasizing the importance of water conservation. Information on the subject was displayed in the Town Hall lobby, and a water conservation film was broadcast during the week on Arlington Cable Systems. In addition, a bulletin on water conservation was aired on the Arlington Cable Systems Community Bulletin Channel. Arlington students participated in a water conservation poster contest sponsored by the Metropolitan District Commission.

Arlington residents were alerted to the danger of frozen water pipes in winter which could break and cause the loss of water, and this year the department included a flyer pertaining to water conservation with its water billing to residents.

Congratulations to the Arlington Housing Authority for its campaign to promote water conservation among its residents. This organization received the 1985 Massachusetts Energy Award for an outstanding program of tenant/management energy education. Special thanks to Mr. Jerry Crowley, a resident of Winslow Towers, who was the driving force behind the public education program which made all tenants of the Arlington Housing Authority aware of water conservation and its impact on energy costs.

The annual leak detection project is another important part of the water conservation program and is very cost effective as shown in the table.

Water System Rehabilitation

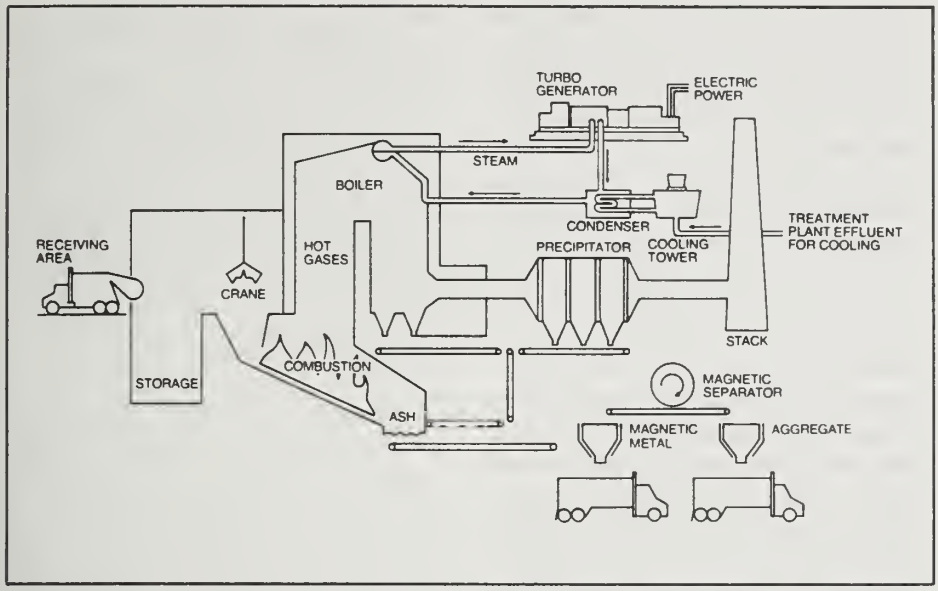
The department completed the installation of a twelve inch ductile-iron water main on Lake Street consisting of 3,983 linear feet. The installation went from Route 2 to Herbert Road, Chandler Street and ended at Massachusetts Avenue.

The other project which will be completed under the state Water Rehabilitation Program, for which the Town will receive matching funds, is the cleaning and cement-relining of existing twelve inch water mains along the entire length of Massachusetts Avenue, approximately 15,266 linear feet in total. It is estimated that this project will take two years to complete.

Throughout the year the department, in its continuing efforts to provide quality water, eliminated several dead end mains in the system and conducted a water main flushing program in several areas throughout town. Ensuring distribution of high quality water to consumers during the next decade will be of major concern to municipal authorities. Recent federal and state legislation regarding water quality standards and increasing media attention have dramatically risen the public awareness level on this issue.

ANNUAL WATER LEAKAGE PROGRAM PERFORMANCE (1981 – 1985)

YEAR	NUMBER OF LEAKS	ESTIMATED ANNUAL WATER LOSS IN GALLONS	ESTIMATED ANNUAL WATER LOSS IN DOLLARS	COST OF SURVEY	COST OF REPAIRS	TOTAL COST	NET SAVINGS
1985	40	323,244,000	$86,940	$6,000	$20,000	$26,000	$60,940
1984	34	289,000,000	69,300	6,000	17,000	23,000	46,300
1983	33	336,000,000	80,640	6,000	16,500	22,500	58,140
1982	38	315,000,000	75,600	5,500	19,000	24,500	51,100
1981	36	262,000,000	62,800	4,700	18,000	22,700	40,100



Drawing of the new resource recovery plant in North Andover shows the process of transforming rubbish to electric power.

Managing Solid Waste

In 1985, the resource recovery plant in North Andover became operational. This new plant utilizes the latest state of the art mass-burning technology. The plant has a 1,500 ton per day capacity and an electric power capacity of thirty-five megawatts. The Town now has a dependable, environmentally sound method to dispose of its rubbish that will meet its needs into the next century.

The weekly curbside collection from approximately 19,000 dwelling units and all public buildings generated 27,000 tons of rubbish during the year. All of the rubbish was processed at the transfer station located at the Town Yard and then hauled by tractor trailers to the plant in North Andover.

Looking Ahead

Although much was accomplished in 1985, it is important to look ahead. A program to plan and fund infrastructure improvements in the future is critical. Unfortunately, the Governor's "MassBank" proposal, which would have created a development bank to finance the reconstruction and expansion of the Commonwealth's infrastructure, was defeated this year. This legislation would have provided a funding mechanism for dealing with infrastructure problems.

Difficult political decisions will be necessary and citizen resistance will be strong. However, the time for action is now. The decisions made today will determine public works in tomorrow's world. We must decide whether we will leave burdens, problems and crises, or whether we will pass on to future generations opportunities and promise.

Engineering Department Supports Many Other Departments

The Engineering Department is primarily a service oriented department, supplying engineering support service and cooperation to other town departments and to the public.

The Pleasant Street project was completed in the spring of 1985 with the laying of the finish course, painting of traffic lines, and planting of trees. The result of this project is a safer and more aesthetically pleasing road through the Town. Work on Magnolia Field began this past year with the grading and planting of the play field. A bicycle path is now being constructed.

Several other projects were undertaken this year in conjunction with the Public Works Department. A twelve inch water main was installed on Lake Street,

Work performed by the Engineering Department in 1985

Building applications and site plans processed, house numbers assigned and grades checked	31
Inspection work by licensed contractors	88
Inspection of trench resurfacing by public utilities	85
Estimates, supervision, and inspection of street construction and resurfacing	6
Taking plans for storm drain, sewer, water, school, street and park properties	7
Construction line and grades for walk and edgestone installations; survey, level and estimated costs for street acceptance	2
Preliminary surveys and estimated costs for park improvements, walk and edgestone extensions and various warrant articles	76
Miscellaneous surveys for street line requests, tree locations, playground court layouts, etc.	25
Sewer, water, and storm drain extensions including construction plans	10
Final assessment and plans for street betterments such as sewer, water, sidewalks and edgestones	6
Block plan and sewer plan additions and corrections	152

Herbert Road, and Chandler Street totaling 3,983 linear feet. This project required extensive planning because of heavy traffic generated on Lake Street. As a result, some of the installation was accomplished during the evening and early morning hours when traffic was at its lightest.

Both departments continued to upgrade the existing street network and utility systems which are vital to the life of the Town. This included the installation of new curbs and cement walks on Water and Russell Streets as well as supervising the resurfacing of five streets totaling 4,355 linear feet.

The Private Way Repair Program, initiated by Town Meeting in 1981, involved the department in the armor coating of four miles of roadway in Kelwyn Manor and Tower Heights.

In addition to the usual department work listed below, the Engineering Department continued to serve in its advisory capacity, providing technical assistance to citizens, boards, commissions, and other town departments.

Properties Division Maintains a Wide Range of Structures

Building operation and maintenance is the responsibility of the Properties Division of the Department of Properties and Natural Resources. All municipal buildings, including schools and libraries, are maintained.

Because of the major cost factors involved, energy conservation receives a high priority. Next to wages, energy costs are one of the most expensive items in the Town's overall operating budget. A stabilization of oil and electricity costs in 1985 provided for an even cost factor, although the Town expended more units of energy this year than in 1984. Replacement of the sixty year old boilers in the Peirce and Hardy Schools was funded in 1985 and will take place in the spring of 1986. The replacement boilers are relatively new units which were removed from the Central School, currently being renovated by the Town's Redevelopment Board. The division received sixty percent funding on a retroactive basis for previous energy management and roof work. These funds will be received over a five-year period and will total over $80,000.

In 1985, the division responded to approximately 5,000 individual, in-house maintenance needs. Major projects performed this year included masonry repair and waterproofing at Ottoson Junior High School and the Hardy and Peirce Schools, a new lighting system for Lowe Auditorium at Arlington High School, slate work on the roof of the Bishop School, and interior remodeling at the high school to facilitate relocation of the Data Processing and Comptroller's Department. The exteriors of the Crosby and Parmenter Schools were painted using funds made possible from the Redevelopment Board's leasing of these buildings to private organizations.

The major roof work scheduled for the Hardy, Gibbs, Thompson, and Crosby Schools was deferred to take advantage of possible state funding of sixty percent of the cost. Roof work at the Town Hall has been delayed due to the inability to secure state funds to cover part of the work. The Town has re-filed for the present grant cycle and hopes to complete the necessary work this year. The building and maintenance division has established an in-house program concentrating on local improvements to increase aesthetic as well as energy conservation factors. This program includes, among other items, replacement and installation of destratification fans, and steam trap inspection and replacement. Although small in scale, these improvements are very important.

An often overlooked factor in any successful properties management program is the people who maintain and operate the wide variety of buildings such as schools, libraries, office buildings, fire stations, garages, field houses and recreational facilities. Because town buildings range from two hundred year old wooden structures to sophisticated, contemporary facilities such as the Community Safety Building, a wide range of trades and management knowledge is required. The Town is fortunate that both building maintenance and custodial staffs are skilled and dedicated.

Environmental Quality

Natural Resources Division Cleans Up After Hurricane

The Natural Resources Division provides care for all play fields, gardens and landscaped areas throughout the Town. The division is also involved in controlling water pollution of Arlington's various ponds and streams.

The division's maintenance capabilities have felt the impact of several years of budget restrictions. The Town can no longer afford to hire private contractors to provide maintenance for large facilities. An example of this in 1985 was the repairing and painting of the grandstand at Warren A. Peirce Field. The man hours for this type of project, previously performed by outside contractors, take away from other needs. The result is a prioritization of maintenance requirements. Priorities are, in order of importance, public safety, active recreation and finally, passive recreation. Under these circumstances, a slow deterioration of infrequently used facilities can be expected. The Town is fortunate in that civic organizations such as the Garden Club, various athletic groups and individual citizens provide resources to aid in the maintenance of our facilities.

State and federal assistance will allow the Town to improve Spy Pond, Hills Pond and Spy Pond Field. Water quality improvement projects were underway at both Spy and Hills Pond, funded by the state and town (70% and 30% respectively). Spy Pond Field, a very important athletic resource in town, was awarded federal Community Development Block Grant funds in order to repair and improve the grandstand which was originally built in 1910.

Dealing with the consequences of "Hurricane Gloria" was probably the most trying situation the division had to meet in 1985. In a period of four hours, the storm destroyed over two-hundred town trees, damaged hundreds more, and created power outages lasting for days. The Department of Properties and Natural Resources worked with other town departments and public service crews to open streets, eliminate hazards, and restore essential services throughout town. This Town not only cleared and removed destroyed and damaged town trees, but also disposed of private trees and debris that were placed at the curbline for collection. It would have been virtually impossible to haul away and dispose of the enormous quantities of debris with conventional methods. Therefore, emergency burning was carried out under the air pollution regulations set forth by the Massachusetts Department of Environmental Quality Engineering. The most significant fact to emerge from the clean up after "Hurricane Gloria" was the performance of town employees. All town departments worked long and hard and cooperated well with each other and with private utility crews. The cleanup was accomplished expeditiously and with few, if any, injuries. The Town expects to receive disaster relief funds from the state and federal governments to cover part of the hurricane damage.

Work on public parks this past year included the renovation of the Hibbert Street playground into a beautiful garden type "tot lot". The beginning of the Thorndike/ Magnolia project, which has been made possible with federal funds in connection with the MBTA Red Line extension, was begun in 1985. With the completion of this project in 1986, the Town will have added a substantial new play field, the first "Community Gardens", as well as the first link in the bicycle path along the old railroad right-of-way. These improvements are welcome additions, but there is a concern about the ability to properly maintain them in the future given the Town's difficult long range financial predicament.

Overall in 1985, the Town not only lost over two-hundred trees in the hurricane, but an additional two-hundred and twenty-four trees were lost to disease, accidents and vandalism. In addition,



Uprooted trees and downed power lines were evidence of Hurricane Gloria's visit to Arlington in September. *(Advocate photo)*

the division pruned over 1,200 trees. No town funds have been appropriated for tree replacement for five years, although the Town has received funds from the Garden Club's "Trees Please" program. This source is responsible for planting of one-hundred and seventy-five trees, including maple, ash, locust, celtics, dogwood, and bradford pears on many town properties. Several dogwood were planted in Menotomy Rocks Park.

In general, the immediate needs of our natural resources are being met, but the long range picture is not encouraging. Passive open recreation areas and other items that enhance the quality of life in Arlington, such as grass, trees and flowers, receive the lowest maintenance priority when compared to areas involving public safety and active recreational programs.

Conservation Commission Regulates Development of Wetlands

The Arlington Conservation Commission's year was one of varied activities emphasizing concern for the preservation of the Town of Arlington's limited natural resources.

Under the Wetlands Protection Act, the commission has been given the authority to regulate development on wetlands. The law requires the commission to hold a public hearing and to issue a set of conditions governing how an applicant may "fill, dredge, or otherwise alter a wetland". Many wetlands protection hearings were held this year, including two that created much community interest and involvement; namely the MBTA's Alewife Station Interim Access Project and the Reeds Brook Estates Condominium Project. The Reeds Brook project is a very complex one which involves the development of an old landfill site. Analysis of this project will continue into 1986 in order to ensure protection from flooding in both Arlington and Lexington. Many technical projects require the commission to consult with experts. In 1985, hydrological consultants from C.E. Maguire, I.E.P. and Camp Dresser and McKee were retained by the commission.

To have one conservation commission apply for a hearing with another conservation commission is most unusual, but it happened in 1985 when Arlington's commission filed a Notice of Intent with the Town of Lexington in order to construct a sluiceway at Fottler Avenue in Lexington. The Fottler Avenue project, which would prevent flooding of the Mill Brook downstream in Arlington after heavy rainfall, was denied by the Lexington Conservation Commission. Arlington's commission appealed the decision, filing it with the state Executive Office of Environmental Affairs.

Under new state regulations, the filing of a Request for Determination of Applicability has become common for projects not requiring dredging near water bodies. Meetings must be held for these filings, and legal notices must be published. The commission scheduled six such hearings in 1985, most of which were judged not to require a filing of a Notice of Intent.

The Commission meets bi-monthly throughout the year, as well as holding several sub committee meetings on special projects. Members also attended planning sessions in Belmont regarding the Spy Pond project, meetings with the Alewife Transportation Advisory Committee, the Metropolitan District Commission, Colonial Village Trustees and numerous town departments. Many site visits, which are necessary for every project, were held, as were meetings with private citizens regarding proposed projects or violations of conditions of approved projects.

Members of the commission were pleased to participate in Arlington's 350th Anniversary celebration by sponsoring the Wampanoag Indian Tribe at the Harvest Festival in October. In addition, Vice Chairman Roland Chaput of the commission authored a research paper on the weirs of Menotomy.

A Conservation Fund, originally established by Town Meeting in the 1960's, was renewed by the 1985 Town Meeting with a transfer of $3,600 from available funds. This fund may be used for the sole purpose of purchasing land or easements within Arlington. Contributions may be made to this fund by any citizen or organization.

Two Spring Clean Up Days were held in May. With the help of local teenagers completing required community projects, Mount Gilboa and Meadowbrook Park looked quite attractive. In October, the commission, along with Citizens for Lexington Conservation, co-sponsored a walk through the Great Meadow, a Town of Arlington owned resource located in Lexington. Enthusiasm is always great on this walk, particularly for those people observing the meadow for the first time. Each season in the meadow brings new wonders and discoveries.

Without the continued support of other town departments, boards and commissions, the Conservation Commission's task would be most difficult. We acknowledge their assistance and look forward to the Arlington Conservation Commission's twentieth anniversary in 1986 — twenty years of environmental protection for the natural resources of Arlington.

Mount Pleasant Cemetery Nears Capacity

Mount Pleasant Cemetery consists of nearly fifty acres of land located outside of Arlington Center adjacent to the Lower Mystic Lake. With interments averaging over four-hundred per year, Mount Pleasant remains one of the most active municipally operated cemeteries in the area. The Cemetery Commissioners have adopted the policy of providing full cemetery services so that annual revenues meet annual

operation and maintenance costs. In 1985, this was achieved by taking in revenues in excess of $250,000, while transferring the balance from the "Sale of Lots and Graves Fund."

The problem of expansion dominates the long range goals of Mount Pleasant Cemetery. Current projections suggest a range of three to four years before all existing burial lots are sold. A short range solution to the problem may be the conversion of some roadways into burial lots. This would be only a temporary solution however. Firm and realistic planning, including consideration of the financial impacts of the alternatives, will be required to resolve this problem. Apart from expansion, the cemetery faces the problem of erosion from the banks of the Mill Brook, which runs through the property, as well as the difficulty in the disposal of gravel. Both of these problems will be addressed in the near future in cooperation with the Public Works and Engineering Departments.

There were a total of four-hundred and twenty-four interments in 1985. Land, equipment and buildings were maintained, while several major pieces of capital equipment were replaced. All equipment purchases were funded by revenue raised through the "Sale of Lots and Graves Fund." The Town is fortunate that income currently meets operating costs on an annual basis, but the costs that would have to be faced by an expansion program would require funding well beyond annual revenues.

The new veterans' section of Mount Pleasant Cemetery was dedicated in 1985. The site was landscaped by the cemetery division with shrubs and trees, and a monument was installed dedicating the area to Vietnam veterans. The dedication ceremony took place on Memorial Day, with representatives of all veterans' organizations in attendance.

As in other areas of town, "Hurricane Gloria" had a serious impact at the cemetery. Several large trees were destroyed and many others damaged. Cemetery work crews provided assistance to other town crews in the cleanup, disposal and emergency burning of debris in the days following the storm.

Town Statistics

LOCATION:

Arlington is situated six miles northwest of Boston, in latitude 42 degrees 25 minutes north; longitude 71 degrees 09 minutes west.

ELEVATION

Massachusetts Avenue at Cambridge Line: 10 feet.
Massachusetts Avenue at Pleasant Street: 48 feet.
Massachusetts Avenue at Park Avenue: 155 feet.
Park Circle at Eastern Avenue: 377 feet.
Crescent Hill Avenue at Park Place: 281 feet.

AREA

Area of Town, including that covered by water: 3,517.5 acres (5.5 square miles).
Area covered by water: 286.2 acres.
Area of Parks, Town: 158.3 acres; Metropolitan: 52.3 acres.
Area of Cemeteries: 51.2 acres.

STREETS, SIDEWALKS AND EDGESTONES

Public streets and town ways: 94.8 miles (Macadam: 9.2 miles; Oiled Gravel: 11.4 miles; Bituminous Concrete 74.2 miles).
State highways and parkways: 6.1 miles
Private streets open for travel: 24.5 miles
Paper streets: 3.7 miles
Permanent sidewalks: 102.8 miles (Bituminous Concrete: 36.5 miles; Brick: 1.5 miles; Cement: 64.8 miles). Edgestones: 88.1 miles.

WATER, SEWER AND STORM DRAIN SYSTEMS

Sewer system: 116.7 miles.
Water system: 130.6 miles.
Storm drain system: 76.9 miles
Catch basins: 3,645

Police Services Division Makes Key Arrests

Patrol Division

The patrol element of the Police Services Division represents the greatest use of manpower to provide crime prevention and control activities. Police agencies are continually confronted with the need to adapt to changes in social and community attitudes, legislation, legal interpretations and administrative decisions. Therefore, patrol operations procedures are reviewed and updated on an on-going basis.

During 1985, the division's emphasis was on manpower, reporting and effective utilization of existing resources. The allocation of personnel is vital since it directly affects crime, safety, and services to the citizens of the Town.



Patrolman stands by in Arlington Center during the height of the hurricane in September.

(Advocate photo by Paul Drake)

Traditional problem areas were identified and efforts were initiated to increase enforcement and visibility at those locations. Efforts will be made in 1986 to increase the amount of information available to shift commanders and patrol supervisors, so that the division can provide a more effective job of crime prevention, law enforcement and delivery of services.

Criminal Investigation Bureau

In September, Lieutenant Harry Ryerson was appointed to head the Criminal Investigation Bureau (CIB), replacing Captain Henry Bradley, who retired after thirty-seven years of police service.

During the year, inspectors in the CIB carried out three hundred and ninety-six major criminal investigations. The most significant investigations resulted from three bank robberies, a home invasion resulting in a rape, and one murder. Arrests were made by the CIB in all of those crimes with the exception of one bank robbery. Three inspectors received letters of commendation from the Middlesex County District Attorney's Office for their work in the murder case. In addition, the CIB assisted in the arrest of an Arlington resident who was responsible for thirty-seven burglaries in the Town.

Inspectors assigned as juvenile specialists conducted monthly meetings with school personnel, the Arlington Youth Consultation Center staff, representatives from the Court Probation Department and the state Department of Social Services. These meetings were held at the Community Safety Building and proved to be very successful. All agencies had the opportunity to discuss current youth activities with the juvenile specialists, and in many instances, such interagency meetings have solved problems, which, if ignored, had the potential to escalate into larger town concerns. Juvenile specialists in the division will spend more time supervising parks and other areas where youths congregate. It is expected that the officers' increased personal contact with young people will help deter problems in these areas.

Emphasis will be placed on fingerprint analysis and photography as scientific aids in solving housebreaks. Inspectors will be given additional training in these techniques and equipment. Greater use of crime analysis will assist the bureau in reducing burglaries by providing intelligence information which show trends in criminal activity, and pinpoint potential problem areas of the Town.

Traffic and Accidents

There was one motor vehicle fatality during the year. This occurred in June when a motorcyclist was thrown from his vehicle after colliding with an automobile on Park Avenue. There were no pedestrian fatalities in 1985. The following table compares motor vehicle accident statistics reported this year with last year.

Motor Vehicle Accidents Reported

	1984	1985
Fatal	1	1
With Injuries	255	234
Without Injuries	1,275	1,360
Total	1,531	1,595

The following table shows comparisons of citations issued for violations committed by drivers of motor vehicles last year and this year.

Traffic Violations in 1985

	1984	1985
Moving Violations	4,811	4,395
Parking Violations	24,737	26,381
Meter Violations	941	1,572

(Municipal Parking Lots)

Training

Training is one of the most important responsibilities in any law enforcement agency. The well trained officer is less likely to make an error in judgment. In today's society, errors in judgment can be costly in terms of time and money resulting from litigation. In light of this, the Police Services Division sent twenty-one officers to courses conducted by the Massachusetts Criminal Justice Training Council in specialized fields of law enforcement. All division members attended in-service training programs conducted internally. Subjects reviewed were changes in criminal law, mandated first aid and CPR and police ethics.

Sergeant Paul Coughlin was appointed Training Officer in October, replacing Captain DelGaizo who assumed other duties. The Training Officer's first responsibility was to conduct nineteen background investigations on prospective police candidates, the most intensive background investigations ever conducted by the division. In an effort to choose the most qualified candidates, the division plans to initiate a psychological screening segment as the final phase of the employment process. It is anticipated that five police recruits will be hired in 1986.

The Training Officer completed the Massachusetts Criminal Justice Firearms Instructor Course and is certified as a firearms instructor. He will institute a firearms training program which will require all division officers to qualify semiannually for firearms which they carry on duty. In-service training classes will be conducted on the care of firearms, handgun retention and the use of deadly force.

Animal Control

The Animal Control Officers impounded one hundred and forty-seven stray dogs, of which one hundred and eleven were returned to their owners. Every effort was made to place unlicensed/unidentified dogs in homes of interested citizens. The Town enlisted the help of Cambridge Animal Aid, Inc. in this matter. The following table summarized the work of this operation in 1985.

Animal Control Activities in 1985

Citizen Complaints Investigated	1,054
Citations Issued for Violation of By-Laws	340
Dead/Injured Animals Removed	423

Safety

To provide quality service to the residents of the community, Safety Officer David McKenna attended several programs, including sessions dealing with the Governor's Alliance on Drugs, Massachusetts Seat Belt Law, Recertification as an Emergency Medical Technician, Stress Management, Community Organizational Skills and the Massachusetts Criminal Justice Training Program for Safety Officers. The Safety Officer spoke before many diverse groups in 1985, ranging from preschoolers to senior citizens. Many safety issues were discussed ranging from the new seat belt law to drug awareness.

Several private businesses and town associations supported programs implemented by the Safety Section of the Police Division by supplying funds for safety education materials and presentations. The community wishes to express gratitude to the Bank of Boston, Boston Edison, Medi-Mart, Kiwanis Club, Patrolmen's Betterment Association, American Automobile Association, Choate/Symmes Hospital and the U.S. Postal Department.

Some special events involving dignitaries took place in 1985. The Safety Section of the division worked closely with these programs. In September, Police Services Director John F. Carroll and Superintendent of Schools Walter Devine participated in the Governor's Alliance on Drugs Program. Governor Dukakis and M.L. Carr of the Boston Celtics were in attendance. The Safety Section worked closely with the United States Secret Service when Barbara Bush, wife of the Vice President, visited the Town in October.

Finally, school traffic supervisors did an outstanding job protecting the Town's school children as they traveled to and from school.

Fire Services Division Responds to General Alarm Fire

After many years of dedicated service, Director Warren French retired from the Town. Robert J. Casey was appointed by the Town Manager as the new Director of Fire Services.

The division responded to 3,634 incidents in 1985, a slight decrease over last year. Included in these incidents were 1,339 emergency medical calls. The fire suppression forces fought twenty-five working fires in 1985, twenty-three of which were held to a first alarm assignment due to the quick responses of forces. One fire went to a second alarm and another to a third, or general alarm. This general alarm fire occurred on Christmas Eve at a multi-unit condominium complex near Spy Pond. Although there were no serious injuries, many people were rescued by firefighters from the upper floor balconies. Several people were left temporarily homeless because of the severe fire damage to the building.

The total dollar loss estimated for all fires in 1985 was over $1 million. In addition, several firefighters were injured in the line of duty.

The Fire Prevention Division continued its efforts to ensure that all residences in Arlington were properly protected by smoke detectors. Several other inspections were made resulting in nearly $6,000 in revenue to the Town.

The Auxiliary Fire Division, operating under the direction of the Civil Defense Director, volunteered many hours of fine

service in 1985. This dedicated group of fine men and women volunteered several hundred hours assisting emergency town crews. Whether it be lighting a work site at night, or providing power at a special event, the Auxiliary Fire Division is there when the Town needs them.

Finally, the division was saddened by the untimely death of Firefighter Robert Krepelka, who had served the Town for sixteen years.

Parking Clerk Develops In-House Parking Violation Program

The year 1985 was spent "getting the bugs out" of the Town's parking program in concert with Burroughs Corporation, the software developer. The required data processing interface with the Registry of Motor Vehicles was the latest "piece" of the program to be developed and successfully tested.

Under its contract with Burroughs Corporation, the Town of Arlington maintains joint ownership rights in the Parking Violation Program, thus becoming the first Massachusetts municipality to develop and operate its own parking ticket software. Such a capability within the Town has resulted and will continue to result in substantial annual cost savings and set the standard for software development in other departments of the Town.



Firefighter assists woman down ladder during general alarm fire at apartment complex.

(Advocate photo)

Legislative

Town Meeting Members *as of December 31, 1985*

Precinct 1	Term Expires
Green, Bernard J., 35 Gardner Street	1988
Green, Margaret M., 35 Gardner Street	1988
Weldon, Robert P., 35 Gardner Street	1988
Zavaglia, Frank J., 59 North Union Street	1988
Cronin, Carole A., 32 Gardner Street	1987
McWatters, Hugh F., 36 Norcross Street	1987
Torregrossa, Jane C., 14 Granton Park	1987
Burke, Mary J., 19 Fremont Street	1986
Corbett, Edith E., 11 Memorial Way	1986
Perry, John L., 19 Gardner Street	1986
Steele, Joseph A., 25 Hilton Street	1986

Precinct 2	
Carey, Michelle Ann, 155 Lake Street	1988
Carey, William A., Jr., 155 Lake Street	1988
Fitzgibbon, George H., 185 Lake Street	1988
Remmert, George J., 5 Homestead Road	1988
Carabello, Joseph P., Jr., 156 Lake Street	1987
Cella, Augustine R., 99 Spy Pond Parkway	1987
Donahue, John P., 63 Eliot Road	1987
Fiore, Russell A., 58 Mott Street	1987
Fiore, Elsie C., 58 Mott Street	1986
Fraser, MacKay, 23 Sheraton Park	1986
Martinian, Martin, 315 Lake Street	1986
Woodbury, Thomas J., 3 Cabot Road	1986

Precinct 3	
Birt, Raymond J., 27 Winter Street	1988
Blanciforti, Frank, 95 Oxford Street	1988
Boschi, Osmano, 51 Winter Street	1988
Reilly, William J., 54 Waldo Road	1988
Healy, Margaret Anne, 28 Henderson Street	1987
Shaw, Edward S., 39 Trowbridge Street	1987
Tosti, Allan, 38 Teel Street	1987
Wetherbee, Thomas B., 50 Marathon Street	1987
Boschi, Frances M., 51 Winter Street	1986
Elliott, Marie, 71 Cleveland Street	1986
Garten, Randal Lee, II, 90 Broadway	1986
Hauser, William O., Jr., 29 Oxford Street	1986

Precinct 4	
Kenney, Susan, 7 Melrose Street	1988
Samoorian, Melcom E., 80 Massachusetts Avenue	1988
MacEachern, John F., 21 Fairmont Street	1987
Carter, James E., 45 Fairmont Street	1986
Sampson, Richard, 32 Thorndike Street	1986
Scoppettuolo, Robert P., 27 Magnolia Street	1986
Sarazen, Daniel A., 135 Thorndike Street	1986

Precinct 5	
Davidson, Florence E., 82 Beacon Street	1988
Dolan, Stephen K., 9 Ernest Road	1988
DuBois, Abigail, 83 Park Street	1988
Pinciak, Inga E., 100 Palmer Street	1988
Pacheco, Manuel, 17 Fordham Street	1987
Roberto, Samuel R., 53 Park Street	1987
Spence, Robert C., 53 Webster Street	1987
Cunningham, Pegi J., 18 Ernest Road	1986

Precinct 5 (continued)	Term Expires
Flynn, Claire, 74 Park Street	1986
Koenig, Glenn C., 26 Park Street	1986
St. Martin, Wilfred J., Jr., 155 Palmer Street	1986

Precinct 6	
Carney, John F., 54 Orvis Road	1988
Carney, Michael S., 54 Orvis Road	1988
O'Connor, Barry E., 49 Newcomb Street	1988
Robinson, Marjorie L., 9 Belknap Street	1988
Pearson, Monte L., 26 Whittemore Street	1987
Wetherbee, Mary J., 11 Orvis Road	1987
Wetherbee, Neil F., 11 Orvis Road	1987
Yiokarinis, Stamatios, 62 Orvis Road	1987
Marchand, Tersena M., 17 Belknap Street	1986
Marchand, William A., Sr., 17 Belknap Street	1986
Meyer, Herbert M., 276 Massachusetts Avenue	1986

Precinct 7	
Bird, Patricia P., 32 Everett Street	1988
Chitouras, George J., 91 Harlow Street	1988
Coscia, Anthony, 84 Everett Street	1988
Ferraro, Matthew J., 24 Grafton Street	1988
Polidori, John P., 46 Harlow Street	1987
Tobin, James J., 70 Harlow Street	1987
Tobin, Margaret E., 70 Harlow Street	1987
Geary, Maryellen, 5 Wyman Street	1986
Geary, Thomas F., II, 5 Wyman Street	1986
Judd, Hilda G., 79 Harlow Street	1986
Judd, Lyman G., Jr., 79 Harlow Street	1986
Gatto, Mary R., 32 Everett Street	1986

Precinct 8	
Berkowitz, William R., 12 Pelham Terrace	1988
Frederick, Joanne T., 32 Academy Street	1988
Gearin, John J., 44 Kensington Road	1988
Jones, Bernice K., 21 Kensington Road	1988
Lipson, Harry, 37 Brantwood Road	1987
Tulimieri, Joseph F., 27 Hillsdale Road	1987
Worden, John L., III, 27 Jason Street	1987
Foskett, Charles T., 101 Brantwood Road	1986
Gagnon, Gerard J., 16 Irving Steet	1986
Nicholl, Margaret S., 7 Stony Brook Road	1986
Worden, Patricia B., 27 Jason Street	1986
Rowe, Robert R., 114 Pleasant Street	1986

Precinct 9	
Hallee, Jerome P., 47 Maynard Street	1988
Hyland, William C., Jr., 54 Webcowet Road	1988
Ortwein, Nanci L., 135 Medford Street	1988
Bouvier, Cynthia H., 24 Central Street	1987
Hallee, Pauline Y., 47 Maynard Street	1987
Miano, Mark W., 16 Newton Road	1987
Murphy, Edward W., Jr., 31 Sherborn Street	1987
Buzzell, Bernardine C., 15 Russell Street	1986
Drake, Richard W., 147 Warren Street	1986
Thatcher, Joyce, 30 Lewis Avenue	1986
Battell, Peter G., 36 Franklin Street	1986

Precinct 10	Term Expires
Doyle, John F., 21 Bellevue Road	1988
Howard, Peter B., 12 Woodland Street	1988
Miller, Thomas H., 7 Bellevue Road	1988
Shea, William E., 9 Lincoln Street	1988
Bonzagni, Frank V., 89 Churchill Avenue	1987
Collins, Janet A., 179 Jason Street	1987
Spengler, Margaret H., 189 Jason Street	1987
Speros, Arthur T., 16 Iroquois Road	1987
Fennelly, Katharine D. 97 Gray Street	1986
Fennelly, Paul F., 97 Gray Street	1986
Higgins, Nancy G., 86 High Haith Road	1986
Vanderhill, Marjorie, 50 High Haith Road	1986
Precinct 11	
Maytum, William J., 25 Ridge Street	1988
O'Brien, Richard C., 94 Stowecroft Road	1988
Purcell, Daniel A., 90 Stowecroft Road	1988
Walsh, Fraser, 69 Oak Hill Drive	1988
Brown, Barbara O., 78 Cutter Hill Road	1987
Clarke, Dorothy Hall, 22 Winthrop Road	1987
Maytum, Claire E., 25 Ridge Street	1987
O'Neill, Robert F., 27 Davis Avenue	1987
Cole, Ben R., 74 Oak Hill Drive	1986
Faulkner, F. Barrett, II, 38 Kimball Road	1986
Kelly, Dorothy T., 67 Cutter Hill Road	1986
Lavalle, Richard F., 42 Oak Hill Drive	1986
Precinct 12	
Capron, Margaret M., 248 Gray Street	1988
Donnelly, John W., 82 Fountain Road	1988
Mahoney, Donald K., 36 Coolidge Road	1987
Pappas, Charles J., Jr., 20 Grand View Road	1987
Sheerin, John A., 189 Scituate Street	1987
Wight, Jody Z., 31 Hawthorne Avenue	1987
Aftuck, Anthony J., 177 Cedar Avenue	1986
Bakey, Janice Anzalone, 15 Fountain Road	1986
Chaput, Roland E., 74 Grand View Road	1986
Wheltle, R. Bruce, 94 Coolidge Road	1986
Donnelly, Mary S., 82 Fountain Road	1986
Precinct 13	
Candura, Joseph V., 34 Old Middlesex Path	1988
Deyst, John J., Jr., 26 Upland Road West	1988
Hugo, John, 15 Old Colony Road	1988
Donahue, Helene, 152 Hutchinson Road	1987
Hagar, Phillip H., 64 Old Mystic Street	1987
O'Connell, Maurice H., 2 Old Colony Road	1987
Seward, Harold H., 16 Frost Street	1987
Deyst, Maryanne, 26 Upland Road West	1986
Gilligan, Stephen J., 77 Falmouth Road	1986
McCarthy, Philip J., 156 Crosby Street	1986
Sonnenberg, Francis T., 412 Mystic Street	1986
Iannelli, Louis J., 46 Lantern Lane	1986
Precinct 14	
Cremens, Doris M., 64 Mount Vernon Street	1988
Marquis, Kenneth C., 27 Mount Vernon Street	1988
Miley, Daniel H., Jr., 70 Mount Vernon Street	1988
Paradis, Judith M., 10 Albermarle Street	1988
Geanakakis, David C., 66 Menotomy Road	1987
Goodman, Barbara C., 31 Walnut Street	1987

Precinct 14 (continued)	Term Expires
Walkinshaw, David J., 50 Gloucester Street	1987
Campbell, Murdena A., 6 Revere Street	1986
O'Toole, John M., 56 Menotomy Road	1986
Tacito, William, 29 Walnut Street	1986
Ardito, Lois E., 45 School Street	1986
Walkinshaw, Diane F., 50 Gloucester Street	1986
Precinct 15	
Chamallas, Charles, 41 Candia Street	1988
Gordon, Suzanne C., 45 Pine Street	1988
Normile, Martin, 125 Overlook Road	1988
Weinberger, Jay W., 4 Mead Road	1988
Buckley, Frederick R., Jr., 38 Pine Street	1987
Fanning, Richard C., 57 Yerxa Road	1987
Wilson, Alex, 154 Pheasant Avenue	1987
Winkler, Howard B., 10 Sleepy Hollow Lane	1987
Donovan, William J., Jr., 115 Hemlock Street	1986
Mahoney, Edmund R., 24 Fabyan Street	1986
Nigro, Ronald A., 115 Ronald Road	1986
Powers, Frank L., 256 Mountain Avenue	1986
Precinct 16	
Mayer, John A., 178 Oakland Avenue	1988
Mazzola, David, 20 Dow Avenue	1988
Sandrelli, Donald A., 177 Park Avenue	1988
Lyons, Charles, 148 Wollaston Avenue	1987
O'Neill, Daniel M., 287 Appleton Street	1987
Phelps, Richard S., 77 Oakland Avenue	1987
Sandrelli, Stephen, 177 Park Avenue	1987
Curren, David B., 251 Wachusett Avenue	1986
Falwell, Thomas W., 218 Wachusett Avenue	1986
Garrity, Mary F., 27 Oakland Avenue	1986
Phelps, Judith Ann, 77 Oakland Avenue	1986
Hillier, Janemarie, 3 Florence Avenue	1986
Precinct 17	
Banks, Thomas R., 65 Brattle Street	1988
Banks, Joan L., 65 Brattle Street	1987
Corin, Leslie, 16 Laurel Street	1987
Quigley, Mary A., 12 Old Colony Lane	1987
Lowell, Helen L., 11 Brattle Place	1986
McGurl, Thomas P., 18 Grove Street Place	1986
Sarazen, James, 1283 Massachusetts Avenue	1986
Smith, Richard E., 38 Washington Street	1986
Mazmanian, Zavan, 1077 Massachusetts Avenue	1986
Anglin, Barbara J., 1089 Massachusetts Avenue	1986
Precinct 18	
Barber, Harry, 4 Homer Road	1988
Fagone, Charles, 12 Browning Road	1988
Ronan, Mary L., 1 Brewster Road	1988
Vann, John H., 210 Florence Avenue	1988
Bruno, Marilyn A., 18 Mayflower Road	1987
Kenna, Thomas D., Jr., 60 Hathaway Circle	1987
Walsh, Robert B., 101 Dow Avenue	1987
Bell, David A., 216 Sylvia Street	1986
Bruno, Anthony P., Jr., 18 Mayflower Road	1986
Buckley, George D., 164 Renfrew Street	1986
Smith, Paula L., 281 Renfrew Street	1986
Hinde, William J., 74 Rhinecliff Street	1986

Precinct 19	Term Expires
Abruzzese, Michele R., 6 Draelon Street	1988
Doyle, Joseph J., 30 Ronald Road	1988
Foohey, William J., 55 Brand Street	1988
MacNeil, Joseph M., 4 Carl Road	1988
Bishop, Theresa M., 140 Wright Street	1987
Foohey, Susan L., 55 Brand Street	1987
Murray, Robert H., 153 Park Avenue Ext.	1987
Warren, Christopher G., 138 Park Avenue Ext.	1987
Abruzzese, Concetta L., 6 Draelon Street	1986
Bishop, Gerald F., 140 Wright Street	1986
Wilson, John M., 150 Washington Street	1986
Precinct 20	
Bacon, Carol Lynn, 67 Smith Street	1988
Hoar, Eileen T., 35 Aberdeen Road	1988
Weismann, Aloysius H., 12 Lorne Road	1988
Beley Robert W., 126 Paul Revere Road	1987
Maher, Robert T., 70 Paul Revere Road	1987

Precinct 20 (continued)	Term Expires
Sheehan, Janet M., 24 Surry Road	1987
Warren, Daniel E., 1334 Massachusetts Avenue	1987
Bruno, Barbara J., 39 Tanager Street	1986
Chambers, Catherine, 70 Paul Revere Road	1986
Coffey, Robert J., 35 Dundee Road	1986
Murphy, Francis R., 42 Smith Street	1986
Precinct 21	
Carrigan, Owen R., 85 Sunset Road	1988
Hegarty, James J., 22 Crescent Hill Avenue	1988
McGough, James P., 11 West Court Terrace	1988
DeNapoli, Bessie M., 672 Summer Street	1988
Berzins, Illmars, 16 West Court Terrace	1987
DeNapoli, John, 672 Summer Street	1987
Downing, Mary Ellen, 107 Westmoreland Avenue	1987
Carlan, Patricia Joanna, 76 Westmoreland Avnue	1986
McCabe, Harry P., 92 Madison Avenue	1986
Elliott, Melody, 156 Lowell Street	1986

Town Meeting Reports

Annual Town Meeting March 18 — April 24, 1985

Note: The following reports of town meetings are condensed from the official records and indicate actions which bind town. For information relating to precise wording of each article, including method of raising money appropriated, the reader is referred to the official records in the Office of the Town Clerk.

Session	Date	Total Members	Members Present	Percentage Present
1st	3/18/85	232	176	76%
2nd	3/20/85	232	144	62%
3rd	4/1/85	240	200	83%
4th	4/3/85	240	144	60%
5th	4/8/85	241	178	74%
6th	4/10/85	241	162	67%
7th	4/22/85	241	173	72%
8th	4/24/85	242	162	67%

ARTICLE 1. Annual Town Election. March 2, 1985. (Reported elsewhere in Town Report under "Voting Results").

ARTICLE 2. Report of 350th Anniversary Planning Committee. Made and received. VOTED: March 18, 1985.

ARTICLE 3. Appointment of Measurers of Wood and Bark. John M. Wilfert, Jr., 19 Windmill Lane and Patricia C. Fitzmaurice, 17 Lakeview. VOTED: March 18, 1985.

ARTICLE 4. Reports of Town Officers and Committees. Reports of Town Officers and Committees received. VOTED: March 18, 1985.

ARTICLE 5. Borrowing in Anticipation of Taxes. Authorizes Treasurer, with approval of Selectmen, to borrow in anticipation of tax revenue, and to issue and renew notes therefor. VOTED (Unanimously): March 18, 1985.

ARTICLE 6. Carryover Funds for Debt and Interest Budget. Authorizes Comptroller to carry forward certain unexpended balances remaining and interest income earned from certain investments and to transfer same to 1986 Maturing Town Debt Budget to be applied to principal and interest payments for specified purposes. VOTED (Unanimously): March 18, 1985.

ARTICLE 7. Endorsement of Application, Housing and Community Development Act. Endorses application for Fiscal Year 1986, prepared by Selectmen and Town Manager under Housing and Community Development Act of 1974 (PL 93-383) as amended by Housing and Community Development Act of 1981 (PL 97-35). VOTED: April 24, 1985.

ARTICLE 8. Approval to File for Grants and Acceptance of Grants. Selectmen and Town Manager authorized to file applications for, and accept grants from Federal Government, Commonwealth of Massachusetts, and/or any other grant making organization or body during Fiscal Year 1986. VOTED: April 24, 1985.

ARTICLE 9. New Classification Plan. VOTED No Action: April 24, 1985.

ARTICLE 10. New Pay Plan. VOTED No Action: April 24, 1985.

ARTICLE 11. Reclassification of Certain Employees. Added and reclassified certain positions in Classification Plan, and appropriated $4,214 therefor. VOTED (Unanimously): March 18, 1985.

ARTICLE 12. Revision to Classification Plan; Principal Water and Sewer Account Clerk. Position added. VOTED (Unanimously): March 18, 1985.

ARTICLE 13. Revision to Classification Plan; Assistant Director, Public Works/Administration. VOTED No Action: March 18, 1985.

ARTICLE 14. Position Reclassification; Principal Clerk and Stenographer, Planning and Community Development. Position reclassified. VOTED (Unanimously): March 18, 1985.



Town Meeting Moderator Harry McCabe opens the 1985 Annual Town Meeting, highlighted by the appearance of Governor Michael Dukakis.

ARTICLE 15. Revision to Classification Plan; Assistant Director of Planning and Community Development. Position reclassified; two positions deleted. VOTED: March 18, 1985.

ARTICLE 16. Revision to Classification Plan; Parking Control Officer. VOTED No Action: April 24, 1985.

ARTICLE 17. Revision to Classification Plan; Principal Account Clerk and Bookkeeper. VOTED No Action: March 18, 1985.

ARTICLE 18. Position Reclassification; Principal Payroll Clerk and Bookkeeper. VOTED No Action: March 18, 1985.

ARTICLE 19. Position Reclassification: Senior Clerk and Bookkeeper. VOTED No Action: March 20, 1985.

ARTICLE 20. Position Reclassification; Principal Payroll Clerk and Bookkeeper. Position reclassified and $610 appropriated. VOTED (Unanimously): March 18, 1985.

ARTICLE 21. Position Reclassification; Principal Clerk and Stenographer, Legal Department. VOTED No Action: March 20, 1985.

ARTICLE 22. Position Reclassification; Principal Clerk and Stenographer, Workers' Compensation Department. VOTED No Action: March 20, 1985.

ARTICLE 23. Position Reclassification; Principal Clerk and Typist in Personnel Department. VOTED No Action: March 20, 1985.

ARTICLE 24. Position Reclassification; Painter. Position reclassified and $794 appropriated. VOTED: March 20, 1985.

ARTICLE 25. Position Reclassification; Plumber/Steamfitter. Position reclassified and $2,201 appropriated. VOTED: March 20, 1985.

ARTICLE 26. Firefighters Pay Increase. Two-year collective bargaining agreement ratified between Town and Local 1297, International Association of Firefighters, effective July 1, 1984 and expiring June 30, 1986. $167,000 appropriated, expenditure thereof contingent upon ratification of entire collective bargaining agreement by Local 1297, International Association of Firefighters. VOTED (Unanimously): April 24, 1985.

ARTICLE 27. School Pay Increases. VOTED No Action: March 20, 1985.

ARTICLE 28. General Revenue Sharing Public Budget Hearing. Town Meeting to conduct public budget hearing regarding use of general revenue sharing entitlement funds in relation to the entire budget, said hearing to be held on April 1, 1985 at 9:00 P.M. in Auditorium of Robbins Memorial Town Hall. VOTED: March 20, 1985.

ARTICLE 29. Use of 1983 Overlay Reserve Surplus. Transfer of $300,000 from Overlay Reserve Surplus for Fiscal Year 1983 to fund specified increase in Group Health Insurance in Budget Item 36, Insurance. VOTED: March 20, 1985.

ARTICLE 30. Use of 1984 Overlay Reserve Surplus. Transfer of $275,000 from Overlay Reserve Surplus for Fiscal Year 1984 to fund specified increase in Budget 24, Sanitation. VOTED (Unanimously): March 20, 1985.

ARTICLE 31. Budget. Sums appropriated to defray department obligations, outlays and expenses for Fiscal Year 1986. (See separate Budget Section in this Annual Report).

ARTICLE 32. Out-of-State Travel. Sum of $2,800 appropriated for expenses incurred outside Commonwealth. VOTED (Unanimously): April 3, 1985.

ARTICLE 33. Minuteman Regional School Budget. Sum of $1,281,307 appropriated for Town's share of operating and maintenance costs. VOTED: April 1, 1985.

ARTICLE 34. Unemployment Compensation Fund. Sum of $50,000 appropriated for unemployment compensation program. VOTED (Unanimously): April 3, 1985.

ARTICLE 35. Town Day Celebration. Sum of $1 appropriated for 1985 Town Day. VOTED: April 3, 1985.

ARTICLE 36. 350th Anniversary Celebration. Sum of $7,500 appropriated for celebrating above. VOTED: April 3, 1985.

ARTICLE 37. Patriots' Day Parade. Sum of $6,972 appropriated for celebrating above. VOTED (Unanimously): April 3, 1985.

ARTICLE 38. Memorial Day Observance. Sum of $963 appropriated for observance of above. VOTED (Unanimously): April 3, 1985.

ARTICLE 39. Veterans' Day Parade. Sum of $420 appropriated for above parade. VOTED (Unanimously): April 3, 1985.

ARTICLE 40. Capital Budget Committee. Sum of $1 appropriated for use of above committee. VOTED: April 3, 1985.

ARTICLE 41. Conservation Commission Expenses. Sum of $5,000 appropriated for use of above committee. VOTED (Unanimously): April 3, 1985.

ARTICLE 42. Historic District Commission Expenses. Sum of $1,800 appropriated for use of Broadway, Central Street and Russell Historic District Commissions. VOTED (Unanimously): April 3, 1985.

ARTICLE 43. Historical Commission Expenses. Sum of $2,450 appropriated for use of above Commission. VOTED: April 3, 1985.

ARTICLE 44. Personnel Review and Appeals Board Expenses. Sum of $750 appropriated for use of above Board. VOTED (Unanimously): April 3, 1985.

ARTICLE 45. Christmas Lighting and Decorating Program. Sum of $900 appropriated for use of above program. VOTED (Unanimously): April 3, 1985.

ARTICLE 46. Mystic Valley Mental Health Center Association, Inc. Sum of $1 appropriated towards above private organization. VOTED: April 3, 1985.

ARTICLE 47. Supervisor Training. Sum of $2,600 appropriated to implement training program for supervisors, foremen and managers. VOTED No Action: April 3, 1985.

ARTICLE 48. Hypertension Screening. Sum of $1,050 appropriated for program for hypertension screening, stress management, and taking of blood pressures of all Town employees. VOTED: April 3, 1985.

ARTICLE 49. Town Hall Roof Repairs. Sum of $125,000 appropriated for major repairs to roof and exterior stone at Town Hall. VOTED (Unanimously): April 3, 1985.

ARTICLE 50. Automation of Library Circulation. VOTED No Action: April 3, 1985.

ARTICLE 51. Establishment of Conservation Fund. Transfer of $3,600 from surplus in existing Conservation Commission budget account to account established as Conservation Fund. VOTED (Unanimously): April 3, 1985.

ARTICLE 52. Acceptance of Charles Street. VOTED No Action: April 3, 1985.

ARTICLE 53. Acceptance of Martin Street. VOTED No Action: April 3, 1985.

ARTICLE 54. Acceptance of Melanie Lane. Laying out of Town Way in location of a private way known as Melanie Lane under provisions of law authorizing assessment of betterments, accepted and established and Board of Selectmen authorized to take land for purpose of said way. VOTED (Unanimously): April 3, 1985.

ARTICLE 55. Funding for Street Acceptance. Sum of $500 appropriated for construction of public way accepted under Article 54 of this meeting, including land damages, cost of pavement and sidewalks, under provisions of law authorizing assessment of betterments. VOTED (Unanimously): April 24, 1985.

ARTICLE 56. Acquisition of Land for Street Acceptance. Authorizes Board of Selectmen to purchase or take by eminent domain or otherwise acquire easements in land adjoining location of ways, laying out of which was accepted under Article 54. VOTED (Unanimously): April 24, 1985.

ARTICLE 57. Improvement Funds for Mill Brook. VOTED No Action: April 3, 1985.

ARTICLE 58. Repair of Sidewalks. Sum of $80,000 appropriated for reconstruction of permanent sidewalks and resetting edgestones upon and within public ways and areas of Town. VOTED (Unanimously): April 3, 1985.

ARTICLE 59. Repair of Roads. Sum of $170,000 appropriated for reconstruction, resurfacing or major maintenance of various approved public ways within Town. VOTED (Unanimously): April 3, 1985.

ARTICLE 60. Appropriation to Meet Chapter 90 Reimbursement. Sum of $86,718 appropriated to meet State share of cost of construction and/or improvements of various approved public ways within Town under provisions of Chapter 90, State Highway Aid Program. VOTED (Unanimously): April 3, 1985.

ARTICLE 61. Rehabilitation of Town Water Lines. Sum of $200,000 appropriated for rehabilitation of Town's Water System and to provide Town's share of any Federal or State grants for this purpose. VOTED (Unanimously): April 3, 1985.

ARTICLE 62. Rehabilitation of Town Sewer Lines. Sum of $100,000 appropriated for rehabilitation of Town's Sewer System and Town's share of any Federal and State grants for this purpose. VOTED (Unanimously): April 3, 1985.

ARTICLE 63. New By-Law, Historic Building Demolition. VOTED No Action: April 24, 1985.

ARTICLE 64. Russell Historic District Commission. Enlargement of Russell Historic District Commission by adding 12, 14-16, 20 and 22 Prescott Street. VOTED (Unanimously): April 3, 1985.

ARTICLE 65. By-Law, Town Meeting Quorum. Article 2 of Town By-Laws amended by adding new Section 1B establishing 25% of total number of town meeting positions as a quorum for doing business at Town Meeting, except that no non-procedural action or reconsideration requiring a two-thirds vote under provisions of any law shall be taken without affirmative vote of at least eighty-five Town Meeting Members. VOTED (Standing Vote, 83 in the affirmative and 37 in the negative): April 3, 1985.

ARTICLE 66. By-Law Change, Licensed Builders. Article 15 of By-Laws amended by adding two paragraphs, relative to provisions in lieu of Class D through G licenses and licensing of certain builders applying for Class D License who present Massachusetts State Builder's License obtained by examination. VOTED (Majority): April 8, 1985.

ARTICLE 67. Revision of Various Town Fees. Article 21 of By-Laws amended by adding fees relating to Fire Services and Article 19, Section 5 of By-Laws amended by increasing fee for Food Vendors. VOTED (Unanimously): April 24, 1985.

ARTICLE 68. Hazardous Waste Funding. Sum of $4,500 appropriated for collection and disposal of residential hazardous wastes and citizen education project about household hazardous substances. VOTED: April 8, 1985.

ARTICLE 69. By-Law Change, Granting of Vacation. By-Laws amended by deleting existing Section 11 of Article 7C, Vacation Leave, and substituting new Section; to be effective immediately for non-union and M schedule employees and for all union employees upon ratification by respective bargaining units. VOTED: April 8, 1985.

ARTICLE 70. Compensation for Retirement Board. VOTED No Action: April 8, 1985.

ARTICLE 71. Exemption of Civil Service for Assessors' Employees. Board of Selectmen to file legislation with General Court exempting employees in Office of Board of Assessors from provisions of Civil-Service Law. VOTED (Standing Vote, 94 in the affirmative and 39 in the negative): April 8, 1985.

ARTICLE 72. Amendment of Zoning By-Law. Zoning By-Laws amended in Article 1, Section 1.02 by adding sentence relating to references to particular sections or provisions which are or have been amended, renumbered or otherwise changed by General Court, references shall be to section or provision as so changed. VOTED (Unanimously): April 8, 1985.

ARTICLE 73. Amendment of Zoning By-Law. Zoning By-Law amended in Article 4, Section 4.01 by inserting in seventh line, after "by-law", words "other section of the zoning by-law". VOTED (Standing Vote, 124 in the affirmative and 6 in the negative): April 8, 1985.

ARTICLE 74. Amendment of Zoning By-Law. Zoning By-Law amended in Article 6, Section 6.06a by inserting in last line after word "requirements", "and the requirements of Section 9.03", and in Section 9.03 by deleting in last line words "Section 5A" and inserting in place thereof "the fourth paragraph of Section 6". VOTED (Standing Vote, 112 in the affirmative and 10 in the negative): April 8,1985.

ARTICLE 75. Amendment of Zoning By-Law. Zoning By-Law amended by inserting in Article 6, Section 6.12 a new subpart (a) relating to special permits for maximum gross floor area in certain cases, and a new subpart (c) relating to additional gross floor area restrictions. VOTED (Unanimously): April 10, 1985.

ARTICLE 76. Amendment of Zoning By-Law. VOTED No Action: April 22, 1985.

ARTICLE 77. Amendment of Zoning By-Law. Zoning By-Law amended in Article 6, Section 6.19 by inserting words relating to minimum yard regulations for certain unenclosed steps, unroofed porches and the like. VOTED (Unanimously): April 22, 1985.

ARTICLE 78. Amendment of Zoning By-Law. Zoning By-Law amended in Article 8, Section 8.11, Municipal Parking Lots by changing word "Municipal" in title and first line to word "Public". VOTED (Unanimously): April 22, 1985.

ARTICLE 79. Funding for Redevelopment Project. VOTED No Action: April 24, 1985.

ARTICLE 80. Leasing of Parking Area. Sum of $1 appropriated and Town authorizes Arlington Redevelopment Board to enter into lease agreement with owner of certain property at corner of Swan Place and Massachusetts Avenue, for purpose of developing public parking. VOTED: April 24, 1985.

ARTICLE 81. Locke School Land for Park Area. Town transfers approximately 10,000 square feet of land located at Locke School Condominiums from jurisdiction of Arlington Redevelopment Board to Park Commissioners in accordance with vote of Special Town Meeting, Article 10, May 7, 1980. VOTED (Unanimously): April 22, 1985.

ARTICLE 82. Amendment of Zoning By-Law. VOTED No Action: April 22, 1985.

ARTICLE 83. Amendment of Zoning By-Law. Zoning By-Law amended by amending map to include 48-50 Massachusetts Avenue, Block Plan 1, Block C, Parcel 3, in B-1 Neighborhood Office District. VOTED (Unanimously): April 22, 1985.

ARTICLE 84. Amendment of Zoning By-Law. VOTED No Action: April 22, 1985.

ARTICLE 85. Amendment of Zoning By-Law. VOTED No Action: April 22, 1985.

ARTICLE 86. Amendment of Zoning By-Law. VOTED No Action: April 22, 1985.

ARTICLE 87. Amendment of Zoning By-Law. VOTED No Action: April 22, 1985.

ARTICLE 88. Amendment of Zoning By-Law. VOTED No Action: April 22, 1985.

ARTICLE 89. Amendment of Zoning By-Law. VOTED No Action: April 22, 1985.

ARTICLE 90. Amendment of Zoning By-Law. VOTED No Action: April 22, 1985.

ARTICLE 91. Amendment of Zoning By-Law. No Action: April 22, 1985.

ARTICLE 92. Amendment of Zoning By-Law. VOTED No Action: April 22, 1985.

ARTICLE 93. Amendment of Zoning By-Law. LOST (Lacking 2/3 vote): April 24, 1985.

ARTICLE 94. Street Acceptance - Gorham Street. VOTED No Action: April 24, 1985.

ARTICLE 95. Street Acceptance - King Street (Lower Portion) VOTED No Action: April 24, 1985.

ARTICLE 96. Street Acceptance - King Street (Upper Portion) VOTED No Action: April 24, 1985.

ARTICLE 97. Street Acceptance - Candia Street. VOTED No Action: April 24, 1985.

ARTICLE 98. Day Care Zoning Change. VOTED No Action: April 10, 1985.

ARTICLE 99. Amendment of Zoning By-Law. Zoning By-Law amended in Subsection 8.08 of Section 5.04, Table of Use Regulations, by increasing number of children permitted to be served by a private day nursery school, kindergarten, day care center, organized after school program, etc. from limitation of three to six. In addition, Moderator to appoint committee to study feasibility of establishing town board to assist in monitoring day care in town. VOTED (Standing Vote, 103 in the affirmative and 38 in the negative): April 10, 1985.

ARTICLE 100. Hurd Field Memorial. Sum of $1,500 appropriated for memorial at Hurd Field in memory of Walter G. Hurd. VOTED: April 24, 1985.

ARTICLE 101. Hills Pond Repair. VOTED No Action: April 24, 1985.

ARTICLE 102. Vietnam Veterans' Marker. Sum of $1,000 appropriated to erect Vietnam Veterans' Marker at Mt. Pleasant Cemetery. VOTED (Unanimously): April 24, 1985.

ARTICLE 103. Medical Expense Reimbursement for Retired Police and Fire Employees. Sum of $3,699 appropriated, in accordance with Chapter 41, Section 100B, General Laws, to indemnify certain retired police officers or firefighters for reasonable medical and surgical expenses in excess of covered benefits of hospital, medical, surgical or other coverage incurred in 1984 that were proximate result of disability for which they were retired; additional sum of $53 appropriated to cover expenses of Medical Panel required by said law. VOTED (Unanimously): April 24, 1985.

ARTICLE 104. Establishment of Fund for Reimbursement of Medical Costs for Retired Police and Fire Employees. Sum of $4,000 appropriated, in accordance with Chapter 41, Section 100B, General Laws, to establish fund for indemnifying certain retired Police Officers and Firefighters for medical and surgical expenses in excess of covered benefits of hospital, medical, surgical or other coverage they will incur in 1985 that are proximate result of disability for which they were retired, and to defray expenses of Medical Panel required by said law. VOTED (Unanimously): April 24, 1985.

ARTICLE 105. Appointment of Committee on Town Meeting. This article referred to Town Meeting Procedures Committee for study and report to be issued at next Annual Town Meeting. VOTED: April 24, 1985.

ARTICLE 106. Adjustment of Pensions. Sum of $1 appropriated to implement provisions of Massachusetts General Laws, Chapter 32, Section 90A and 90C, relating to adjustment of pensions of certain former employees. VOTED (Unanimously): April 24, 1985.

ARTICLE 107. Funds for Quarters - WWI Veterans. Sum of $400 appropriated for providing quarters for Arlington Barracks 2701, Veterans of World War I. VOTED (Unanimously): April 24, 1985.

ARTICLE 108. Transfer of Funds to Cemetery Budget. Sum of $61,000 transferred from Mount Pleasant Cemetery Sale of Lots and Graves Fund to Cemetery Commissioners for improvement of Town Cemeteries. VOTED (Unanimously): April 24, 1985.

ARTICLE 109. Flags for Veterans' Graves. Sum of $1,895 appropriated for purchase and placing of American Flags on graves of deceased veterans in Town, as required by Section 9, Chapter 115, General Laws. VOTED (Unanimously): April 24, 1985.

ARTICLE 110. Flags on Holidays. Sum of $1,200 appropriated for maintaining display of American Flags along Massachusetts Avenue on seven legal holidays. VOTED (Unanimously): April 24, 1985.

ARTICLE 111. Use of Free Cash to Reduce Tax Rate. Sum of $1,061,902 voted for appropriations heretofore made at this Town Meeting under this Warrant, not to be borrowed or taken from available funds in Treasury, or from unexpended balances of special appropriations made in other years, shall be taken from Available Funds in Treasury. VOTED (Unanimously): April 24, 1985.

RESOLUTION urging Governor to seek permanent abandonment of rail service on Bedford Branch Railroad to permit proposed Arlington Center Urban Systems Project to proceed to bid and to allow right-of-way to be developed for an interim transportation use as Minuteman Bikeway until permanent transportation plans are developed; and urging Governor to adequately fund CARD Parking Program and City and Town Program to provide assistance for continued revitalization of Arlington Center. ADOPTED: April 24, 1985.

RESOLUTION calling on Governor and Legislature to increase local aid to Town in order to avoid fiscal crises next year; and further that if State does not provide such aid the Town Meeting will support a question to be placed on state ballot in November 1986 calling for greater share of growth taxes for local aid and distribution formula largely based on population. ADOPTED (Unanimously): April 24, 1985.

Special Town Meeting March 25 — April 1, 1985

Session	Date	Total Members	Members Present	Percentage Present
1	3/25/85	232	172	74%
2	3/27/85	236	165	70%
3	4/1/85	240	200	83%

ARTICLE 1. Report of Committees. Reports of Selectmen, Redevelopment Board and Finance Committee received. VOTED: March 25, 1985.

ARTICLE 2. Use of Overlay Surplus. Amount of $575,000 transferred from Overlay Surplus Account to Overlay Reserve for Fiscal 1985. VOTED (Unanimously): March 25, 1985.

ARTICLE 3. Acceptance of State Financial Assistance. Sum of $500,000 appropriated in additional Fiscal Year 1985 State Financial Assistance, for school purposes, as delineated in document entitled "Town of Arlington Expenditure Plan Targeted Educational Emergency Needs Fiscal Year 1985", as authorized by Chapter 234, Acts of 1984. VOTED (Unanimously): March 25, 1985.

ARTICLE 4. Amendment of Town By-Laws. Article 7C of By-Laws amended by adding new Section 8A Allocation of Positions in Departments of Various Appointing Authorities. VOTED (Majority): March 25, 1985.

ARTICLE 5. Borrowing in Anticipation of Taxes. Withdrawn Without Prejudice: March 25, 1985.

ARTICLE 6. Carryover Funds for Debt and Interest Budget. No Action Without Prejudice: March 25, 1985.

ARTICLE 7. Town Meeting Review of Community Development Block Grant Program. No Action Without Prejudice: March 25, 1985.

ARTICLE 8. Amendment of Zoning By-Law. Amends Article 6 Dimensional and Density Regulations, Section 6.00, relating to minimum lot and frontage requirements. VOTED (Unanimously): March 25, 1985.

ARTICLE 9. Part-Time Officials - Revision of Compensation. No Action: March 25, 1985.

ARTICLE 10. Amendment of Classification Plan. No Action Without Prejudice: March 25, 1985.

ARTICLE 11. Establishment of Water and Sewer Fund. Board of Selectmen directed to file legislation with General Court entitled "An Act authorizing the Board of Selectmen in the Town of Arlington to establish a Sewer and Water Enterprise Fund". VOTED: March 25, 1985.

ARTICLE 12. Revision to Classification Plan: Principal Water and Sewer Account Clerk. No Action: March 25, 1985.

ARTICLE 13. Revision to Classification Plan. No Action: March 25, 1985.

ARTICLE 14. Appropriation; Treasurer's Office Lighting. No Action: March 25, 1985.

ARTICLE 15. Revision to Classification Plan: Assistant Director of Planning and Community Development. No Action: March 25, 1985.

ARTICLE 16. Revision of Town Scholarship Fund. Board of Selectmen directed to file legislation with General Court entitled "An Act Amending Chapter 405 of the Acts of 1983 Establishing the Town of Arlington Scholarship Fund." VOTED (Unanimously) March 25, 1985.

ARTICLE 17. Petition to the General Court to Ban Heavy Trucking on Lake Street in the Town of Arlington. VOTED: March 25, 1985.

ARTICLE 18. Proposed Legislation for A Management Information Services Commission. Referred to Town Government Reorganization Committee for review and recommendation to Town Meeting. VOTED: March 25, 1985.

ARTICLE 19. Amendment of Zoning By-Law. Zoning By-Law amended by amending Zoning Map to include certain land in vicinity of Summer Street, Orient Avenue and Draelon Street, which is now in R-1 Residential District, in the R-5 Residential Apartment — Low Density. VOTED (Standing Vote, 160 in the affirmative and 23 in the negative): April 1, 1985.

Special Town Meeting November 18, 1985

Session	Date	Total Members	Members Present	Percentage Present
1	11/18/85	240	164	68%

ARTICLE 1. Report of Committees. Reports of Selectmen, Finance Committee (as corrected), Arlington Arts Council, Town Government Reorganization Committee received. VOTED.

ARTICLE 2. Acceptance of General Law Relating to Professional Development Grant. Town accepts Section 13 of Chapter 188 of Acts of 1985 relating to Professional Development Grant Program. VOTED.

ARTICLE 3. Transfer from Overlay Reserve Surplus Account; Overtime. Sum of $40,000 transferred from Overlay Reserve Surplus Account to defray cost of extraordinary and unforeseen increase in overtime in Fire Division Budget 28c and Support Services Budget 28d. VOTED (Unanimously).

ARTICLE 4. Transfer from Overlay Reserve Surplus Account; Insurance. Sum of $100,000 transferred from Overlay Reserve Surplus Account to Budget 36b to fund unforeseen and extraordinary increase in Town's Motor Vehicle and Property Insurance Premiums. VOTED.

ARTICLE 5. By-Law Amendment; Transfer of Funds Within Budgets. By-Laws, Article 8, Finance Committee, amended to add new Section 5a allowing Finance Committee to authorize by majority vote, transfer of funds within certain department budgets between personal services, expenses and capital outlay except to fund salary increases. VOTED (Standing Vote, 108 in affirmative and 37 in the negative).

ARTICLE 6. Traffic Signal Control Device, Brooks Avenue and Lake Street. Sum of $40,000 appropriated for traffic control signal device, sum to be transferred from Overlay Reserve Surplus Account and reduced by amount of any Federal and/or State grants received. VOTED.

ARTICLE 7. Proposed Legislation, Removal of Positions from Civil Service Provisions of Chapter 31 of MGL in Town Clerk's Office. Board of Selectmen authorized to petition General Court for legislation for removal of all positions in office of Town Clerk in Arlington from provisions of Chapter 31, Civil Service. VOTED.

ARTICLE 8. Amendment of By-Law on Broadway, Russell and Central Historic District Commissions, Establishing Alternate Membership and Voting Powers in Certain Instances. By-Laws establishing Broadway, Central and Russell Historic Districts amended by adding provision for one or more alternate members to act in case of vacancy, absence, inability or unwillingness of member, for duration of same. VOTED (Unanimously).

ARTICLE 9. Establishment of new By-Law, Article 9A, Violation of Town By-Laws to Use Land Under Jurisdiction of Park and Recreation Commission to Access Spy Pond for Swimming. LOST (Declared by Moderator on voice vote).

Town Census and Elections

Town Clerk Has Many Statutory Duties



Board of Registrars of Voters from left to right: Drita Eaton, William Forristall and Town Clerk Ann Mahon Powers. Not pictured: Kenneth Dunn.

The 1985 Annual Town Election consumed a great deal of effort by the Town Clerk's Office. Candidates for Town Meeting Member whose terms were to expire were notified of that fact and of the provision of law which allows them to become candidates for re-election. Nomination papers were issued to candidates for town offices. After being certified by the Board of Registrars of Voters, nomination papers were filed with the Town Clerk. A meeting was then held to draw names in order to determine positions on the ballot, which was subsequently prepared by this office. Candidates for town offices, except Town Meeting Member, were notified of the requirements of the law dealing with the reporting of campaign finances to the Town Clerk's Office. In addition, absentee ballots were issued for the Annual Town Election upon application.

Oaths of office were administered to all elected and appointed town officials. Each was given a copy of excerpts from the Open Meeting Law and the Conflict of Interest Law.

The Annual Town Meeting began on March 18, 1985, at which time the Honorable Michael Dukakis, Governor of the Commonwealth of Massachusetts declared the opening of the 350th Anniversary Celebration of the Town of Arlington. The Annual Town Meeting continued for eight sessions, dissolving on April 24. A total of 111 warrant articles were acted upon at the Town Meeting.

A Special Town Meeting was held within the Annual Town Meeting on March 25, and dissolved after the third session on April 1. A second Special Town Meeting was held on November 18 and dissolved on the same date. Nineteen warrant articles were acted upon at the Special Town Meeting of March 25 and nine at the Special Town Meeting of November 18.

Certificates of all appropriations voted at the town meetings, and the provisions for fulfilling them, were sent to the Board of Assessors and the Town Comptroller as required by law. Certified copies of all votes authorizing indebtedness were sent to the state Bureau of Accounts. All amendments to the Town By-Laws and Zoning By-Laws were submitted to the state Attorney General. The Attorney General approved them and they were then advertised by this office. In addition, certified copies of all votes were sent to affected town departments, commissions and boards.

Births, deaths and marriages were recorded and copies filed with the Secretary of the Commonwealth monthly. Certified copies of these vital statistics and all other documents recorded in this office are made available upon request. Thousands of licenses are issued by the Town Clerk's Office each year. In addition, a number of permits, records, decisions, deeds and certificates are filed with the office. The state Department of Revenue was notified of all licenses and permits issued and business certificates filed.

Finally, notices of meetings of all boards, committees and commissions were publicly posted upon receipt. Town officials and departments were notified of all legislative acts affecting their operations. Below is a listing of all fees collected by this office, as well as the vital statistics of the Town for 1985.

Fees Collected	
Marriage Intentions	$ 3,600
Filing Fees (Financing Statements, etc.)	3,467
Miscellaneous Certificates	16,636
Pole Locations	250
Renewal of Gasoline Permits	900
Miscellaneous Books and Publications	2,131
Miscellaneous Licenses	555
Dog Licenses	6,764
Duplicate Dog Tags	4
Conservation Licenses	9,576
Total	43,883
Vital Statistics	
Town Population	46,465
Births	406
Deaths	719
Marriages	359

Board of Registrars of Voters Completes State Census

As mandated by law, a combined town and school census and the 1985 Official State Census were conducted during January and February. The final population results for the Official State Census were 25,296 females and 21,169 males, for a total of 46,465. This figure is down considerably from the 1980 federal census population of 48,218. The 1985 population figures, broken down by precincts and streets, were submitted to the Secretary of State and to the Board of Selectmen for possible revisions of precinct boundaries.

Temporary assistant registrars were designated by the board to take a listing of all persons zero years of age or older residing in Arlington. A list of persons zero years of age to twenty-one was transmitted to the School Committee by April 1. Also, a juror list, programmed in format with sequential numbers, was forwarded to the Jury Commissioner.

The Annual True List of Persons for persons seventeen years of age and over, was published as required by law. Based upon the information collected, 2,615 notices were sent to persons whose names were to be removed from the voting list because they had not reported as residing in Arlington on January 1, 1985. Those who proved residency were reinstated. The total number of registered voters, upon completion of the Annual Revision of the Voting List on June 1 was 28,561, consisting of 18,285 Democrats, 3,760 Republicans and 6,516 Independents. Cards were mailed notifying voters of the establishment, change or cancellation of enrollments received by this office.

Throughout the year daily sessions for voter registration were held during regular business hours in the Office of the Town Clerk. Special evening and Saturday sessions were held during the three week period prior to the last day to register to vote for the Annual Town Election. A total of 402 persons registered to vote this year, including twenty-six at the special sessions. Applications for 125 absentee ballots were processed as well.

The board certified 6,004 voter signatures appearing on nomination papers filed by or in behalf of candidates seeking state, county and municipal offices, petitions for referenda to be placed on the state ballot and petitions for articles to be inserted in the warrant for town meetings.

During the year, information contained on approximately 35,000 listing slips of residents of the Town was transferred to individual master cards. These cards provide a complete official record of residence for all persons seventeen years of age or older from the time they first become residents of the Town. From these master cards, certificates of residency are issued when requested to establish eligibility for many state and federal programs.

Finally, Registered Voters Certificates were issued upon request from the board's records for identification purposes and for proof of citizenship.

In January, board member Harlan Smith resigned after many years of dedicated service. The Town extends him its best wishes for the future. The Board of Selectmen appointed Kenneth A. Dunn to fill Mr. Smith's position on the board.

Voting Results

Annual Town Election, March 2, 1985

TOTAL OF BALLOTS CAST – 7,381 (24.2% of total number of registered voters – 30,473)

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	
	222	388	273	235	272	293	341	478	508	451	468	473	320	337	424	412	212	312	353	231	378	

SELECTMEN FOR THREE YEARS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Janemarie Hillier	89	137	134	72	107	128	148	316	224	252	275	289	173	205	234	293	125	197	193	144	166	3901
*Robert H. Murray	150	195	189	139	172	176	219	304	327	268	248	265	184	155	226	196	120	187	171	107	215	4213
Arthur T. Speros	13	22	27	19	22	28	39	40	35	44	50	39	31	26	34	38	22	24	48	28	37	666
William A. Carey, Jr.	111	285	100	147	153	157	158	124	289	156	208	220	143	142	182	180	103	120	179	102	200	3459
Others		1				1		4	1			2		2								11
Blanks	81	136	96	93	90	97	117	168	140	182	155	131	109	144	172	117	54	96	115	81	138	2512

ASSESSOR FOR THREE YEARS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Arthur T. Speros	60	110	65	48	48	54	63	97	87	104	55	92	35	62	78	79	50	86	82	59	53	1467
*Robert E. Greeley	145	241	177	162	203	219	232	302	378	297	372	327	239	217	313	300	146	203	245	143	290	5151
Others											1			1								2
Blanks	17	37	31	25	21	20	46	82	43	50	40	54	46	54	33	33	16	23	26	29	35	761

SCHOOL COMMITTEE FOR THREE YEARS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Stephen M. Kelly	131	147	87	62	148	110	143	140	306	142	219	170	111	139	171	214	119	179	176	97	178	3189
*William J. O'Brien, Jr.	100	214	134	121	171	181	175	221	287	236	256	251	212	155	236	216	132	173	175	124	215	3985
*Janice Anzalone Bakey	126	260	188	151	131	161	186	366	272	327	292	347	208	225	256	265	135	169	239	142	209	4655
Charles J. Pappas, Jr.	31	60	49	40	34	48	60	66	66	82	82	137	32	64	71	93	32	69	88	47	76	1327
*Michael T. Peters	114	209	157	153	140	162	171	188	251	208	222	187	148	127	205	162	96	138	155	106	160	3459
Others			1					1		2	1											5
Blanks	164	274	203	178	192	217	288	452	342	356	332	327	249	301	333	286	122	208	226	177	296	5523

ARLINGTON HOUSING AUTHORITY FOR FIVE YEARS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Thomas R. Banks	62	100	100	75	79	105	113	218	204	207	175	165	113	171	179	145	126	109	193	61	146	2846
Louis J. Iannelli	63	151	58	91	44	69	57	30	50	38	91	54	65	44	103	69	27	52	57	40	66	1319
Robert K. Garrity	87	115	92	61	138	101	143	170	235	168	173	225	123	88	122	171	46	131	83	110	149	2731
Others									1													1
Blanks	10	22	23	8	11	18	28	60	18	38	29	29	19	34	20	27	13	20	20	20	17	484

TOWN MEETING MEMBERS

Precinct One - Two Years (to fill vacancies)

*Jane C. Torregrossa, 14 Granton Park 3
*Carole A. Cronin, 32 Gardner Street 3
Others 9
Blanks 651

Precinct One - Three Years

*Bernard J. Green, 35 Gardner Street 152
*Frank J. Zavaglia, 59 North Union Street 172
*Margaret M. Green, 35 Gardner Street 2
*Robert P. Weldon, 35 Gardner Street 2
Other 1
Blanks 559

Precinct Two - One Year (to fill vacancy)

*Martin Martinian, 315 Lake Street 10
Others 27
Blanks 351

Precinct Two - Three Years

*George H. Fitzgibbon, 185 Lake Street 269
*Michelle Ann Carey, 155 Lake Street 244
*William A. Carey, Jr., 155 Lake Street 254
Martin Martinian, 315 Lake Street 205
*George J. Remmert, 5 Homestead Road 269
Other 1
Blanks 310

Precinct Three - Three Years

*Osmano Boschi, 51 Winter Street 183
*William J. Reilly, 54 Waldo Road 181
*Raymond J. Birt, 27 Winter Street 179
*Frank Blanciforti, 95 Oxford Street 157
Others 3
Blanks 389

Precinct Four - One Year (to fill vacancy)

*Richard Sampson, 32 Thorndike Street 2
Others 8
Blanks 225

*Elected

Precinct Four - Two Years (to fill vacancies)
No candidates
Others (tie) 3
Blanks 467

Precinct Four - Three Years
*Susan Kenney, 7 Melrose Street 169
*Melcom E. Samoorian, 80 Massachusetts Avenue 130
Others (tie) 4
Blanks 637

Precinct Five - One Year (to fill vacancy)
Steven L. Blatman, 69 River Steet 78
*Claire Flynn, 74 Park Street 168
Blanks 26

Precinct Five - Three Years
*Abigail DuBois, 83 Park Street 184
*Inga E. Pinciak, 100 Palmer Street 171
*Florence E. Davidson, 82 Beacon Street 195
*Stephen K. Dolan, 9 Ernest Road 184
Others 5
Blanks 349

Precinct Six - One Year (to fill vacancies)
*Tersena M. Marchand, 17 Belknap Street 12
*Alton P. Greene, 9 Whittemore Street 2
Others 19
Blanks 553

Precinct Six - Two Years (to fill vacancy)
*Monte L. Pearson, 26 Whittemore Street 200
Others 3
Blanks 90

Precinct Six - Three Years
Teresena M. Marchand, 17 Belknap Street 121
*John F. Carney, 54 Orvis Road 193
*Michael S. Carney, 54 Orvis Road 184
*Marjorie L. Robinson, 9 Belknap Street 180
*Barry E. O'Connor, 49 Newcomb Street 180
Other 1
Blanks 313

Precinct Seven - Three Years
*Anthony Coscia, 84 Everett Street 219
*Patricia P. Bird, 32 Everett Street 214
*Matthew J. Ferraro, 24 Grafton Street 232
*George J. Chitouras, 91 Harlow Street 5
Others 16
Blanks 678

Precinct Eight - Two Years (to fill vacancy)
*Harry Lipson, 37 Brantwood Road 300
Others 2
Blanks 176

*Elected

Precinct Eight - Three Years
*Bernice K. Jones, 21 Kensington Road 345
*Joanne T. Frederick, 32 Academy Street 305
Robert R. Rowe, 114 Pleasant Street 203
*William R. Berkowitz, 12 Pelham Terrace 303
*John J. Gearin, 44 Kensington Road 253
Other 1
Blanks 502

Precinct Nine - One Year (to fill vacancy)
*Joyce Thatcher, 30 Lewis Avenue 421
Blanks 87

Precinct Nine - Three Years
*Nanci L. Ortwein, 135 Medford Street 369
*Jerome P. Hallee, 47 Maynard Street 366
*Paul Walter Dooley, 43 Sherborn Street 8
*William C. Hyland, Jr., 54 Webcowet Road 3
Others 18
Blanks 1268

Precinct Ten - One Year (to fill vacancy)
*Katharine D. Fennelly, 97 Gray Street 9
Others 23
Blanks 395

Precinct Ten - Three Years
*William E. Shea, 9 Lincoln Street 326
*John F. Doyle, 26 Bellevue Road 278
*Peter B. Howard, 12 Woodland Street 297
*Thomas H. Miller, 7 Bellevue Road 291
Others 9
Blanks 603

Precinct Eleven - Three Years
*Daniel A. Purcell, 90 Stowecroft Road 244
*William J. Maytum, 25 Ridge Street 245
*Richard C. O'Brien, 94 Stowecroft Road 228
*Fraser Walsh, 69 Oak Hill Drive 277
Carole M. Falcone, 14 Pamela Drive 204
John W. Cole, 9 Glen Avenue 210
Others 2
Blanks 462

Precinct Twelve - Three Years
*Margaret M. Capron, 248 Gray Street 363
*John W. Donnelly, 82 Fountain Road 368
*Earle R. Rowe, 51 Hawthorne Avenue 6
Others 17
Blanks 1138

Precinct Thirteen - Three Years
*John J. Deyst, Jr., 26 Upland Road West 262
*John Hugo, 15 Old Colony Road 3
*Joseph V. Candura, 34 Old Middlesex Path 6
Others 22
Blanks 987

Precinct Fourteen - Two Years (to fill vacancy)
*Cynthia A. Gallagher, 341 Gray Street 241
Richard Goldsmith, 22 Moulton Road 12
Others 3
Blanks 81

Precinct Fourteen - Three Years

*Daniel H. Miley, Jr., 70 Mount Vernon Street	195
*Kenneth C. Marquis, 27 Mount Vernon Street	216
*Doris M. Cremens, 64 Mount Vernon Street	226
*Judith M. Paradis, 10 Albermarle Street	232
Richard Goldsmith, 22 Moulton Road	15
Others	3
Blanks	461

Precinct Fifteen - Three Years

*Jay W. Weinberger, 4 Mead Road	291
*Charles Chamallas, 41 Candia Street	253
*Martin Normile, 125 Overlook Road	271
*Suzanne C. Gordon, 45 Pine Street	274
Other	1
Blanks	606

Precinct Sixteen - Three Years

*John Mayer, 178 Oakland Avenue	295
*Donald A. Sandrelli, 177 Park Avenue	301
*David Mazzola, 20 Dow Avenue	10
Others	18
Blanks	1024

Precinct Seventeen - Two Years (to fill vacancies)

*Leslie Corin, 16 Laurel Street	183
Others (tie)	6
Blanks	235

Precinct Seventeen - Three Years

*Thomas R. Banks, 65 Brattle Street	191
Others (tie)	8
Blanks	649

Precinct Eighteen - Three Years

*John J. Vann, 210 Florence Avenue	175
*Mary I. Ronan, 1 Brewster Road	207
William J. Hinde, 74 Rhinecliff Street	143
*Harry Barber, 4 Homer Road	164
*Charles Fagone, 12 Browning Road	166
Mary V. Kurkjian, 207 Renfrew Street	107
Others	2
Blanks	284

Precinct Nineteen - Three Years

*Joseph J. Doyle, 30 Ronald Road	235
*William J. Foohey, 55 Brand Street	236
*Joseph M. MacNeil, 4 Carl Road	167
*Michele R. Abruzzese, 6 Draelon Street	163
Patricia A. Bowerman, 28 Candia Street	155
Jean L. Rosenberg, 18 King Street	121
Blanks	335

Precinct Twenty - Two Years (to fill vacancy)

*Janet M. Sheehan, 24 Surry Road	177
Others	5
Blanks	49

Precinct Twenty - Three Years

*Aloysius H. Weismann, 12 Lorne Road	163
*Carol Lynn Bacon, 67 Smith Street	166
*Eileen T. Hoar, 35 Aberdeen Road	3
*Alfred M. Fobert, 77 Wollaston Avenue	3
Others	16
Blanks	573

Precinct Twenty-One - One Year (to fill vacancies)

*Richard J. LeBlanc, 17 Oakledge Street	4
Others	38
Blanks	714

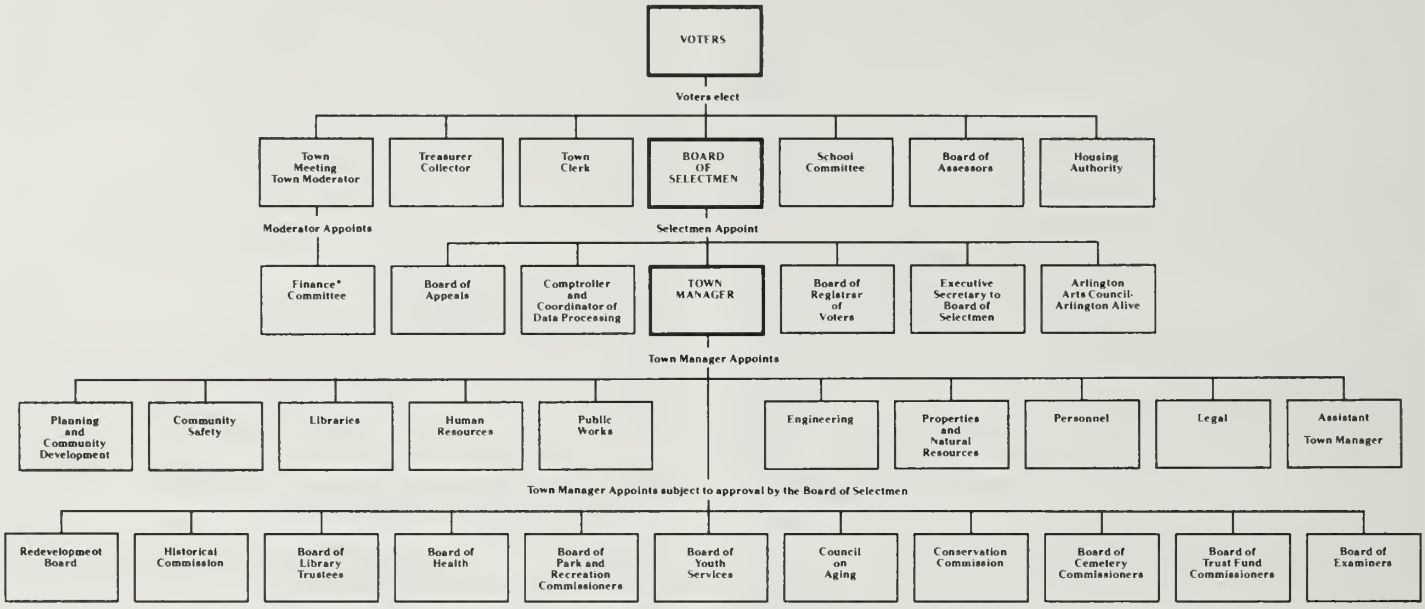
Precinct Twenty-One - Three Years

*Owen R. Carrigan, 85 Sunset Road	266
*James J. Hegarty, 22 Crescent Hill Avenue	262
*James P. McGough, 11 West Court Terrace	3
Others	11
Blanks	970

*Elected

Town Directory

Town of Arlington Organizational Chart



*Appointed by the Moderator, the Chairman of the Finance Committee and the Board of Trust Fund Commissioners

Town Officials and Committees *As of December 31, 1985*

Elected by Arlington's Citizens

Selectmen	Term Expires
Robert A. Havern III, *Chair.,* 35 Bartlett Avenue	1986
Robert H. Murray, 153 Park Avenue Extension	1988
Charles Lyons, 148 Wollaston Avenue	1987
Robert B. Walsh, 101 Dow Avenue	1987
Janemarie Hillier, 3 Florence Avenue	1988

Moderator

Harry P. McCabe, 92 Madison Avenue	1986

Town Clerk

Ann Mahon Powers, 256 Mountain Avenue	1987

Town Treasurer

John Bilafer, 15 Victoria Road	1987

Board of Assessors

Philip J. Waterman, *Chair.,* 11 Ronald Road	1986
Robert E. Greeley, 38 Edgehill Road	1988
Maurice H. O'Connell, 2 Old Colony Road	1987

School Committee	Term Expires
Michael T. Peters, *Chair.,* 60 Thorndike Street	1988
Stephen J. Conroy, 126 Overlook Road	1986
William A. Carey, Jr., 155 Lake Street	1986
William J. O'Brien, 11 Mystic View Terrace	1988
Kathleen Kiely Dias, 27 Addison Street	1987
Alexander B. Wilson, 154 Pheasant Avenue	1987
Patricia B. Worden, 27 Jason Street	1987
Linda A. Braun, 11 Parker Road	1986
Janice Anzalone Bakey, 15 Fountain Road	1988

Arlington Housing Authority

Irene M. Shea, *Chair.,* 145 Medford Street	1986
John F. Cusack, *V. Chair.,* 20 Pine Ridge Road	1988
Jeremiah M. Keefe, *Treasurer,* 34 Sherborn Street	1989
Thomas R. Banks, *Asst. Treas.,* 65 Brattle Street	1990
*Franklin W. Hurd, Jr., 10 Newton Road	1986

*Appointed by Governor

Appointed by Town Moderator

Finance Committee*

Precinct		Term Expires
11	Robert F. O'Neill, *Chair.*	1986
10	William E. Shea, *V. Chair.*	1987
15	Richard C. Fanning, *V. Chair.*	1988
21	James F. Lordan, *V. Chair.*	1988
1	John L. Perry	1987
2	E. MacKay Fraser	1986
3	Allan Tosti	1988
4	Judith A. Quimby	1987
5	Pegi J. Cunningham	1987
6	Marjorie L. Robinson	1988
7	Deborah B. Ferraro	1986
8	J. Martin Devine	1986
9	Jerome P. Hallee	1988
12	Kenneth J. Simmons	1988
13	John J. Deyst, Jr.	1986
14	Murdena A. Campbell	1986
16	Michael J. O'Reilly	1987
17	Leslie Corin	1987
18	Mary Ronan	1986
19	Paul E. Olsen	1988
20	Robert T. Maher	1987
	Richard E. Smith, *Executive Secretary*	1987

*Appointed by the Town Moderator, Chair. of the Finance Committee and the Board of Trust Fund Commissioners

Procedures Committee	Term Expires
Harry P. McCabe	1986
Howard B. Winkler	1987
Owen R. Carrigan, Esq.	1988

Minuteman Regional Vocational School Committee Representative

John P. Donahue, *Chair.*	1985

Personnel Review and Appeals Board*

James C. Doyle, Jr., (Moderator Appt'd.)	1986
E. Joseph Rosselli (Elected)	1986
Donald Mason (Elected)	1988
Daniel M. O'Neill (Town Manager Appt'd.)	1987
William F. Hayward (Town Manager Appt'd.)	1988

*Two members elected by employees, two appointed by the Town Manager and one appointed by the Moderator.

Appointed by the Board of Selectmen

Town Manager	Term Expires
Donald R. Marquis	1989

Comptroller & Coordinator of Data Processing

A. L. Minervini, Jr.	1988

Executive Secretary to the Board of Selectmen

Frederick E. Pitcher	

Zoning Board of Appeals

Robert C. Moran, *Chair.*	1986
Ara H. Demurjian, *Secretary*	1988
Richard D. Butler	1987
Robert F. Welch, *Associate*	1986
Concettina Maloy, *Associate*	1986

Board of Registrar of Voters

William P. Forristall, *Chair.*	1987
Ann Mahon Powers, *Town Clerk*	1987
Kenneth A. Dunn	1988
Drita Eaton	1986

Arlington Arts Council/Arlington Alive	Term Expires
James Forte, *Chair.*	1986
Ann Burns, *Corresponding Secretary*	1986
John F. Doyle, *Recording Secretary*	1987
Phyllis E. Spence, *Treasurer*	1986
Patricia Fitzmaurice	1986
Frances C. Kotelly	1986
James P. McGough	1987
Nancy Sweezy	1987
Neil Wetherbee	1987

Historic District Commissions

Frederick W. Lyman, *Chair.*	1987
Louise Ruma-Ivers, *V. Chair.*	1987
William H. Rowe III, *Secretary*	1986
Bernardine C. Buzzell, *Treasurer*	1986
Margaret A. Carroll	1986
Susan Ann Ready	1988
John L. Worden III	1988
Daniel A. Xenos	1988

Appointed by the Board of Selectmen (Continued)

Fair Housing Advisory Committee

Wilson Henderson, *Chair.*
Howard Cohen
Nancy Crasco
Judy DuFour Neergaard
William Eykamp
Joan Gross
Louise Ruma-Ivers
Nelson H. Kemp
John Laymon
William Maytum
Nick Minton
Pearl Morrison
Carole Falcone
Harold Seward
Miriam Stein
Robert Walsh
Reverend Allen Wells-Goodwin
Herman Smith

Arlington Council on Alcohol Education

Frederick Buckley, Jr., *President*
Mary Ellen McEwen, *Vice President*
E. MacKay Fraser, *Treasurer*
Jean Donahue
Margaret Anzalone, Ph.D.
Linda Braun
Eileen Conradi
Maureen Copithorne
Vincent D'Antona
John Deyst
Shirley Hecht
Patsy Kraemer
Jacqueline Keshian
Jay Moran
Paul McDonald
David Moultrup

Appointed by the Town Manager

Town Manager's Office

Melvin A. Kleckner, Assistant Town Manager
Christine E. McKay, Administrative Assistant

Legal

John F. Maher, Town Counsel
Edward M. Marlenga, Workers Compensation Agent

Planning & Community Development

Alan McClennen, Director

Community Safety

John F. Carroll, Director of Police Services
Robert J. Casey, Director of Fire Services

Libraries

Maryellen Remmert, Director

Public Works

Richard Bowler, Director

Engineering

Charles F. Rinciari, Town Engineer

Properties & Natural Resources

Frank P. Wright, Director

Personnel

William T. Kremmell, Director

Purchasing

John E. Bowler, Agent

Affirmative Action

Linda Ladd, Officer

Office of Economic Development

Robert Monahan, Coordinator

Human Resources

Arthur E. Johnson, Director

Council on Aging

W. Scott Plumb, Executive Secretary

Veterans' Services

John Sullivan, Agent

Consumer Affairs

Joan Gearin, Coordinator

Weights & Measures

Walter Galvin, Sealer

Board of Health

Justin Comeau, Director

Recreation Division

Daniel Brosnan, Superintendent

Veterans Memorial Sports Center

Norman Reid, Manager

Youth Services Division

Patsy Kraemer, Administrator

Appointed by the Town Manager subject to approval by the Board of Selectmen

Redevelopment Board	Term Expires
*Thomas Wray Falwell, *Chair.*	1988
Doris M. Cremens, *V. Chair.*	1986
Edward T.M. Tsoi	1986
Philip J. McCarthy	1988
Joseph F. Tulimieri	1985

Board of Health	Term Expires
Alan J.Wright, D.M.D., *Chair.*	1986
Robert J. Carey, M.D.	1987
Charles D. Keefe	1988

*Appointed by the Governor

Appointed by the Town Manager subject to approval by the Board of Selectmen (Continued)

Historical Commission	Term Expires
Barbara Franco, *Chair.*	1988
Thomas V. Smurzynski	1986
Mabel C. Walkinshaw	1988
Ralph D. Sexton	1986
Wendall Kalsow	1988
Laurence D. Gall	1987
Jean R. Squittieri	1989

Board of Library Trustees

Joyce H. Radochia, *Chair.*	1986
Helen Kass, *V. Chair.*	1987
John Walkinshaw	1988
Barbara Muldoon	1987
Charles Fagone	1986

Park and Recreation Commission

Bernice Jones, *Chair.*	1988
Margaret Frechette	1988
Joanne Morel	1987
Donald Vitters	1988
James B. Earley	1988

Board of Youth Services

Reverend Arthur D. McAskill, *Chair.*	1986
Edmund R. Mahoney	1987
Richard DeCaprio	1987
Joan Robbio	1988
George P. Faulkner	1988
Ruth Mahon	1986
Iris F. Nigro	1987
Jean L. Donahue	1987
David McKenna	1986
David Walkinshaw	1988
Elaine Shea	1987

Affirmative Action Advisory Committee

James Webster, *Chair.*
Dr. Franz J. Brown, *Ex Officio*
Carma Forgie
Joan Frederick
Jack Jones
Mary Lamb Greene
Ruth Ann Putman
Rosemary Sullivan

Council on Aging	Term Expires
Harry P. McCabe, *Chair.*	1987
Margaret M. Capron, *V. Chair.*	1987
Richard Lutus, *Treasurer*	1988
Grace A. Schreiter, *Clerk*	1986
Barbara Dwyer	1986
Nancy Higgins	1988
Francis Ingeme	1986

Conservation Commission

Stephen J. Gilligan, *Chair.*	1986
Roland Chaput	1988
Eugene Cancelliere	1987
Thomas D. Walsh	1987
James E. O'Connell, Jr.	1988

2 positions temporarily vacant

Board of Cemetery Commissioners

Ferdinand A. Lucarelli, *Chair.*	1988
Robert W. Totten	1986
Richard Harrington	1987

Board of Trust Fund Commissioners

Kermit C. Streng, *Chair.*	1986
Timothy F. Lordan	1987
Carmen Foritano	1988

Board of Examiners

Walter H. Weidner, Jr., *Chair.*	1986
Elinore Charlton	1987
John R. Roma	1988

Constables

John F. Carroll, Director of Police Services	1987
Vincent A. Natale, Jr., 215 Forest Street	1987
Richard Boyle, 1 Mott Street	1987
Frederick E. Pitcher, Executive Secretary	1988
Peter W. Senopoulos, 20 Old Middlesex Path	1986
Richard F. Ronan, Arlington Housing Authority	1986

Other Committees

Town of Arlington Scholarship Fund

John J. Bilafer, Town Treasurer
Stephen Dlott, Arlington High School Headmaster
Ronald Fitzgerald, Director of Minuteman Vocational School
Norine T. Casey, Arlington resident representing private schools
Sister Catherine Clifford, Principal, Arlington Catholic H. S.

Permanent Town Building Committee*

Arthur Loud, *Chair.*
Margaret Spengler
Charles Fagone
Francis Sonnenberg
Vincent Tassinari
William O'Brien
Donald Marquis

*Appointed by the Chair. of the Board of Selectmen and the Chair. of the School and Finance Committees.



TOWN OF ARLINGTON

1986 Annual Report

DO NOT BARCODE

circulate as a
Pamphlet

Town of Arlington
Massachusetts



1986 Annual Report

Board of Selectmen

Robert B. Walsh, Chairman
Janemarie Hillier
Charles Lyons
Robert H. Murray
Stephen J. Conroy

Town Manager

Donald R. Marquis

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Credits/Acknowledgements

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Executive Services

Board of Selectmen



Board of Selectmen, from left to right: Charles Lyons, Robert Murray, Chairman Robert Walsh, Janemarie Hillier, Stephen Conroy.

The Year 1986 presented the Board of Selectmen with many challenges, opportunities, and reasons to be proud of the services delivered by town employees and the many volunteers and citizens who make up the various boards, committees, and commissions. We also would like to take special note in recognizing the continued high level of performance of Donald R. Marquis, the Town Manager, in these difficult days of operating under severe budgetary limitations imposed by Proposition 2½.

At the state level, we would like to recognize the contribution made by Senator Richard Kraus in his effort to substantially increase the local aid for all cities and towns and, in particular, his effort in bringing new local aid to the Town of Arlington.

We also would like to thank Representative Mary Jane Gibson for her support and commitment to the Town's various interests before the General Court.

We would also like to take this opportunity to recognize and commend Representative John F. Cusack, who has served with distinction and has made a significant impact and contribution over the years as a State Representative. Representative Cusack announced that he would not seek reelection and, therefore, completed his term at the General Court serving as Chairman of the Urban Affairs Committee.

On behalf of the citizens of the Town, we would like to commend him for his long and distinguished record of public service.

Mr. Robert A. Havern, III, served as Chairman of the Board of Selectmen through March of 1986, and announced prior to the election that he would not seek reelection to the Board of Selectmen as a result of pursuing other areas of interest and community involvement.

At the Town Election, Mr. Stephen J. Conroy was elected to a three-year term on the Board of Selectmen. The organizational meeting of the Board was held after the Town Election, and Mr. Robert B. Walsh was elected Chairman; Janemarie Hillier, Vice Chairman of the Board.

The Selectmen, serving in their capacity as a licensing board, board of public works, and a board of survey, met with various citizens and public officials throughout the year. Individual members of the Board served on various committees, in addition to their function as members of the Board of Selectmen.

Mr. Charles Lyons continued to serve on the Local Aid Commission along with Senator Richard Kraus, who was chairman of the Commission. Mr. Lyons' role on the Commission was very valuable, not only for the Commission, but also for the residents of the Town of Arlington. In addition to serving on the Local Aid Commission of the General Court, Mr. Lyons was appointed to serve as Vice Chairman of the Energy, Environment and Natural Resources Committee of the National League of Cities. He was the first Selectman ever from the Town of Arlington to serve in such a capacity on such a prestigious national organization. Mr. Lyons' active role in the Massachusetts Selectmen's Association brought recognition to him in the form of being elected to the Board of Directors of said organization and, in addition to that, he was elected to the Board of Directors of the Massachusetts Municipal Association. Later in the year, Mr. Lyons was nominated as a candidate for the Board of Directors of the National League of Cities and elected to serve on the Board. As a result of his effort on the Energy, Environment and Natural Resources Committee on the National League, it was recommended to the general membership of the National League of Cities that the Clean Water Act be the number one priority of the organization, which was overwhelmingly approved. As a direct result of the national lobbying effort, the citizens of the Massachusetts Water Resources Authority will benefit from a one hundred million dollar grant, under the Clean Water

Act, which was passed by Congress to clean up Boston Harbor.

Selectman Robert H. Murray presented to the Board of Selectmen the concept of establishing an Affordable Housing Task Force for the purpose of addressing issues pertaining to affordable housing in the community. The Task Force met for several months and presented the final recommendation to the Board of Selectmen: That some type of community housing group should be established to address the issues of affordable housing in the Town. With the use of Community Development Block Grant Funds, a nonprofit corporation was formed known as the Arlington Housing Corporation, which was provided feed money through Community Development Block Grant Funds for the purpose of helping to provide affordable housing within the community for entry-level buyers. This committee labored for many weeks and months; now, after being incorporated, it is in the process of working actively on several different parcels of property in the community, which otherwise would not be utilized, for the purpose of providing affordable housing. We look forward to the future results of this group's action.

Selectman Janemarie Hillier served as Chairman of Town Day, which was an outstanding success this year, in addition to representing the Board and other task forces and committees. The 1986 Town Day was one of the most outstanding Town Days that we have had to date.

Mr. Stephen J. Conroy was selected to replace Charles Lyons on the Middlesex County Advisory Board, which oversees and votes on the County budget. Mr. Conroy's previous service in the community will be of benefit to the Board in his position on the Middlesex County Advisory Board, in addition to his role as a Selectman in the Town.

Mr. Walsh continud to serve on various committees and, in particular, the Affirmative Action Committee, which has made great strides in the area of promoting the Town of Arlington as a quality place to work and live.

The year brought a constant effort by your elected officials in the areas of working to provide the highest quality service at the least cost. The Town Manager proposed, which the Selectmen voted to support, an effort to place in the future, a referendum question on the state-wide ballot which would provide a fifty percent share of the state growth taxes.

In the area of finances, the Board of Selectmen reappointed Arthur Young and Company as the Town's audit firm and would like to recognize at this point the outstanding job done by this firm to date and the cooperative manner in which they work with various town employees.

Through the efforts of various Selectmen and the Town Manager, many grants for which they applied were received, including a grant to repair the roof of the Town Hall, a grant to repair the pumping station on Dow Avenue, and a number of other smaller grants which will help the Town of Arlington perform repairs, improve services, from which the Town benefits through the receipt of state and federal funds.

We would also like to take this opportunity to recognize the contribution and support that Speaker of the House, Thomas P. O'Neill, Jr., has provided to the community. He announced during the year that he would not seek reelection and that he was looking forward to his retirement after over fifty years of public service.

At the state election in November, Joseph P. Kennedy, III, was elected to be the new Congressman from the 8th Congressional District. We look forward to working with him and his staff on various matters that affect the Town that come before the Congress.

As the licensing board in the community for various public agencies and private clubs, the Selectmen instituted a new policy dealing with video games and provided tighter controls to insure that the equipment used at various clubs was in keeping with regulations that had been approved by the Commonwealth of Massachusetts. The purpose of such action by the Board of Selectmen was to insure that automatic amusement devices were not being used in the Town for any purpose other than amusement.

During the year, the Board of Selectmen allocated a substantial amount of Community Development Block Grant Funds for ongoing projects and new projects. One of the areas on which we are most pleased and proud to report is the upgrading of Spy Pond Field and the rehabilitation of the stands at Spy Pond Field through the use of Community Development Block Grant Funds. We expect that sometime in the early spring of next year, this work will get underway. Community based groups came to the Board of Selectmen to ask that the allocation be increased over the amounts requested previously by the School Committee; and, after many meetings and substantial discussion, the Board approved additional funds in order that we would not lose a proud part of our sports history as a result of upgrading the condition of the field and the stands.

During the year, the Selectmen met with officials from other communities to discuss matters of mutual concern, in particular the Board was extremely concerned about the traffic impact of the new Alewife Rapid Transit Station, located in the back yard of our East Arlington area in North Cambridge. We have worked diligently with officials from Belmont in identifying the impact and, through joint and independent efforts, we are seeking to have roadway systems upgraded and designed to alleviate the traffic impact of those who now are attracted by this new station.

We would like to recognize Mr. Alan McClennen, Jr., who has put many hours in on this matter, serving on the Joint Regional Transportation Committee, and keeping us advised on

various matters related to the "T" issue.

We are also pleased to report that we have entred into an agreement in principle with the State to start to build a bikeway along the B&M railroad right-of-way that runs through the Town, which eventually will provide increased recreational use and will become a public transportation corridor: This will eventually stretch from the Cambridge area all the way to Bedford. These efforts have involved the work of many years in order to reach the point where we are able to enter into an agreement in principle, and we look forward to the eventual construction of the bikeway.

In conclusion, we wish to thank the various department heads and town employees who carry out the many day-to-day activities and services provided to the residents in the community.

We also wish to acknowledge, with appreciation, our Executive Secretary and office staff for their support, guidance, and assistance. Each year we face new challenges and opportunities, and we wish to reaffirm our commitment to maintain the highest possible quality of life in the Town and to work to provide the best possible form of municipal government at the lowest possible cost to the taxpayers.

We would like to take this opportunity to thank the various residents of the Town who, through the year, have contacted us and made various suggestions, recommendations, or brought matters to our attention. It is through the interests and concern of the residents of the Town that we are able to address various matters, whether large or small, which are of interest to not only individuals but also groups and the community as a whole.



Town Manager Donald R. Marquis

Town Manager

It is a privilege once again to report on the activities of the departments under the jurisdiction of the Town Manager for the year ending December 31, 1986. We urge the citizens of Arlington to take this opportunity to peruse this Annual Report and review in detail the functions and duties of our town government. It is the intent of this report to bring to your attention some of the most important developments of the past year. For detailed information regarding departmental activities, we refer you to the respective department reports.

Since I finished my twentieth year with the Town last November, I particularly want to take this opportunity to thank the Board of Selectmen, department heads, employees and the people of Arlington for their continued support and cooperation. I also want to take a quick look at where we have been and where we are going.

When I became Town Manager twenty years ago, I set four general goals for myself — reorganization of town government, renewal of all town properties and facilities, revitalization of Massachusetts Avenue, and Revenue Sharing from both the federal and state governments.

Reorganization of Town Government

In the last twenty years, town government has been completely reorganized and made more efficient and effective. It has been our philosophy that in order not to spend any more than we had to, our organizational house had to be in order. So streamlining our operation became an early and important goal. Reorganization has brought about several major advantages. First, it has reduced the number of departments under the Town Manager from twenty-five to eight. Trying to supervise twenty-five department heads on a day-to-day basis simply did not make sense. The consolidation of these departments was accomplished both in a timely and orderly fashion. More often than not, we were able to appoint qualified existing personnel as department heads and, as a result, the reorganization was implemented as smoothly as possible. With fewer department heads we were able to pay more to those that had to be recruited from the outside. On balance, the overall costs for those department heads have been reduced. In addition, this small nucleus of department heads has also been used as a management team similar to a cabinet. Department heads have been competent, not only in their own fields, but have been very helpful in solving mutual organizational and managerial problems. The overall reorganization and consolidation has made it possible for us to act instead of simply react to the situations and circumstances confronting us. Accordingly, the administration has been positive in its approach to management and to the delivery of services to the citizens.

Renewal of Town Properties and Facilities

With the help of the Recreational Facilities Committee and others, all recreational areas have been improved with a combination of town and federal funds. If there is one program which has been successful, it is that one. I want to publicly thank all the committee members for working so hard and doing such a fine job for the community. I also want to thank the Town Meeting members for their strong support, through the years, regarding this proposal and many others. The improvements have been done with great taste and represent a great asset to the Town. In addition, all town buildings, with the hard work of the Permanent Town Building Committee, have either been totally renovated or new ones constructed to replace outmoded ones. The Town can now be very proud of its Community Safety Building, Town Yard, and High School, as well as all other facilities. The main library is the only town building that needs extensive remodeling and expansion. I hope that we will be able to again work together to accomplish that task.

Revitalization of Massachusetts Avenue

From the very day I arrived in Arlington, much of my time has been spent striving to improve Massachusetts Avenue. It has been a long and difficult task, but slowly and surely, we are making progress. With the continued help and dedication of the Redevelopment Board and many others, the business community has finally come together and many fine projects and improvements have taken place in the last twelve years. This not only makes Arlington a better place in which to live and play, but has increased the property values substantially. Arlington has become more competitive and, as a result, more desirable.

Revenue Sharing from State and Federal Governments

To me, the concept of Revenue Sharing, whether federal or state, is important for three fundamental reasons. First, it provides us with the needed additional funds to help finance the day-to-day operation of local government. Secondly, Revenue Sharing has been a great catalyst to decentralize the decision making process from the federal level to the local level. This has put the authority, and responsibility for decision making and priority setting squarely on the shoulders of municipal officials where they belong. For in the final analysis, the local citizenry can best review and judge the wisdom of the decisions made by local officials — therein lies the concept for Revenue Sharing. Thirdly, Revenue Sharing was the start of a sincere effort to reduce the large federal bureaucracy, which is not only costly, but also unnecessary. Now, with the advent of a 200 billion dollar federal budget deficit, the federal government has terminated its Revenue Sharing program — claiming it cannot share what it does not have. To compound our problem, a few months ago the state government had a 600 million dollar surplus; now state officials claim the state will be faced with a deficit next year.

The Years Ahead

Although it can truly be said that Arlington, the Town, is physically much better today than it was twenty years ago, Arlington, the government, is financially much worse. If the federal government continues to terminate more municipal programs as expected, our fiscal plight will worsen and our dependence on state government will increase. The role of state government in our federal system, therefore, will become much more important in the future. With both the federal and state fiscal resources diminishing in the years ahead, it is important for municipal governments in Massachusetts to take action now in order to prevent drastic budget cuts which will lead to drastic service cuts to its citizenry. Unfortunately and sadly, I have concluded that the state will never really address the inequities in its local aid formula and fine tune that formula so that the communities that truly need additional financial help will receive that help. Therefore, the time has arrived in Massachusetts when we should establish a real partnership between the state and the cities and towns. The kind of partnership that the voters had in mind when they voted for Proposition 2½. A partnership where the state is willing to meet all local governments half way for the benefit of all its citizens no matter where they live and to share equally the growth taxes emanating from those three hundred fifty-one cities and towns. Yes, too, the time has arrived for a new kind of Revenue Sharing in Massachusetts that is both understandable and dependable.

Let me be quick to add, however, that after twenty years of fierce determination to try to change things within the system, it is clear that the only real way to change things in Massachusetts is by taking your case to the voters — the voters changed things by adopting Proposition 2½ and they will change things by having passed the state tax cap that appeared on the ballot last November. Unfortunately, it is local government that has and will continue to take the full brunt of these propositions. For there is an old axiom that if you have a choice between cutting your own budget or someone else's, you will cut the latter. The state has that choice and it will cut local aid before cutting its own budget; it is that simple.

So, it is clear to me what our course should be. However, to be successful we must have the support of local officials across the state. To date, I have not received the broad based

support for which I had hoped. I will continue to attempt to develop that support.

Some wise man once said, "There are none so blind as those who will not see". It is always difficult to fight apathy and complacency. When you add to that the fact that not all cities and towns are financially suffering at the moment, it makes it very difficult to mount a successful campaign. I predict with certainty, however, that all cities and towns will be suffering financially, in just a few years.

Finally, I am not only very concerned about our financial problems, but also about the way we are addressing those problems. This is a time when all municipal officials should be willing to sincerely, honestly, and in good faith, try to resolve those problems. I am confident that if all of us keep the best interests of the Town and its citizens firmly in mind, we will do a much better job attempting to solve those financial problems.



Ribbon Cutting at the Central School, from left to right: State Senator Richard Kraus, Selectman Stephen Conroy, Selectman Janemarie Hillier, Philip Mercandetti, John Mirak, Chairman of the Board of Selectmen Robert Walsh, Selectman Robert Murray, Town Manager Donald Marquis, William Borghesani.

(Advocate photo)

Central Management Services

Personnel Department Deals with New Federal Mandates

In 1986, the Personnel Department endeavored to work more closely with appointing authorities and department heads to establish clear and effective procedures for processing job requisitions, promotions, transfers, salary increases and separation papers for town employees. The Personnel Director met with various department heads, payroll clerks, and other appropriate employees to explain and clarify current policies and practices, and to explore possibilities for streamlining and/or revising existing procedures. Above all else, the Department has committed itself to the task of encouraging uniform compliance with its procedures for the sake of fairness to all town employees.

This past year, a Supreme Court decision brought local governments under the federal Fair Labor Standards Act (F.L.S.A.). The act now requires the Town of Arlington to keep more detailed records on wages, hours of work, and other items listed in recordkeeping regulations. F.L.S.A. also requires the Town to factor in night differentials and other salary premiums when calculating overtime pay for time worked over forty hours per week. The Personnel Department worked with the Town Manager and the Town Counsel to instruct department heads and payroll clerks on the recordkeeping requirements of F.L.S.A., which went into effect on April 15th. Personnel also spent a considerable amount of time answering questions and clarifying some elements of confusion which the act has created.

The administration of the Town's employee health insurance system became more complex in the past year. A new federal law (C.O.B.R.A.) requires the Town to extend its group health coverage to qualified beneficiaries such as former employees or, in specific cases, spouses and dependents of active employees. In the meantime, the Town has managed to stabilize health insurance rates for the past two years by converting from premium payments to actual claims payments. This conversion has necessitated a much more detailed accounting of health insurance monies by the Personnel Department. Furthermore, the Town has contracted with a claims monitoring consultant to maximize the positive effect of this change. While holding the line on rates, the Town has been able to offer a new insurance option to many retirees. The new Bay State Senior Care Program has become a popular addition to our over age 65 programs. In the coming year we hope to offer one or two additional insurance options to our retirees over the age of 65.

During the months of August and early September, thirty one employees in twenty six job classifications, availing themselves of the provisions of the Town By-Laws, Article 7C, Section 3, requested that the Director of Personnel re-evaluate their position classification. As a result of his study, the Director recommended that six positions be upgraded and that a seventh position assume a new title and grade, subject to approval by the 1987 Annual Town Meeting. In the months prior to the 1986 reclassification study, the Personnel Director worked closely with the Chairman of the Personnel Review & Appeals Board (PRAB) to review the type of changes in a job description which might warrant a request for reclassification. The Personnel Director and PRAB have subsequently agreed upon a set of factors which, individually or in some combination, might weigh the job in favor of reclassification. It is hoped that this agreement will result in a more effective approach to reclassification in the future.

Other major areas of work for the Personnel Department during 1986 included: closer monitoring of unemployment claims, working with the Assistant Worker's Compensation Agent to develop a clearer policy with regard to pre-employment physicals, and exploring new possibilities for computerizing various personnel functions.

Purchasing Department Utilizes Collective Purchasing Programs

The Town Manager, under Section 15 of the Town Manager Act, is charged with the responsibility of purchasing for all town departments excepting supplies or services considered educational for the School Department and books for the Library.

In accordance with the Town By-Laws, general government generated 90 bids this year. In addition to town generated bids, the Town participated in the Commonwealth of Massachusetts Collective Purchasing Program, which allows the Town to purchase from high volume, low price state contracts. Currently, over five hundred annual contracts which cover over 15,000 different items are available to the Town under this program. The Town also participated in cooperative bids with other cities and towns for such items as fuel, oil, gasoline, and road salt. On highly specialized items for Fire and Police Service Divisions of Community Safety the Town is an active partner in the Metro Fire Bid Program and the Greater Boston Police Council Bid Program. The utilization of all of the above programs assists the Town in obtaining low prices without sacrificing quality.

An analytical examination of the broad spectrum of purchasing activity within town government would reveal

that there are few items purchased that do not fall into the following bid categories: general government, school, cooperative, metro fire, Greater Boston Police, sole source items, natural or actual monopoly, and where in the case of emergency, prompt action is required for the preservation of life or the protection of property, or where, by reason of the special or standardized type, design or nature of the article or material to be purchased or work to be done, fair and reasonable competition cannot be obtained.

The present purchasing organizational arrangement provides the Town with a proper and prudent mix of centralized/decentralized purchasing, and is responsive to the needs of the Town and its governmental entities. The current purchasing system is a cost effective operation, providing flexibility, fast reaction time and efficient use of manpower.



Fair Housing Committee members Miriam Stein (left) and Pearl Morrison distribute information at Town Day.

Affirmative Action and Fair Housing Committees Expand Opportunities for Minorities

In 1986, the Affirmative Action (AA) Office focused its efforts in four areas: the Town's use of minority recruiting methods authorized by the state Department of Personnel Administration and the Massachusetts Commission Against Discrimination, monitoring the Town's compliance with its minority business enterprise commitments, staff training in AA concepts and laws, and fair housing advocacy.

During the past year, 50% of all police officers hired were females. This type of progressive and practical action has gone a long way toward achieving two of the Affirmative Action Advisory Committee's (AAAC) and the Town Manager's goals: to show Arlingtonians that diversity can be a major contribution to the quality of everyday life, and to demonstrate to the world around Arlington that we adapt to the changes of the '80's. In addition, the AAAC and the Town Manager's office have carried this commitment one step further by becoming the first non consent decree community in the Commonwealth to voluntarily request an alternate certification list for minority police candidates. It is our hope that 33% of all police hires in the coming year will be appointed from these alternate lists.

A review of all town generated labor service lists for 1986 shows that 12.9% of labor service hires were minority candidates. This positive record was achieved by a variety of means including promotions of existing minority staff, aggressive use of alternate lists, and a commitment by some department heads to hire qualified minority candidates whenever possible.

The Affirmative Action Office continues to monitor large construction contracts procured by the Town to ensure that contractors comply with their contractual obligations to hire women and minorities in all trades. Quarterly reports of block grant spending continue to show that the Town consistently meets or exceeds its minority business enterprise goals. Next year this office will develop more sophisticated reporting mechanisms so that we can measure our progress in all areas of town spending.

In the spring of 1986, the Affirmative Action Advisory Committee sponsored a town-wide training session which covered a broad range of Affirmative Action topics. Department heads, supervisors and any employee with interviewing and hiring responsibilities was encouraged to attend. Topics covered in this half day session included: definition of discrimination, inventory of laws prohibiting discrimination, guidelines for conducting legal interviews, and an opportunity to ask questions. The session was well received by those who

attended and, a follow up session is planned for the spring of next year.

Arlington's Fair Housing Advisory Committee (FHAC) continues to gain state-wide recognition as a leader in its field. Some of the Committee's accomplishments in 1986 included: production of a fair housing video tape which was featured in a forum hosted by the Mitre Corp. for its relocation specialists and employees; development of a Black Studies Curriculum for the junior level American History program; coordination of an effort to bring members of the Black Ecumenical Commission and local clergy together so that their respective congregations could join together for various social and religious functions; participation in the Annual Town Day celebration where local restaurant owners had donated gift certificates to be given away to six lucky individuals.

In celebration of April as National Fair Housing month, the FHAC sponsored its annual public forum. This year, John E. Jacob, President of the National Urban League, gave the keynote address; "Fair Housing and Equal Opportunity in the Context of Social Justice and Moral Responsibility". Following the keynote address, a four member panel addressed the issue of "Fair Housing Myth or Reality in Today's Expensive Housing Market".

In last years report it was mentioned that the FHAC has had a growing concern about the lack of affordable housing in Arlington. Out of this concern has grown The Housing Corporation of Arlington. This non-profit corporation will look at creative ways for a community with little vacant land and a low vacancy rate to develop fair and affordable housing. Three FHAC Members and one staff person are currently serving on the Board of Directors.

Workers Compensation Department Administers Self Insurance Program

The recent legislative reform of the Workers' Compensation Act has resulted in significant changes in the substantive and procedural provisions of Massachusetts General Laws Chapter 152. This, in turn, has required alterations in the claims processing procedures within the Town's self-insurance program.

Once again the Department was in the forefront of municipal workers' compensation self-insurers. Throughout the year, the Department designed, developed and implemented claims handling procedures to effectively and efficiently implement the new law. Departmental seminars and workshops were conducted throughout the year to assure prompt and correct compliance with the new mandated procedures. In addition, the Department acted as an informational clearinghouse for other Massachusetts municipalities in new compliance and procedure practices. Furthermore, the Town's program was used as a model upon which other municipalities developed their individual procedures.

The new law did not, however, come without a pricetag. In addition to the increased manhours required to process claims, the new law will require additional funding to cover the initial mandated cost-of-living and special self-insurer assessment costs.

It has become apparent that the department's loss prevention program will become increasingly vital to cost containment. To that end, the Department safety program was intensified in a continuing effort to reduce the overall incidence of workplace injuries.

Town Telecommunications System Promotes Efficiency

Continuing with the expansion of the Town's telephone system, many of the telephones in the Town are now data adapted for the networking of many of the microcomputers. A Tie Communications Econ-o-Key telephone system was installed at the Arlington Youth Consultation Center to enhance communications and help control telephone costs. The reorganization of polling stations for voting eliminated the need for outside telephone lines further cutting telephone costs.

Having town owned cable and conduit also gave us the opportunity to install a direct line between the Resevoir Beach and Community Safety Building, providing the ability for direct and instant communication with emergency equipment. The many features of the Town's telephone system such as conference calling, call forwarding, etc. aid the efficiency of all town employees.

Legal Department has Varied Duties and Responsibilities

The major objective of this office is to advise all town boards and officials as to their legal responsibilities and prerogatives.

The Town Counsel also represents the Town and its agencies and officers both in courts of various jurisdiction as well as with state administrative agencies such as the Civil Service Commission, the Labor Relations Commission and the Massachusetts Commission Against Discrimination. In addition, fifty-six

new tort claims were brought against the Town for alleged defects in public ways and other alleged tortious acts or omissions to act by town employees.

As a corporation, the Town is constantly involved in contractual and other legal arrangements with public and private agencies in the purchase of properties and materials, the rendering of services and awarding of grants. The Town Counsel prepares many applications, contracts, leases, deeds and other legal instruments in connection with these matters. In 1986, this department approved, examined or prepared one hundred thirty seven contracts together with bonds, corporate votes and insurance certificates relating to contracts.

The Town Counsel's responsibility as the Town's bargaining agent in collective bargaining with six town employee unions is most time consuming. These duties include supervision of negotiations, contract administration and grievance resolution arbitrations.

Data Processing Department Continues to Expand Applications

The Town and School data processing perations were combined and placed under the jurisdiction of the Comptroller and Coordinator of Data Processing in 1982. The Town acquired a Burroughs B-1955 computer system which was installed in the High School. Various town and school departments are connected to this computer in order to support a number of applications. Applications which are running on this system include the following:

Payroll
town weekly, monthly and quarterly
school weekly and bi-weekly
retirement benefit
workers compensation
election officers
contractual

Budget
school budgetary system
town budgetary system
revenue system
general ledger

Assessment
personal property appraisal and classification
personal property billing and collection
real property appraisal and classification
real property billing and collection
real property record information for planning and community development

Parking
ticket control
billing collection and notices

Excise
billing collection and notices

Utilities
water/sewer meter reading and usage system
water/sewer billing collection

Census
combined school and town census system
voter registration lists
street lists (true lists)
jury tapes

Personnel
group health insurance system

School
student class scheduling
student grade reporting
student attendance reporting
special needs reporting

Survey
statistics for alcohol awareness questionnaire

The Town is continuing the process of networking micro computers through the telephone switch thus enabling employees with compatible micros to communicate with each one another.

Financial Management Services

Board of Assessors Certify Tax Rate Early

In 1986 the Board of Assessors completed the remainder of taxpayers abatement hearings for the Fiscal 1986 revaluation. The Assessors also met on their scheduled Monday evenings, to complete the normal weekly work load.

On August 29, 1986, Arlington was the third community in the Commonwealth of 351 communities to have a tax rate certified by the Department of Revenue. Bills were mailed out September 24, 1986.

Fourteen Thousand and Fifty Six (14,056) bills both real estate and personal property, were committed to the Treasurer/Collector's office for the Fiscal Year 1987. These bills will raise a total of Thirty One Million Four Hundred Eighty-Two Thousand, Four Hundred Twenty-Five Dollars, and Ninety Eight Cents, ($31,482,425.98) in property tax.

During the year there were 40,610 motor excise bills committed for an estimated income to the Town of $2,162,100.

During the summer the Assessors office had data collectors out in the field doing home inspections and updating for the next revaluation for the Fiscal 1989 tax bills.

The Board of Assessors would like to extend their gratitude to the property owners for the cooperation they have shown the data collectors in answering questions needed for maintaining records for the upcoming revaluation for Fiscal Year 1989.

Town Comptroller Plans New Accounting System

The Town continues to maintain its books under the Uniform Municipal Accounting System (UMAS). In March, 1986, members of the Comptroller staff attended a three day UMAS training course given by the Commonwealth of Massachusetts Department of Revenue. Some monthly accounting reports were redesigned to accommodate UMAS, to consolidate various cost centers under individual departments, and to introduce some features of the new accounting system discussed below.

The Comptroller has planned a transfer of the Town's accounting processing from the Burroughs mainframe computer to the AT&T 3B2 minicomputer acquired last year. This will reduce the workload on the Burroughs and will result in a customized accounting system which takes advantage of the latest hardware and software technology. The system design phase is currently under way, testing and parallel operation will occur in FY 1988, and the system will be implemented fully by the beginning of FY 1989.

Finance Committee Reviews Budgets, Warrant Articles

The Finance Committee is made up of one member from each of the Town's twenty-one precincts, and a non-voting Executive Secretary. Members are appointed for three year terms by an appointing authority made up of the Chairman of the Finance Committee, the Town Moderator, and the Chairman of the Board of Trust Fund Commissioners. The Committee then elects its own officers. The individuals who make up the Finance Committee are representative of the various sections, ages, occupations and interests of the Arlington voters. The various backgrounds and levels of expertise are all contributed during budget review. The Town of Arlington benefits from the varied expertise of the members of the Finance Committee.

All warrant articles, except zoning, are heard by the Finance Committee. The Committee considers all articles requiring an appropriation of money and reports its recommendations to the Town Meeting. The Committee submits to the Town Meeting its proposed budget for the ensuing fiscal year broken down in three categories; personal services, expenses and capital outlay.



Finance Committee, from left to right: Richard Fanning, Martin Devine, William Shea, Pegi Cunningham, Jerome Hallee, Marjorie Robinson, Paul Olsen, Murdena Campbell, MacKay Fraser, Chairman Robert O'Neill, Deborah Ferrarro, Mary Ronan, John Perry, James Lordan, Executive Secretary Richard Smith, Allan Tosti. Not Pictured: Leslie Corin, John Deyst, Robert Maher, Michael O'Reilly, Judith Quimby, Kenneth Simmons.

During 1986, the Finance Committee heard reports from many committees, with issues varying from alcohol education to tossing your toxins. Reports were heard from the consultant commissioned to study the Community Safety Department. The Committee listened to the appeal from citizens to support the appointment of a committee to explore ways and means of restoring the Spy Pond field. The Committee supported the establishment of a Capital Planning Committee, appointing Murdena Campbell to act as the representative from the Finance Committee.

The Committee also administers the Town's Reserve Fund. The fund, amounting to $200,000, is used to provide for extraordinary or unforeseen expenditures which occur during the year. The reserve fund amounts to an omnibus appropriation to be transferred by the Finance Committee when a request is one which a Special Town Meeting, if called, would approve. This saves the Town the delay and expense of a Special Town Meeting.



(Advocate photo by Paul Drake)



A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Arthur Young

One Boston Place
Boston, Massachusetts 02102
Telephone: (617) 725-1100

The Board of Selectmen
Town of Arlington
Arlington, Massachusetts

We have examined the combined financial statements listed in the index on the second preceding page of the funds and accounts of the Town of Arlington, Massachusetts (the Town) at June 30, 1986 and for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

As described in Note 1, the Town prepares its combined financial statements using accounting principles which are in conformity with the Uniform Municipal Accounting System (UMAS) promulgated by the Commonwealth of Massachusetts Department of Revenue. As described in Note 2, these accounting principles differ in certain respects from generally accepted accounting principles.

As discussed in Note 6 to the combined financial statements, there are lawsuits totalling approximately $3,180,000 pending or threatened against the Town. Town management and legal counsel believe the Town has a good chance of prevailing, but the ultimate outcome of the litigation cannot presently be determined. No provision for any liability or recovery that may result has been made in the combined financial statements.

In our opinion, except for the effects on the combined financial statements of the differences in accounting practices referred to in the second preceding paragraph and subject to the effects of such adjustments, if any, as might have been required had the outcome of the uncertainties referred to in the preceding paragraph been known, the combined financial statements listed in the index to combined financial statements and additional financial information present fairly the financial position of the funds and accounts of the Town of Arlington, Massachusetts at June 30, 1986 and the results of operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Our examination has been made primarily for the purpose of expressing an opinion on the combined financial statements taken as a whole. The accompanying additional financial information including the Schedule of Treasurer's Cash and Cash Equivalents and Statement of Changes in Taxes and Certain Other Receivables, is presented for purposes of additional analysis and is not a required part of the combined financial statements. Such additional financial information has been subjected to the auditing procedures applied in the examination of the combined financial statements and, in our opinion, is fairly stated in all material respects in relation to the combined financial statements taken as a whole.

Arthur Young & Company

December 15, 1986

Audited Financial Statements

Combined Balance Sheet — All Fund Types and Account Groups
June 30, 1986

ASSETS	General Fund	Special Revenue Fund	Capital Projects Fund	Special Assessment Fund	Debt Service Fund	Propriety Fund Type Enterprise Funds	Fiduciary Fund Type Trust and Agency Funds	Long-term Debt Group of Accounts	Total (Memorandum only)
Cash and cash equivalents	$7,385,233	$1,197,325	$ 196,025	$26,420	$666,490	$527,146	$ 688,515		$10,667,154
Investments	3,861						26,559,686		26,563,547
Receivables:									
Real estate and personal property	979								979
Motor vehicle excise	445,114								445,114
User charges and assessments				35,739		354,481			390,220
Tax liens	261,806								261,806
Deferred taxes	225,909								225,909
Departmental	88,428								88,428
Due from other governments	497,358	396,872							894,230
Total receivables	1,519,594	396,872		35,739		354,481			2,306,686
Prepaid expenses	13,284								13,284
Tax foreclosures	13,550								13,550
Amount to be provided for payment of notes			973,563					$ 400,000	1,373,563
Amount to be provided for payment of bonds								10,880,000	10,880,000
Total assets	$8,935,522	$1,594,197	$1,169,588	$62,159	$666,490	$881,627	$27,228,201	$11,280,000	$51,817,784
LIABILITIES AND FUND BALANCES									
Liabilities:									
Warrants payable	$ 208,318	$ 16,091				$ 18,199			$ 242,608
Accrued payroll and withholdings	1,914,199	18,221				14,603	$ 20,181		1,967,204
Provision for abatements and exemptions	373,529								373,529
Insurance claims							357,000		357,000
Other liabilities	260,762					2,367	2,683		265,812
Revenue deferred until collected	822,236	396,872		$35,739		164,481			1,419,328
Notes payable (Note 5)			$ 973,563					$ 400,000	1,373,563
Bonds payable (Note 4)								10,880,000	10,880,000
Total liabilities	3,579,044	431,184	973,563	35,739		199,650	379,864	11,280,000	16,879,044
Fund balances:									
Reserved for encumbrances	3,055,617	300,085	191,006		$666,490	671,217			4,884,415
Reserved for expenditures	899,697								899,697
Reserved for extraordinary and unforeseen items	272,237								272,237
Reserved for other	103,102					10,760	165,641		279,503
Unreserved	1,025,825	862,928	5,019	26,420			26,682,696		28,602,888
Total fund balances	5,356,478	1,163,013	196,025	26,420	666,490	681,977	26,848,337		34,938,740
Total liabilities and fund balances	$8,935,522	$1,594,197	$1,169,588	$62,159	$666,490	$881,627	$27,228,201	$11,280,000	$51,817,784

Combined Statement of Revenues, Expenditures and Changes in Fund Balances Year Ended June 30, 1986

	General Fund	Special Revenue Fund	Capital Projects Fund	Special Assessment Fund	Debt Service Fund	Total (Memorandum Only)
Revenues:						
Real estate and personal property taxes	$29,513,924					$29,513,924
Motor vehicle excise	2,253,999					2,253,999
Penalties and interest	123,997			$ 3,728		127,725
User charges and special assessments	651,390	$ 882,915		22,692		1,556,997
Licenses and permits	131,412	7,000				138,412
Intergovernmental	12,747,847	3,398,855				16,146,702
Earnings on investments	343,272	6,672			$ 989,770	1,339,714
Miscellaneous	391,151	62,544				453,695
Total revenues	46,156,992	4,357,986		26,420	989,770	51,531,168
Expenditures:						
General government	2,542,566					2,542,566
Public works and engineering	3,058,686	67,201	$171,782			3,297,669
Planning and community development	111,680	2,479,696				2,591,376
Community safety	6,910,802	168,428	15,246			7,094,476
Education	16,825,181	587,574	777,200			18,189,955
Debt principal					1,580,000	1,580,000
Debt interest					1,176,157	1,176,157
Insurance and pensions (Note 2)	2,822,716	704,530				3,527,246
Properties and natural resources	1,039,746	12,431				1,052,177
Human resources	849,519	85,845				935,364
Library	841,169	4,948				846,117
State and county charges	2,847,228					2,847,228
Miscellaneous	33,082	21,907				54,989
Total expenditures	37,882,375	4,132,560	964,228		2,756,157	45,735,320
Excess (deficit) of revenues over expenditures	8,274,617	225,426	(964,228)	26,420	(1,766,387)	5,795,848
Other financing sources (uses):						
Repayment of temporary loans	(880,044)		(2,163,519)			(3,043,563)
Proceeds of temporary loans			973,563			973,563
Interfund transfers in (out)	(6,822,207)	(969,129)	1,354,183		2,007,151	(4,430,002)
Other	175,084					175,084
Total other financing sources (uses)	(7,527,167)	(969,129)	164,227		2,007,151	(6,324,918)
Excess (deficit) of revenues and other sources over expenditures and other uses	747,450	(743,703)	(800,001)	26,420	240,764	(529,070)
Fund balances, July 1, 1985	4,609,028	1,906,716	996,026		425,726	7,937,496
Fund balances, June 30, 1986	$ 5,356,478	$1,163,013	$196,025	$26,420	$ 666,490	$ 7,408,426

Combined Statement of Revenues and Expenditures — General Fund — Year Ended June 30, 1986

	BUDGET	ACTUAL
Revenues:		
Real estate and personal property taxes	$30,202,292	$29,513,924
Motor vehicle excise	1,700,000	2,253,999
Penalties and interest	81,900	123,997
User charges and special assessments	500,100	651,390
Licenses and permits	87,200	131,412
Intergovernmental	12,629,764	12,747,847
Earnings on investments	150,000	343,272
Miscellaneous	232,700	391,151
Total revenues	45,583,956	46,156,992
Expenditures:		
General government	2,699,172	2,542,566
Public works and engineering	3,308,972	3,058,686
Planning and community development	113,556	111,680
Community safety	6,958,017	6,910,802
Education	18,908,706	16,825,181
Insurance and pensions (Note 2)	2,878,000	2,822,716
Properties and natural resources	1,252,241	1,039,746
Human resources	893,849	849,519
Library	862,757	841,169
State and county charges	2,965,066	2,847,228
Miscellaneous	96,239	33,082
Total expenditures	$40,936,575	$37,882,375

Notes to Financial Statements June 30, 1986

1. Summary of significant accounting politics

The accompanying combined financial statements have been prepared in conformity with the accounting practices prescribed by the Uniform Municipal Accounting System (UMAS) promulgated by the Commonwealth of Massachusetts Department of Revenue for 1986. The significant accounting practices required by UMAS and followed by the Town of Arlington, Massachusetts (the Town) are presented below. Accounting requirements of UMAS vary in some respects from generally accepted principles. A summary of the significant differences is presented in Note 2.

Fund accounting

Financial transactions of the Town are recorded in the following funds and accounts:

General Fund An accounting for all transactions not properly accounted for in other prescribed funds and accounts.

Special Revenue Fund An accounting for revenues legally restricted for specific purposes.

Capital Projects Fund An accounting for transactions related to receipts and disbursements of funds used for the acquisition, construction or improvements of major capital facilities.

Special Assessment Fund An accounting for the construction and financing of public improvements or services for which assessments are levied against the property owners who are expected to benefit directly from the services or improvements.

Debt Service Fund An accounting for payments of principal and interest on long-term debt.

Trust and Agency Funds An accounting for trust funds received by the Town and investment funds of the Town. In most cases, restrictions have been placed on the use of these funds by the grantors. Agency funds are used to account for assets held by the Town in an agent capacity for individuals, other governmental units and other funds.

Long-term Debt Group of Accounts An accounting for unmatured long-term general obligation bonds payable.

Enterprise Funds Enterprise Funds account for operations that are financed and operated in a manner similar to private business enterprises. The intent of the Town is to finance and recover the costs of providing goods or services to the general public primarily through user charges.

Revenue Recognition

Real estate, personal property tax, motor vehicle excise and amounts due from other governments are recorded as revenues on a modified accrual basis. All other governmental revenues are recorded as revenues when received in cash. Accounts receivable balances related to such revenues are offset by a reserve until collected, except for Enterprise Fund receivables which are recorded on an accrual basis.

Expenditures, encumbrances and appropriation balances

Expenditures are recorded on an accrual basis. Encumbrances are recorded for commitments for which no firm liability exists. Expenditures for continued appropriations, primarily capital projects, are reserved from fund balances and carried forward until completion or until closed to unreserved fund balance.

2. Generally accepted accounting principles

The significant differences between the accounting practices applied in preparing the accompanying combined financial statements (see Note 1) and generally accepted accounting principles (GAAP) are set forth below. It is not practical to quantify the effects of differences on the accompanying combined financial statements.

Fund Accounting

GAAP requires the segregation and reporting of all financial transactions in eight types of funds and two groups of accounts. Financial transactions for the following types of activities are accounted for by the Town on a basis which differs from GAAP:

The Town does not maintain records of the historical cost of its Enterprise Fund plant assets, depreciation of the cost of such assets and the portion of general obligation bond proceeds used for construction of Enterprise Fund plant assets. Accordingly, the balance sheet and the statement of revenues, expenses and changes in retained earnings and changes in financial position of the Enterprise Fund do not reflect the historical cost of plant assets, the related depreciation of such cost or contributed capital as required by generally accepted accounting principles.

GAAP requires that a General Fixed Asset Group of Accounts be maintained to provide historical cost information for all other property, buildings and equipment. Such information is not required, but is suggested by UMAS.

Expense recognition

Pursuant to provisions of the Massachusetts General Laws, the Town recognizes as an expenditure its share of retirement plan and unemployment compensation costs on a pay-as-you-go basis. GAAP requires that such costs be accounted for on an accrual basis as benefits are earned by employees. The annual minimum provision for pension cost should include normal cost, interest on unfunded past service cost liability and amortization of unfunded vested benefits for participants in the pension plan. In addition, any unfunded vested benefits would be disclosed.

Accumulated unpaid sick, vacation pay and deferred salary increases

Accumulated unpaid sick, vacation pay and deferred salary increases are not accrued in the Governmental Fund or the Long-term Group Accounts as required by GAAP. As of June 30, 1986, the Town's estimated unfunded liability was approximately $3,939,000.

Trust Fund investments

GAAP requires that investments be recorded at cost or, in the case of donations, at the market value at the donation date. Trust Fund investments include marketable securities donated many years ago and it is not practicable to determine their original market value. The Town has recorded these securities at par value.

3. Retirement plan

Substantially all employees of the Town, except for teachers and certain other school employees, participate in the Town of Arlington Contributory Retirement System as established under Chapter 32 of the General Laws of the Commonwealth of Massachusetts. Under this plan, the participants contribute a certain percentage of their annual compensation. The Town's contribution for the year ended June 30, 1986, as determined on a "pay-as-you-go" basis by the Division of Insurance, was approximately $3,500,000.

The Town had an actuarial valuation of its Chapter 32 Retirement System prepared as of January 1, 1983. Accumulated plan benefits and plan net assets are presented below:

Actuarial present value of accumulated plan benefits	$59,996,775
Net assets available for plan benefits	15,754,198
Unfunded actuarial liability	$44,242,577

The above amounts do not include benefits related to retirees receiving benefits under the Noncontributory Retirement System which is in addition to the Chapter 32 Retirement System described above. Benefits paid to retirees under the Noncontributory Retirement System were approximately $805,310.

To provide additional funding for the Chapter 32 System, the Town has established a Deferred Pension Fund. This trust fund is separate and distinct from the financing requirements of the Chapter 32 Employees' Retirement System described above. During 1986 the Town transferred $372,496 into the Deferred Pension Fund creating a balance of $5,348,755 at June 30, 1986.

Teachers and certain administrative employees of the School Department participate in a contributory retirement plan administered by the Massachusetts Teachers' Retirement Board. The Town does not contribute to this plan.

4. Bonds payable — Long-term Debt Group of Accounts

The outstanding schedule of maturities at June 30, 1986 is comprised of the following bond issues (000's omitted):

Maturity Date of obligation	Interest rate	Issue	1987	1988	1989	1990	1991	1992 to 1993	Total debt outstanding at June 30, 1986
Inside Debt Limit:									
1991	7.0%	Community Safety Facility	$320	$320	$320	$320	$320		$1,600
1987	6.5	Community Project	50						50
1991	5.70	General Obligation	215	210	205	200	40		870
Total inside debt limit									2,520
Outside Debt Limit:									
1988	4.10	Senior High School	15	15					30
1993	6.46	Senior High School	1,190	1,190	1,190	1,190	1,190	2,380	8,330
Total outside limit									8,360
Total principal payments									10,880
Total interest payments									2,285
Total principal and interest									$13,165

5. Bond anticipation notes payable

At June 30, 1986, the Town had $973,563 of outstanding bond anticipation notes which were due and paid as of August 21, 1986 at interest rates varying from 4.51% to 5.35%.

6. Commitments and contingencies

Lawsuits totalling approximately $3,180,000 are pending or threatened against the Town arising from claims for property damage, personal injury, breach of contract and other matters. In cases where it is probable that a loss will be incurred within one year and the amount could be reasonably estimated, the amount has been recorded as a liability and charged to current expenditures.

7. Claims Trust Fund

Effective January 1, 1986, the Town began a Claims Trust Fund for medical claims and life insurance. The purpose of the Fund is to pay medical claims of the Town of Arlington employees and their covered dependents and minimize the total cost of annual medical insurance to the municipality. The plan is contributory.

The Town appropriated approximately $850,000 in 1986 which was transferred to a separate Trust Fund under the control of the Treasurer.

8. Subsequent events

On July 1, 1986, the Town presented for sale $12,100,000 of Revenue Anticipation Notes. The Notes were sold at an interest rate of 4.5% and mature on June 30, 1987.

The Town received a grant from the Commonwealth of Massachusetts to renovate the Central School. On October 1, 1986, the Town agreed to repay the grant over a 5 year period with annual principal payments of $80,000 at a 5% interest rate. On the same date, the Town entered into a five year lease arrangement with two state agencies who will lease the renovated space with annual lease payments in excess of the $80,000 grant repayment.

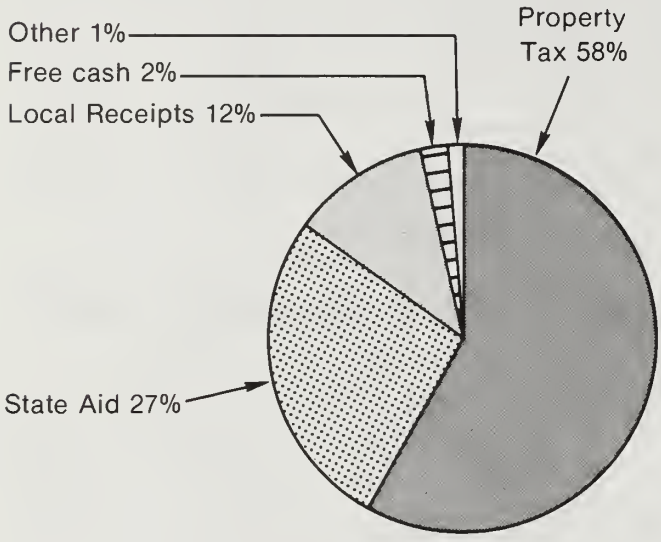
Budget

	FY 1986	FY 1987
GENERAL GOVERNMENT	$	$
Board of Selectmen	222,009	257,128
Town Manager	126,919	135,469
Purchasing	38,976	39,612
Personnel	90,633	88,903
Data Processing	445,120	491,624
Telecommunications	199,702	191,726
Postage	91,539	98,131
Legal	85,614	86,461
Town Clerk	113,938	105,582
Board of Registrars	55,575	56,479
Workers Compensation	323,528	394,161
Reserve Fund	200,000	263,000
Sub Total–General Government	1,993,553	2,208,276
FINANCIAL MANAGEMENT		
Finance Committee	10,000	10,000
Accounting	118,386	116,482
Treasurer/Collector	326,595	326,116
Board of Assessors	153,271	156,312
Sub Total–Financial Management	608,252	608,910
PUBLIC WORKS		
Properties	191,642	191,246
Natural Resources	560,996	546,658
Cemeteries	327,865	316,721
Engineering	246,476	246,476
Public Works Administration	247,203	245,445
Roadway Maintenance	1,257,471	1,232,471
Sanitation	1,104,774	2,048,107
Water/Sewer (Excluding MWRA Assessment)	786,676	786,676
Sub Total–Public Works	4,723,103	5,613,800

	FY 1987	FY 1987
COMMUNITY SAFETY	$	$
Parking	60,187	50,501
Community Safety Administration	169,155	167,599
Police	2,818,118	2,828,839
Fire	2,784,988	3,054,595
Support Services	559,020	566,121
Street Lighting	453,000	453,000
Sub Total – Community Safety	6,844,468	7,120,655
EDUCATION/LIBRARIES		
Schools	16,700,000	17,543,330
Library	847,037	835,643
Sub Total – Education/Libraries	17,547,037	18,378,973
HUMAN RESOURCES		
Human Resources Administration	55,468	56,168
Sealer/Consumer Affairs	7,708	7,708
Veterans Services	129,317	118,006
Recreation	186,297	186,297
Vet's Memorial Sports Center	155,893	175,797
Board of Health	101,175	100,627
Council on Aging	103,464	103,458
Youth Services	234,808	234,808
Sub Total – Human Resources	974,130	982,869
PLANNING, DEVELOPMENT, ZONING		
Planning and Community Development	97,281	99,032
Redevelopment Board	8,883	7,995
Zoning Board of Appeals	13,944	16,877
Sub Total – Planning, Development Zoning	106,164	123,904
FIXED COSTS		
Pensions	5,350,591	5,322,821
Insurances	3,043,050	3,168,050
Debt and Interest	2,597,251	2,788,040
Sub Total – Fixed Costs	10,990,892	11,278,911
TOTAL BUDGETS	$43,787,599	$46,316,298

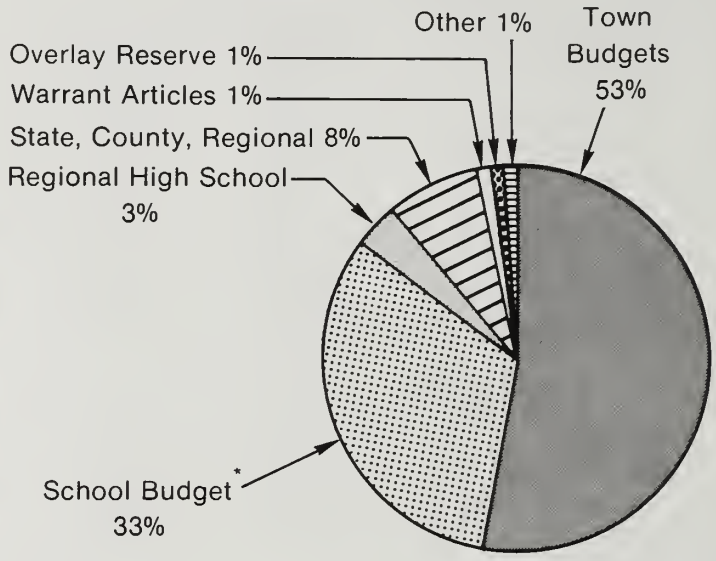
Town Revenues and Expenditures

Where it Comes From



Source-Recap Sheet

Where it Goes



Source-Recap Sheet, Town Clerk's Certified Copy of Town Meeting Actions

*Various School Costs (i.e. Insurance, Data Processing) are charged to Town Budgets

Recapitulation of the Fiscal Year 1987 Tax Rate $17.24/$1,000 of Assessed Value

DEBITS	
Appropriations	$50,076,818
Court Judgments	105,050
Cherry Sheet Offset	494,894
State and County Charges	2,963,955
Overlay Reserve	750,189
Total Debits	$54,390,906
CREDITS	
State Receipts	$14,780,140
Local Receipts	6,412,393
General Revenue Sharing	255,430
Free Cash	899,697
Other Available Funds	565,267
Total Credits	$22,912,927
AMOUNT TO BE RAISED BY TAXATION	**$31,477,979**
TOWN PROPERTY VALUATION	$1,825,868,889

SETTING THE TAX RATE: Divide *Amount to be Raised* by *Town Property Valuation,* Multiply by 1,000.
($31,477,979/$1,825,868,889) x (1,000) = $17.24

Human Resources Department Undergoes Changes

The Department of Human Resources encompasses several divisions, offering a wide variety of programs and services to a diverse population. These divisions are Health, Consumer Protection, Recreation, Veterans Services, Aging, Youth Services, and Alcohol Education. In addition to the Department supervising and administering these divisions on a daily basis, there are several appointed boards and commissions made up of dedicated citizens, who establish overall policy and set fees for service. These boards and commissions, are the Board of Health, Park and Recreation Commission, Council on Aging, Board of Youth Services, and Council on Alcohol Education.

There were several significant activities which took place in the Department this past year. The Director of the Health Division, Justin Comeau, retired after thirty-two years of service to the Town. Mr. Comeau will be remembered for his commitment to the area of environmental health.

The Youth Services Division realized a very important accomplishment when the state approved eligibility of the Youth Consultation Center to receive Medicaid payments. This marks the final step in the Department's effort to receive third party payments for this important mental health service. This is a very significant development for the Center as the prospect for town funding becomes more tenuous.

The Veterans Memorial Sports Center completed a major capital improvement with the rebuilding of the dasher boards. This project was done by internal staff rather than an outside contractor, thus saving the Town money.

Finally, the Central School building was opened as a unified center for human services. This beautifully rehabilitated building stands as a tribute to the dedication and effort of the Council on Aging, whose members had the vision and determination to see the task through. The Department sees this new human services center as a symbolic gesture by the citizens of Arlington as a commitment to human services at a time when other priorities are demanding attention. The Town of Arlington has demonstrated once again that it truly cares for its people.

Board of Health Provides Immunization Clinics

The annual influenza clinic was conducted by the Board of Health in cooperation with Council on Aging and with the assistance of many volunteers. Due to increased public awareness of health issues for the elderly, the clinic realized a ten percent increase in the number of those receiving immunization.

A rabies clinic was also conducted this year. Dogs were innoculated with a vaccine which is effective for three years.

This Department has received numerous inquiries regarding the recent public awareness of radon in home. Radon is a naturally occurring radioactive gas, produced in the ground through decay of uranium and radium. Fact sheets may be obtained from the Board of Health.

The Board extends its thanks and best wishes to Justin Comeau, Director and Louise Welch, Clerk who both retired during the year. The Board looks forward to working with its new Director, Walter Galvin.

Veterans' Services Office Functions as Liaison

The Veterans' Service Office functions as a liaison with all federal, state and local government agencies, including veterans' organizations which have



Children Salute War Veterans at Memorial Day Service.

(Advocate photo)

programs to assist the veteran and his/her dependents. This office is also able to supply emergency financial aid until a veteran can be enrolled in a more permanent program or obtain employment.

The Town is responsible for filing requests to the government, through the Veterans' Administration, for benefits due the veteran and his/her family. These benefits include compensation to dependents for veterans' service connected death, dependent's indemnity compensation, specially adapted housing for disabled veterans, death pension, disability compensation and many other types of assistance.

The Office of Veteran's Services also manages and organizes Arlington's Memorial and Veterans' Day observances.

Consumer Protection Services Available to Citizens

The Sealer of Weights and Measures provides protection to the consumer, ensuring a fair exchange of goods and services for monies expended.

The inspection and reweighing of merchandise prevents inadequate weights and short measures. The seal which is affixed to weighing or measuring devices is truly a symbol of consumer protection.

The Consumer Affairs Office maintained a high level of service in 1986 and was able to extend its hours. A capable and committed staff of mediators, working with volunteers and interns, were able to resolve many complaints of Arlington consumers.

The Office also secured an increased grant from the Massachusetts Attorney General's Office for 1987.



State Secretary of Elder Affairs (left) presents grant for elderly programs to W. Scott Plumb, C.O.A. Executive Secretary (center) and Robert Walsh, Selectman (right).

(Advocate photo by Paul Drake)

Council on Aging Witnesses Senior Center Opening

The past year marked the most dramatic event in the nineteen year history of the Council on Aging: the phased opening from April through June of the new multipurpose Senior Center in the renovated Central School. The building was renovated by the Redevelopment Board using various public funding sources including the federal Community Development Block Grant Program and the state Capital Outlay Budget. The furnishings for the two floors of the Senior Center were paid for privately by the Arlington Seniors Association, which raised over $100,000 for that purpose.

The Senior Center is one of the finest and most beautiful ever built in the Commonwealth of Massachusetts. Air-conditioned, fully accessible to the handicapped, and housing four nonprofit social service agencies for the elderly, the project has taken a total of five years and has been two years in the construction process. It occupies thirty-five rooms on the ground and first floors of the renovated school. There are thirty telephones, a total of sixteen thousand square feet, and twenty-two part and full-time staff people working in the Senior Center.

The Senior Center itself houses four agencies, all of whom have separate functions and responsibilities but coordinate their services with each other. Located on the ground floor are the Council on Aging and Cooperative Elder Services, a private nonprofit day care provider. The Arlington Seniors Association, Minuteman Home Care Corp's noontime "Eating Together Site" and a private nonprofit agency providing recreation and enrichment activities to the elderly are all located on the second floor.

The future goals of the agencies in the Arlington Senior Center are many. The development of new special services like respite care are crucial if the Senior Center is to be a true supermarket of services to Arlington seniors. More fee-for-service programming and more aggressive fund-raising will allow the Center to grow and flourish without constituting a drain on municipal resources. It should be emphasized that the facility was constructed and furnished without impacting the local property tax. Finally, the Arlington Senior Center will aggressively market itself so that it might appeal to all segments of Arlington's elderly population.

A number of new services were developed in 1986 given the growth in available program space. A health benefits counseling service was established providing free, confidential help to seniors with health insurance issues. Addi-

tionally, a social day care program provides intensive services to the frail elderly. The transportation service was expanded with the acquisition of two new wheelchair accessible vans used for nutrition and day care transportation. A series of monthly, free screening clinics in podiatry, hearing, glaucoma and dental care were conducted. The Arlington School Department joined in a cooperative venture using teens to do chore work on a paid basis for senior citizen home owners. Finally, an expansion and diversification of elderly activities in the Senior Center included various movement activities (yoga and exercise), day and overnight trips, crafts and adult education programs, and congregate meals.

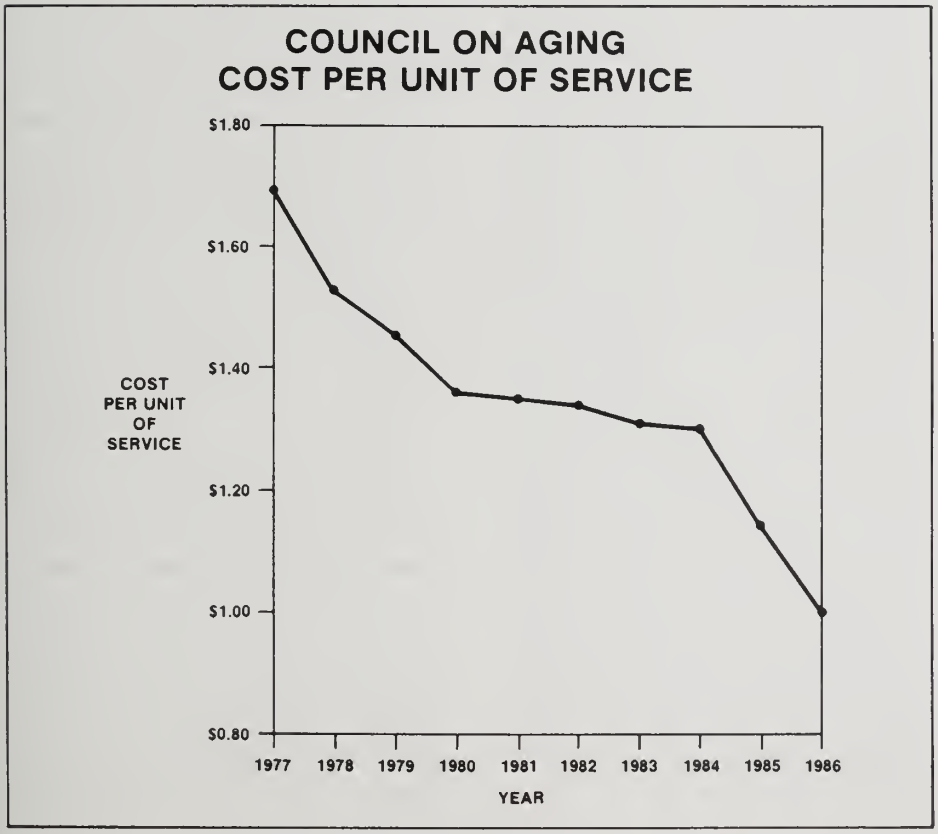
Nearly 110,000 units of service were provided by the four agencies of the Senior Center, a twenty percent increase over comparable figures from 1985 and the highest ever recorded.

The Council on Aging used 1986 to extend a number of management initiatives started in 1984 and 1985.

Computerization was extended to client records, meals-on-wheels and activity scheduling, financial management and inventory. The Council on Aging's budget was diversified by adding more state funds and federal manpower slots. The percentage of the total budget paid for by local property tax dollars (48.7%) was the lowest ever. Of the sixteen part-time and full-time positions in the Council, only five are town funded.

Quality services were provided at the least possible cost. The accompanying graph shows that the cost per unit of service has fallen from $1.67 in 1978 to $1.00 in 1986. This was made possible by the explosive growth in the use of volunteers. In 1986, two hundred sixty-two different people volunteered for the Council and worked a total of 33,391 hours, or the equivalent of eighteen full-time positions.

The Council on Aging would like to acknowledge those town officials, departments, boards, commissions, individuals, agencies and organizations whose support has assisted the Council reach its program goals in 1986. Special recognition is extended to the Arlington Public Schools, the winner of the 1986-1987 Organizational Service Award to the elderly, for their innovative program that matches teens looking for work to homeowners who need help with chores.



Recreation Division Offers Diversified Activities

The Recreation Division continued to provide diversified leisure opportunities for the residents of Arlington in 1986. A number of new offerings spiced the full complement of year round activities.

As in past years, the net cost of recreation to the community continued to decline. The use of volunteers and the continued success of the Workreation program allowed the Division to offer quality service at a minimal cost. Over one hundred volunteers supported full time and part time personnel by serving as supervisors, chaperones, coaches and leaders. Workreation, a program combining work and recreation for the teenage population had sixty-five participants providing close to 6,000 hours of service. The emphasis on developing cooperative programming with other town agencies continued during the year. Effective use of town funds was realized through the pooling of the community's personnel, equipment and facility resources.

The Sports Center remained a self-supporting operation for the eighth straight year. The facility was enhanced with the construction of a new dasher board system and the installation of an attractive new scoreboard, a gift from Arlington Cablesystem. Public skating hours were consolidated and ice rental and public skating rates increased for the first time in two years.

When 1986 began, skiing and basketball were the most popular on-going



The installation of new dasher boards enhanced the rink as an ice hockey facility.

(Advocate photo by Paul Drake)

activities. Downhill skiing at Nashoba Valley Ski Area and one-day ski trips during school vacation had great appeal. Basketball continued to be a winter staple as thirty-two teams were formed with players ranging in age from eight through adult. A new concept of combining activities for parents and tots began in January with the introduction of Parent and Tot Drop In and Parent and Tot Gym programs. A year round focus of adult fitness started with the inception of aerobics, informal basketball and volleyball programs, and jazzercise.

Softball highlighted spring activities for the Recreation Division. Elementary, junior high and adult leagues provided opportunities for softball enthusiasts of all ages. A major undertaking of the Division during the spring months was scheduling and assigning use of the twenty-one playing fields by local schools, Arlington Baseball Association, and Arlington Soccer Club teams. After school programs at neighborhood playgrounds gave youngsters a chance to play games and make crafts in a supervised setting. An early evening track program and the tenth annual Memorial Day Road Race were popular with all ages.

Despite the somewhat dismal summer weather, the season was an active one. The popularity of Reservoir Beach remained constant as close to 7,000 tags were sold. Over 1,300 children took part in camps and special programs while the playgrounds provided a leisure outlet for those desiring a less structured setting. Trips, shows, evening softball and volleyball, and outdoor movies added to a very busy summer schedule.

The fall months were highlighted by overnight trips to Lake George, N.Y. and Bermuda. These excursions, as well as day trips, continue to increase in popularity among adults. A new series of adult mini courses got off to a good start. Soccer, gymnastics, cooking, skating and crafts were some of the activities which helped to keep youngsters involved during the autumn.

The Recreation Division enters 1987 with a renewed sense of purpose, committed to provide the best possible recreation and leisure services to the citizens of Arlington.

Park and Recreation Commission Promotes Park Beautification Fund

The Park and Recreation Commission has intensified its efforts to involve the community in planning and supporting the town's parks and recreational facilities. Over the past year, the Park Beautification Fund was actively promoted, with the contributions and assistance of many individuals.

A contest among art students at Arlington High School yielded a handsome logo design for bumper stickers. More than twenty Arlington artists and artisans contributed their works to a Spring Art Show and Auction. The display areas were graciously provided by the Coolidge Bank and Boston Five Cent Savings Bank. These art treasures were also the inspiration for a fall fundraising appeal to the business and professional community of the town. The combined response has been generous and provides a modest but growing source of reserves to accomplish some worthy park projects.

The Commission welcomes and invites community participation. It cooperated with a landscape architecture class at Radcliffe which contributed some imaginative plans for redesigning a Spy Pond waterfront park.

An abiding concern is the preservation and protection of existing open space. In order to retain an ideal pedestrian, secondary approach to the Magnolia/Thorndike area, the Commission opposed zoning changes which would have permitted development in the Brooks/Varnum Street area adjacent to park land. Seeking to maximize existing town facilities, the Commission negotiated an agreement with the developers of the Reed's Brook site. As part of this agreement, light poles and fixtures at Hurd Field will be replaced and relocated. The pole relocation frees up valuable space for the installation of a new

soccer field with permanent goals. Added improvements include the installation of new landscaping, and the cleaning and landscaping of a pathway between Hurd Field and the Reservoir Beach.

In order to assure optimum and equitable use of the town's recreation facilities, the Commission regularly reviews guidelines and the rate structure for Reservoir Beach and the Sports Center.

In all these ways, the Commission is attempting, in a time of continuing financial constraints, to broaden recreation opportunities and to enhance the Town's open space.

Youth Consultation Center Approved as Licensed Community Mental Health Center

In one of the most significant developments in its history, the Youth Consultation Center began to collect third party payments from Blue Cross/Blue Shield and other insurance carriers. The collection system was implemented smoothly, and not one client was lost as a result of conversion to the new fee system.

In September the Center was approved to become a Medicaid vendor as a licensed community mental health center for the State Department of Public Welfare. The funds generated from this resource will help us subsidize town funding for this service to the Arlington community.

In October, the Center said goodbye to longtime staff member Rich Casey. Mr. Casey had worked at AYCC for sixteen years as Group Work Coordinator and his departure represented a big loss to the agency.

The services AYCC provide Arlington residents continue to be the same-individual, group, and family counseling, crisis intervention, community consultation and youth advocacy work. The Center has been kept very busy providing those services. Some trends over the past few years which are very alarming are more depression among youth, more reported incidents of sexual abuse, more serious mental health disturbances among youth, more serious family dysfunction, and more alcohol abuse. On the other hand, there is less delinquent behavior and less drug abuse.

Board of Youth Services Establishes Task Force

The Arlington Board of Youth Services has actively reaffirmed its commitment to address the needs of Arlington's youth during 1986, primarily by initiating the Task Force on Teenage Sexuality. Responding to professionals working with Arlington youth who expressed concern about the number of pregnancies and abortions among Arlington teens, the Board sought out community people to serve on a task force to address those concerns.

The task force has worked judiciously to assess the needs of the youth and to inform the townspeople through an "Awareness Month for Information Concerning Teenage Sexuality" scheduled for January 1987. This committee has been under the spirited direction of Ruth Mahon, Youth Service Board Member.

Richard DeCaprio resigned from the Board in June. Charles Harrington has joined the Board and currently serves as a viable link to the concerns of high school youth. George Faulkner celebrated his twenty-fifth year as a board member.

Council on Alcohol Education Moves Forward on Education Programs

With the fight against alcohol and other drug abuse expanding statewide, the Arlington Council on Alcohol Education continues to be in the forefront of communities which are addressing this serious problem. The Governor's Alliance Against Drugs has stated that Arlington is considered a "model" community within the field of prevention.

While the Council provides alcohol and other drug education for the entire community, most of its efforts are focused in the schools. At the secondary level, the Council secured a $1,500 grant from Arthur D. Little, Inc. in Cambridge to help fund a comprehensive alcohol and other drug education course for all freshmen at Arlington High School (AHS). Each student attended four classes conducted by teachers from Freedom from Chemical Dependency, Inc. (FCD), all of whom are recovering alcoholics and/or former drug users. The program balance of $3,500 was defrayed by a grant from FCD.

The Council continued to coordinate the Alcohol Awareness Peer Leadership Program at Arlington High School (AHS). This year seventy-eight juniors and seniors trained for twelve weeks on the effects of alcohol and other drugs, decision-making and leadership skills. The participants then co-led four

awareness sessions with nearly four hundred seventh graders in the Arlington Public Schools.

The Students Against Driving Drunk (SADD) Chapter at Arlington High School celebrated its third anniversary with a special assembly featuring Brian Holloway, New England Patriots All Pro and Honorary Chairman of Arlington SADD chapter. Mr. Holloway made numerous visits to the high school during the school year to talk with small groups of students.

The Sixth Annual Alcohol and Drug Awareness Program for Parents was held in November. The program was attended by one hundred fifty parents of students in grades seven through twelve.

In an attempt to prevent drunk driving accidents during prom and graduation time, the Council, working with the Youth Consultation Center, SADD and parents, made available a hotline for students to anonymously obtain a safe ride home at any hour of the night.

On the elementary school level, the first system-wide program for parents of elementary students was held in March. Many of the one hundred seventy-five parents who attended expressed a desire to learn more about young people and drugs. The Council responded by planning a four-session workshop for twenty parents on "Talking with Your Youngster About Alcohol and Other Drugs".

"Making Friends, Making Choices", the primary drug and alcoholism prevention curriculum developed in Arlington for grades three through six continued to be taught in the school system. It is one of the four curricula recommended on a state-wide basis by the Governor's Alliance Against Drugs. Plans are underway to expand the curriculum in 1987 to include kindergarten through second grade, and additional drug lesson plans are being added for grades three through six.

A substance use survey was distributed for the third time to all Arlington High School students. The survey results assisted in determining if there had been any changes in behavior since the last survey was conducted in 1984. The results revealed that more than one-third of AHS students use marijuana, up thirteen percent over the last two years. Although marijuana use has climbed, the use of harder drugs has declined. Cocaine use dropped from fourteen percent to ten percent and the use of speed has fallen from nine percent to five percent. Ninety-one percent of the students have tried alcohol, but the number of students driving in a car with someone who had been drinking has dropped from twenty-seven percent to twenty-two percent in two years.

In addition to the school programs, the Council conducted workshops on drinking and driving for town employees in the Departments of Public Works and Properties and Natural Resources.

In accordance with the recommendation of the National Conference of Mayors and the Massachusetts Municipal Association, the Board of Selectmen and the School Committee jointly proclaimed November as Alcohol and Drug Awareness Month in Arlington. The Council accordingly planned many activities for students, parents and the community-at-large.

Education and Libraries

Arlington School Department and School Committee

"Excellence — We Promote It" is more than just a clever phrase as evidenced by the outstanding record of progress and achievement exhibited by the Arlington Public Schools during the 1985-1986 school year. Although the September, 1985 enrollment of 4,428 students represents a slight reduction from the previous year, current data suggests that this loss of students is occurring primarily at the secondary level. Projections available at this time indicate that the elementary school population is entering a period of stability and modest growth. Assuming this trend continues, it is likely that district-wide enrollments will level off as well. Despite the decline in students, however, creative management, staff commitment, parental involvement, community and school committee support continue to make it possible for the system to offer sound educational programs.



School Committee, standing from left to right: Michael Peters, Katharine Fennelly, Alexander Wilson, Michael Healy, William O'Brien, William Carey. Seated from left to right: Patricia Worden, Chairman Kathleen Dias, Janice Bakey.

School Committee

With the annual town-wide election in March, Katharine D. Fennelly and Michael Healy were elected to three year terms on the Arlington School Committee replacing Linda Braun and Steven J. Conroy. Veteran Committee member William A. Carey, Jr. was re-elected to his sixth consecutive term. Following the general election, Kathleen K. Dias was elected Chairperson, William J. O'Brien, Jr. Vice-Chairperson and Patricia B. Worden, Secretary to the School Committee. Public attendance and participation at school committee meetings is always encouraged. The Committee meets on the second and fourth Tuesday of the month between September and June. During the summer months meetings are called as necessary. As a policy making body, the Committee addresses a range of topics associated with the operation of the Arlington Public Schools.

Sub-Committee Structure

In addition to meeting as a full Committee, the Arlington School Committee is divided into a number of smaller sub-committees. The work of each sub-committee is especially important in terms of fulfilling the Arlington School Committee's goal of responsive leadership. Less formal in nature, the sub-committee structure allows for an in-depth review of programs, services and special issues. In addition there is always an opportunity for candid dialogue with the audience.

Each sub-committee makes recommendations to the entire Arlington School Committee relative to its area of responsibility. Among the challenges of the sub-committees were budget development, staff deployment and a number of other important issues necessary to maintain quality programs and facilities. Among those issues of greatest note were upgrading policy and procedures; reviewing the release day and in-service program format; endorsing additions to the curriculum; reviewing student data and its relevance to student achievement; staying abreast of the Chapter 188 Discretionary Grants Program; insuring that the system's ancillary pupil personnel service needs are met; and interfacing with other elected governmental bodies to facilitate better communication and stronger ties.

Joint Occupancy

In a continuing effort to maximize the use of surplus space the Arlington School Committee entered into a multi-year lease with the Massachusetts Greater Boston Regional Education Center (GBREC) to occupy a portion of the Ottoson Junior High School. As previously noted the decline in student population is a secondary level phenomenon.

Thus it was possible to accommodate

GBREC without reducing or eliminating any of the programs traditionally offered at Ottoson. Hosting the professionals who are part of the Commonwealth's education delivery system has proved very succesful. GBREC's presence represents an important addition and tremendous resource to the educators, students and parents of Arlington.

School Improvement Councils

The passage of Chapter 188 of the Public School Improvement Act by the Legislature in July, 1985 has created a number of new and exciting initiatives. A multi-faceted piece of legislation, the purpose of the law is to provide school systems with the incentives necessary to strengthen education throughout the state. Arlington has not lost any time in taking advantage of the law's promising opportunities. School Improvement Councils represent one such important opportunity. Interested in increasing the participation of teachers, parents and community representatives in schools' educational planning, the legislation established the council concept in order to facilitate more involvement at the grass roots level. Each of the seven elementary schools in Arlington now has a Council composed of the Principal as chairperson, three elected teachers, two parents elected by the PTO and one community member who is not a parent of a child in the school. Each Council received grants from the state equal to the number of students enrolled in the school multiplied by $10.00. In addition to maintaining the Council concept in subsequent years, the legislation calls for its expansion to the secondary level beginning in 1986-1987.

Appointments

Several key administrative appointments were made in the school system during the past year. The unfortunate death of Joan E. Flanagan, Principal of the Hardy School in November, 1985 as well as the departure of Thompson School Principal, William Hurley to a central office position in another school district necessitated an extensive commitment of time and effort to fill both principalships. Following several weeks of interviews, veteran faculty members Barbara Fischer-Long and Michael McCabe were recommended by Superintendent Walter A. Devine to fill the vacancies at Hardy School and Thompson School respectively. Both Barbara and Mike bring a wealth of experience to their new positions in the system.

High School Placement Statistics

The Class of 1986 at Arlington High School was no exception to the tradition of excellence extablished by previous classes. As the following placement record suggests, our students are highly motivated to pursue educational or work opportunities following graduation. Especially noteworthy is the high percentage of students who elected to attend four year colleges and universities beginning in September, 1986.

Post Secondary Education Placements	No.	%
Colleges and Universities	236	63
Junior Colleges and Business Schools	49	13.2
Technical and Nursing Schools	1	.2
Preparatory Schools	4	1.0
Post Graduate Schools	6	1.6
Sub-Total	296	79
Other Placement		
Military Service	3	1
Work	67	18
Unclassified	6	2
Sub-Total	76	21
Total Placement	**372**	**100**

Distinguished Service Awards

Recognizing staff as well as student achievement represented an important activity during the past year. For the second consecutive year, the Arlington School Committee hosted the Distinguished Service Award Ceremony for staff who have been with the school system for twenty-five years or more. First proposed by the administrtion during the 1984-1985 schoolyear, the purpose of this program is to honor those administrators, factulty and staff members who have dedicated their careers to the Arlington Public Schools. A total of 19 employees with a combined total of 635 years were recognized this past year. Among the group were four administrators, nine teachers and seven other staff. Notable within th group was Edith R. Anderson, Head Clerk who had completed 55 years of uninterrupted service to the district.

Other Activities

Among the many activities designed to better educate children were visitations by Governor Michael Dukakis, former Celtics great, M. L. Carr, and All Pro New England Patriots lineman Brian Holloway. As part of the Governor's campaign to increase student familiarity with alcohol and drug abuse among young children, the Governor and M. L. Carr spent a morning at the Peirce School talking with teachers and children. Last year, the Governor was a keynote speaker at an assembly for students attending the high school where he stressed the same theme. In many ways, Brian Holloway has become a guest lecturer at Arlington High School. Over the last two years, Holloway has established a close working relationship with the high school's SADD (Students Against Driving Drunk) Chapter. His presentation to the student body this past year regarding Lifes' Choces was both inspirational and motivational.

Once again Superintendent Walter A. Devine had the pleasure of recognizing two students at Arlington High School for their ememplary academic record. Kerri B. Anderson and John P. Keelan, III were each presented with a Certificate of Academic Excellence during a School Committee meeting. Most recently initiated by the Massachusetts Association of School Superintendents, the purpose of this award is to acknowledge the dedication and commitment to academic excellence on the part of high school students.

Among the schools many fine staff members, nine personnel chose to retire at the conclusion of this past year. The School Department extends its best wishes and appreciation for many years of public service to Landa Chicarello, Senior Account Clerk, Business Office; Mary Fitzpatrick, Business Education Teacher; E. Belle Fitzgerald, Elementary Teacher; Muriel Healy, Business Education Teacher; Lou Galante, Occupational Education Teacher; Dorothy McSweeney, Home Economics Teacher; Margaret Tacito, Elementary Teacher; Catherine Traverse, Secretary to the Principal, Pierce School; and Helen Vasalle, Elementary Teacher.

Our students are the future of our community, state and nation. Arlington is proud of them and their accomplishments. Without the dedicated staff of the Arlington Public Schools and community support this would not be possible.

Minuteman Regional Vocational Technical School

Pursuing its goal of "Excellence in service to students and the community", Minuteman Tech has had a very productive year. In a partnership between Massachusetts Bay Community College and General Motors fifteen students received associate degrees in automotive technology last June. The students received hands-on auto mechanics instructions at Minuteman Tech from teachers trained by General Motors using state-of-the-art equipment donated by General Motors. College level academic courses were provided by Massachusetts Bay Community College. This was the first graduating class of the Automotive Service Educational Program (ASEP). The program is designed to produce a new breed of automotive service people, trained in electronics and computers as well as in auto repair. In another partnership between the Lexington Rotary Club, the Town of Lexington and Leader Federal Savings Bank, students in the fields of carpentry, cabinetmaking, plumbing, electrical, heating/ventilation/air conditioning and horticulture gained practical experience building and landscaping a superinsulated house in Lexington. Similar off-campus building projects are being planned for the future. A third Minuteman Tech partnership resulted in a substantial donation of fast food equipment by the McDonald's Corporation to the school's culinary arts department. The instructors and students are now operating their own fast food restaurant, The Fife & Drum Grill, in the school's cafeteria. The program enables students to obtain fast food management skills as part of their training.

In other programs, the industrial technology curriculum's robotics component now includes training in programming a giant size commercial welding robot similar to those used in auto assembly plants. The new robot is also being used by student welders. The auto body program has a state-of-the-art laser frame straightening equipment. All drafting students receive training on four different computer aided drafting systems. Minuteman Tech has the best equipped computer aided drafting program to be found in any high school in Massachusetts. Numerous other advances have taken place in the programs offered at Minuteman; academic programs include computer activities, health students are able to receive state certification as day care providers; and seniors have the opportunity to enroll in an Advanced Business English course.

Vocational and Athletic Competition

Once again the Minuteman students have proved successful in the Vocational Industrial Clubs of America (VICA) competition, winning both state and national competitions. The purpose of the VICA skills competition is to provide an opportunity for vocational-technical students to demonstrate what they have learned in competitions judged by professionals in each field. VICA is strongly supported by trade unions and business organizations which provide the judges, financial support, equipment, supplies and prizes for the events.

In sports competition, once again the school's athletes have won berths on the Commonwealth Conference All Star teams. In 1986 Minuteman Tech's varsity hockey team won the Division 3 state championship. This is the first state championship ever to be won by a Minuteman Tech sports team since the school began league competition ten years ago.

Minuteman Regional Vocational Technical School offers many services for the public, including a restaurant, bakery, gift shop, flower shop, beauty salon and service station. The citizens are invited and encouraged to utilize these many services.

Robbins Library Joins Minuteman Library Network

For the Robbins Library, 1986 was a year of change.

The single most important development was the transition from a manual circulation system to an automated one. This change had a significant effect for both the public and the staff. For the library users it meant a new library card useable at seventeen other area public libraries and access to over two million volumes. As a member of the Minuteman Library Network (MLN), the Robbins Library can request items from these other libraries for Arlington residents. Arlington citizens made enormous usage of this service as interlibrary loan requests increased three hundred percent over 1985.

For library staff, the conversion to an automated system had an enormous impact. Before the library went on-line in June, staff worked diligently to enter bibliographic records as well as re-registering all library users and entering this information into the database. Staff spent significant time attending outside training sessions given by the MLN and vendor representatives, as well as in-house training sessions conducted by the Assistant Director. Staff were required to learn all new procedures for entering bibliographic information for new books, records, magazines and other materials, for registering borrowers, and for operating the automated system.

The circulation system went on-line on June 4. The transition was a smooth one from both staff and patron viewpoints.

Although ninety-five percent of the book collection had been converted by June, the record collection was not yet entered into the automated system and circulation was still done manually. The goal for the summer of 1986 was



Robbins Library

(Advocate photo)

to enter the 7,000 records and cassettes into the database so that the Art & Music collection could go on-line in the fall. By October, eighty percent was complete and the Art & Music room circulation was transferred downstairs.

The automated system has made significant improvements in reducing the time requirements of such clerical operations as processing returns, overdue charges, reserves, and bills.

However, the new system has increased the workload of several departments. The Technical Services Department must now manage two systems: the new automated system while still maintaining the card catalog until public access catalogs are implemented sometime in the next three years. Public recognition of the benefits of the system has been very rewarding but has resulted in an increased workload as reserves and Interlibrary Loans have increased since the library went on-line in June. Staff continued to work on bibliographic data entry of audiovisual, reference, local history and paperback materials. Data entry will continue in 1987 as the branch collections must be converted before they can go on-line. Arlington's participation in the MLN also required that a significant amount of staff time be given to MLN's nine working committees which meet regularly.

At the same time that the Robbins Library was experiencing change in library operations, there was considerable change in personnel as well. Grace Greene, who headed Children's Services for thirteen years, resigned to accept another position. Louise Sullivan retired as Circulation Assistant after thirty-three years of service. Other vacancies occurred in the branches and Adult Services.

The Board of Trustees experienced a change also as John Walkinshaw resigned after seven years of service and David Castiglioni was appointed to fill the position. In June, Joyce Radochia was elected Chairman, Helen Kass, Vice Chairman and Barbara Muldoon, Overseer of Trust Funds.

All departments were faced with constant turnover in high school student personnel due to low wages. Much supervisory time was lost as students left for higher paying jobs after six months. Similar turnover also occurred in senior aide positions.

Despite continual vacancies in personnel and the amount of staff time needed for the automation conversion project, a normal schedule of activities was maintained and several new projects undertaken. Information services at the Robbins Library were maintained whenever the library was open. The library continued to offer such regular programs for senior citizens as the Fox-y Folks and Senior Book Discussion Forum, cultural trips, outreach services to shut-ins and nursing homes, Employment and Education Center.

The junior library presented a total of two hundred fifty-three programs attended by 7,546 children and parents. These included pre-school story-

hours, toddler programs, Saturday activities, holiday events, crafts, workshops for parents on choosing a preschool and activities to do with their preschoolers.

The summer reading club "Something's Fishy at the Library" had an attendance of six hundred sixty-seven. The junior library remained open Monday nights to accommodate working parents. Arlington Cable televised many of the Junior Library's programs.

Many special programs, materials and services that could not otherwise be funded under the regular Town budget were financed with Library Trust Fund Income. These included: children's and senior citizen programming, art prints, special needs material for children, matching funds for the Reading is Fundamental paperback giveaway program, microfilm reader printer, materials security system, conservation of historical photographs of Arlington and staff development.

In 1986, library patrons borrowed 353,687 items, received answers to 49,315 questions and enjoyed four hundred fifty-six programs systemwide. Patronage at the main library increased over 1985 and circulation of junior library materials experienced an eighteen percent growth. Unfortunately, the reduction in hours and lack of a children's librarian at the branches for half the year resulted in a decrease in branch usage. However, in July an additional seventeen hours per week were restored to the branches and children's services were reinstated as a branch children's librarian was hired.

Several grant projects were implemented in 1986. An $11,374 LSCA grant provided for special materials and equipment to serve citizens with disabilities. Services included a Visualtek magnifier, books on tape, large print books and cassette recorders for the visually impaired, television caption decoder and TTD for the deaf, and page turner for the physically impaired.

The Arlington Arts Council with funds from the Massachusetts Arts Lottery awarded the library $500 for language cassettes and $750 for video cassettes in the arts and humanities.

In November, the library applied for and received state funding through the Massachusetts Board of Library Commissioners for an $11,520 grant for toddler-parent learning centers at the main library and branches and $8,400 for audiovisual materials including compact discs, audiocassettes and videocassettes. These two projects will be implementd in early 1987.

The year had its setbacks as well. Vandals damaged the library's materials security system. The basement at Dallin flooded and the roof at Fox leaked. The Town could not provide funds to install a new roof, but with additional state aid money to libraries received in December, the roof will be replaced in the spring of 1987.

The major disappointment for the second year in a row, was the failure of the state legislature to enact a bill which would provide state funding for public library construction projects. The House of Representatives and Senate combined bills filed by Representative Mary Jane Gibson and Senate President William Bulger into one omnibus bill. This omnibus bill received the overwhelming support of the library community statewide but failed to pass the Senate when the House in December attached to it a rider for a sports facility. The bill has been re-filed for the 1987 session and its prospects for enactment in early 1987 appear favorable.

The Board of Library Trustees and Library Director have been active participants in Arlington's Library Legislation Team since its beginning in 1984. The Board has been involved in seeking support for library construction legislation from Boards of Trustees and librarians in other communities, from organizations in Arlington such as the League of Women Voters and Friends of the Library. The Board participated in the 1st Annual Legislative Day at the State House sponsored by the Massachusetts Library Association. The Board is indebted to Bette Pinckney for her continuing efforts to enact this legislation.

The Board of Trustees is committed to the long range goal of achieving the renovation and reconstruction of the Robbins Library. This commitment is a factor in the Board's planning for the expenditure of trust fund money, as a substantial financial contribution from trust funds will be needed for the building project. On December 3, 1986 the Board met with John Bilafer, Town Treasurer, for the first annual investment meeting to review the activity of the Municipal Trust Fund Portfolio with the Town's investment advisor, Constitution Capital Management Company (Bank of New England).

The legislation filed in 1986 and 1987 for library construction requires a substantial financial commitment from municipalities seeking a state grant for building construction. To maintain eligibility for participation in a competitive grant program, the Board of Trustees and the Permanent Building Committee submitted three articles in the May 1986 Special Town Meeting for approval to apply for grants for this project. These were approved unanimously.

The Board of Trustees has worked with Arthur Loud, Chairman of the Permanent Building Committee, and David Wallace of the architectural firm, Wallace, Floyd Associates, to prepare cost estimates for a warrant article at the Annual 1987 Town Meeting for the Robbins Library Building Project. The Board made a presentation to the Capital Planning Committee to secure the inclusion of the renovation project in the five year capital program.

In conjunction with ongoing efforts to achieve library renovation, the Board has been working on preliminary organization of a fundraising committee composed of individuals

and organizations of the community. A subcommittee of the Board has been meeting periodically to gather information and to organize the fundraising drive. The Trustees and library director have interviewed several town officials and citizens with a special interest in the library and/or expertise in the area of fundraising to get advice and direction. The Board has been searching for a person/s to chair or co-chair a fundraising committee.

The Board is committed to a goal of raising $350,000 through townspeople, local businesses, foundation, grants, etc.

The Board and staff are grateful to many citizens and organizations for their support of the library:

In 1986, 31 volunteers contributed their time to the Robbins Library system assisting with the operation of the branches, maintaining of the card catalog, keeping book stacks orderly, entering information into the data base, and a variety of other tasks. These volunteers included: Elizabeth Creech, Sadie Blum, Lillian Briand, Janet Duggan, Esther McQuaid, Linda Solari, Marcella Tierney, Meredith Covell, Mary Eaton, June Ebner, Vina Hicks, Signe Hynson, Muriel Mather, Gertrude Paquette, Dorothy Perkins, Ruth Philpott, Catherine Sanborn, Judy Burr, Barbara Hartnett Chao, Marcia Hegarty, Yasuyo Inouye, Bette Pinckney, Joan Andrews, Howard Carlan, Ann DiMartino, Lisa Gay, Alan Landrie, Elayna Marquis, Mary Pavone, Scott Sancetta, and Susanne Schuster.

Special donations were received from various private sources: addition to the principal of the Mary H. Maguire Fund, donation by Frederick P. Allen for the purchase of books and periodicals, donation to the Russell Colgate Fund for the purchase of books and developmental toys for the junior library, gift of 3,000 art slides and processing costs from Mrs. Roberta Homer, donation for the Dallin Library from Robert W. Harrington, addition to the Maurice Fitzgerald Memorial Fund, gifts in memory of William Kenealy, Helen Perry, and Alice Poole, gift of videocassette equipment from Arlington Cable Systems, purchase of library card holders by The Cooperative Bank and a gift to the Robbins Library Building Fund.

We are indebted to the Friends of the Library for its continued support of the library — through fundraising, special lecture series, potluck supper in honor of staff, book sale, lobbying efforts on behalf of library legislation, funding of equipment, materials and museum passes and especially the READ-IN last spring.

The next year will be the first full year in which residents benefit from the increased access to resources of the Minuteman Library Network. It will also be a year of ongoing activity as the staff and Trustees work on building renovation plans, lobby for legislation for public library construction projects and conduct a major fundraising campaign.

Cultural and Historical Activities

Arlington Arts Council — Arlington Alive

The Arlington Arts Council: Arlington Alive continued its role as distributor of Massachusetts Arts Lottery funds awarded by the State. The Council also continued to grow as an arts advocacy group by creating arts awareness, encouraging excellence in the arts and identifying strengths and weaknesses in the cultural life of Arlington.

Grant applications are accepted biannually and the majority of Arts Lottery funds are awarded to individual artists and organizations which develop arts projects directly benefiting Arlington residents. The Council also uses Arts Lottery funds to create its own cultural programs. The Council considers proposals and distributes funds based on state and local guidelines.

The Council began work on the promotion and implementation of the Performing Arts Students Series (PASS). An additional $3,000 was received from the state arts lottery council to subsidize attendance by public school children at cultural events, such as theatre, ballet, opera, symphony and other performing arts.

The Council's membership changed significantly as a result of two resignations and two term expirations. Jim Forte resigned after five years as chairman. Arlington is indebeted to Jim for his devotion to the Council and his commitment to the arts in Arlington. Jim McGough resigned after many years of service as secretary and organizer. Jim's work on Council guidelines and procedures, particularly on annual council projects, will serve the Council for many years to come. Patricia Fitzmaurice served effectively as chairperson pro temp until David Ardito was elected chairperson in October. Frances Kotelly, an active member for six years, played an important role in the Council's Holiday Celebration and Carol Sing even though her term expired in March. Another important development was election to the Local Arts Lottery Council's Executive Board by new council member, Bruce Wheltle. The Executive Board serves as a liaison between the Massachusetts Arts Lottery Council and local councils across the state.

During the last three months of 1986 the Arts Council began a review of its guidelines, by-laws and objectives. Meeting times were changed to the evening for the convenience of new members, prospective members and the public.

Members of the Arts Council are seeking new ways to support local artistic achievement. The Council encourages excellence in the arts and recognizes the importance of artistic activity at all levels. New, creative ideas for projects and broader participation by all residents with interest in the arts are welcomed by the Council.

Arlington Historical Commission Publishes Documents

The Arlington Historical Commission goals are the preservation, protection, and development of the historical, archaeological, and architectural assets of the Town of Arlington. In 1986 the Arlington Historical Commission published two documents. "Comprehensive Report on the Inventory of Architecturally and Historically Significant Structures in Arlington", and an "Overall Activity Summary and Progress Report", which serve to supply a current and accurate basis for the Commission's work.

1986 ARLINGTON ARTS COUNCIL GRANTS

Arlington Seniors Association—Piano Project	$300	Cambridge Chorale Concert	100
Town Day Committee-Entertainment	1,000	350th Committee—Performances	4,231
PTO Enrichment Council		Schwamb Mill-Frames, Historic building	400
Junior High Opera	490	Menotomy Rocks Neighborhood Event	364
Whirlwind Concerts	834	Scarborough Players Concert and Workshop	1,000
Robbins Library—Video Cassette Collection	1,275	Fidelity House—Art Classes for Children	600
Arlington Public Schools		James Ialeggio—Concerts for Nursing Homes	675
West of the Moon Storytelling K-6	670	Arlington Philharmonic Society—Video Equipment	250
Authors Program K-12	1,025	Arlington Arts Council Projects	
Jr. High School		Holiday Celebration and Carol Sing	1,250
Visiting Artist Program	845	Steinway Piano Fund	100
Performances—H. Tassone	450	Marley Floor Tape	40
High School		350th Report	100
Student Art Exhibit	176	Town Day Committee—Outdoor Audio Equip.	827
Chamber Theatre Players	914	Adult Juried Art Exhibit	1,500
Telltale Poe	500	Arts Lecture Series	400

The Commission seeks to increase public awareness of historic preservation. This year hundreds of owners of historic structures were notified by the Massachusetts Historical Commission of the final acceptance of their properties to the National Register of Historic Places. The Arlington Historical Commission offers blue, elliptical identification markers for buildings listed in the Register.

The Commission advises, assists with information, and answers questions of an historical nature. On Town Day the Commission sold architectural and historical surveys of Arlington published by the Commission, displayed and distributed free literature, and took requests from people interested in further information. The Commission published a bulletin on Arlington's historical organizations and a bulletin on the historic Jarvis House where the Commission is now located.

The Commission, using its associates as volunteer guides, opened the restored rooms of the Whittemore-Robbins Mansion on twelve days during the past year, offering tape recorded tours and occasional special events. Associate members, working under the direction of the Commission members, provide assistance in areas that interest them and often secure further volunteer workers on an interim basis. By this method the Commission secured over two hundred hours of volunteer service in 1986.

The Commission tries to take appropriate action to preserve important structures from demolition. If the structures must be demolished, the Commission works to preserve the historically or architecturally significant information of the structure. The Commission had an opportunity to inspect, photograph and analyze three structures demolished during 1986. From one house the Commission took extensive samples of physical evidence and learned that hidden within the 19th century exterior were many reused elements of an earlier structure. The Commission is working to develop alternative options to demolition. Steps are being taken to secure better primary source information on important historical structures. The Commission will be proposing a by-law regulating the steps required for obtaining a demolition permit for historically and architecturally significant structures.

The Historical Commission maintains liaison meetings with the several historic district commissions and is represented on the Arlington Preservation Fund and the Cyrus Dallin Committee, providing opportunities for cooperation and mutual support.

Research activities in 1986 included publishing an abstract list of Middlesex County Court files containing information on Menotomy from 1643 to 1777 and collecting deed and probate data to support the inventory files. As a service project, Boy Scout Anthony J. Loprete III measured and recorded dimensions and site data for every stone in the Old Burying Ground. Several Commission members surveyed historic objects stored in the attic of the Robbins Library and consulted on uses for the Robbins print and portrait collection.

Historic Districts Commission Work to Establish Pleasant Street District

The Historic District Commissions began work during 1986 on the proposed establishment of a fourth district along Pleasant Street. Since the establishment of the Broadway District in 1977, the Central Street and Russell Districts were created, and the Broadway and Russell Districts were expanded.

Neighborhoods in historic districts are protected from inappropriate exterior changes through a public process known as Certificates of Appropriateness. Four such certificates were issued during the year. To ensure that there would always be the required quorum for such hearings, the members of the Arlington Historical Commission were appointed by the Selectmen as alternate members of the District Commissions.

The Commissions decided that the Certified Local Government Program as proposed by the Massachusetts Historical Commission would not be appropriate for Arlington. The program would add more administrative duties and expenses without materially advancing preservation in the Town.

The Commissions participated in several projects outside of their geographical bounds: a proposal to add a story to an apartment building adjacent to the Broadway District; a proposal to construct a 3-story storage garage adjacent to the Central Street District; and a joint effort with the Historical Commission, Historical Society and Preservation Fund to save an 18th century house on Lewis Avenue which was unfortunately demolished. Plans to demolish a 19th century house in the Russell District were abandoned due to the requirement of obtaining a certificate from the Historic District Commission. The Central Street neighborhood was gratified by the installation by the Post Office of new fencing and acoustical treatment of the loading docks.

Two new members joined the Commissions during 1986. Clark L. Griffith and John F. Shannon replaced William H. Rowe III and Susan Ann Ready, both of whom resigned.

Community Development

Planning and Community Development and Redevelopment Board

The Department of Planning and Community Development was created by the Town Manager in 1969, and the Arlington Redevelopment Board was created at the request of the Town by a special act of the State legislature in 1971. Their goal was to expand the Town's tax base and to ensure that Arlington remained an attractive and liveable residential community. Their efforts have been focused toward the improvement and expansion of the existing business districts along Massachusetts Avenue in the Mill Brook Valley, and the general improvement of the quality of life in Arlington.

The Redevelopment Board is responsible by statute, as the Town's Planning Board, for zoning, comprehensive planning and land use development. It also spends considerable time functioning as a Special Permit Granting Authority in administering the Town's Environmental Design Review process controlling major development. Additionally, the Board, as authorized by law, undertakes projects as a Chapter 121B Urban Renewal operating agency. Four members of the Board are appointed to staggered three-year terms by the Town Manager subject to the approval of the Board of Selectmen. The fifth member is appointed by the Governor. Four are members of Town Meeting. They are all residents who serve without compensation. The Department of Planning and Community Development, which is staffed by two full-time professional planners and supporting staff, provides staff assistance to the Redevelopment Board. The Director also serves as Secretary Ex-Officio to the Board which is unique in Massachusetts since this arrangement combines the powers of a planning board and a redevelopment authority. The Town has achieved considerable savings in administrating and operating costs through such an arrangement. The Director is responsible to the Town Manager for planning and community development matters on a daily basis and has the added responsibility of managing the Community Development Block Grant Program for the Town Manager and the Board of Selectmen. He also serves as Executive Director of the Menotomy Weatherization Program which provides weatherization assistance to the Towns of Arlington, Belmont, Lexington and Watertown and the City of Waltham.

Over the years, as needs have changed in Arlington, the Board has also assumed major responsibilities for real estate management and development. It has had the overall responsibility for the disposal and/or development of surplus properties. The Board was responsible for directing the private development of the Locke and Cutter Schools, the former Arlington Police Station and the MBTA Power Station on Water Street. The Board also acts as landlord for the Parmenter and Crosby Schools which were transferred to the Board by the Town Meeting in 1983. Finally, the Board has just completed the successful renovation of the Central School and is now responsible for management of the building.

Central School Renovation

The $2.5 million Central School renovation project was completed in the spring of 1986. The Redevelopment Board was given custody of this project by the Town Meeting and ultimately elected to develop the project by itself with the unanimous approval of the Town Meeting. The building contains approximately 30,000 square feet of floor space and is currently ninety percent leased. Negotiations are also underway to lease an additional seven percent of the building. This is considered to be the finest publicly developed human services office building in Massachusetts if perhaps not in New England. The Board was able to take this fine building, which was designed by Hartwell and Richardson in 1893 and displayed at the Columbian Exposition, and convert it in a sensitive way to its current use. The building is listed on the National Register of Historic Places.





These photographs show during and after stages of the Central School renovation.

Currently, rents in the building meet all operating expenses, allow for the reimbursement of a direct grant authorized by the State legislature and provides for a rent free, much needed multi-use senior center and rent free offices for the Council on Aging and its programs and will permit the Board to make a payment in lieu of taxes to the Town.

Glenbrook Estates

Glenbrook Estates was completed in the spring of 1986. This twenty-one unit town house development off of Summer Street was made possible by a rezoning adopted by the Annual Town Meeting of 1984. The site had been used for many years for the disposal of contractors' rubble. The indiscriminant filling had resulted in drainage problems for several abutters. The rezoning and the Environmental Design Review Special Permit granted by the Redevelopment Board in early 1985 has resulted in the correction of the neighborhood problems at no cost to the town. In addition, the development has created a significant increase in property taxes.

Reeds Brook Estates

In December of 1985, after a two year planning process, the Arlington Redevelopment Board granted the necessary permits for the development of the former twenty acre sanitary landfill site on Summer Street near the Lexington line. Subsequent to the issuance of permits, several abutters in the Town of Lexington brought suit. That litigation has now been resolved, and the development is ready to proceed. The project is exceedingly complex due to changing environmental laws. The developer has been involved in extensive negotiations with the State Department of Environmental Quality Engineering over the proposed dump closure and methane dispersal plans. It is expected that the letter of approval for the project will be given in early March 1987. The developer has designed the project to correct many environmental concerns including periodic flooding in the neighborhood immediately outside the project. The developer will be responsible for the installation of a completely new drainage system through the site along with a cap to properly close the landfill. This will result in significant improvements in the neighborhood at no cost to the Town. It is expected that this development, when completed, may return $650,000 in tax revenues to the town at current tax rates. This represents a significant increase over the existing tax return from this area. More importantly, however, the development will correct a number of documented environmental problems at the site, remove a blighted dump, upgrade values in an entire section of Town, provide desirable housing and finance the rebuilding of a heavily used Town baseball park.

Watermill Place

The Redevelopment Board, acting in its capacity as a Special Permit Granting Authority and a Planning Board, also participated in the development and approval of a number of other significant projects in Arlington during 1986. In the spring, the Town Meeting, on the recommendation of the Redevelopment Board, rezoned the former Larson lumber yard at the corner of Mill Lane and Lowell Street to permit the development of 130 residential condominium units. The Board, cognizant of its mandate to develop as much non-residential property as possible, looked carefully at non-residential options for this land. It concluded that although the land had been used for years for low intensity non-residential uses, it was not suitable for today's standards for non-residential use. The site contains 100,000 square feet and is traversed by one of the most picturesque open sections of the Mill Brook. In addition, portions of the site are occupied by buildings associated with the Old Schwamb Mill, Arlington's first National Register property. Following extensive negotiations with the developer and interested abutters, the Board approved a development of 130 condominium dwelling units. As part of the approval, public access to the Brook was obtained for all the residents of the Town of Arlington, and an agreement was reached with the developer to invest in the restoration of the barn and dry house properties that are part of the Schwamb Mill complex. This project is presently under construction. It should be completed in late 1987 or early 1988. It will result in approximately $350,000 of new tax revenues to the Town when completed. The approval of this project also required the removal of considerable contaminated soil which was discovered on the site during the design process.

Bank Five

A second major project reviewed and approved by the Board is the new bank and office building in East Arlington to be constructed and developed by Bank Five. This project received extensive review during the year at Town Meeting and at the public hearings convened by the Redevelopment Board. The project underwent significant public design review and will result in an improvement to the East Arlington businesss district. When originally proposed, the building was a non-descript three story rectangular structure. The design process and negotiation with Bank Five and the architects has resulted in a design that will set a reasonable standard for future buildings in East Arlington and elsewhere along Massachusetts Avenue. It will result in $50,000 of tax revenue.

Arlington Center

During the last nine months, the Department and the Board have worked with the Mirak family to carefully analyze and prepare preliminary options for redevelopment of the former Mirak Chevrolet site in Arlington Center. This site contains almost three acres and has been occupied by a variety of temporary tenants since their new dealership was relocated further up Massachusetts Avenue. The Department expects that significant public discussion will take place during 1987 to insure that when developed, this project will set the standard for Arlington Center well into the next century. The project will require extensive public hearings before the Redevelopment Board prior to the granting of any permits.

Arlington Center Urban Systems

The Department and the Board have been involved in two major public improvements during the last year. The final approvals for the Arlington Center Urban Systems Project have been obtained. This $2.5 million project should begin in the spring of 1987 following a final approval of an interim bond authorization by the Town Meeting in March. The interim bond authorization will allow the State Department of Public Works and the Town to execute the construction contract. The bond issue will not be floated because an additional Federal grant will be received by the Town on or about July 1, 1987, to pay for the local share of this project. The Arlington Center Urban Systems Project will complete the major public improvements planned for Arlington Center in 1975. These improvements have been exclusively financed with State and Federal Grants.

Minuteman Bikeway

A second remaining public work, which has been discussed since 1975, is the proposed Minuteman Commuter Bikeway. The Redevelopment Board perceived this project in 1974 as part of the Mill Brook Valley Study. The Department and the Board have consistently worked to persuade the Commonwealth of Massachusetts (the MBTA and the Secretary of Transportation and Construction) to fund this project. Our tedious efforts were finally successful in September 1986 when the Secretary of Transportation and Construction, through the efforts of Representative Mary Jane Gibson and Senator Richard Kraus, approved the proposed bikeway. This will add thirty acres of public open space to the Town of Arlington, remove the existing blighted railroad right-of-way, and provide an opportunity for Arlington residents to travel from Arlington to Bedford Center along a twelve mile bicycle trail. This is probably one of the most unique undertakings of this magnitude in the United States. Once again, it will be completely financed with State Transportation funds.

Other Pertinent Information

There has been considerable talk since 1980 about the cost of municipal government in Massachusetts. Proposition 2½ has hit Arlington extremely hard. The Planning Department and the Redevelopment Board have experienced the greatest budget decrease of any other budget in the Town. The Board operates with a Town appropriated budget of approximately $8,000. This has caused the Board and the Department to concentrate on seeking other funds for planning and development activities. A recent analysis prepared by the Planning Department showed that for every dollar appropriated by the Town of Arlington for planning and redevelopment activities, the Planning Department and the Redevelopment Board have been able to obtain $33 of State and Fedeal funding.

In the last two years the Department and the Board have begun to develop a sophisticated computerized planning system. The Town's real estate has been placed on a computerized data base which has permitted the undertaking of highly accurate and speedy analyses of a number of planning issues. The Department is in the forefront of computerizing a data base on each parcel in Town, and many communities and experts are visiting the Department to see how the various tasks are accomplished. The Department fully expects that skills in this area will permit the Town to respond quickly to issues that arise in the future.

The efforts of the Department of Planning and Community Development and the Redevelopment Board require listening to and understanding the concerns of the residents of the Town. Citizen involvement and participation is crucial. In addition, the Board requires and needs input from town officials, the Board of Selectmen, the Town Manager, the Finance Committee, the Economic Development Coordinator, Town Meeting members and other department heads, commissions and citizens. The Department and the Board take pride in the ability to explain complex issues relating to land use and development and the future of Arlington. Citizen input is welcome and it is hoped that as questions arise, citizens will feel free to call the Department with questions and concerns. If it appears that further discussion at a public session is necessary, appropriate arrangements will be made for those discussions at the weekly Redevelopment Board meetings. The Department and the Board welcome the opportunity to serve you, the residents of Arlington.

Economic Development Coordinator Highlights New Tax Regulations

The Office of Economic Development was created in August of 1979, and is supported solely by federal Community Development Block Grant funding. The staff consists of the Economic Development Coordinator, appointed by the Town Manager subject to the approval of the Board of Selectmen, serves as the liaison between the business community and the Town in pursuing development projects which enhance the living and working conditions of the community. The coordinator is directly responsible to the Town Manager, but his duties and responsibilities also include working in concert with the Board of Selectmen, the Redevelopment Board, the Department of Planning and Community Development, and the Chamber of Commerce.

Commercial Development and Financing

In an effort to encourage commercial development in Arlington, the Office of Economic Development proposed, and the Planning Department created, several commercial area revitalization districts (CARD) along Massachusetts Avenue. The first CARD covers Arlington Center from Franklin Street to Mill Street. The second CARD includes the commercial area on Massachusetts Avenue from Brattle Street to Forest Street. A third CARD was established in Arlington Heights on Massachusetts Avenue from Davis Road to Drake Road. This area includes the Downing Square commercial establishments.

In the spring of 1980, the Industrial Development Financing Authority was created with approval from the Town Meeting. The Economic Development Coordinator serves as its Executive Director and Secretary Ex-Officio. The Authority issues industrial revenue bonds, which are tax-exempt bonds issued on behalf of a company to finance the purchase, construction, rehabilitation, and equipping of a commercial facility at considerably lower interest rates than those offered through conventional financing. This type of financing provides an incentive toward development of commercial property in the Town, but pledges the credit of the company rather than the faith and credit of the Town. Thus, there is no financial liability created to the Town in this kind of financing.

In 1981, the Economic Development Coordinator helped formulate a local development corporation known as the Bay Colony Development Corporation, through the Small Business Administration "503" Program. This program is used in the financing of small projects at significantly lower interest rates. The Economic Development Coordinator is a member of its Board of Directors.

With the aforementioned initiatives in place, a marketing brochure was prepared by The Economic Development Coordinator for the purpose of promoting the Town as a desireable community in which to live and play. It is selectively distributed to developers, real estate brokers, investors, financial institutions and companies seeking sites and opportunities in the region.

Tax Reform: New Rules for Bonds

After a year of paralyzing uncertainty created by the congressional debate on tax reform, President Reagan has signed the far-reaching tax code legislation into law. The new federal tax bill has a dramatic impact on the tax-exempt Industrial Development Bond (IDB) Program in Massachusetts for two major reasons: One, it drastically reduces the volume of tax-exempt bonds issued in the state, and two, it changes the market, or the purchasers for the bonds that are issued. In the first instance, the bill reduces the volume of issuance capacity by fifty percent. In 1987, the limit will be $75 per capita; in Massachusetts that translates into $436 million to be issued before the end of the year. Furthermore, that volume is to be divided primarily among Massachusetts Industrial Financing Authority, the Massachusetts Housing Financing Authority, the Education Loan Authority, and the Solid Waste/ Resource Recovery Projects. It is up to each state to decide on the priority, or "allocation", of uses under the cap. In 1988, the issuance capacity will be slashed again to a volume cap of fifty dollars per capita.

The tax bill does extend the tax-exempt IDB program for manufacturing/ industrial projects for one year longer than its previous "sunset" (the date on which the program is ended), but keeps the "sunsets" in place for tax-exempt IDB's used for commercial projects. Therefore, commercial tax-exempt IDB's which have been successfully used in Arlington's Commercial Area Revitalization District program expired on December 31, 1986.

Arlington's Industrial Development Financing Authority, since its inception in 1980, has issued $6,500,000 of tax-exempt Industrial Development Bonds which has resulted in 115,000 square feet of new taxable real estate, three hundred twenty construction jobs and three hundred sixty-seven new permanent jobs producing $7,340,000 of new gross annual payrolls.

Even though tax-exempt IDB's will no longer be available in CARD districts, taxable IDB's will still be issued in CARD's. Taxable IDB's offer the borrower access to more favorable financing terms available in the public credit market. Taxable IDB's also take

advantage of the Massachusetts Industrial Financing Authority's unique ability to issue bonds exempt from state taxes. This unique new financing technique, introduced as a back-up to the expected loss of tax-exempt Industrial Development Bonds, will continue to spur sound economic development growth in Arlington.

Other Developments

Two development companies have entered into an agreement to buy the H. Cherny & Sons, Inc. building which has been located for forty-two years at 975 Massachusetts Avenue. When the agreement is consummated, the developers will take title of the 38,000 square feet of land in April 1987 when business leases expire. Current plans include demolishing the building for approximately forty to forty-five residential condominium units.

This development is tied directly to the reconstruction and construction of new quarters at Time Oldsmobile located on the corner of Mill Street and Massachusetts Avenue. Time Oldsmobile inventories ninety to one hundred cars in the rear of Cherny's lot and, subsequently, must vacate the premises. Their attempt to construct a three-tiered parking garage to the rear of their present facility on Massachusetts Avenue and Mill Street was denied by the Redevelopment Board recently due to the members' unanimous opinion that the garage would impair the integrity of the abutting historical district. Two years ago, the Board approved special permits to allow Time Oldsomobile to renovate the dealership's showroom. By law, plans cannot be resubmitted for the same project for a two year period, but the Board can waive the two year waiting period if plans are submitted that are "materially different" from the original proposal. The owner of Time Oldsmobile stated that he will redesign the structure in hopes of submitting the plans by early spring 1987.

Shattuck Hardware at 444 Massachusetts Avenue announced its plans in 1986 to move to and purchase the building located at 24 Mill Street for expansion purposes. An institution in Arlington Center for more than fifty years and in business since 1857, Shattuck Hardware has outgrown its three-story turn-of-the century Massachusetts Avenue location. It intends on running its wholesale business (60%) and retail business on the second and first floors and leasing out private offices on the remainder of the first floor. After expressing disappointment at the decision to relocate to Mill Street, the Redevelopment Board reluctantly approved the special permits that would allow Shattuck to occupy the former American Lighting manufacturing plant.

After extensive scrutiny by the Redevelopment Board, Bank Five's East Arlington office/retail complex was approved. Construction could begin in the spring of 1987 and be completed in one year's time. The proposed two to three million dollar complex will be comprised of 27,000 square feet and will require the demolition of seven retail stores on Massachusetts Avenue. Two homes will hopefully be relocated by the new Arlington Housing Corporation.

A newly formed non-profit housing corporation was established in 1986 for the purpose of helping to find affordable housing for a variety of Arlington residents. The Arlington Housing Corporation is now a reality and consists of a twelve member Board of Directors selected and approved by the Affordable Housing Task Force and the Arlington Board of Selectmen. The Economic Development Coordinator is a member of the Board of Directors. The new Corporation expects to be involved in the real estate market and will be able to buy, develop, sell, manage and lease affordable housing in Arlington for a variety of different people including elderly, young people and people who without the Corporation's help would not be buying here, and probably would not be able to rent here either.

The Economic Development Coordinator has, along with the Department of Planning and Community Development and the Redevelopment Board, worked actively during the past year with the Mirak Family in an effort to help package financing techniques for Mirak's eventual development of Arlington Center. This development will highly impact Arlington Center and will be carefully analyzed and scrutinized by the Redevelopment Board in an effort to ensure that when developed it will set a standard of excellence for Arlington Center.

Maran Printing Service, Inc. in Arlington Heights, in preparation for moving into larger quarters, has purchased the brick industrial building located at 91 Mystic Street. Maran Printing will not be moving into its new quarters until the spring of 1988 when current leases expire. Concurrently, the development of the Height's property into business condominiums will begin in the spring of 1988. Depending on what zoning laws allow, a development of Maran Printing's existing property into professional offices and retail shops would be an asset to the business community now located in the Heights. The Economic Development Coordinator has been working over the past several years advising the owner of Maran Printing of the various financial techniques available through the public/private market in an effort to encourage a development in Arlington Heights.

Results Oriented

The Office of Economic Development over its seven and one-half year life, has been directly involved in the capital investment in Arlington of approximately $14,500,000. This investment has resulted in 172,700 square feet of new taxable real estate, four hundred twenty construction

jobs, five hundred seventy-two new permanent jobs, and new gross annual payrolls of $11,444,000, based on an average of $20,000 yearly. This effort has resulted in an approximate new tax revenue of $363,000.

However, there is much to be done. The process cannot stop here. The Town must continue its efforts to promote economic development both in East Arlington and Arlington Heights along with all other commercial areas in the Town to ensure Arlington's quality of life in the future. The cost of town services will continue to grow and only through growth can Arlington maintain a decent level of services under the constraints of Proposition 2½.



Worker installs canopy during Winslow Tower renovation project.

Housing Authority Completes Major Renovation Project

The Arlington Housing Authority is charged by state statute with providing housing for persons of low income within stringent budgetary restrictions imposed by state and federal funding agencies. The Housing Authority receives no funding from the Town of Arlington for the maintenance, renovation and management of its properties and the leasing of privately owned apartments scattered througout town. As in past years, the Authority made the maximum payment in lieu of taxes allowed by state statute to the Town for the Menotomy Manor housing development and the residence for developmentally disabled adults.

Continuing its commitment to maintain quality public housing, the Housing Authority applied for and received additional grants from the Commonweath of Massachusetts totalling two hundred thousand dollars for the second phase of an on going multi-phase modernization program of the family units in Menotomy Manor. Renovation work completed in 1986 included the replacement of rear doors and windows in the townhouses, new roofs at three elderly developments, new bathrooms in the home for developmentally disabled adults, and installation of canopies on the fourteenth floor of Winslow Towers.

Two regulatory changes implemented in 1986 had a significant effect on the management of the Authority. The first, an increase in the income limits for entry into the Authority's state subsidized housing programs, was promulgated in April. Maximum allowable income for one person was raised to $15,232; for two persons the limit became $17,408. The second action was the implementation of a new comprehensive set of rules and regulations governing the selection of applicants and the transfer of certain present tenants. This substantial change in procedures has imposed a complicated system of applicant preferences and priorities, restricted the long-standing preference for local residents of the Town as well as former long-time residents, and allowed non-veteran families to be housed in what had previously been a housing complex for veteran families only.

The Authority was honored when its Executive Director Joan C. Gross was elected President of the Massachusetts Chapter of the National Association of Housing and Redevelopment Officials, a professional organization representing more than two hundred fifty public agencies in the Commonwealth.

Zoning Board of Appeals Hears 38 Petitions

The Zoning Board of Appeals kept up with its usually busy schedule in 1986 by hearing and disposing of Petitions in the manner as prescribed in The Zoning Act — Massachusetts General Laws, Chapter 40A and, in turn, as further clarified in the Town's Zoning By-law. Thirty-eight petitions including Special Permits, Variances, Extension of a Variance and an Appeal of the Inspector of Buildings' Decision to issue a building permit were heard or are in the process of being heard.

The Zoning Board of Appeals has three members appointed to the Board by the Board of Selectmen. Two Associate Members are appointed to fill in on hearings when a member or members cannot sit on a particular hearing. All hearings are open to the public and are usually held on the second and fourth Tuesdays of the month in the Town Hall with occasional exceptions to this schedule. These hearings are usually advertised in The Arlington Advocate for two consecutive weeks and are posted on the Town Clerk's Bulleting Board at least three weeks before the hearing date. The Rules and Regulations of the Zoning Board of Appeals are on file in the Office of the Town Clerk.

PETITIONS HEARD BY
ZONING BOARD OF APPEALS – 1986

	Granted	Denied	Withdrawn	In Process
Petitions for Variance	12	2	2	–
Applications for Special Permits	14	2	1	–
Petitions for Variance and Applications for Special Permits (combined)	1	1	1	–
Extension of a Variance	1	–	–	–
*Appeal of Inspector of Buildings' Decision	–	–	–	1
TOTALS	28	5	4	1

Total of Petitions Filed with Town Clerk – 38

*This Appeal has been continued to February 24th, 1987.



Innovative Solutions to Public Works Problems

The theme of the 1986 National Public Works Week was "Innovative Solutions to Public Works Problems". The Arlington Public Works Department sponsored a ceremony to honor those who have shared their skills, talents and expertise in the development of the many innovative public works programs which have enhanced and protected the environment. Among those honored were, Robert B. Walsh, Chairman, Arlington Board of Selectmen; Alan McClennen Jr., Director of Planning and Community Development, Town of Arlington; William McGurl, Foreman Arlington Public Works Department; James Norcott, Snow and Ice Engineer, District #4, Massachusetts Public Works Department; and William J. Reid Jr., Director of Public Works, Town of Stoneham.

1986 Infrastructure Improvements

During 1986, the Department made several improvements to the capital assets of the Town. One of the projects undertaken was the complete reconstruction of Park Avenue Extension including the installation of a twelve inch storm drain, new sidewalks and curbstones. The entire improvements to the infrastructure are outlined in the following table:

Street Reconstruction	1,770 L.F.*
Street Resurfacing	4,550 L.F.
Street Armor Coating	43,930 L.F.
Curbstone Installation	2,810 L.F.
Sidewalk Installation	2,410 L.F.
Sewer Main Installation	722 L.F.
Water Main Installation	1,929 L.F.
Storm Drain Installation	568 L.F.
Catch Basin Installation	13 each
Sewer & Water Services	12 each
New Hydrants	6 each
Miscellaneous	
Mill Brook Cleaning	200 L.F.
Wall Construction— Mt. Pleasant Cemetery	450 L.F.
Cleaning & Lining of Water Mains—Massachusetts Avenue	4,400 L.F.

*L.F. denotes linear feet.

Cost of trash Disposal Escalates

The Town of Arlington disposes of its trash at a resource recovery plant located in North Andover. The Town pays what is known in the industry as "tipping fees" for the disposal costs at the plant. During 1986, the Town's tipping fees for rubbish disposal escalated from $31 per ton to $51 per ton. This dramatic increase is a result of many factors beyond the control of the Town.

Under the terms of the agreement with the facility in North Andover, revenue generated from the sale of energy produced from the plant operations would offset the disposal costs. The revenue is derived from selling the power to a private utility company for a cost which is related to the cost at which that utility company would have to pay to generate their own energy. At the time the resource recovery plant was financed in early 1983, energy prices were projected to escalate nine percent per year. In actuality the price of energy has fallen since 1983 creating a large unexpected revenue gap. Consequenty the costs to dispose at the plant have risen dramatically.

The Town is working very aggressively with member communities to contain and reduce disposal costs in the future. Some of the potential solutions include increasing the fees paid by private haulers at the resource recovery plant; revising the utility agreement; adding a third boiler to the plant; and borrowing money to subsidize the current rate.

When compared with other Boston area disposal costs, the Town of Arlington is paying at or below the market rate for rubbish disposal. Disposal at a resource recovery plant offers the Town an environmentally sound waste disposal method and a stable, if not declining, cost over the long term. Many cities and towns in Massachusetts regret that they were not as farsighted as Arlington in planning their long term solution to the problem of solid waste disposal.

Water Distribution System

The Water Department continues its efforts to upgrade the existing water distribution system. During 1986 a contract was awarded to clean and



A project to clean and cement re-line all water mains along Massachusetts Avenue was begun in Arlington Heights.

(Advocate photo by Paul Drake)

cement line approximately 4,400 linear feet of existing water mains on Massachusetts Avenue between the Lexington town line and Lowell Street. This rehabilitation should extend the life expectancy of the existing water mains for another eighty to one hundred years. A cement lining is placed on the inside of the main which effectively seals the inside metal surface and prevents further corrosion. The cement mortar lining will eliminate "rusty" water in the area and will help maintain a higher water quality.

With the completion of this project, which included the installation of several new gate valves and hydrants, the Town has upgraded the water system to the equivalent of a new main system. The cost of installing a new water main and the inconveniences caused by such a project have been eliminated.

Matching funds for the project were provided through the state Chapter 805 Program. The Town will continue to apply for funding under this program in an effort to clean and line the water mains along the entire length of Massachusetts Avenue.

The Department has awarded a contract for a study of the water distribution system to address many of the Department's major concerns. Among those items developed will be a comprehensive computer model of the water distribution system. The study will update the projected future water demand of the Town and will evaluate the storage capacity. Additionally, the study will evaluate the existing boundaries between the various pressure zones and recommend any changes that would be beneficial. A twenty year prioritized program of improving current and future identified weaknesses in the system, including cost estimates will be developed.

Higher Water and Sewer Assessments

The Massachusetts Water Resources Authority's assessments, that portion of the water and sewer program outside the Town's control, increased during 1986 from $1.27 million to $1.97 million. This represents a 55.2% increase over 1985. It is anticipated that the assessments will continue to increase as the Authority works to prevent the flow of billions of gallons of raw sewerage and other pollutants into Boston Harbor. The costs will also be necessary to insure a sufficient supply of high quality potable water for current and future generations.

These increased costs have translated into a forty-five cent increase in the combined water and sewer rates, going from $1.50 per hundred cubic feet (HCF) to $1.95 per hundred cubic feet (HCF). When compared with other liquids, the cost of Town water is still reasonable. It costs $.0012 for a gallon of Town water, bottled spring water costs $.70 per gallon, orange juice costs $3.58 per gallon and milk costs $1.79 per gallon.

Looking Ahead

The Town is beginning to see a gradual deterioration in the quality and level of public works services resulting from the combination of several factors: budgetary restrictions mandated by Proposition 2½, inflation, and reductions in federal and state aid. The Department's manpower situation is unstable and less than tenable due to funding limitations, attrition, inability to attract and retain good employees, inability to compete with the private sector for skill crafts, new economic and social pressures, and many other interlocking factors.

The aforementioned will constrain the Department's ability to maintain public works services and facilities at levels appropriate to the present and future needs of the citizens. This continued and deteriorating situation will place in jeopardy the one inescable and fundamental responsibility of management: to provide for the continuity of vital services essential to the day-to-day functioning of the Town.

Without some form of relief from the fiscal restraints imposed by existing legislation, the Department is less confident that it will be able to provvide those services in the future that have made Arlington a desirable community in which to live. As always the Department pledges to do the very best job with the resources allocated.

Engineering Department Works Closely with Public Works

The Engineering Department, being primarily a service oriented department, supplies engineering support service to many town departments and to the public.

The Department works especially close with the Public Works Department in upgrading the infrastructure of the Town which is so vital to the Town. In the past year the Department has participated in both design and inspection with the upgrading of the street network and utility systems. This included the complete reconstruction of Park Avenue Extension from Downing Square to Summer Street including the installation of new curb and cement walks. The drainage system was also improved with the installation of almost 600 linear feet (L.F.) of new pipe. In addition, the street network was improved with the resurfacing of 4,000 additional L.F.. Utility upgrading was improved with the addition of 2,000 L.F. of water mains with the purpose of eliminating dead end mains and ensuring the distribution of high quality water.

Since its inception by an act of the Town Meeting a few years ago, the Private Way Repair Program has grown steadily and this year almost a mile of streets benefited from this program.

Another program which began this year and in which this Department participated is the Water Rehabilitation Program. This year over 4,000 L.F. of water main was cleaned and relined starting at the Lexington town line and working eastward.

In addition to the usual department work which is listed below, the Engineering Department continues to serve in its advisory capacity providing technical assistance to citizens, boards, commissions and other town departments.

Work Performed by the Engineering Department in 1986

Building application and site plans processed, house numbers assigned and grades checked	15
Inspection work by licensed contractors	97
Inspection of trench resurfacing by utility	185
Estimates, supervision and inspection of street construction and resurfacing	4
Taking plans for storm drain, sewer, water, school, street and park property	7
Construction line and grades given for walk and edgestone installations	2
Survey, level, estimated costs for 1987 street acceptance	2
Preliminary surveys, estimated costs, park improvements, walk & edgestone extensions and various warrant articles	71
Miscellaneous surveys for street line request, tree locations, playground court layouts, etc.	17
Sewer, water and storm drain extensions including constructions plans	10
Final assessment and plans for street betterment, sewer, water, walk and edgestone	9
Block plan and sewer plan additions and corrections	229

Property Division Maintains Public Buildings

The Properties Division of the Department of Properties and Natural Resources is responsible for building operation and maintenance. Probably the most important task of this Division is the day-to-day maintenance and repairs that are necessary to keep the many varied buildings operating. The Town of Arlington has a dedicated and skilled work force that ensures that the schools, libraries and municipal buildings are available in a safe and useable condition.

In 1986 approximately 4,500 separate work orders were carried out at the various municipal buildings. Major renovations were carried out at the Ottoson Junior High where approximately 21,000 square feet was leased to the Massachusetts Department of Education. Complete exterior and interior renovations were carried out at the Jarvis House. Major roof replacement projects were completed at the Thompson, Crosby and Gibbs Junior High Schools this year at a cost of approximately $200,000. The Town can expect to receive sixty percent state reimbursement for all eligible schools. The Crosby School building does not qualify for this reimbursement because it is leased to a private school. Due to seasonal problems, additional roof work scheduled for the Dallin and Ottoson Schools was postponed until the spring. Boilers over sixty years old were replaced in the Hardy and Peirce Schools. Extensive waterproofing of sections of the masonary and a complete painting of all wooden sections of Arlington High School was completed in 1986. This work included repairs and repainting of the clock faces as well as the tower. Arlington High School is one of the most attractive high schools in the state. Its clock tower, grecian revival columns and fine landscaping make it a building to be proud of. Other major

projects included the installation of a new master clock system at the Bishop School, a steam trap maintenance program that is tied into the energy conservation work, and new stage lighting at Lowe Auditorium. Extensive interior and exterior work was carried out to provide handicap access to schools and buildings used for voting throughout the Town. The Public Works Department was most helpful in assisting in this work. Additional work to provide handicap access is scheduled for 1987.

The Town received a grant of $58,000 from the Massachusetts Historical Commission for roof and masonary repairs at the Town Hall. These funds along with funds appropriated at the 1985 Town Meeting allowed this project to proceed. Due to seasonal factors, the major portion of this work will be performed in the Spring of 1987. As the Town Hall is listed in the National Register of Historic Buildings, work must be carried out on a preservation basis. Deviation from the original structure is not allowed. The present work is only on the copper and masonary sections, additional work is scheduled for the flat roofs of the original 1913 structure if funding is provided in 1987.

This past year the Town was able to maintain a reasonable level of energy consumption in the municipal buildings. The decrease in the cost of oil helped offset any increases in consumption. The cost of electricity was also kept down as a result of lower oil prices. In July, Boston Edison was given the authority by the Department of Public Utilities to restructure the rates charged schools and public buildings. Utilizing past consumption figures, it is estimated that the new rates will increase costs between eighteen and twenty percent. In a continuous effort to decrease the Town's energy consumption and costs, the Town secured a grant of $37,500 from the Office of Energy Resources. The grant will provide for a survey of the Town buildings and will make suggestions for further energy conservation measures. Though we have an effective energy conservation program there is concern with present electrical consumption as well as the possibility of increased oil costs in 1987.

Repetitive housekeeping and maintenance work must be performed for a system to function. The unseen custodial force, many working the night shifts, must perform well and consistently their assigned tasks. The building maintenance staff and supervisors must receive, priortize and carry out thousands of work orders to keep the schools and municipal buildings safe and operable. The custodian who responds to a boiler flame out call at 2:00 A.M. on a winter morning or the maintenance tradesman who likewise responds to a vandalism or systems failure call is not responding for the money but out of a sense of responsibility. The Town is fortunate to have these, often unseen and unknown, employees to keep the buildings operating. This past year, Cosmo Dovidio, a custodian for many years, retired. Mr. Dovidio was a knowledgable and concerned custodian with a good word and a smile for everyone. The Division wishes him well in his retirement.

Natural Resources Division Replaces Trees with Emergency Funds

The Natural Resources Division encompasses all care of natural resources, playgrounds, playfields, gardens and landscape areas throughout the Town. The Division is also involved in controlling water pollution work at various ponds and streams in Arlington. Regular maintenance of all facilities, field marking and support services for the Recreation Department and School Department athletic programs is conducted throughout the year.

Due to Hurricane Gloria in the fall of 1985 much of the forestry work involved permanent clean up, stump removal and replacement of destroyed trees as well as taking care of the normal losses from diseases and other causes. With the help of storm reimbursement and "Trees Please" funds, the Division was able to plant three hundred fifty replacement trees in 1986. The trees planted include ash, locust, maple, cherry, pear and spruce trees. It is important that the Town diversify its street tree population to protect against wholesale losses of trees of one species. In the last thirty years thousands of elm and sugar maple trees have been lost due to "Dutch Elm Disease" and "Sugar Maple Die Back". An over dependence on those two species left the town trees vulnerable to disease. Though the vast majority planted were street tree replacements, several large spruce trees donated by private citizens were transplanted. These trees were planted in Arlington Heights and at the Hardy School, where P.T.O. also purchased some cherry and maple trees. Again all funds for purchasing trees have come from private sources or through reimbursement of losses due to Hurricane Gloria. The policy of not purchasing replacement trees on an annual basis as part of a Town budget will eventually result in a reduction of street trees and actually a reduction in the "quality of environment" in Arlington. The tree losses in 1986 were much less than losses in the previous five years. The major reason for this was probably due to many weakened trees being lost during the hurricane of 1985. Although a total of one hundred eighty-four trees were lost as a result of various diseases, the primary cause was stress on mature trees resulting from site limitations and environment. With over 16,000 street trees, many over sixty years old, the Town can expect a loss of approximately two hundred fifty trees a year. As the present tree population ages losses will accelerate. Over 1,000 individual trees were pruned for various reasons. This represents a reduction from previous years work. Priority work on Hurricane Gloria clean up and repair forced a reduction in the pruning program this year.



Sailing on Spy Pond

(Advocate photo by Paul Drake)

A major program which has plagued the Division for many years is the disposal of diseased logs and debris from the forestry operations. The Division chips brush, makes fire wood available and uses any tactic available to dispose of materials, but a substantial amount must still be disposed of outside the Town. As the Town's overall rubbish disposal program is via incineration there is no longer a source for disposal of logs. It is probable that many of the thousands of public trees will die or become diseased causing their removal. A long range solution to this problem must be sought.

The most costly and labor intensive program performed by the Natural Resources Division is maintenance of playfields, parks and gardens as well as servicing the many town, school and private athletic programs. Development of new facilities and expansion of athletic programs are beyond the control of the Department of Properties and Natural Resources. The Division must care for and service all facilities usually with less resources than formerly available. As much as the Town needs and enjoys new programs and facilities, maintenance and service needs should be incorporated into the planning process. This has not been the practice, probably due to the availability of federal and state development funds, and a cap on local funds for maintenance. Expansion spreads the Divisions support resources even thinner. This will have a long term detrimental effect on the Town's facilities and programs.

Planning was completed and funding was received from Town, state and federal sources for several projects during 1986. The projects included, the renovation of Spy Pond, a thorough study of problems at Hills Pond and the installation of the first section of the Minuteman Bikeway as part of the work at Magnolia and Thorndike Fields.

It has been a year of frustration in trying to complete the development work at Magnolia Field. Delays in the drainage work has prevented the completion of the landscaping, grading and seeding. The field should be completed

early in the spring. The facility will have an area set aside for use as "community gardens". Anyone interested should contact the Recreation Division.

In the past year two long-term employees retired in the Division, William Burns and Emile Mugica. The Division appreciates their long and dedicated service and wishes them well in their retirement. The Town is fortunate to have employees with the skills and abilities necessary to meet emergencies and everyday maintenance work on the large and varied facilities and natural resources.

Cemetery Division Plans Expansion

The cost of operating the Mt. Pleasant Cemetery is covered by fees and trust fund revenues. A total of three hundred ninety-five interments took place this year. This was below the average of the last five years.

The planning of the long deferred expansion into the undeveloped cemetery land adjacent to Meadowbrook Conservation land was of major significance. It is estimated that this area will be needed for usage within three years. It was essential that the project commence in 1986. Overall, the expansion plan consists of four, five-year phases over the next twenty to twenty-five years. The total expansion plan calls for approximately 3,400 new lots over twenty years with the Phase I development estimated to provide approximately eight hundred new lots. The first phase is scheduled to start in 1987. The assistance of the Town Manager's Office, the Engineering Department, the Public Works Department and the Conservation Commission was most helpful in developing this plan. For immediate burial needs this year, a roadway was removed and developed into burial lots. Approximately one hundred sixty lots were made available under this program.

The Commission also acknowledges the work of the Cemetery Supervisor and the crew who provide the day to day interments and maintenance services under all conditions. The Commission was sorry to lose the services of Richard Harrington, a Cemetery Commissioner for many years. Mr. Harrington provided experience and understanding and will be missed. The Commission wishes him the best in his retirement. In 1986 two long-term employees retired, Robert Noviello and Donald Smith. The Commission recognizes their long service and wishes them health and success in their retirement.

Conservation Commission Celebrates Twentieth Year

The Arlington Conservation Commission celebrated its twentieth anniversary this year. Created by Town Meeting in 1966, the Commission can look back on many significant achievements since its inception. Some of the more noteworthy are: obtaining legislation allowing Great Meadows to be used for flood protection; development of Cooke's Hollow Linear Park in conjunction with the Arlington Garden Club; development of the linear park concept along Mill Brook; contributions to open space plans for the Town and work towards improving water quality at Spy Pond. Other significant achievements included acquisition of conservation lands such as Window-on-Mystic, Meadowbrook Park, Cooke's Hollow Park and other smaller parcels; educating the public about conservation through annual walks and clean-up projects. Protection of wetlands was enhanced during major projects in town such as the Reservoir Beach berm, MBTA Parking Garage and Interim Access roadway, and construction activities at the Community Safety Building, Millbrook Square, 22 Mill Street, and Millbrook Drive.

Dr. Herbert Meyer, one of the Commission's seven founding members, is still active as an Associate Member and consultant to the Commission. Looking back at a 1968 Annual Report, which states that the Commission "works hard to save what is left of trees, brooks, marshes and ponds", the Commission realizes that its task has been challenging in a town with minimal but crucial open space. The Commission of today holds more meetings, site visits and hearings than past commissions. This indicates that, while there has been constant growth in Arlington, development is accomplished only after the Commission's concern for protection of wetlands and water bodies and its effort to save the natural landscape and resources of the town are considered.

The Arlington Conservation Commission's twentieth year was active and productive. In 1986, twenty-four regular meetings were held, and action was taken on four Determinations of Applicability and thirteen Wetlands Hearings. The Commission issued two Cease and Desist Orders for non-compliance with regulations. The Reeds Brook Estates project required on-going involvement throughout the year, with many meetings held regarding variance and adjudicatory appeals. In December, final approval was granted by the Commission for start of construction of this ambitious project. Additional projects for 1986 included the MBTA's Park and Ride facility at the heights; Watermill Place at Schwamb Mill; and rebuilding Medford Boat Club. A Commission member sat on the committee for selecting the geohydrologist for Spy Pond water quality improvement.

The Fottler Avenue Flood Control project was deferred until the Commission has time to evaluate the effects of downstream flooding, brought about by the Commission's other flood control projects along Mill Brook. Clean-up projects along the

brook are necessary for flood control and the Commission held both Spring and Fall clean-up days. Senator Richard Kraus met with the Commission to discuss available Capital Outlay Budget funds to be used for an environmental project. The Commission submitted a proposal regarding Alewife Brook for water quality improvements, protection of alewives, cleaning culverts, education and on-going maintenance.

A major accomplishment was the approval by Town Meeting of a local non-zoning wetlands by-law and fee schedule for the Town of Arlington. This new legislation amplifies the interests specified under the Massachusetts Wetlands Protection Act by including land or buildings near construction projects, preserving the natural character or recreational value of the wetland resources, maintaining isolated wetlands, aquatic and wildlife protection, and controlling construction near an aquifer. Fees are collected, according to a schedule, to recoup Town monies expended under the public hearing and by-law process during review and analysis of all submitted applications.

The Commission acknowledges with gratitude, the support and assistance of other Town departments. In reflecting on the last twenty years, the Commission reaffirms its commitment to build on the past, and looks forward to the future as the Commission continues to protect and enhance Arlington's natural resources.



Standing, from left to right: Bruce Wheltle, Roland Chaput, Stephen Gilligan (Chairman), Eugene Cancelliere. Sitting, from left to right: Dorothy Maher (Conservation Administrator), Herbert Meyer (Associate Member), Maria Rutzmoser. Members Missing: James O'Connell and Thomas Walsh.

Community Safety

Police Services Moves Towards Accreditation

Patrol Division

During 1986, the Division's major emphasis was on providing more visibility of mobile patrol units, thereby increasing the likelihood of apprehending individuals involved in motor vehicle infractions and crime-related offenses. There was heightened awareness of the offense of Operating a Motor Vehicle while Under the Influence of Intoxicating Liquor, resulting in a total of seventy-five arrests for this offense. An extra effort to reduce the number of various warrants in our administrative files was undertaken by Shift Commanders, Patrol Supervisors and Patrol Officers. During a two-month period, a total of two hundred thirty-five warrant contacts were made resulting in administrative clearances of a significant number of warrants and several arrests for individuals failing to appear in court. More patrol time was directed toward neighborhoods with an historical record of breaking and entering in dwellings, resulting in an increase in the number of breaking and entering apprehensions at the scene or in close proximity.

Administratively, an evaluation and analysis of patrol procedures and equipment was conducted as one objective of the ongoing accreditation process. Areas requiring revision were identified and plans formulated to phase in written procedures and necessary equipment to meet national standards of accreditation.

Finally, the Division would like to recognize the following personnel who retired from town service in 1986: Captain Walter O'Leary, Lieutenant Harold O'Leary, Lieutenant Robert Oullette, Sergeant Frederick Cameron, Inspector William Colby, and Officer Robert Vaughan.



Dispatcher Joseph Santore operates new communications systems for the hearing impaired.

(Advocate photo by Paul Drake)

Crime

Year	Number of Crimes
1984	1,015
1985	883
1986	907

Statistics indicate that the crime rate in Arlington is relatively stable over the past few years. Burglaries increased slightly while larcenies decreased. Automobile theft increased slightly, some of which is due to the increased number of auto leasing companies doing business in Town.

With a crime index of less than twenty, based on a population of 46,465 residents, Arlington had the lowest rate of all Massachusetts cities and towns in 1985 with a population in the 40 to 60 thousand group. It is expected that Arlington will again have a very low rate for 1986. Individual efforts by the citizens in cooperation with police are credited for this good showing.

Motor Vehicle Accidents

There were three fatalities in 1986 resulting from motor vehicle accidents. Two of these fatalities were later revealed to have been caused by the drivers experiencing heart attacks immediately prior to the accident. A third death occurred when a man driving a stolen vehicle crashed on Summer Street after driving at a high rate of speed.

1986 was the second consecutive year that Arlington experienced no fatalities involving pedestrians and motor vehicles.

The following table shows the breakdown of motor vehicle accidents in 1986:

Motor Vehicle Accidents with injuries	284
Motor Vehicle Accidents without injuries	1,376
Parking Violations Issued	27,827
Moving Violations Issued	4,256
Arrests Issued	630

Criminal Investigation

The Criminal Investigation Bureau (CIB) experienced an increase in its workload in 1986, indicated by a fourteen percent increase in prosecutions. In addition, there was an increase in clearances over the previous year of nine percent. It is expected that this clearance trend will increase with the availability of the Massachusetts State Police Computerized Fingerprint System and the recently updated Criminal Justice Information System, which gives immediate information relative to crimes, criminals, criminal trends, and suspects.

The CIB conducted an intensive three month investigation into the murder of a young Arlington woman. This investigation took police personnel into New Hampshire and Maine. Communications were established with law enforcement agencies throughout the country, finally leading to Florida. The suspect was apprehended by Massachusetts State Police and Arlington Police in Jacksonville, Florida, and is currently awaiting trial. Personnel from the CIB received commendations for their fine police work from the Town Manager and the Board of Selectmen.

The Juvenile Division of the CIB made a concerted effort to reach out into the community in an attempt to reduce juvenile crime and vandalism. Monthly meetings with personnel of the School Department, Youth Consultation Center, state Department of Social Services, and the state Department of Youth Services has brought local and regional agencies in close touch with the issues of juvenile law enforcement.

Inspector James Allen was appointed to this area's Board for the state Department of Social Services. This has placed him in a position to be particularly informed on the problem of child abuse and how it affects individuals, their families, and the community.

Training and Accreditation

In law enforcement, basic concepts, theories, philosophies, practices, and procedures are constantly changing to meet social needs. It has become essential to train police officers in this changing and complex society. To this end, the training unit has sent fifty officers to 1,487 hours of training in specialized fields of law enforcement. This training is conducted by the Massachusetts Criminal Justice Training Council, the Massachusetts State Police, and the Middlesex County District Attorney's Office. The Division has entered into an agreement with the Massachusetts Criminal Justice Training Council to provide in-service training to all members of the Division. This training consists of forty hours of instruction in domestic violence, first aid, CPR, motor vehicle law, civil liability, and criminal law. Two to three officers per week attended the in-service training programs at the Council's facility in Needham.

The Division is investigating the possibility of becoming accredited by the Commission on Accreditation for Law Enforcement Agencies. Accreditation consists on a non-governmental agency setting standards for the operation of the police function. Standards are designed to reflect the best professional practices in each area of law enforcement management, administration, operation, and support services. These standards emphasize effective and efficient delivery of services and are directly related to professionally accepted practices. The Accreditation Commission sends investigators and highly respected police professionals to the community to ensure that the Division has joined MASSPAC (Massachusetts Police Accreditation Coalition).

Safety

In 1986 the Safety Section of the Police Division reached out to all members of the Arlington Community to increase their awareness of safety issues and procedures. Through the efforts of Safety Officer David McKenna, students in every school in Arlington from Kindergarten through High School heard presentations and received information and related materials on safety. In addition, members of the Arlington Boys and Girls Club, the Kiwanis Club, the Eagle Scouts, the Chamber of Commerce, Fox Library Senior Citizens, the Tower Mothers Club, the Elks, and the Mystic Valley Adolescent Group heard the Safety Officer speak on various topics. The topics covered were in areas such as: Drug and Alcohol Awareness, Pedestrian Safety, Seat Belt Safety Awareness, the Driving Under Law, Bicycle Safety and Elderly Safety issues.

Many special safety events were sponsored by the Safety Section in 1986. A video-taping project of students in K-6 was sponsored through the efforts of the Superintendent of Schools, Arlington Cablesystems Inc. and the Safety Officer. Over four hundred youths toured the Community Safety Building. At Town



Kiwanis Club President Walter Fram (right) presents Safety Officer McKenna with materials on a comprehensive safety education program.

(Advocate photo)

Day, the Safety Officer conducted seat belt demonstrations on the "Convincer", which was provided by the New Hampshire Alliance for Seat Belts. In-service training was conducted for all Arlington Traffic Supervisors, as they continued their excellent record of protecting Arlington's school children as they travel to and from school.

Businesses and organizations continued to support the Safety Section by contributing materials to assist in increasing the awareness of the citizens about safety. The Safety Officer would like to thank Bank Five, the Arlington Patrolmens and Betterment Association, Communispond Inc., the Kiwanis Club and the Elks for their help in 1986. Governor Dukakis appointed Safety Officer McKenna to the Governor's Statewide Anti-Crime Council's subcommittee on Juvenile Justice. The highlight of 1986 for the Safety Section came when the Arlington Chamber of Commerce named Safety Officer David McKenna as co-recipient of the Town Employee of The Year for his outstanding contributions to the community.

Auxiliary Police

The Auxiliary Police continue to serve the Town by volunteering to assist at church traffic, Town Day, parades, road races, and many other events.

A great loss was felt with the sudden death of Auxiliary Police Director Richard E. Walsh. Dick joined the Auxiliary Police in 1948 working from patrolman to the position of Director which he held for the past five years. During his thirty eight years as an unpaid volunteer, Walsh served as a first-aid instructor, fire arms safety instructor and assisted in many other functions. He is probably best known for his efforts in promoting a crime prevention program established to assist residents in making their homes safe from burglary.

Fire Services Responds to Many Medical Emergencies

The Fire Services Division responded to 3,474 incidents in 1986. Of these, 1,240 were in response to an emergency medical situation. There were thirty five structural fires, including two multiple alarm fires at 27/29 Lake Street and the Medford Boat Club. These two fires created a loss of over a half million dollars. There were many structural fires which were handled in their incipient stages due to the quick response and professional expertise of the firefighting forces. In addition to the dollar loss which was experienced at fires, seventeen firefighters were injured in the course of their duty.

The Town recognizes and thanks Captain John Fahey and Firefighter John P. Mahoney for their many years of service. Both men retired in 1986 after more than thirty years on the job.

Finally, the Division was saddened by the untimely death of Firefighter Brian Higgins.

Fire Prevention

The fire prevention function is conducted by all Division personnel through in-service inspections of apartments, condominiums, and mercantile businesses. Firefighters received excellent cooperation from business owners in correcting any situations which were fire hazards. During these inspections, firefighters are also able to familiarize themselves with the buildings in case of future fire calls.

There is considerable building and expansions planned for 1987 which will require surveillance from the fire prevention program. In addition to this activity, personnel will continue to respond to annual inspections of existing facilities and investigations of complaints from residents regarding possible fire hazards or violations. In 1986, the Division responded to forty-eight complaints which were all corrected voluntarily by the building owners. Deputy Chiefs inspected the Symmes Hospital, nursing homes, lodging houses, theaters, churches, and all other places of public assembly on a regular basis throughout the year.

In 1986, the Town Meeting gave approval to levy a $200 annual fee (plus a $100 installation fee) for private connections to the Town's fire alarm system. This fee netted $12,000, while total fees for all permits, inspections, etc. totalled over $21,000.

Fire Training

The training function is handled in a manner which will provide for better ground operation of equipment and personnel. The use of new skills and continued training leads to a greater measure of effectiveness within the Fire Division. In 1986, a major emphasis was placed on the training for hazardous material incident response. Each firefighter participated in a six-hour hazardous material incident response, using the Metro Fire Hazardous Material vehicle. With the cooperation of Arlington Cable Systems, training films are shown over the cable channels at each fire station which allows personnel to remain in their respective stations in case of emergency calls. Arlington Cable Systems also donated a video camera to the Community Safety Department which has come in quite handy for this Division's training programs.

Extensive training is also provided for the emergency medical technicians (EMT's) as well as first responders. There are currently forty-two EMT's in the Division, while all others are trained as first responders. EMT's are required to be recertified each year and first responders are mandated by state law to pass first aid and CPR courses.



Firefighters battle blaze at the Medford Boat Club

(Advocate photo)

Auxiliary Fire/Civil Defense

The all volunteer Auxiliary Fire/Civil Defense forces continued to be a valuable asset to the Town in 1986. Over 1,600 hours of service were volunteered by this fine group of men and women last year.

A highlight of the year was the complete refurbishment of the communications van into a mobile command post. In addition, the unit assists community safety and public works crews at a number of emergencies, providing electricity, lighting, and other needs. Finally, this dedicated group assists the Town in a number of special activities such as Town Day and parades.

Building Inspections

The inspectionss of buildings, as well as the enforcement of the Town's zoning by-laws, is conducted by the Inspections Division of the Community Safety Department. The staff consists of the Building Inspector, a Wire Inspector, and a Plumbing/Gas Inspector. In addition to countless investigations of violations to the zoning by-laws, the Division issued over six hundred building permits, totalling nearly ten million dollars in construction costs. There were also hundreds of plumbing, gas, and wiring permits issued, leading to the collection of nearly $100,000 to the Town in fees.

Legislative

Town Meeting Members *as of December 31, 1986*

Precinct 1	Term Expires
Corbett, Edith E., 11 Memorial Way	1989
Perry, John L., 19 Gardner Street	1989
Zavaglia, Frank J., 59 North Union Street	1988
Cronin, Carole A., 32 Gardner Street	1987
McWatters, Hugh F., 36 Norcross Street	1987
Torregrossa, Jane C., 14 Granton Park	1987

Precinct 2	
Fiore, Elsie C., 58 Mott Street	1989
Fraser, MacKay, 23 Sheraton Park	1989
Martinian, Martin, 315 Lake Street	1989
Woodbury, Thomas J., 3 Cabot Road	1989
Carey, Michelle Ann, 155 Lake Street	1988
Carey, William A., Jr., 155 Lake Street	1988
Fitzgibbon, George H., 185 Lake Street	1988
Remmert, George J., 5 Homestead Road	1988
Carabello, Joseph P., Jr., 156 Lake Street	1987
Cella, Augustine R., 99 Spy Pond Parkway	1987
Donahue, John P., 63 Eliot Road	1987
Fiore, Russell A., 58 Mott Street	1987

Precinct 3	
Elliott, Marie, 71 Cleveland Street	1989
Hayward, William F., 68 Cleveland Street	1989
Horn, Lorraine B., 27 Cleveland Street	1989
Watson, M. Wendy, 28 Windsor Street	1989
Blanciforti, Frank, 95 Oxford Street	1988
Boschi, Osmano, 51 Winter Street	1988
Reilly, William J., 54 Waldo Road	1988
Healy, Margaret Anne, 28 Henderson Street	1987
Shaw, Edward S., 39 Trowbridge Street	1987
Tosti, Allan, 38 Teel Street	1987
Wetherbee, Thomas B., 50 Marathon Street	1987

Precinct 4	
Carter, James E., 45 Fairmont Street	1989
Sampson, Richard, 32 Thorndike Street	1989
Scoppettuolo, Robert P., 27 Magnolia Street	1989
Kenney, Susan, 7 Melrose Street	1988
Samoorian, Melcom E., 80 Massachusetts Avenue	1988
MacEachern, John F., 21 Fairmont Street	1987
Quimby, Judith A., 12 Egerton Road	1987
Poor, Bancroft R., 30 Brooks Avenue	1987

Precinct 5	
Cunningham, Pegi J., 18 Ernest Road	1989
Frio, Joseph M., Jr., 42 Beacon Street	1989
Koenig, Glenn C., 26 Park Street	1989
St. Martin, Wilfred J., Jr., 155 Palmer Street	1989
Davidson, Florence E., 82 Beacon Street	1988
Dolan, Stephen K., 9 Ernest Road	1988
DuBois, Abigail, 83 Park Street	1988
Pinciak, Inga E., 100 Palmer Street	1988
Pacheco, Manuel, 17 Fordham Street	1987
Roberto, Samuel R., 53 Park Street	1987
Rogers, William F., 19 Exeter Street	1987
Spence, Robert C., 53 Webster Street	1987

Precinct 6	Term Expires
Marchand, Tersena M., 17 Belknap Street	1989
Meyer, Herbert M., 276 Massachusetts Avenue	1989
Sullivan, Ellen Doyle, 90 Brooks Avenue	1989
Carney, John F., 54 Orvis Road	1988
Carney, Michael S., 54 Orvis Road	1988
O'Connor, Barry E., 49 Newcomb Street	1988
Robinson, Marjorie L., 9 Belknap Street	1988
Wetherbee, Mary J., 11 Orvis Road	1987
Wetherbee, Neil F., 11 Orvis Road	1987

Precinct 7	
Geary, Maryellen, 5 Wyman Street	1989
Geary, Thomas F., II, 5 Wyman Street	1989
Judd, Hilda G., 79 Harlow Street	1989
Judd, Lyman G., Jr., 79 Harlow Street	1989
Bird, Patricia P., 32 Everett Street	1988
Chitouras, George J., 91 Harlow Street	1988
Coscia, Anthony, 84 Everett Street	1988
Ferraro, Matthew J., 24 Grafton Street	1988
Gatto, Mary R., 32 Everett Street	1987
Polidori, John P., 46 Harlow Street	1987
Tobin, James J., 70 Harlow Street	1987
Tobin, Margaret E., 70 Harlow Street	1987

Precinct 8	
Foskett, Charles T., 101 Brantwood Road	1989
Gagnon, Gerard J., 16 Irving Street	1989
Haskell, Penelope E., 41 Brantwood Road	1989
Worden, Patricia B., 27 Jason Street	1989
Berkowitz, William R., 12 Pelham Terrace	1988
Frederick, Joanne T., 32 Academy Street	1988
Gearin, John J., 44 Kensington Road	1988
Jones, Bernice K., 21 Kensington Road	1988
Lipson, Harry, 37 Brantwood Road	1987
Rowe, Robert, 114 Pleasant Street	1987
Tulimieri, Joseph F., 27 Hillsdale Road	1987
Worden, John L., III, 27 Jason Street	1987

Precinct 9	
Buzzell, Bernardine C., 15 Russell Street	1989
Hallee, Jerome P., 47 Maynard Street	1988
Hyland, William C., Jr., 54 Webcowet Road	1988
Ortwein, Nanci L., 135 Medford Street	1988
Peppel, Christopher, 17 Mill Street	1988
Hallee, Pauline Y., 47 Maynard Street	1987
Miano, Mark W., 16 Newton Road	1987
Murphy, Edward W., Jr., 31 Sherborn Street	1987
Bowler, John E., 27 Central Street	1987
Backal, Blossom L., 47 Mystic Street	1987
Towle, William F., 22 Franklin Street	1987

Precinct 10	Term Expires
Fennelly, Paul F., 97 Gray Street	1989
Higgins, Nancy G., 86 High Haith Road	1989
Howard, Jane L., 12 Woodland Street	1989
Doyle, John F., 26 Bellevue Road	1988
Howard, Peter B., 12 Woodland Street	1988
Miller, Thomas H., 7 Bellevue Road	1988
Shea, William E., 9 Lincoln Street	1988
Bonzagni, Frank V., 89 Churchill Avenue	1987
Collins, Janet A., 179 Jason Street	1987
Spengler, Margaret H., 189 Jason Street	1987
Speros, Arthur T., 16 Iroquois Road	1987

Precinct 11	
Bilafer, Stephen M., 15 Victoria Road	1989
Cole, Ben R., 74 Oak Hill Drive	1989
Faulkner, F. Barrett, II, 38 Kimball Road	1989
Kelly, Dorothy T., 67 Cutter Hill Road	1989
Maytum, William J., 25 Ridge Street	1988
O'Brien, Richard C., 94 Stowecroft Road	1988
Purcell, Daniel A., 90 Stowecroft Road	1988
Walsh, Fraser, 69 Oak Hill Drive	1988
Brown, Barbara O., 78 Cutter Hill Road	1987
Clarke, Dorothy Hall, 22 Winthrop Road	1987
Maytum, Claire E., 25 Ridge Street	1987
O'Neill, Robert F., 27 Davis Avenue	1987

Precinct 12	
Aftuck, Anthony J., 177 Cedar Avenue	1989
Bakey, Janice Anzalone, 15 Fountain Road	1989
Chaput, Roland E., 74 Grand View Road	1989
Wheltle, R. Bruce, 94 Coolidge Road	1989
Capron, Margaret M., 248 Gray Street	1988
Donnelly, John W., 82 Fountain Road	1988
Donnelly, Mary S., 82 Fountain Road	1988
Vanderburgh, Edith W., 100 Coolidge Road	1988
Mahoney, Donald K., 36 Coolidge Road	1987
Pappas, Charles J., Jr., 20 Grand View Road	1987
Sheerin, John A., 189 Scituate Street	1987
Wight, Jody Z., 31 Hawthorne Avenue	1987

Precinct 13	
Deyst, Maryanne, 26 Upland Road West	1989
Gilligan, Stephen J., 77 Falmouth Road	1989
McCarthy, Philip J., 156 Crosby Street	1989
Sonnenberg, Francis T., 412 Mystic Street	1989
Candura, Joseph V., 34 Old Middlesex Path	1988
Deyst, John J., Jr., 26 Upland Road West	1988
Gazza, Angela, 29 Old Colony Road	1988
Hugo, John, 15 Old Colony Road	1988
Hagar, Phillip H., 64 Old Mystic Street	1987
O'Connell, Maurice H., 2 Old Colony Road	1987
Seward, Harold H., 16 Frost Street	1987

Precinct 14	Term Expires
Ardito, Lois E., 45 School Street	1989
Campbell, Murdena A., 6 Revere Street	1989
Moss, Stephen B., 18 Gloucester Street	1989
Tacito, William, 29 Walnut Street	1989
Cremens, Doris M., 64 Mount Vernon Street	1988
Marquis, Kenneth C., 27 Mount Vernon Street	1988
Miley, Daniel H., Jr., 70 Mount Vernon Street	1988
Paradis, Judith M., 10 Albermarle Street	1988
Geanakakis, David C., 66 Menotomy Road	1987
Goodman, Barbara C., 31 Walnut Street	1987
Rosen, Leonard J., 231 Gray Street	1987
Walkinshaw, David J., 50 Gloucester Street	1987

Precinct 15	
Conroy, Stephen J., 126 Overlook Road	1989
Mahoney, Edmund R., 24 Fabyan Street	1989
Nigro, Ronald A., 115 Ronald Road	1989
Chamallas, Charles, 41 Candia Street	1988
Gordon, Suzanne C., 45 Pine Street	1988
Normile, Martin, 125 Overlook Road	1988
Weinberger, Jay W., 4 Mead Road	1988
Buckley, Frederick R., Jr., 38 Pine Street	1987
Fanning, Richard C., 57 Yerxa Road	1987
Wilson, Alex, 154 Pheasant Avenue	1987
Winkler, Howard B., 10 Sleepy Hollow Lane	1987

Precinct 16	
Curren, David B., 251 Wachusett Avenue	1989
Falwell, Thomas W., 218 Wachusett Avenue	1989
Garrity, Mary F., 27 Oakland Avenue	1989
Phelps, Judith Ann, 77 Oakland Avenue	1989
Carroll, Paul F., 195 Oakland Avenue	1988
Mayer, John A., 178 Oakland Avenue	1988
Mazzola, David, 20 Dow Avenue	1988
Sandrelli, Donald A., 177 Park Avenue	1988
Lyons, Charles, 148 Wollaston Avenue	1987
O'Neill, Daniel M., 287 Appleton Street	1987
Phelps, Richard S., 77 Oakland Avenue	1987
Sandrelli, Stephen, 177 Park Avenue	1987

Precinct 17	
Lowell, Helen L., 11 Brattle Place	1989
Mackin, James F., III, 65 Brattle Street	1989
Smith, Richard E., 38 Washington Street	1989
Banks, Thomas R., 65 Brattle Street	1988
Smith, Roslyn, 38 Washington Street	1988
Banks, Joan L., 65 Brattle Street	1987
Corin, Leslie, 16 Laurel Street	1987
Quigley, Mary A., 12 Old Colony Lane	1987
Miller, M. Marlene, 10 Old Colony Lane	1987

Precinct 18	Term Expires
Bruno, Anthony P., 18 Mayflower Road	1989
Buckley, George D., 164 Renfrew Street	1989
Vann, John A., 210 Florence Avenue	1989
Barber, Harry, 12 Shelley Road	1988
Fagone, Charles, 12 Browning Road	1988
Ronan, Mary I., 1 Brewster Road	1988
Vann, John H., 210 Florence Avenue	1988
Bruno, Marilyn A., 18 Mayflower Road	1987
Kenna, Thomas D., Jr., 60 Hathaway Circle	1987
Walsh, Robert B., 101 Dow Avenue	1987

Precinct 19	
Adams, Mary C., 83 Edmund Road	1989
Bishop, Gerald F., 140 Wright Street	1989
Kurth, Bruce E., 615 Summer Street	1989
Wilson, John M., 150 Washington Street	1989
Abruzzese, Michele R., 6 Draelon Street	1988
Doyle, Joseph J., 30 Ronald Road	1988
Foohey, William J., 55 Brand Street	1988
MacNeil, Joseph M., 4 Carl Road	1988
Bishop, Theresa M., 140 Wright Street	1987
Foohey, Susan L., 55 Brand Street	1987
Murray, Robert H., 153 Park Avenue Extension	1987
Warren, Christopher G., 138 Park Ave. Extension	1987

Precinct 20	Term Expires
Coffey, Robert J., 35 Dundee Road	1989
Murphy, Francis R., 71 Lancaster Road	1989
Tarantino, Joseph J., 26 Peck Avenue	1989
Bacon, Carol Lynn, 67 Smith Street	1988
Keefe, Michael J., 3 Spring Road	1988
Weismann, Aloysius H., 12 Lorne Road	1988
Beley, Robert W., 126 Paul Revere Road	1987
Maher, Robert T., 70 Paul Revere Road	1987
Sheehan, Janet M., 24 Surry Road	1987
Warren, Daniel E., 1334 Massachusetts Avenue	1987

Precinct 21	
Carlan, Patricia Joanna, 76 Westmoreland Avenue	1989
Elliott, Melody, 156 Lowell Street	1989
Ginivisian, George P., 42 Summit Street	1989
McCabe, Harry P., 92 Madison Avenue	1989
Carrigan, Owen R., 85 Sunset Road	1988
Hegarty, James J., 22 Crescent Hill Avenue	1988
McGough, James P., 11 West Court Terrace	1988
Tabler, Gerard, 7 Bow Street	1988
Berzins, Ilmars, 16 West Court Terrace	1987
DeNapoli, John, 672 Summer Street	1987
Downing, Mary Ellen, 107 Westmoreland Avenue	1987
McVay, Lance, 11 Washington Avenue	1987

Town Meeting Reports

Annual Town Meeting — March 17 — April 9, 1986

Note: The following reports of town meetings are condensed from the official records and indicate actions which bind the town. For information relating to precise wording of each article, including method of raising money appropriated, the reader is referred to the official records in the Office of the Town Clerk.

Session	Date	Total Members	Members Present	Percentage Present
1st	3/17/86	235	172	73%
2nd	3/19/86	235	145	62%
3rd	3/24/86	237	170	72%
4th	3/26/86	237	156	66%
5th	3/31/86	237	174	73%
6th	4/2/86	238	152	64%
7th	4/7/86	238	168	71%
8th	4/9/86	238	148	62%

ARTICLE 1. Annual Town Election. March 1, 1986. (Reported elsewhere in Town Report under "Voting Results").

ARTICLE 2. Appointment of Measurers of Wood and Bark. John M. Wilfert, Jr., 19 Windmill Lane and Patricia C. Fitzmaurice, 17 Lakeview. VOTED: March 17, 1986.

ARTICLE 3. Reports of Town Officers and Committees. Reports of Town Officers and Committees, together with statistics of Assessors, all as printed in Annual Town Report, received. Reports of certain other Town Officers and Committees also received. VOTED: March 17, 1986.

ARTICLE 4. Borrowing in Anticipation of Revenue. Authorizes Treasurer, with approval of Selectmen, to borrow in anticipation of tax revenue, to issue and renew notes therefor, and to enter into compensating balance agreements during financial year beginning July 1, 1986. VOTED (Unanimously): March 17, 1986.

ARTICLE 5. Carryover Funds For Debt and Interest Budget. Authorizes Comptroller to carry forward certain unexpended balances in Fiscal Year 1986 Budget, said balances and certain interest income earned and to be earned during Fiscal Year 1987 to be used in Fiscal Year 1987 and transferred to Interest and Maturing Town Debt Budget for applying said unexpended balances to certain principal and interest payments. VOTED (Unanimously): March 17, 1986.

ARTICLE 6. Town Review of C.D.B.G. Program. Town endorses application for Fiscal Year 1986, prepared by Selectmen and Town Manager under Housing and Community Development Act of 1974 (PL 93-383) as amended by Housing and Community Development Act of 1980. VOTED: March 17, 1986.

ARTICLE 7. Authority to File for Grants. Town Manager and Selectmen authorized to file applications and accept grants from Federal Government, Commonwealth of Massachusetts, and/or any other grant making organization/body during Fiscal Year 1987. VOTED: March 17, 1986.

ARTICLE 8. Reclassification of Certain Employees. Reclassified certain positions in Classification Plan, and appropriated $4,975 therefor. VOTED: April 7, 1986.

ARTICLE 9. Reclassification of Certain Employees. Reclassified certain positions in Classification Plan, and appropriated $1,453 therefor. VOTED: April 9, 1986.

ARTICLE 10. Revision to the Classification Plan. Classification Plan amended by deleting words "Fringe Benefit/Retirement Administrator". VOTED: March 17, 1986.

ARTICLE 11. Revision to the Classification Plan. Classification and Pay Plan amended by deleting (h) Temporary (seasonal-summer) laborers shall receive $20.00 per week less than minimum for Grade MC1 during first three months of employment. VOTED: March 17, 1986.

ARTICLE 12. New Position in Classification Plan. Classification Plan amended by adding new position of Data Input Operator and Control Clerk, AG 12, (Treasurer and Parking Clerk). VOTED: March 17, 1986.

ARTICLE 13. Revision to the Classification Plan. Position of Data Entry Clerk deleted from AG 6 and Principal Data Entry Operator AG 10 (Assessors Office) added. VOTED: April 7, 1986.

ARTICLE 14. Revision to the Classification Plan. Position of Appraiser/Director of Assessments deleted in AG schedule and added to M Schedule as Director of Assessments with salary range — Minimum $27,500, Midpoint $34,376, Maximum $41,252. VOTED (Standing Vote, 104 affirmative and 19 negative): April 9, 1986.

ARTICLE 15. Local 680 Collective Bargaining Agreement. Collective Bargaining Agreement between Town and Local 680, AFSCME, ratified July 1, 1986 and expiring June 30, 1987, with the sum of $348,000 appropriated therefor. VOTED: April 2, 1986.

ARTICLE 16. Step Increases for Employees. Sum of $55,959 appropriated to fund step increases for Town employees. VOTED (Unanimously): March 17, 1986.

ARTICLE 17. Reduction of Steps in Pay Plan. VOTED No Action: April 7, 1986.

ARTICLE 18. Salary Increase, etc. for Non-Union and M Schedule Employees. Salary and wage increase and other benefits for Non-Union employees and employees of the M Schedule ratified, with the sum of $87,600 appropriated therefor. VOTED: April 7, 1986.

ARTICLE 19. Salary Increase, etc., Elected Officials. Effective July 1, 1986, salary increase granted to full time elected officials; Town Treasurer and Town Clerk with the sum of $4,210 appropriated therefor. VOTED (Unanimously): April 7, 1986.

ARTICLE 20. Local 113 Collective Bargaining Agreement. Collective Bargaining Agreement ratified between Town and Local 113, NAGE, effective July 1, 1986 and expiring June 30, 1987, with the sum of $32,500 appropriated therefor. VOTED: April 7, 1986.

ARTICLE 21. Library Professionals Collective Bargaining Agreement. Collective bargaining between Town and Robbins Library Professional Association ratified effective July 1, 1986 and expiring June 30, 1987, with the sum of $17,400 appropriated therefor. VOTED (Unanimously): April 7, 1986.

ARTICLE 22. Local 1297 Firefighter's Collective Bargaining Agreement. Sum of $99,615 appropriated to fund fiscal items to be contained in future collective bargaining agreement between town and bargaining unit represented by Local 1297, International Association of Firefighters, said sum to be released only after signing of collective bargaining agreement between union and Town. VOTED: April 7, 1986.

ARTICLE 23. Patrolmen's Collective Bargaining Agreement. Sum of $59,550 appropriated to fund fiscal items to be contained in future collective bargaining agreement between Town and bargaining unit represented by Arlington Patrolmen's Benevolent Association, said sum to be released only after signing of collective bargaining agreement between union and Town. VOTED (Unanimously): April 7, 1986.

ARTICLE 24. Ranking Police Officers Collective Bargaining Agreement. Sum of $35,520 appropriated to fund fiscal items to be contained in future collective bargaining agreement between Town and bargaining unit represented by Arlington Ranking Officers Association, sum to be released only after signing of collective bargaining agreement between union and Town. VOTED (Unanimously): April 7, 1986.

ARTICLE 25. Adjustment of Pensions, Former Town Employees. Sum of $1 appropriated to implement provisions of Massachusetts General Laws, Chapter 32, Section 90A and 90C, relating to adjustment of pensions of certain former employees. VOTED (Unanimously): March 19, 1986.

ARTICLE 26. Budget Hearing. Town to conduct public budget hearing, on proposed use of General Revenue Sharing entitlement funds in relation to entire budget, on March 31, 1986 at 9:00 P.M. VOTED: March 19, 1986.

ARTICLE 27. Budget. Sums appropriated to defray department obligations, outlays and expenses for Fiscal Year 1987. (See separate Budget Section in this Annual Report).

ARTICLE 28. Out-Of-State Travel. Sum of $2,800 appropriated for expenses incurred outside Commonwealth, Massachusetts General Laws, Chapter 40, Paragraph 34. VOTED (Unanimously): March 19, 1986.

ARTICLE 29. Budget Reimbursement, Disaster Relief Act. The sum of $77,000, received from the Commonwealth of Massachusetts and the Federal Government, appropriated to various Town budgets and Warrant Articles to reimburse for expenses incurred during Hurricane Gloria. VOTED (Unanimously): April 9, 1986.

ARTICLE 30. Disposal of Town-Owned Scrap, Etc. Town Manager authorized and empowered on behalf of Town to sell, transfer, or otherwise dispose of scrap metal, junk, obsolete equipment, including sidewalk bricks and construction materials owned by Town in storage at Town Yard. VOTED (Unanimously): March 19, 1986.

ARTICLE 31. Minuteman Regional School Budget. Sum of $1,424,163 appropriated to pay Town's apportioned share of operating and maintenance costs (including capital costs) of Minuteman Regional Vocational Technical School District. VOTED (Unanimously): March 24, 1986.

ARTICLE 32. Use of Free Cash to Reduce Tax Rate. Sum of $899,697, voted for appropriations heretofore made at this Town Meeting under this Warrant, and not voted to be borrowed or taken from Available Funds in Treasury, or from unexpended balances of special appropriations made in other years, shall be taken from Available Funds in Treasury; and Assessors instructed to use said amount in determination of Tax Rate. VOTED (Unanimously): March 19, 1986.

ARTICLE 33. Use of Overlay Reserve Surplus Funds. Sum of $272,237 transferred from Overlay Reserve for Fiscal Years 1980 - 1985, to fund unforeseen and extraordinary increase above and beyond allocation when Budget 24, Sanitation, was prepared. VOTED (Unanimously): April 9, 1986.

ARTICLE 34. Unemployment Fund. Sum of $25,000 appropriated for unemployment compensation program. VOTED (Unanimously): March 19, 1986.

ARTICLE 35. Town Day. Sum of $1 appropriated to defray expenses of 1986 Town Day. VOTED (Unanimously): March 19, 1986.

ARTICLE 36. Veterans' Day. Sum of $490 appropriated to defray cost of Veterans' Day Parade. VOTED (Unanimously): March 19, 1986.

ARTICLE 37. Patriots' Day. Sum of $6,616 appropriated to defray costs of Patriots' Day Celebration. VOTED (Unanimously): March 19, 1986.

ARTICLE 38. Memorial Day. Sum of $1,043 appropriated to defray costs of Memorial Day Celebration. VOTED (Unanimously) March 19, 1986.

ARTICLE 39. Flags on Holidays. VOTED No Action: March 19, 1986.

ARTICLE 40. Flags on Veterans' Graves. Sum of $2,300 appropriated for purchasing and placing American Flags on graves of deceased veterans. VOTED (Unanimously): March 19, 1986.

ARTICLE 41. WWI Veterans, Funds for Quarters. Sum of $400 appropriated for quarters for Arlington Barracks 2701, Veterans of World War I. VOTED (Unanimously): March 19, 1986.

ARTICLE 42. Mystic Valley Mental Health Center Association, Inc. Sum of $1 appropriated for Town's apportioned share of operating costs of Mystic Valley Mental Health Center Association, Inc. for Fiscal Year 1987. VOTED (Unanimously): March 19, 1986.

ARTICLE 43. Christmas Lighting Program. Sum of $1,500 appropriated for Christmas Lighting and Decorating Program. VOTED (Unanimously): March 19, 1986.

ARTICLE 44. Funds for Revaluation. Sum of $25,000 appropriated to fund revaluation of Town as required by Massachusetts Department of Revenue. VOTED: March 19, 1986.

ARTICLE 45. Stabilization Fund Appropriation. VOTED No Action: March 19, 1986.

ARTICLE 46. Police Outside Detail Account. Sum of $10,000 appropriated to augment existing funds in Outside Detail Account as established by Section 53C, Chapter 44, Massachusetts General Laws. VOTED: March 19, 1986.

ARTICLE 47. Council on Alcohol Education. VOTED No Action Without Prejudice: April 9, 1986.

ARTICLE 48. Personnel Review and Appeals Board. Sum of $500 appropriated to defray expenses of Personnel Review and Appeals Board. VOTED (Unanimously): March 19, 1986.

ARTICLE 49. Capital Budget Committee. VOTED No Action: March 24, 1986.

ARTICLE 50. Conservation Commission. Sum of $7,500 appropriated to defray expenses of Conservation Commission. VOTED (Unanimously): March 19, 1986.

ARTICLE 51. Transfer of Funds to Conservation Fund. Sum of $3,500 from surplus in existing Conservation Commission budget account transferred to the Conservation Fund. VOTED (Unanimously): March 24, 1986.

ARTICLE 52. Historic District Commission. Sum of $1,800 appropriated to defray expenses of the Broadway, Central Street and Russell Historic District Commissions. VOTED (Unanimously): March 19, 1986.

ARTICLE 53. Historical Commission. Sum of $2,450 appropriated to defray expenses of Arlington Historical Commission. VOTED (Unanimously): March 19, 1986.

ARTICLE 54. Indemnification of Medical Expenses, Retired Firefighters and Police Officers. Sum of $4,000 appropriated, in accordance with Chapter 41, Section 100B, Massachusetts General Laws, to indemnify certain retired Police Officers and Firefighters for reasonable medical and surgical expenses incurred in 1986 and 1987 that are proximate result of disability in excess of covered benefits of any medical insurance coverage, and to defray the expenses of Medical Panel required by law. VOTED (Unanimously): March 19, 1986.

ARTICLE 55. Rehabilitation of Water System. Sum of $100,000 appropriated for rehabilitation of Town's Water System, cleaning and/or replacement and major improvements, and to provide Town's share of any Federal and State Grants for this purpose. VOTED (Unanimously): March 19, 1986.

ARTICLE 56. Rehabilitation of Sewer System. Sum of $200,000 appropriated for rehabilitation of Town's Sewer System, including replacement of mains, chambers, major improvements, including tools and equipment, and Town's share of any Federal and State grants for this purpose. VOTED (Unanimously): March 19, 1986.

ARTICLE 57. Storm Drain and Mill Brook Maintenance. VOTED No Action: March 19, 1986.

ARTICLE 58. Chapter 90 State Aid. Sum of $87,520 appropriated to meet State share of cost of construction and/or improvements of various approved public ways within Town under provisions of Chapter 90 State Aid Highway Program. VOTED (Unanimously): March 19, 1986.

ARTICLE 59. Street Acceptance of Charles Street. VOTED No Action: March 19, 1986.

ARTICLE 60. Acceptance of Dickson Avenue. VOTED No Action: March 19, 1986.

ARTICLE 61. Funding for Street Acceptance. VOTED No Action: March 19, 1986.

ARTICLE 62. Acquisition of Land for Street Acceptance. VOTED No Action: March 19, 1986.

ARTICLE 63. Resurfacing of Roads. Sum of $170,000 appropriated for reconstruction, resurfacing or major maintenance of various approved public ways within Town. VOTED (Unanimously): March 19, 1986.

ARTICLE 64. Maintenance of Sidewalks and Edgestones. Sum of $80,000 appropriated for reconstruction of permanent sidewalks and resetting of existing edgestones upon public ways and within public areas of Town, including tools and equipment. VOTED (Unanimously): March 19, 1986.

ARTICLE 65. Revision of Town Fees. VOTED No Action. April 9, 1986.

ARTICLE 66. Funding "Collins Corner" Articles. VOTED No Action: March 19, 1986.

ARTICLE 67. Appointment of Review Committee to Assess Capital Budget Process. VOTED No Action: March 24, 1986.

ARTICLE 68. Appointment of Committee on Year End Reserves. Committee established to formulate policy regarding year-end retention of reserves by Town as a percent of its revenues, to reduce overall vulnerability of Town to credit rating downgrade. Sum of $1 appropriated. VOTED (Unanimously): March 19, 1986.

ARTICLE 69. Hazardous Waste Disposal. Sum of $4,500 appropriated to allow Town Manager, on behalf of Town, to enter into contract with licensed hazardous waste transport, storage and disposal company to collect and dispose of residential hazardous wastes, and to conduct citizen education program about household hazardous substances. VOTED (Unanimously): March 19, 1986.

ARTICLE 70. Petition to General Court, Removal of Position from Civil Service. Board of Selectmen authorized to petition General Court for enactment of legislation to remove position of Retirement Bookkeeper from Civil Service Law. VOTED (Standing Vote, 88 in affirmative and 4 in the negative): March 19, 1986.

ARTICLE 71. Petition to General Court, Revolving Fund for Repair of Private Ways. Board of Selectmen authorized to petition General Court for enabling legislation for revolving fund for repair of private ways. VOTED (Unanimously): March 19, 1986.

ARTICLE 72. Petition to General Court, Reduce Number On School Committee. Withdrawn: March 17, 1986.

ARTICLE 73. Petition to General Court, Resident Sticker Parking Program. VOTED No Action: April 9, 1986.

ARTICLE 74. Petition to General Court, Use of Rental Income. VOTED No Action: March 19, 1986.

ARTICLE 75. Petition to General Court, Amend Starting Date of Town Meeting. LOST: March 19, 1986.

ARTICLE 76. Petition to General Court, Capital Budget Provision. Article 18 of By-Laws, Capital Budget Committee, amended by adding provisions for Capital Planning Program and establishing a Capital Planning Committee. VOTED: March 24, 1986.

ARTICLE 77. By-Law Change, Alternate Member Provision, Historic Districts. VOTED No Action: March 24, 1986.

ARTICLE 78. By-Law Change, Injured Leave Credit. Article 7C of Town By-Laws amended by deleting from Subsection J of Section 12, sentence relating to continuing sick leave credit and vacation allowance during absence due to permanent employees suffering injury on job related to their work. VOTED (Unanimously): March 24, 1986.

ARTICLE 79. By-Law, Repealing Article 18—Capital Budget Committee. Town By-Laws amended by repealing Article 18, Capital Budget Committee in its entirety. VOTED: March 24, 1986.

ARTICLE 80. By-Law, New Section, Wetlands and Flood Plains. VOTED No Action Without Prejudice: April 9, 1986.

ARTICLE 81. By-Law, New Section, Notice on Historic Building Demolition. VOTED No Action: March 24, 1986.

ARTICLE 82. Cleaning and Maintenance Agreement Approval, Mystic Lakes. Authorizes Town Manager to enter into agreement with Town of Winchester and City of Medford for purpose of cleaning and maintaining Mystic Lakes by such communities within their boundaries with special provisions. VOTED (Unanimously): March 24, 1986.

ARTICLE 83. Sewer Connection Agreement With Lexington. Authorizes Board of Selectmen and/or Town Manager to enter into agreement with Town of Lexington for sewer connection for Lexington in Appleton Street at Cory Lane and in Golden Avenue on terms they determine. VOTED (Unanimously): March 24, 1986.

ARTICLE 84. Hardship Parking Permits. LOST: April 7, 1986.

ARTICLE 85. Land Taking. Authorizes Board of Selectmen, on behalf of Town, to take by eminent domain easement on certain parcel of land for improvement of pathway thereon. VOTED (Unanimously): March 24, 1986.

ARTICLE 86. Zoning By-Law Amendment. Article 7, Section 7.08 of Zoning By-Laws amended by adding sentence to subsection b.4 to provide for the Building Inspector to transmit a complete copy of application for sign permit to Director of Planning and Community Development for his review and comment or that of his designee, either of whom shall submit advisory report with certain recommendations to Inspector of Buildings within fourteen days. Failure to do so within such time period to constitute approval by Department. VOTED (Unanimously): March 26, 1986.

ARTICLE 87. Zoning By-Law. VOTED No Action: March 26, 1986.

ARTICLE 88. Zoning By-Law. VOTED No Action: March 26, 1986.

ARTICLE 89. Transfer of Certain Rights in B & M Railroad Property. VOTED No Action Without Prejudice: April 2, 1986.

ARTICLE 90. Authorizing Selectmen to Acquire/Exchange Land. VOTED No Action: April 2, 1986.

ARTICLE 91. Zoning By-Law Amendment. VOTED No Action: March 26, 1986.

ARTICLE 92. Petition to General Court, Conveyance of Certain Land. VOTED No Action: April 2, 1986.

ARTICLE 93. Zoning By-Law Amendment. VOTED No Action: March 26, 1986.

ARTICLE 94. Zoning By-Law Amendment. VOTED No Action: March 31, 1986.

ARTICLE 95. Zoning By-Law Amendment. VOTED No Action: April 7, 1986.

ARTICLE 96. Transfer Money to Cemetery Fund. Sum of $53,300 transferred from Mount Pleasant Cemetery Sale of Lots and Graves Fund to Cemetery Commissioners for improvement of Town Cemeteries. VOTED (Unanimously): April 2, 1986.

ARTICLE 97. Funds for FY 1986 Overtime Costs (Budget 28D). LOST: April 2, 1986.

RESOLUTION requesting the Governor, State Senator, and two State Representatives to do everything in their power to make sure that the State returns to cities and towns the actual 40% of growth taxes which by law is rightfully theirs, and that the Town of Arlington receive the same percentage of its General Revenue Sharing losses as any other city or town up to 100%. ADOPTED (Unanimously, less one): March 26, 1986.

Special Town Meeting — May 19 and 21, 1986

Session	Date	Total Members	Members Present	Percentage Present
1	5/19/86	238	143	60%
2	5/21/86	238	122	51%

ARTICLE 1. Report of Town Officers and Committees. There being no objection, the Moderator ordered the reports of Selectmen, Redevelopment Board, Trisesquicentennial Committee and Finance Committee to be received. ORDERED: May 19, 1986.

ARTICLE 2. Zoning By-Law Change. Zoning Map amended to include certain parcels of land in Lowell Street and Mill Lane Area, which are now in the (I) Industrial Zoning District, in the R-7 Residential District. VOTED (Standing Vote, 116 in the affirmative and 5 in the negative): May 19, 1986.

ARTICLE 3. Zoning By-Law Change. Zoning Map amended to include certain parcels in King and Summer Streets area in the Residence 4 (R-4) district, with the condition that such parcels not be allowed to have two or three family dwellings or duplex houses. The intention is to allow only town house structures on any of these parcels. VOTED (Standing Vote, 105 in the affirmative and 18 in the negative): May 19, 1986.

ARTICLE 4. Street Acceptance, King Street Upper, King Street Lower, Candia Street, Gorham Street. Acceptance and laying out of certain portions of private ways, establishing same, contingent upon entire cost of construction of such streets being borne by developer, Vogue Builders, Inc. or its successor or assign, to be to Town specifications and otherwise in compliance with legal agreement between Town and Vogue Builders, Inc. dated May 19, 1986. VOTED (Standing Vote, 88 in the affirmative and 9 in the negative): May 19, 1986.

ARTICLE 5. Acquisition of Easements. Authorizes Board of Selectmen to purchase, take by eminent domain or otherwise acquire easements in land adjoining the location of ways accepted under Article 4, consisting of right to have land of said location protected by having surface of adjoining land slopes from boundary of said location. All costs to be paid by Vogue Builders, its successor or assign in accordance with its agreement with Town under Article 4. VOTED (Standing Vote, 95 in the affirmative and 2 in the negative): May 19, 1986.

ARTICLE 6. By-Law, New Section, Wetlands and Flood Plains. Town's By-Laws amended by adding new section thereto which provides a general by-law for wetland protection; applicability determined by the Conservation Commission. VOTED (Standing Vote, 75 in the affirmative and 15 in the negative): May 19, 1986.

ARTICLE 7. Authorization For Library Addition Plans. Permanent Town Building Committee authorized and directed to prepare schematic design plans and/or specifications for comprehensive alterations, renovations, rehabilitation and/or additions to Robbins Memorial Library, etc. VOTED (Unanimously): May 21, 1986.

ARTICLE 8. Appropriation for Library Addition Plans. Sum of $1 appropriated for purpose of defraying cost of schematic design plans and/or specifications voted under previous Article. VOTED (Unanimously): May 21, 1986.

ARTICLE 9. Authorization to File for Grants. Authorizes Town Manager, Selectmen, Library Trustees and Permanent Town Building Committee to file application to accept grants from Federal Government,Commonwealth of Massachusetts, and/or any other grant-making organization/body, either public or private, for funding, in whole or in part, alterations, etc. to Robbins Memorial Library. VOTED (Unanimously): May 21, 1986.

ARTICLE 10. Collective Bargaining, Firefighters. VOTED No Action Without Prejudice: May 21, 1986.

ARTICLE 11. Collective Bargaining, Patrolmen. VOTED No Action Without Prejudice: May 21, 1986.

ARTICLE 12. Collective Bargaining, Ranking Officers. VOTED No Action Without Prejudice: May 21, 1986.

ARTICLE 13. Position Reclassification (Superintendent Fire and Police Signals). VOTED No Action Without Prejudice: May 21, 1986.

ARTICLE 14. Appropriation, Interest Costs, Revenue Anticipation Notes: VOTED No Action Without Prejudice: May 21, 1986.

ARTICLE 15. Appropriation, Treasurer's Office. VOTED No Action Without Prejudice: May 21, 1986.

ARTICLE 16. Appropriation, Mailing Costs. VOTED No Action Without Prejudice: May 21, 1986.

ARTICLE 17. Appointment of Spy Pond Field Restoration Committee. VOTED No Action Without Prejudice: May 21, 1986.

ARTICLE 18. Zoning Change (Article 5 — Section 5.04, Sub-Section 5.07). VOTED No Action Without Prejudice: May 21, 1986.

Town Census and Elections

Town Clerk's Office Conducts Annual and State Elections

During 1986, the Annual Town Election, the State Primary, and the State General Election were prepared for and conducted by the Town Clerk's Office.

Candidates for the office of Town Meeting Member whose terms were about to expire were notified of that fact and of the provision of law which allowed them to become candidates for re-election by giving written notice thereof to the Town Clerk. Nomination papers were issued to candidates for town offices, and after being certified by the Registrars of Voters were filed with the Town Clerk. A meeting was then held to draw names for position on the official ballot which was prepared by this office.

Candidates for town offices, except Town Meeting Member, were notified of the requirements of the law regarding the filing of campaign receipts and expenditures with the Town Clerk's Office at certain required times. Incumbents and candidates for election during the previous year, who had campaign finance activity, were also notified of the requirement of filing annual reports.

Upon application, absentee ballots were issued for all elections. Applications for absentee ballots were sent to all persons who had filed physician's certificates of permanent disability, as required by law. Many residents took advantage of the provision of law which allows them to vote in person at the Town Clerk's Office if they were to be out of town or otherwise unavailable to vote in person at the elections or primary.

The Annual Town Meeting began on March 17, 1986 and continued for eight sessions, dissolving on April 24, 1986. A Special Town Meeting was held on May 19 and dissolved after the second session on May 21, 1986. A total of ninety-seven warrant articles were acted upon at the Annual Town Meeting and eighteen at the Special Town Meeting. In addition, a resolution was adopted at the Annual Town Meeting. The contents of all articles and the resolution appear in the Town Meeting Reports section of this Annual Report. Certificates of all appropriations voted at the meetings, and the provisions for funding them, were sent to the Board of Assessors and Town Comptroller as required by law. Certified copies of all votes authorizing indebtedness were sent to the state Director of Accounts. Certified copies of all votes were sent to the town departments affected.

Finally, meetings were held to fill vacancies in the town meeting membership (caused by resignation, removal from town, or death) until the next Annual Town Election.

Amendments to the Town By-Laws and Zoning By-Laws were submitted to the state Attorney General and were approved within the statutory period and advertised as required by law, following which they became effective. Article 76 became effective by reason of ninety days having lapsed without action by the Attorney General and advertisement of the By-Laws for two successive weeks, as advised by the Town Counsel.

Births, deaths, and marriages were recorded and copies forwarded monthly to the Secretary of the Commonwealth. Certified copies of these vital statistics and all other documents recorded in the Town Clerk's Office were made available upon request.

A total of 1,518 dogs were licensed and 895 sporting licenses issued. In addition, certain licenses granted by the Board of Selectmen were issued. Raffle and bazaar permits and gasoline permit renewals were issued, financing statements, utility pole locations, cemetery deeds, and business certificates were recorded. Zoning Board of Appeals decisions, decisions on requests for Special Permits from the Redevelopment Board, and amendments to the Traffic Rules and Orders were also placed on file in this office. The state Department of Revenue was notified of all licenses and permits issued and business certificates filed.

Fees Collected	
Marriage intentions	$3,927
Filing Fees	4,780
Miscellaneous Certificates	17,602
Pole Locations	412
Renewal of Gasoline Permits	840
Miscellaneous, Books	2,268
Duplicate Dog Tags	4
Miscellaneous Licenses	525
Dog Licenses	6,329
Conservation Licenses	9,783
Total	$46,470
Vital Statistics	
Town Population	46,465 (1985 state census)
Births	396
Deaths	621
Marriages	378

Oaths of office were administered to all elected or appointed town officials, and each was given copies of excerpts from the Open Meeting Law and the Conflict of Interest Law. Notices of meetings of all town boards, committees, and commissions were publicly posted upon receipt. Finally, town officials and departments were notified of all legislative acts affecting them.

Registrars of Voters Automates Census Data

1986 represented a year of change for the Registrars of Voters Office — change to census by mail and office computerization of voting and census records. As mandated by law, a combined Annual Town and School Census was conducted during the months of January and February. For

the first time, the census was conducted entirely by mail, with computer preprinted forms sent to each household in Arlington requesting that information contained therein be confirmed or corrected, and the forms returned to the Registrars office. The census forms contained the names of all persons residing in Arlington. In addition to the census being the first conducted by mail, the past year also marked the first time that all census and voter information was entered and continually updated in the Town's computer base by office staff.

A list of persons zero years of age to twenty-one was transmitted to the School Committee. Also, a juror list, programmed in format with sequential numbers, was forwarded to the Jury Commissioner.

In addition to the information requested every year, a recent legislative act required questions in the 1986 census regarding each person's race or color, national origin and language if other than English spoken at home. The purpose of requiring this additional information was to protect the rights of minority citizens when state legislative districts are redrawn. The results from these questions were forwarded to the state Census Division of the Office of the Secretary of State.

The Annual True List of Persons, seventeen years of age and over, was published as required by law. In accordance with the True List information that had been presented, 4,298 notices were sent by first-class mail, as required by law, to persons whose names were to be removed from the voting list because they had not been reported as residing in Arlington on January 1, 1986. Those who proved residence were reinstated. The total number of registered voters upon completion of the revision of the voting list was 25,605, including 16,396 Democrats, 3,309 Republicans and 5,900 unenrolled, or independent voters. Cards were mailed notifying voters of the establishment, change, or cancellation of enrollments received by this office. After the names of persons who had died or moved out of town were deleted, the voting list for the state election contained the names of 27,546 voters, including 18,555 Democrats, 3,417 Republicans and 5,574 unenrolled voters.



Board of Registrars of Voters from left to right: Drita Eaton, William Forristall, Town Clerk Ann Mahon Powers. Not pictured: Kenneth Dunn.

Throughout the year, daily sessions for registration of voters were held during regular business hours in the office of the Town Clerk. Special evening and Saturday sessions were held during the three week periods prior to the last day to register voters for the town election, the state primary and the state election. A total of nine hundred fifty-seven persons were registered at these special sessions. In addition to the regular daily and special scheduled sessions, additional sessions were held in May at Arlington High School and in September on Town Day.

The Board certified 14,558 voter signatures appearing on nomination papers filed by or in behalf of candidates seeking national, state, county, or municipal offices, petitions for referenda to be placed on the state ballot, petitions for articles to be inserted in the warrant for the Annual and Special Town Meetings and 1,034 applications for absentee ballots.

During the year, the information contained on approximately 35,000 listing slips of residents of the Town on January 1 was transferred to their individual master cards. These cards provide a complete official record of residence for all persons seventeen years of age or older from the time they first become residents of the Town. From such information, certificates of residence are issued daily to establish eligibility for attendance at state and regional schools, colleges and universities, receipt of old age assistance; veterans' services; social security; employment in state or federal civil service; and for many other purposes.

Finally, Registered Voters' Certificates were issued throughout the year from the Board's records for identification purposes and for proof of citizenship.

Voting Results

Annual Town Election — March 1, 1986

TOTAL OF BALLOTS CAST — 7,595 (26.6% of total number of registered voters — 28,522)

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
	223	395	287	243	284	291	290	456	547	473	454	479	304	321	449	409	162	458	376	269	425	7,595
MODERATOR FOR THREE YEARS (1)																						
*Harry P. McCabe	165	284	226	180	212	227	216	292	415	333	346	364	225	230	340	306	130	340	283	193	347	5,654
Others	1		3	1	2	3	1	2			4	3		1	2	5		1		2	1	32
Blanks	57	111	58	62	70	61	73	162	132	140	104	112	79	90	107	98	32	117	93	74	77	1,909
SELECTMAN FOR THREE YEARS (1)																						
George W. McGinnity	77	150	91	94	62	105	98	88	252	125	78	114	34	88	66	84	43	198	75	55	110	2,087
Arthur T. Speros	19	35	32	27	27	20	27	47	26	49	47	56	10	36	26	59	11	51	39	47	41	732
*Stephen J. Conroy	121	197	156	118	186	162	158	290	251	285	316	296	258	185	351	249	100	193	255	156	263	4,546
Others								1											1			2
Blanks	6	13	8	4	9	4	7	30	18	14	13	13	2	12	6	17	8	16	6	11	11	228
ASSESSOR FOR THREE YEARS (1)																						
*Philip J. Waterman, Jr.	132	249	183	158	194	198	194	329	336	324	318	355	242	216	345	284	106	296	267	175	287	5,188
Arthur T. Speros	67	110	74	66	61	73	65	74	138	102	98	97	43	70	74	96	44	119	86	67	94	1,718
Others					1					2											1	4
Blanks	24	36	30	19	28	20	31	53	73	45	38	27	19	35	30	29	12	43	23	27	43	685
SCHOOL COMMITTEE FOR THREE YEARS (3)																						
*William A. Carey, Jr.	125	289	177	165	175	209	188	205	353	259	287	294	192	182	294	227	96	266	220	149	271	4,623
Charles J. Pappas, Jr.	34	85	72	60	41	52	54	72	91	102	88	137	57	71	96	66	34	82	70	55	92	1,511
*Michael T. Healy	77	139	116	104	124	117	131	195	283	203	212	213	165	163	247	268	85	275	175	177	209	3,678
Stephen M. Kelly	162	159	121	105	189	109	162	159	248	185	218	198	115	150	148	177	92	222	183	100	179	3,381
*Katharine Daley Fennelly	88	222	163	137	134	164	139	362	329	356	272	328	186	203	243	230	95	245	235	125	223	4,479
Others				1	2				2						2	2				1	1	11
Blanks	183	291	212	157	187	222	196	375	335	314	285	267	197	194	317	257	84	284	245	200	300	5,102
ARLINGTON HOUSING AUTHORITY FOR FIVE YEARS (1)																						
*Irene M. Shea	143	217	168	90	166	156	171	294	347	301	268	268	193	194	255	207	103	221	211	140	216	4,329
Robert K. Garrity	68	151	85	132	100	113	92	108	180	143	143	177	91	96	165	155	47	201	128	104	176	2,655
Others					1											2						3
Blanks	12	27	34	21	17	22	27	54	20	29	43	34	20	31	29	45	12	36	37	25	33	608

TOWN MEETING MEMBERS

PRECINCT ONE — ONE YEAR (1)
(to fill vacancy)

No candidates
- Others 12
- Blanks 211

PRECINCT ONE — THREE YEARS (4)

- *John L. Perry, 19 Gardner Street 156
- *Edith E. Corbett, 11 Memorial Way 164
- Others 6
- Blanks 566

PRECINCT TWO — THREE YEARS (4)

- *Martin Martinian, 315 Lake Street 280
- *MacKay Fraser, 23 Sheraton Park 269
- *Thomas J. Woodbury, 3 Cabot Road 269
- *Elsie C. Fiore, 58 Mott Street 74
- Others 12
- Blanks 676

PRECINCT THREE — THREE YEARS (4)

- *Marie Elliott, 71 Cleveland Street 232
- *Lorraine B. Horn, 27 Cleveland Street 3
- *Wendy M. Watson, 28 Windsor Street 2
- *William F. Hayward, 58 Cleveland Street 2
- Others 7
- Blanks 902

PRECINCT FOUR — ONE YEAR (3)
(to fill vacancies)

No candidates
- Others 5
- Blanks 724

PRECINCT FOUR — TWO YEARS (2)
(to fill vacancies)

No candidates
- Others 6
- Blanks 480

*Elected

PRECINCT FOUR — THREE YEARS (4)

*James E. Carter, 45 Fairmont Street	176
*Richard Sampson, 32 Thorndike Street	167
*Robert P. Scoppettuolo, 27 Magnolia Street	153
Others	2
Blanks	474

PRECINCT FIVE — ONE YEAR (1)
(to fill vacancy)

*William F. Rogers, 19 Exeter Street	10
Others	23
Blanks	251

PRECINCT FIVE — THREE YEARS (4)

*Wilfred J. St. Martin, Jr., 155 Palmer Street	218
*Pegi J. Cunningham, 18 Ernest Road	192
*Glenn C. Koenig, 26 Park Street	186
*Joseph M. Frio, Jr., 42 Beacon Street	178
Others	2
Blanks	360

PRECINCT SIX — THREE YEARS (4)

*Ellen Doyle Sullivan, 90 Brooks Avenue	212
*Herbert M. Meyer, 276 Massachusetts Avenue	200
*Tersena M. Marchand, 17 Belknap Street	197
Others	14
Blanks	541

PRECINCT SEVEN — ONE YEAR (1)
(to fill vacancy)

*Mary R. Gatto, 32 Everett Street	229
Others	1
Blanks	60

PRECINCT SEVEN — THREE YEARS (4)

*Maryellen Geary, 5 Wyman Street	201
*Thomas F. Geary, II, 5 Wyman Street	200
*Hilda G. Judd, 79 Harlow Street	193
*Lyman G. Judd, Jr., 79 Harlow Street	188
Others	1
Blanks	377

PRECINCT EIGHT — ONE YEAR (1)
(to fill vacancy)

*Robert Rowe, 114 Pleasant Street	307
Blanks	149

PRECINCT EIGHT — THREE YEARS (4)

*Charles T. Foskett, 101 Brantwood Road	306
*Penelope E. Haskell, 41 Brantwood Road	296
*Gerard J. Gagnon, 16 Irving Street	276
*Patricia B. Worden, 27 Jason Street	261
Others	4
Blanks	681

PRECINCT NINE — TWO YEARS (1)
(to fill vacancy)

*Christopher Peppel, 17 Mill Street	2
Others	8
Blanks	537

PRECINCT NINE — THREE YEARS (4)

*Michael J. Shea, 145 Medford Street	393
*Bernardine C. Buzzell, 15 Russell Street	305
Others	11
Blanks	1,479

PRECINCT TEN — THREE YEARS (4)

*Paul F. Fennelly, 97 Gray Street	322
*Katharine Daley Fennelly, 97 Gray Street	308
*Nancy G. Higgins, 86 High Haith Road	275
*Jane L. Howard, 12 Woodland Street	258
Marjorie Vanderhill, 50 High Haith Road	235
Others	11
Blanks	483

PRECINCT ELEVEN — THREE YEARS (4)

*Stephen M. Bilafer, 15 Victoria Road	343
*F. Barrett Faulkner, II, 38 Kimball Road	285
*Ben R. Cole, 74 Oak Hill Drive	278
*Dorothy T. Kelly, 67 Cutter Hill Road	266
Timothy G. Maloney, 29 Draper Avenue	171
Blanks	473

PRECINCT TWELVE — TWO YEARS (2)
(to fill vacancies)

*Mary S. Donnelly, 82 Fountain Road	41
***R. Bruce Wheltle, 94 Coolidge Road	15
Edith W. Vanderburgh, 100 Coolidge Road	8
Others	42
Blanks	852

PRECINCT TWELVE — THREE YEARS (4)

*Janice Anzalone Bakey, 15 Fountain Road	326
*Roland E. Chaput, 74 Grand View Road	312
*R. Bruce Wheltle, 94 Coolidge Road	288
*Anthony J. Aftuck, 177 Cedar Avenue	243
Mary S. Donnelly, 82 Fountain Road	225
Blanks	522

*Elected
***Elected to three year term

PRECINCT THIRTEEN — TWO YEARS (1)
(to fill vacancy)

*Angela Gazza, 29 Old Colony Road	201
Others	3
Blanks	100

PRECINCT THIRTEEN — THREE YEARS (4)

*Maryanne Deyst, 26 Upland Road West	187
*Francis T. Sonnenberg, 412 Mystic Street	176
*Stephen J. Gilligan, 77 Falmouth Road	171
*Philip J. McCarthy, 156 Crosby Street	166
Louis J. Iannelli, 46 Lantern Lane	154
Others	5
Blanks	357

PRECINCT FOURTEEN — ONE YEAR (1)
(to fill vacancy)

*Leonard J. Rosen, 231 Gray Street	4
Others	25
Blanks	292

PRECINCT FOURTEEN — THREE YEARS (4)

*William Tacito, 29 Walnut Street	211
*Murdena A. Campbell, 6 Revere Street	210
*Stephen B. Moss, 16 Gloucester Street	203
*Lois E. Ardito, 45 School Street	30
Others	10
Blanks	620

PRECINCT FIFTEEN — THREE YEARS (4)

*Ronald A. Nigro, 115 Ronald Road	340
*Edmund R. Mahoney, 24 Fabyan Street	316
*Paula Castrichini, 15 Stone Road	256
*Stephen J. Conroy, 126 Overlook Road	46
Others	19
Blanks	819

PRECINCT SIXTEEN — TWO YEARS (1)
(to fill vacancy)

*Paul F. Carroll, 195 Oakland Avenue	200
Shawn M. Sullivan, 168 Park Avenue	126
Blanks	83

PRECINCT SIXTEEN — THREE YEARS (4)

*Mary F. Garrity, 27 Oakland Avenue	286
*Thomas W. Falwell, 218 Wachusett Avenue	282
*David B. Curren, 251 Wachusett Avenue	277
*Judith Ann Phelps, 77 Oakland Avenue	276
Others	3
Blanks	512

PRECINCT SEVENTEEN — ONE YEAR (1)
(to fill vacancy)

***James F. Mackin, III, 65A Brattle Street	8
**Roslyn Smith, 38 Washington Street	3
Others	5

PRECINCT SEVENTEEN — TWO YEARS (3)
(to fill vacancies)

***James F. Mackin, III, 65A Brattle Street	3
*Roslyn Smith, 38 Washington Street	2
Others	7
Blanks	474

PRECINCT SEVENTEEN — THREE YEARS (4)

*Helen L. Lowell, 11 Brattle Place	120
*Richard E. Smith, 38 Washington Street	110
*James F. Mackin, III, 65A Brattle Street	2
Others	6
Blanks	410

PRECINCT EIGHTEEN — ONE YEAR (1)
(to fill vacancy)

*George W. McGinnity, 29 Mayflower Road	3
Others	38
Blanks	417

PRECINCT EIGHTEEN — THREE YEARS (4)

*George D. Buckley, 164 Renfrew Street	325
*Anthony P. Bruno, Jr., 18 Mayflower Road	323
*Jacqueline J. Sullivan, 33 Hathaway Circle	3
*John A. Vann, 210 Florence Avenue	3
Others	25
Blanks	1,153

PRECINCT NINETEEN — THREE YEARS (4)

*Mary C. Adams, 83 Edmund Road	276
*John M. Wilson, 150 Washington Street	244
*Gerald F. Bishop, 140 Wright Street	238
*Bruce E. Kurth, 615 Summer Street	232
Others	4
Blanks	510

PRECINCT TWENTY — TWO YEARS (1)
(to fill vacancy)

*Michael J. Keefe, 3 Spring Road	206
Others	2
Blanks	61

*Elected
**Elected to two year term
***Elected to three year term

PRECINCT TWENTY — THREE YEARS (4)

*Robert J. Coffey, 35 Dundee Road	202
*Francis R. Murphy, 42 Smith Street	183
*Joseph J. Tarantino, 26 Peck Avenue	2
*Stuart P. Cleinman, 14 Daniels Street	2
Others	4
Blanks	683

PRECINCT TWENTY-ONE — ONE YEAR (1)
(to fill vacancy)

*Lance McVay, 11 Washington Avenue	315
Others	3
Blanks	107

PRECINCT TWENTY-ONE — TWO YEARS (1)
(to fill vacancy)

*Gerard Tabler, 7 Bow Street	306
Others	3
Blanks	116

PRECINCT TWENTY-ONE — THREE YEARS (4)

*Harry P. McCabe, 92 Madison Avenue	323
*Patricia Joanna Carlan, 76 Westmoreland Avenue	257
*George P. Ginivisian, 42 Summit Street	222
*Melody Elliott, 156 Lowell Street	16
Others	8
Blanks	874

*Elected

State Primary — September 16, 1986

TOTAL OF BALLOTS CAST — 14,524 (55.3% of total number of registered voters — 26,282)

DEMOCRATIC PARTY

GOVERNOR

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Michael S. Dukakis Brookline	379	451	482	443	460	475	455	576	683	592	532	596	372	492	522	490	332	528	503	348	540	10,251
Others	1	1	1	1	1	1	5	1	3	2		5		3	1	1	1	2	1		1	32
Blanks	94	134	121	99	104	111	133	141	179	150	174	183	138	137	161	137	71	192	130	117	125	2,831

LIEUTENANT GOVERNOR

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Gerard D'Amico Worcester	163	218	189	180	172	182	189	197	240	270	232	253	190	213	226	185	123	253	212	152	201	4,240
*Evelyn F. Murphy Brookline	287	339	384	331	358	373	374	486	575	443	438	506	291	393	425	420	263	442	389	292	435	8,244
Blanks	24	29	31	32	35	32	30	35	50	31	36	25	29	26	33	23	18	27	33	21	30	630

ATTORNEY GENERAL

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*James M. Shannon Lawrence	267	333	303	310	337	341	344	376	522	428	401	468	330	364	380	373	254	443	383	270	384	7,611
JoAnn Shotwell Cambridge	179	201	248	189	173	198	187	270	263	262	232	255	133	214	248	201	120	239	204	158	222	4,396
Others								1				1				1						3
Blanks	28	52	53	44	55	48	62	71	80	54	73	60	47	54	56	53	30	40	47	37	60	1,104

SECRETARY OF STATE

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Michael Joseph Connolly Boston	375	421	466	406	436	437	429	467	655	511	513	565	362	454	499	459	323	537	491	328	498	9,632
Others	99	165	138	137	129	150	164	251	210	233	193	219	148	178	185	169	81	185	143	137	168	3,482

TREASURER

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Robert Q. Crane Wellesley	343	372	425	370	393	397	380	414	584	451	453	493	302	401	442	407	284	473	451	296	445	8,576
Others				1					1	1						1	1	2				7
Blanks	131	214	179	172	172	190	213	304	280	292	253	291	208	231	242	229	119	247	183	169	221	4,531

AUDITOR

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*A. Joseph DeNucci Newton	255	300	291	266	307	271	276	291	384	352	339	388	282	300	354	287	190	381	331	241	331	6,417
Maura A. Hennigan Boston	129	168	187	152	154	171	166	224	297	210	214	221	124	174	187	199	131	196	186	131	199	3,820
Charles Calvin Yancey Boston	34	42	41	37	39	57	49	64	67	83	52	72	33	52	54	56	36	61	45	37	50	1,061
Blanks	56	76	85	88	65	88	102	139	117	99	101	103	71	106	89	86	47	84	72	56	86	1,816

REPRESENTATIVE IN CONGRESS — EIGHTH DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
George Bachrach Watertown	98	121	160	128	103	160	122	327	173	294	196	250	146	216	165	161	108	178	136	125	153	3,520
Richard A. Black Quincy		2					1				2	1						12	1			19
Robert Meany Cappucci Boston	4	2	5	1	5	5	2	5	14	7	8	7	10	4	1	3	2	11	2	5	3	106
Florenzo DiDonato Arlington	3	8	8	6	4	4	5	4	4	1	4	3	3	5	6		3	3	18	6	1	99
Thomas M. Gallagher Boston	2			1	1	1		1	3	1	1	1		2	2	2						18
Carla B. Johnston Cambridge	1	1	3	1	3	1	2	2	6	2	2	2			1	5	2	2	6	1	2	45
*Joseph P. Kennedy Boston	323	354	359	349	388	344	391	294	566	354	419	428	295	340	460	368	241	439	406	267	423	7,808
Melvin H. King Boston	18	24	32	22	24	39	35	57	47	33	24	34	25	39	24	44	23	26	30	30	41	671
Robert O'Connell Boston	1	1	1			1					1		1	1	1						1	9
James Roosevelt, Jr. Cambridge	20	68	30	29	33	32	31	25	41	47	47	50	29	25	21	41	21	47	29	28	40	734
James A. Spiegel Watertown		1					1	1				3			1	1			1			9
Others		1																				1
Blanks	4	3	6	6	4		3	2	11	5	2	5	1		2	3	4	4	5	3	2	75

COUNCILLOR — SIXTH DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Joseph A. Langone, III Boston	308	353	375	333	357	349	318	321	529	381	409	414	289	347	403	345	250	453	393	293	411	7,631
Renato Mastrocola Everett	84	96	82	80	90	77	95	107	120	107	93	134	93	93	132	89	71	105	102	58	102	2,010
Blanks	82	137	147	130	118	161	180	290	216	256	204	236	128	192	149	194	83	164	139	114	153	3,473

SENATOR IN GENERAL COURT — FOURTH MIDDLESEX DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Richard A. Kraus Arlington	368	432	483	403	440	445	420	557	624	576	531	601	377	477	522	475	314	562	509	340	510	9,966
Others				1						1		5		1	1							9
Blanks	106	154	121	139	125	142	173	161	241	167	175	178	133	154	161	153	90	160	125	125	156	3,139

REPRESENTATIVE IN GENERAL COURT — TWENTY-FIFTH MIDDLESEX DISTRICT

Precinct	5	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Robert A. Havern, III Arlington	435	407	503	646	522	533	570	384	449	529	468	304	536	483	336	485	7,590
Others	1				1		4		2			1	1			1	11
Blanks	129	186	215	219	221	173	210	126	181	155	160	99	185	151	129	180	2,719

REPRESENTATIVE IN GENERAL COURT — TWENTY-SIXTH MIDDLESEX DISTRICT

Precinct	1	2	3	4	6	Total
*Mary Jane Gibson Belmont	370	439	470	407	439	2,125
Blanks	104	147	134	136	148	669

DISTRICT ATTORNEY — NORTHERN DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*L. Scott Harshbarger Cambridge	330	430	450	374	391	422	377	577	574	547	505	584	379	447	485	451	292	523	477	333	474	9,422
Stephen J. McGrail Wakefield	89	95	88	95	117	103	123	77	194	127	122	128	93	117	132	100	84	134	91	87	126	2,322
Blanks	55	61	66	74	57	62	93	64	97	70	79	72	38	68	67	77	28	65	66	45	66	1,370

SHERIFF — MIDDLESEX COUNTY

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*John P. McGonigle Wakefield	272	328	336	292	298	302	326	322	443	401	375	417	284	335	387	328	224	412	387	244	371	7,084
Henry E. Sullivan Chelmsford	124	135	134	131	168	144	130	140	234	151	161	164	107	131	151	148	101	180	147	118	166	3,065
Others															1							1
Blanks	78	123	134	120	99	141	137	256	187	192	170	203	119	166	145	152						2,964

COUNTY COMMISSIONER — MIDDLESEX COUNTY

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Bill Schmidt Cambridge	125	169	187	159	163	184	151	232	231	243	209	252	166	183	182	191	124	232	167	140	205	3,895
Barbara J. Auger Collins Everett	85	80	111	97	94	85	96	130	158	125	116	119	57	107	139	96	66	112	120	76	114	2,183
Anthony D. Pini Cambridge	91	93	91	100	89	62	80	33	74	63	85	56	64	96	98	81	40	108	89	68	68	1,629
Paul Harold Sullivan Tewksbury	105	125	95	82	132	106	124	91	230	127	145	152	112	91	139	117	108	147	132	100	147	2,607
Blanks	68	119	120	105	87	150	142	232	172	186	151	205	111	155	126	143	66	123	126	81	132	2,800

REPUBLICAN PARTY

GOVERNOR

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Gregory S. Hyatt North Andover	13	23	24	23	29	22	21	40	22	26	38	38	24	31	33	27	14	32	27	19	29	555
Royall H. Switzler Wellesley	15	11	16	9	4	15	13	16	13	20	22	27	9	19	11	18	13	18	18	18	15	320
*George S. Kariotis Wayland		7	8	5	2	9	5	26	5	13	9	21	7	12	5	10	6	7	4	4	2	167
Others		1			2			1		1	1				1	3			2	1		13
Blanks	11	13	22	10	4	13	19	18	19	32	15	33	18	18	20	21	6	22	13	13	15	355

LIEUTENANT GOVERNOR

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Nicholas M. Nikitas Boston	29	42	53	35	33	41	45	77	45	70	65	81	31	59	46	55	25	62	46	41	44	1,025
Others					1			2				2	1		1				1			8
Blanks	10	13	17	12	7	18	13	22	14	22	20	36	26	21	23	24	14	17	17	14	17	377

ATTORNEY GENERAL

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Edward F. Harrington Needham	33	44	60	37	38	43	45	82	51	75	77	100	41	64	48	62	34	66	48	46	45	1,139
Others					1														1			2
Blanks	6	11	10	10	2	16	13	19	8	17	8	19	17	16	22	17	5	13	15	9	16	269

SECRETARY OF STATE

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Deborah R. Cochran Dedham	31	43	52	36	33	40	40	77	45	74	72	85	37	55	46	59	30	59	50	42	39	1,045
Others					1														1			2
Blanks	8	12	18	11	7	19	18	24	14	18	13	34	21	25	24	20	9	20	13	13	22	363

TREASURER

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*L. Joyce Hampers Weston	35	46	52	36	36	44	42	86	45	77	77	89	42	55	49	56	31	65	51	40	42	1,096
Others					1							1							1			3
Blanks	4	9	18	11	4	15	16	15	14	15	8	29	16	25	21	23	8	14	12	15	19	311

AUDITOR

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Andrew S. Natsios Holliston	11	17	24	13	12	23	14	43	12	26	26	34	16	16	27	22	14	29	15	17	12	423
*William "Bill" Robinson Melrose	24	32	37	26	26	26	37	47	34	54	51	66	29	50	31	45	23	43	43	31	35	790
Others					1														1			2
Blanks	4	6	9	8	2	10	7	11	13	12	8	19	13	14	12	12	2	7	5	7	14	195

REPRESENTATIVE IN CONGRESS — EIGHTH DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Clark C. Abt Cambridge	25	45	47	28	26	38	39	73	37	63	64	88	33	51	45	52	26	48	43	35	44	950
Joseph M. Baldanza Waltham	10	6	16	13	11	17	15	23	16	26	20	19	18	23	17	20	10	23	15	16	11	345
Others		1			2										1	1		3	1			9
Blanks	4	3	7	6	2	4	4	5	6	3	1	12	7	6	7	6	3	5	5	4	6	106

COUNCILLOR — SIXTH DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
No Candidate																						
Others		1			1																	2
Blanks	39	54	70	47	40	59	58	101	59	92	85	119	58	80	70	79	39	79	64	55	61	1,408

SENATOR IN GENERAL COURT — FOURTH MIDDLESEX DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
No Candidate																						
Others					2					3		1	1						1			8
Blanks	39	55	70	47	39	59	58	101	59	89	85	118	57	80	70	79	39	79	63	55	61	1,402

REPRESENTATIVE IN GENERAL COURT — TWENTY-FIFTH MIDDLESEX DISTRICT

Precinct	5	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Arthur T. Speros Arlington	28	35	62	40	50	64	86	30	53	44	51	33	54	37	43	41	751
Others													1	1			2
Blanks	13	23	39	19	42	21	33	28	27	26	28	6	24	26	12	20	387

REPRESENTATIVE IN GENERAL COURT — TWENTY-SIXTH MIDDLESEX DISTRICT

Precinct	1	2	3	4	6	Total
No Candidate						
Blanks	39	55	70	47	59	270

DISTRICT ATTORNEY — NORTHERN DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
No Candidate																						
Others			1	1	1		1			1		2			2				2	1	1	13
Blanks	39	55	69	46	40	59	57	101	59	91	85	117	58	80	68	79	39	79	62	54	60	1,397

SHERIFF — MIDDLESEX COUNTY

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
No Candidate																						
Others			1	4	2	1	1	1		2	1	3				1	3		3	1	2	26
Blanks	39	55	69	43	39	58	57	100	59	90	84	116	58	80	70	78	36	79	61	54	59	1,384

COUNTY COMMISSIONER — MIDDLESEX COUNTY

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Albert Joseph Onessimo Somerville	20	36	39	29	23	37	34	67	31	55	66	71	27	49	38	48	29	54	36	38	34	861
Others					1																	1
Blanks	19	19	31	18	17	22	24	34	28	37	19	48	31	31	32	31	10	25	28	17	27	548

State Election — November 4, 1986

TOTAL OF BALLOTS CAST — 20,312 (74% of total number of registered voters — 27,546)

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
	685	874	917	729	830	885	879	1,169	1,192	1,122	1,095	1,177	888	990	1,062	1,010	745	1,120	1,005	796	1,079	20,312

GOVERNOR — LIEUTENANT GOVERNOR

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Dukakis and Murphy	479	601	654	581	602	655	581	837	881	764	693	789	509	696	694	669	509	696	721	522	785	13,918
Kariotis and Nikitas	185	240	224	176	182	188	236	279	249	302	351	337	334	254	307	292	194	368	239	232	241	5,410
Others		2	1	1	2	12		1	3	3	2	2			2	4	2	2		1	2	42
Blanks	21	31	38	34	44	30	62	52	59	53	49	49	45	40	59	45	40	54	45	41	51	942

ATTORNEY GENERAL

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Edward F. Harrington Needham	222	344	316	221	302	287	330	432	384	448	458	478	434	353	434	419	268	476	384	293	390	7,673
*James M. Shannon	429	474	552	523	487	545	496	664	755	611	577	644	399	568	562	549	436	590	576	455	613	11,505
Others				1			2	1	1		1					1				1		8
Blanks	34	56	49	47	41	53	51	72	52	63	59	55	55	69	66	41	41	54	45	47	76	1,126

SECRETARY OF STATE

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Michael Joseph Connolly Boston	490	584	640	583	628	608	616	717	902	723	698	778	511	665	698	654	528	741	689	556	753	13,762
Deborah R. Cochran Dedham	152	221	203	152	142	202	195	328	221	308	316	302	303	238	271	284	159	294	253	169	228	4,941
Others		1				1			2			1				1					1	7
Blanks	43	68	74	57	60	74	68	124	67	91	81	96	74	87	93	71	58	85	63	71	97	1,602

TREASURER

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Robert Q. Crane Wellesley	381	462	525	463	494	468	491	563	741	557	546	605	389	488	548	499	427	587	558	441	607	10,840
L. Joyce Hampers Weston	246	331	301	267	274	304	305	450	366	439	445	436	425	375	428	396	254	442	374	268	370	7,496
Others	1	1		2	1	4	3	7	3	3	2	1		3		2		1			5	39
Blanks	57	80	91	60	61	109	80	149	82	123	102	135	74	124	86	113	64	90	73	87	97	1,937

AUDITOR

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*A. Joseph DeNucci Newton	472	556	606	540	560	574	562	661	809	678	638	688	524	607	653	603	469	698	656	498	682	12,734
William "Bill" Robinson Melrose	156	233	221	176	213	221	229	359	294	348	356	379	286	256	326	324	214	318	276	210	279	5,674
Others	1								1										1	1	2	6
Blanks	56	85	90	76	57	90	88	149	88	96	101	110	78	127	83	83	62	103	73	87	116	1,898

REPRESENTATIVE IN CONGRESS — EIGHTH DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Clark C. Abt Cambridge	191	281	262	197	196	249	241	438	302	391	384	438	343	292	310	338	212	372	301	247	294	6,279
*Joseph P. Kennedy, III Boston	478	561	620	576	608	597	594	664	846	674	663	694	511	651	720	638	506	706	665	522	739	13,233
Others	1		4	4	2	7	1	7	6	8	1	4		7	2	5	4	4	6		5	78
Blanks	15	32	31	15	24	32	43	60	38	49	47	41	34	40	30	29	23	38	33	27	41	722

COUNCILLOR — SIXTH DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Joseph A. Langone, III Boston	505	620	631	569	601	587	589	642	865	661	732	728	554	642	708	652	522	771	718	505	746	13,548
Others						1	2			6	4	1	1	2							1	18
Blanks	180	254	286	223	229	297	288	527	327	455	359	448	333	346	354	358	223	349	287	291	332	6,746

SENATOR IN GENERAL COURT — FOURTH MIDDLESEX DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Richard A. Kraus Arlington	439	590	575	523	559	554	531	801	826	745	753	796	561	637	757	694	482	754	711	507	720	13,515
Helen Metros Arlington	163	193	221	185	200	223	246	242	249	254	236	256	249	220	218	226	171	259	215	198	236	4,660
Others															1							1
Blanks	83	91	121	84	71	108	102	126	117	123	106	125	78	133	86	90	92	107	79	91	123	2,136

REPRESENTATIVE IN GENERAL COURT — TWENTY-FIFTH MIDDLESEX DISTRICT

Precinct	5	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Robert A. Havern, III Arlington	586	587	776	868	770	753	784	562	634	727	662	496	725	679	519	737	10,865
Arthur T Speros Arlington	151	173	245	202	247	225	268	246	217	245	246	167	290	237	189	207	3,555
Others					1	1	2									2	6
Blanks	93	119	148	122	104	116	123	80	139	90	102	82	105	89	88	133	1,733

REPRESENTATIVE IN GENERAL COURT — TWENTY-SIXTH MIDDLESEX DISTRICT

Precinct	1	2	3	4	6	Total
*Mary Jane Gibson Belmont	533	686	712	584	659	3,174
Others		1			4	5
Blanks	152	187	205	208	222	974

DISTRICT ATTORNEY — NORTHERN DISTRICT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*L. Scott Harshbarger Cambridge	544	687	720	613	655	665	664	855	966	842	837	890	657	730	778	777	583	858	800	592	801	15,514
Others		1		1		1				3				1		1	1					9
Blanks	141	186	197	178	175	219	215	314	226	277	258	287	231	259	284	232	161	262	205	204	278	4,789

SHERIFF — MIDDLESEX COUNTY

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*John P. McGonigle Wakefield	512	627	648	563	612	600	607	702	900	724	754	786	579	645	705	676	536	780	743	516	742	13,957
Others									1	2	2	1						2			2	10
Blanks	173	247	269	229	218	285	272	467	291	396	339	390	309	345	357	334	209	338	262	280	335	6,345

COUNTY COMMISSIONER — MIDDLESEX COUNTY

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Bill Schmidt Cambridge	426	511	579	513	531	544	515	639	791	650	617	687	433	568	613	568	469	649	608	461	673	12,045
Albert Joseph Onessimo Somerville	145	213	185	151	175	171	193	270	196	242	278	262	282	197	259	244	146	283	245	186	216	4,539
Others						1						1				1						3
Blanks	114	150	153	128	124	169	171	260	205	230	200	227	173	225	190	197	130	188	152	149	190	3,725

COUNTY CHARTER COMMISSIONER

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
John J. Buckley, III Belmont	143	185	175	161	169	182	171	295	255	268	258	305	219	227	214	240	150	225	242	175	222	4,481
*John F Cusack, Jr. Arlington	406	508	526	454	531	498	510	605	734	616	644	667	515	523	688	603	440	713	622	473	673	11,949
Others		1				1		1		3			1									7
Blanks	136	180	216	177	130	204	198	268	203	235	193	205	153	240	160	167	155	182	141	148	184	3,875

QUESTION A — TO ESTABLISH A CHARTER STUDY COMMISSION FOR MIDDLESEX COUNTY

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Yes	326	443	447	371	384	425	396	596	586	576	544	603	469	478	533	500	379	558	476	389	544	10,023
No	192	224	248	192	229	249	236	302	291	308	295	319	241	258	299	290	203	317	307	218	267	5,485
Blanks	167	207	222	229	217	211	247	271	315	238	256	255	178	254	230	220	163	245	222	189	268	4,804

QUESTION 1 — TO ALLOW THE STATE LEGISLATURE TO REGULATE/PROHIBIT ABORTIONS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Yes	291	397	345	275	367	320	395	347	555	427	501	491	407	356	454	411	304	543	449	307	413	8,355
*No	367	442	515	454	418	537	445	788	567	663	564	657	465	603	564	568	408	551	529	462	618	11,185
Blanks	27	35	57	63	45	28	39	34	70	32	30	29	16	31	44	31	33	26	27	27	48	772

QUESTION 2 — TO ALLOW GOVERNMENT AID TO PRIVATE SCHOOLS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Yes	214	250	253	178	283	271	331	329	500	308	390	346	304	276	303	283	247	402	316	202	316	6,302
*No	439	588	615	554	505	584	512	810	613	780	674	801	563	675	725	701	463	692	666	565	718	13,243
Blanks	32	36	49	60	42	30	36	30	79	34	31	30	21	39	34	26	35	26	23	29	45	767

QUESTION 3 — TO LIMIT STATE TAX REVENUE INCREASES

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Yes	320	410	391	327	381	384	407	479	546	487	543	562	504	426	524	494	338	582	473	373	500	9,451
No	305	397	436	380	370	435	392	609	518	564	476	544	321	477	453	457	333	451	479	369	499	9,265
Blanks	60	67	90	85	79	66	80	81	128	71	76	71	63	87	85	59	74	87	53	54	80	1,596

QUESTION 4 — TO ESTABLISH A STATE PROGRAM TO CLEAN UP OIL AND HAZARDOUS MATERIALS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Yes	491	640	644	530	577	644	614	809	797	759	711	791	603	700	736	688	490	732	727	538	734	13,955
No	123	163	178	153	177	177	182	280	250	288	269	303	219	211	234	244	181	295	203	189	248	4,567
Blanks	71	71	95	109	76	64	83	80	145	75	115	83	66	79	92	78	74	93	75	69	97	1,790

QUESTION 5 — TO UPHOLD STATE LAW REQUIRING USE OF CAR SAFETY BELTS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Yes	424	390	387	319	321	453	377	675	558	592	516	588	392	502	431	462	344	483	433	362	506	9,515
*No	237	456	489	416	478	416	474	462	562	502	552	561	475	464	606	510	377	607	552	411	527	10,134
Blanks	24	28	41	57	31	16	32	28	72	28	27	28	21	24	25	38	24	30	20	23	46	663

QUESTION 6 — TO ALLOW FOR A SYSTEM OF VOTER REGISTRATION BY MAIL

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Yes	244	303	312	291	289	369	311	492	415	437	391	458	299	400	386	378	281	380	337	291	403	7,467
*No	373	503	526	398	467	459	490	590	634	617	623	649	519	505	601	563	382	669	607	440	589	11,204
Blanks	68	68	79	103	74	57	78	87	143	68	81	70	70	85	75	69	82	71	61	65	87	1,641

QUESTION 7 — TO URGE CONGRESS TO ENACT A NATIONAL HEALTH PROGRAM

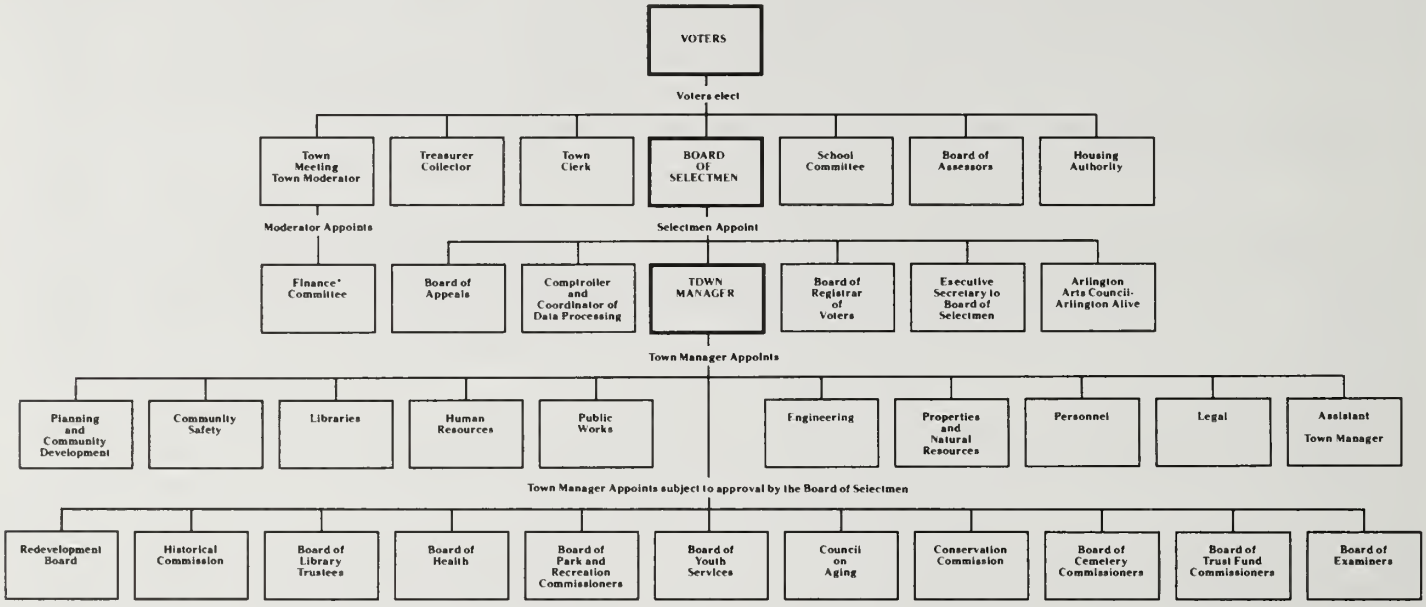
Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Yes	471	543	619	512	548	557	536	733	766	709	684	721	490	638	660	635	486	716	647	511	692	12,874
No	148	248	215	178	205	268	260	356	310	340	341	372	343	270	329	299	199	338	280	228	307	5,834
Blanks	66	83	83	102	77	60	83	80	116	73	70	84	55	82	73	76	60	66	75	57	80	1,604

QUESTION 8 — TO URGE THE PRESIDENT AND CONGRESS TO ENACT AN ACID RAIN CONTROL PROGRAM

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Yes	521	665	708	569	628	700	664	955	843	901	817	911	672	795	829	807	571	864	820	623	821	15,684
No	97	125	114	114	111	111	111	141	189	147	189	173	161	108	145	129	104	177	119	111	169	2,845
Blanks	67	84	95	109	91	74	104	73	160	74	89	93	55	87	88	74	70	79	66	62	89	1,783

Town Directory

Town of Arlington Organizational Chart



*Appointed by the Moderator, the Chairman of the Finance Committee and the Board of Trust Fund Commissioners

Town Officials and Committees *As of December 31, 1986*

Elected by Arlington's Citizens

Board of Selectmen	**Term Expires**
Robert B. Walsh, *Chair.,* 101 Dow Avenue	1987
Stephen J. Conroy, 126 Overlook Road	1989
Janemarie Hillier, 3 Florence Avenue	1988
Robert H. Murray, 153 Park Avenue Extension	1988
Charles Lyons, 148 Wallaston Avenue	1987

Moderator

Harry P. McCabe, 92 Madison Avenue	1989

Town Clerk

Ann Mahon Powers, 256 Mountain Avenue	1987

Town Treasurer

John Bilafer, 15 Victoria Road	1987

Board of Assessors

Maurice H. O'Connell, *Chair.,* 2 Old Colony Road	1987
Robert E. Greeley, 38 Edgehill Road	1988
Philip J. Waterman, 11 Ronald Road	1989

School Committee	**Term Expires**
Kathleen K. Dias, *Chair.,* 27 Addison Street	1987
Michael Healy, 156 Waverly Street	1989
Katharine D. Fennelly, 97 Gray Street	1989
William A. Carey, Jr., 155 Lake Street	1989
Michael T. Peters, 116 Park Avenue	1988
William J. O'Brien, 11 Mystic View Terrace	1988
Janice A. Bakey, 15 Fountain Road	1988
Patricia B. Worden, 27 Jason Street	1987
Alexander B. Wilson, 154 Pheasant Avenue	1987

Arlington Housing Authority

John F. Cusack, *Chair.,* 61 Spy Pond Lane	1988
Irene M. Shea, 145 Medford Street	1991
Thomas R. Banks, 65 Brattle Street	1990
Jeremiah M. Keefe, 34 Sherborn Street	1989
*Franklin W. Hurd, Jr., 10 Newton Road	1986

*Appointed by Governor

Appointed by Town Moderator

Finance Committee*

Precinct		Term Expires
11	Robert F. O'Neill, *Chair.*	1989
10	William E. Shea, *V. Chair.*	1987
15	Richard C. Fanning, *V. Chair.*	1988
21	James F. Lordan, *V. Chair.*	1988
1	John L. Perry	1987
2	E. MacKay Fraser	1989
3	Allan Tosti	1988
4	Judith A. Quimby	1987
5	Pegi J. Cunningham	1987
6	Marjorie L. Robinson	1988
7	Deborah B. Ferraro	1989
8	J. Martin Devine	1989
9	Jerome P. Hallee	1988
12	Kenneth J. Simmons	1988
13	John J. Deyst, Jr.	1989
14	Murdena A. Campbell	1989
16	Michael J. O'Reilly	1987
17	Leslie Corin	1987
18	Mary Ronan	1989
19	Paul E. Olsen	1988
20	Robert T. Maher	1987
	Richard E. Smith, *Executive Secretary*	1987

Procedures Committee	Term Expires
Howard B. Winkler	1990
Harry P. McCabe	1989
Owen R. Carrigan	1988

Minuteman Regional Vocational School Committee Representative

John P. Donahue, *Chair.*	1990

Personnel Review and Appeals Board**

Daniel M. O'Neill, *Chair.* (Town Manager Appt'd.)	1987
James C. Doyle, Jr. (Moderator Appt'd.)	1989
William F. Hayward (Town Manager Appt'd.)	1988
Donald Mason (Elected)	1988
E. Joseph Rosselli (Elected)	1986

*Appointed by the Town Moderator, Chair. of the Finance Committee and the Board of Trust Fund Commissioners.

**Two members elected by employees, two appointed by the Town Manager and one appointed by the Moderator.

Appointed by the Board of Selectmen

Town Manager	Term Expires
Donald R. Marquis	1989

Comptroller & Coordinator of Data Processing

A. L. Minervini, Jr.	1988

Executive Secretary to the Board of Selectmen

Frederick E. Pitcher

Zoning Board of Appeals

Robert C. Moran, *Chair.*	1989
Ara H. Demurjian	1988
Richard D. Butler	1987
Robert F. Welch, *Associate*	1988
John F. Doyle, *Associate*	1988

Board of Registrar of Voters

William P. Forristall, *Chair.*	1987
Drita Eaton	1989
Kenneth A. Dunn	1988
Ann Mahon Powers	1987

Arlington Arts Council/Arlington Alive	Term Expires
David Ardito, *Chair.*	1988
Bruce Wheltle	1989
Frances Kotelly	1989
Ann C. Burns	1988
Nancy Crasco	1988
Jane Howard	1988
Carol Mahoney	1988
John F. Doyle	1987
Nancy Sweezy	1987
Neil Wetherbee	1987
Phyllis Spence, *Associate*	1987
James Forte, *Associate*	1987
Patricia Fitzmaurice, *Associate*	1987
James P. McGough, *Associate*	1987
Dorothy Santos, *Associate*	1987

Historic District Commission

Frederick Lyman, *Chair.*	1987
Clark L. Griffith	1989
Margaret Carroll	1989
Bernardine C. Buzzell	1989
Charles L. Poulos	1989
John Worden, III	1988
John Shannon	1988
Daniel A. Xenos	1988
Louise Ruma-Ivers	1987

Appointed by the Board of Selectmen (Continued)

Fair Housing Advisory Committee

Wilson Henderson, *Chair.*
Howard Cohen
Nancy Crasco
Carlos E. Dominguez
William Eykamp
Joan Gross
Louise Ruma-Ivers
William Maytum
Nick Minton
Pearl Morrison
Carole Falcone
Harold Seward
Miriam Stein
Elizabeth W. Thompson
Robert Walsh
Deborah Chang, *Fair Housing Officer*

Arlington Council on Alcohol Education

Frederick Buckley, Jr., *President*
Mary Ellen McEwen
E. Mackay Fraser
Margery Anzalone
Eileen Conradi
Maureen Copithorne
Vincent D'Antona
John Deyst
Michael Healy
Shirley Hecht
Patsy Kraemer
Jacqueline Keshian
Jay Moran
Paul McDonald
David Moultrup
Elizabeth Oppedisano, *Coordinator*

Appointed by the Town Manager

Town Manager's Office

Melvin A. Kleckner, Assistant Town Manager
Nancy T. Galkowski, Assistant to the Town Manager

Legal

John F. Maher, Town Counsel
Edward M. Marlenga, Workers Compensation Agent

Planning & Community Development

Alan McClennen, Jr., Director

Community Safety

John F. Carroll, Director of Police Sevices
Robert J. Casey, Director of Fire Services

Libraries

Maryellen Remmert, Director

Public Works

Richard Bowler, Director

Engineering

Charles F. Rinciari, Town Engineer

Properties & Natural Resources

Frank P. Wright, Director

Personnel

William T. Kremmell, Director

Purchasing

John E. Bowler, Agent

Affirmative Action

Linda Ladd, Officer

Office of Economic Development

Robert Monahan, Coordinator

Human Resources

Arthur E. Johnson, Director

Council on Aging

W. Scott Plumb, Executive Secretary

Veterans' Services

John Sullivan, Agent

Consumer Affairs

Joan Gearin, Coordinator

Weights & Measures

Walter Galvin, Sealer

Board of Health

Walter Galvin, Director

Recreation Division

Daniel Brosnan, Superintendent

Veterans Memorial Sports Center

Norman Reid, Manager

Youth Services Division

Patsy Kraemer, Administrator

Appointed by the Town Manager subject to approval by the Board of Selectmen

Redevelopment Board	Term Expires
*Thomas Wray Falwell, *Chair.*	1989
Philip J. McCarthy	1988
Barry Faulkner	1988
Doris M. Cremens	1987
Edward T.M. Tsoi	1987

Board of Health	Term Expires
Alan J. Wright, D.M.D., *Chair.*	1989
Charles D. Keefe	1988
Robert J. Carey, M.D.	1987

*Appointed by the Governor

Appointed by the Town Manager subject to approval by the Board of Selectmen (Continued)

Historical Commission	Term Expires
Barbara Franco, *Chair.*	1988
Ralph D. Sexton	1989
Thomas V. Smurzynski	1989
Jean R. Squittieri	1989
Wendall Kalsow	1988
Mabel C. Walkinshaw	1988
Laurence D. Gall	1987

Board of Library Trustees

Joyce H. Radochia, *Chair.*	1989
Charles Fagone	1989
David Castiglioni	1988
Helen Kass	1987
Barbara Muldoon	1987

Park and Recreation Commission

Bernice Jones, *Chair.*	1988
James B. Earley	1988
Margaret Frechette	1988
Donald Vitters	1988
Joanne Morel	1987

Board of Youth Services

Reverend Arthur D. McAskill, *Chair.*	1989
Ruth Mahon	1989
David McKenna	1989
George P. Faulkner	1988
Joan Robbio	1988
David Walkinshaw	1988
Jean L. Donahue	1987
Charles Harrington	1987
Edmund R. Mahoney	1987
Iris F. Nigro	1987
Elaine Shea	1987

Affirmative Action Advisory Committee

James Webster, *Chair.*
Carma Forgie
Joanne Frederick
Jack Jones
Mary Greene Lamb
Ruth Ann Putman
Rosemary Sullivan
Dr. Franz J. Brown, *Ex Officio*

Council on Aging	Term Expires
Harry P. McCabe, *Chair.*	1987
Barbara Dwyer	1989
Francis Ingeme	1989
Frances M. Dwyer	1989
Nancy Higgins	1988
Richard Lutus	1988
Margaret M. Capron	1987

Conservation Commission

Stephen J. Gilligan, *Chair.*	1989
Maria Rutzmoser	1989
Roland Chaput	1988
James O'Connell, Jr.	1988
Bruce Wheltle	1988
Eugene Cancelliere	1987
Thomas Walsh	1987
Dorothy M. Maher, *Conservation Administrator*	

Board of Cemetery Commissioners

Ferdinand A. Lucarelli, *Chair.*	1988
Robert W. Totten	1989
Edward W. Murphy	1987

Board of Trust Fund Commissioners

Timothy F. Lordan, *Chair.*	1987
Donald Reenstierna	1989
Carmen Foritano	1988

Board of Examiners

Walter H. Weidner, Jr., *Chair.*	1989
John R. Roma	1988
Elinore Charlton	1987

Constables

Peter W. Senopoulos, 20 Old Middlesex Path	1989
Richard Boyle, 1 Mott Street	1987
Vincent A. Natale, Jr., 215 Forest Street	1987
John F. Carroll, *Director of Police Services*	1990
Richard F. Ronan, *Arlington Housing Authority*	1989
Frederick E. Pitcher, *Executive Secretary*	1988

Other Committees

Town of Arlington Scholarship Fund

John J. Bilafer, Town Treasurer
Stephen Dlott, Arlington High School Headmaster
Ronald Fitzgerald, Director of Minuteman Vocational School
Norine T. Casey, Arlington resident representing private schools
Sister Catherine Clifford, Principal, Arlington Catholic H.S.

Permanent Town Building Committee*

Arthur Loud, *Chair.*

Margaret Spengler	Vincent Tassinari
Charles Fagone	William O'Brien
Francis Sonnenberg	Donald Marquis

*Appointed by the Chair. of the Board of Selectmen and the Chair. of the School and Finance Committees.

Arlington Information

INCORPORATION

The Town of Arlington was originally settled in 1635 as a village under the name Menotomy. In 1807, the Town and a section of what is now Belmont were set off from Cambridge and incorporated as West Cambridge. In 1867 the name was changed to Arlington in honor of the heroes buried at Arlington National Cemetery in Arlington, Virginia.

POPULATION

1970 (federal census)	52,720
1975 (state census)	50,223
1980 (federal census)	48,219
1985 (state census)	46,465

LOCATION

Arlington is situated six miles northwest of Boston, in latitude 42 degrees 25 minutes north; longitude 71 degrees 09 minutes west. The Town is bordered on the north by Winchester, on the east by Medford and Somerville, on the south by Cambridge and Belmont and on the west by Lexington.

ELEVATION

The Town elevation spans from a low of 10 feet above sea level at Massachusetts Avenue and the Cambridge line to 377 feet at Park Circle and Eastern Avenue. Other elevations include 48 feet at Massachusetts Avenue and Pleasant Street, 155 feet at Massachusetts Avenue and Park Avenue, and 281 feet at Crescent Hill Avenue and Park Place.

AREA

Arlington covers 3,518 acres or 5.5 square miles of which 286 acres are covered by water. There are 158 acres of park land owned by the Town and 52 acres under the control of the Metropolitan District Commission. Fifty one acres of the land area is devoted to cemeteries.

FORM OF GOVERNMENT

The Town of Arlington is governed by the "Town Manager Act of the Town of Arlington, Massachusetts", the "By-Laws of the Town of Arlington", and Massachusetts General Laws Chapter 43A, "Standard Form of Representative Town Meeting Government".

The executive branch is made up of a five member Board of Selectmen elected at large. The Board hires a professional manager to administer the daily operations of the government. The legislative branch is a Town Meeting made up of 252 representatives, elected from each of the twenty one precincts in Town. Arlington is also a member of the 8th Massachusetts Congressional District, 4th Middlesex State Senatorial District, and the 25th and 26th Middlesex State Representative Districts.

INFRASTRUCTURE

There are 95 miles of public streets and town ways, 74 miles of private streets open for travel, 6 miles of state highways and parkways, and 4 miles of paper streets.

The permanent water system consists of 131 miles and the sewer system consists of 111 miles. There are 77 miles in the Town's storm drain system and the Town maintains 3,658 catch basins.

TRANSPORTATION

Arlington is bounded on the south by Route 2, a major transportation route allowing access to Boston and the western part of Massachusetts. Arlington is also a short distance from Interstate Routes 93 and 95. Other major routes that go through the town are Routes 2A and 3.

Public transportation is provided through the Massachusetts Bay Transit Authority servicing the Greater Boston area with bus service and a subway system. Closest access to the subway system is through the new Alewife Station located just over the Arlington border in Cambridge.

EDUCATION

The Town of Arlington operates an excellent school system with seven elementary schools, two junior high schools and Arlington High School. The elementary schools are: Bishop School, 25 Columbia Road; Bracket School, 66 Eastern Avenue; Dallin School, 185 Florence Street; Hardy School, 52 Lake Street; Pierce School, 85 Park Avenue Extension; Stratton School, 180 Mountain Avenue and Thompson School, 70 North Union Street. The two junior high schools are: Gibbs Junior High, 30 Tufts Street and Ottoson Junior High, 63 Acton Street. Arlington High School is located at 869 Massachusetts Avenue.

Town of Arlington

ANNUAL REPORT



1987

Town of Arlington
Massachusetts



1987 Annual Report

Board of Selectmen

Janemarie Hillier, Chairman
Stephen J. Conroy
John P. Donahue
Charles Lyons
Robert B. Walsh

Town Manager

Donald Marquis

COVER PHOTO:

Pictured on the cover is a rendition of the proposed building addition to the Robbins Memorial Library. The architectural firm of Wallace, Floyd Associates has designed an addition that would complement the architecture of the original building yet meet today's and tomorrow's needs for space and efficiency. The plan incorporates restoration and renovation of the old building with a new wing that will provide 21,700 square feet of additional space.

This building project will provide housing for the library's collection of more than 200,000 materials, a new reference room, quiet study areas, a spacious children's area, a meeting room and space for new technologies. The total cost of the project is estimated at $6.7 million. Town Meeting last spring approved a bond issue contingent upon receipt of state funding and an additional $400,000 to cover the costs of furnishings and equipment.

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Executive Services

Board of Selectmen



Board of Selectmen, from left to right: Robert B. Walsh, Stephen J. Conroy, Chairman Janemarie Hillier, John P. Donahue and Charles Lyons.

At the Annual Town Election in March of 1987, Robert B. Walsh and Charles Lyons were re-elected to serve a three-year term on the Board of Selectmen. At the organizational meeting of the Board, Janemarie Hillier was elected Chairman of the Board of Selectmen, and Robert H. Murray was elected Vice Chairman of the Board of Selectmen.

At the 1987 Annual Town Election, an override question was placed on the ballot. The question requested that the town be allowed to assess an additional $786,949 in real estate and property taxes for the fiscal year beginning July 1, 1987. The purpose of the override was to fund the purchase of major capital equipment items. The override question was not passed. This resulted in the town analyzing and reorganizing priorities and deferring some major capital equipment purchases. The Board of Selectmen and the Town Manager met with department heads and appointing authorities to address budget reductions and methods of reducing operating costs.

Throughout the year, the Board of Selectmen met with various citizen groups, town boards, committees and commissions. Selectmen Janemarie Hillier and Robert B. Walsh represented the board on the committee to study the issues concerning teenage sexuality. This committee is the start of a landmark program in the community.

The Board of Selectmen, working actively with the Affordable Housing Committee and Affordable Housing Corporation, tried to address issues pertaining to affordable housing in the community. Selectman Robert H. Murray, who served as chairman of the committee, spearheaded the effort to attempt acquisition of two available two-family houses offered by Bank Five to the Affordable Housing Corporation. In order to accept the houses it was necessary to find some land and move the houses from their current location which was to be developed. At Special Town Meeting, the proposal was presented as a demonstration project. A site was selected on Lake Street which contained area suitable to place the two homes. The land was the site of the abandoned Lake Street Railroad Station. The Committee tried to have the land rezoned through the Special Town Meeting. The proposal met with opposition from the neighborhood and resulted in no action on the rezoning of the land. The committee has continued their efforts to move forward under the handicap of a minimum amount of land being available in the Town for development of affordable housing. The price of property in Arlington is almost prohibitive making the committee's work difficult. The Selectmen, through the Community Development Block Grant Program, provided $20,000 to cover organizational costs and seed money for the committee. The Selectmen have been actively working throughout the year reviewing various state programs that might be available and other alternatives in order to provide affordable housing in the community. The Selectmen are highly encouraged by the committee's efforts and are hopeful that the town will be able to provide, through the Arlington Housing Corporation, a start on some affordable housing.

The Board also wishes to note the town's continued commitment to fair housing in the community and, in particular, recognize the efforts of Selectman Robert B. Walsh as the Board's liaison between the Board and the Fair Housing Committee.

One of the major concerns of this year was obtaining public official liability insurance and liability insurance for public skating at the municipal skating rink. Many hours were spent discussing and actively working to obtain the necessary protection. In view of the general nature of increased lawsuits against municipalities, the Selectmen set this as a priority item. It appears that there may be a solution in sight for consideration at a Special Town Meeting during 1988.

The Selectmen wish to make special note of the efforts of the Library Trustees, the Director of the Library, and, in particular, Bette Pinckney, who worked actively at the state level to shepherd legislation through the General Court that would provide funding for an addition to the Robbins Memorial Library. The need for additional space at the library has reached a crisis point and with the possibility of state funding, the town would be in a much better position to move forward with the expansion of the Robbins Memorial Library. In anticipation of

possible funding from the state, the Town Meeting voted overwhelmingly to support the passage of a bond issue in the amount of $6,700,000, to provide for the cost of remodeling, reconstructing, repairing, equipping, and furnishing an addition to the library.

Selectman Janemarie Hillier, a former Library Trustee, worked actively with the Trustees in the coordination of the legislation and the details of securing support at the town and state level for passage of the financial assistance bill for libraries. With the support and efforts at the state level of our State Senator and State Legislators, the legislation was passed, enacted, and signed by the Governor. This legislation has provided the town with a great opportunity to expand the library services and facilities in the community.

A fund raising committee has been established with Margaret Spengler as Chairman. The committees' purpose is to raise a portion of the money required for the project. The Board is most excited and enthusiastic about this project finally becoming a reality. The Board wishes to thank all those who have been involved to date regarding this major effort on behalf of the town and its citizens.

The Selectmen, acting in their capacity as traffic commissioners, were granted increased latitude by state legislation in their authority to establish certain traffic regulations in the community without the requirement of approval by the State Department of Public Works. The only time that state approval is required is when a change is made on state roadways or interfaced with inter-community traffic. This will give the Selectmen and the town more latitude as they address the increasing traffic problems within the community. One of the major traffic problem areas within the community has been the Lake Street area in East Arlington as a result of the construction of the Alewife Station. In addition to that, major construction has taken place in North Cambridge which has substantially impacted the traffic patterns in the Town of Arlington. One element of the traffic problem on Lake Street has been solved by the installation of a traffic control signal in the area of Brooks Avenue and Lake Street. The board is hopeful that this will alleviate part of the problem in the school zone area and with the general flow of traffic. The Selectmen also supported and approved the recommendation for the installation of a series of traffic control signals at the intersection of Route 2 and Lake Street. This should further help to control the flow of traffic and discourage, to some degree, the use of Lake Street as a cross town shortcut.

The Board of Selectmen maintained active involvement in local, regional, state and national municipal organizations this year. Through involvement in the Massachusetts Municipal Association, Massachusetts Selectmen's Association, National League of Cities, and the Middlesex County Advisory Board, the town had a greater voice in regional, state, and national issues. Stephen Conroy was elected to membership on the Small Cities Council, which gives input on national policy to the National League of Cities. This directly benefits the town on various items, such as, infrastructure legislation, Community Development Block Grants, and other grant programs.

Charles Lyons continued to serve on the Board of Directors of the National League of Cities and, through his service, assisted in the national effort to continue funding of the Community Development Block Grant Program for another year.

Early in the year, the Stop and Shop Company approached the town with a proposal to enlarge its store at the Massachusetts Avenue site near the High School. A task force was established between town and school officials. Selectman Janemarie Hillier served on the committee as the Board's representative for informational purposes. A lengthy process followed with various options being considered, including utilization of school department property for part of the addition, which required the approval of the school committee. The proposal included the construction of a pool underneath the extension of the store. The task force evaluated the information relating to the proposal, meeting for many months, through the spring, summer, and into the fall. Finally,



Janemarie Hillier, Chairman, Board of Selectmen (left) accepts check from Elsa Fitzgerald, Assistant Director of the Massachusetts Historical Commission (right) for rehabilitation work done on the Robbins Memorial Town Hall roof.

Photo courtesy of the Arlington Advocate

early in November, they presented their finding of facts relative to the matter. At this point, Stop and Shop withdrew their proposal.

In the middle of the summer, the Board of Selectmen received formal notice that Robert Greeley had resigned as a member of the Board of Assessors. The Selectmen met with the Assessors appointing Kevin P. Feeley to fill the vacancy until the next town election. The Board of Selectmen wishes to make special note and commend all of the individuals on the Town Day Committee and, in particular, David Curren, the Chairman of the Town Day Committee, for the outstanding Town Day celebration held this year. It is estimated that between 60,000 to 75,000 people turned out for one of the finest Town Day celebrations we have had in many years. The event was preceded the night before with a concert at Spy Pond Field and fireworks.The entire program was funded through contributions from individuals and members of the business community.

Following the Annual Town Meeting the Selectmen appointed a task force, chaired by Executive Secretary to the Board of Selectmen, Frederick E. Pitcher, which was charged with the responsibility of reviewing the format of the Town Warrant and the procedure for the presentation of various reports by different town boards and committees. In the fall, the committee presented its findings to the Board of Selectmen with recommendations for a substantial number of changes, which were adopted by the Board of Selectmen. Many of the changes will help to facilitate the process of town meeting.

During 1987 Selectman Robert H. Murray moved away from Arlington and as a result vacated his seat on the Board of Selectmen. John P. Donahue was appointed by the Board to fill the remainder of the unexpired term until the next town election.

A petition was received by the Board this year to consider increasing life insurance benefits for active employees from $2,000 to $5,000 and for retirees, from $1,000 to $5,000. The Selectmen voted to increase the life insurance policy for active and retired employees to a limit of $5,000. The Selectmen felt that this minimum coverage should be provided by the town as an employer, in view of the fact that the amount approved by the Board was essentially a minimum amount that would barely cover burial costs.

The Selectmen are also pleased to report that, working in conjunction with the local ambulance service, Armstrong Ambulance, they have actively persuaded the regional health consortium to provide advanced life support based in the Town of Arlington. The Board was most pleased to be able to support this effort that provided major emergency medical care coverage to the residents of the town at no cost directly to the town. Most of the cost involved would be covered by third party medical insurance or payments. This is a major step forward in providing major advanced life support services in the community. The Board is pleased to note that Arlington is one of the few communities in the state that now can be listed in the advanced life support medical emergency response for the citizens of the community.

We wish to take the opportunity to pay special recognition to Thomas P. "Tip" O'Neill, our former Congressman, who retired as Speaker of the U.S. House of Representatives. Congressman O'Neill has served the Town of Arlington and its residents with distinction, and we wish to thank him and his staff for the untiring effort that they have put forth over the years in support of positions that have assisted or benefitted the Town of Arlington. Early in the year, our new Congressman Joseph P. Kennedy requested the Selectmen to sponsor his first Town Meeting in the district. Over 500 people were in attendance to hear the presentation by Congressman Joseph P. Kennedy, after which he answered various questions from the audience. The Board also wishes to recognize the efforts of the citizens who are members of Spy Pond Playfield Improvement and Preservation Association for their efforts on behalf of the citizens of the town.

In conclusion, the Board would like to thank the Town Manager Donald R. Marquis for his diligent efforts on behalf of the citizens of the town, our Executive Secretary and staff, all the town employees, volunteers, members of boards, committees and commissions for their efforts on behalf of the citizens of the town this year.

Town Manager

It is a privilege once again to report on the activities of the departments under the jurisdiction of the Town Manager for the year ending December 31, 1987. We urge the citizens of Arlington to take this opportunity to peruse this Annual Report and review in detail the functions and duties of our town government. It is the intent of this report to bring to your attention some of the most important developments of the past year. For detailed information regarding departmental activities, we refer you to the respective department reports.

Since I am convinced that the federal and state governments will decrease their financial assistance to all municipalities with the advent of large budget deficits at both levels, I intend to limit my remarks this year to one basic point — the importance of developing new local revenue sources in order to avoid the severe cuts in services and personnel which will be required because of the lack of adequate funds.



Town Manager Donald R. Marquis

At the federal level, the Town lost its Revenue Sharing last year. In view of the cuts in federal spending which the President and Congress are now talking about implementing in order to reduce the budget deficit, it is clear that we will receive even less from the federal government or have to pay more because of federal mandates or both. At the state level, it is also clear that revenues are leveling or declining because the voters imposed a tax cap on the state last year and the economy appears to be slowing down. As a result, our local aid will surely decrease. Considering all of the above, it is obvious that the Town is in for some difficult years ahead financially. So, let me repeat what I said last year — I am not only very concerned about our financial problems, but also the way we address those problems. I am confident that if all of us keep the best interests of the Town and its citizens in mind, we will do a much better job attempting to solve those problems.



Hill's Pond, Menotomy Rocks Park

Photo by Marc Schlossman, courtesy of the Arlington Advocate.

Central Management Services

Purchasing System is Cost Effective

During these difficult times when tax revenues are insufficient to meet the demand for services, the role of purchasing becomes paramount.

Every tax dollar saved without compromising the required quality of the material purchased or the services rendered is one more tax dollar that is available to provide services. Proper and prudent purchasing practice allows the town to stretch its limited resources.

The purchasing function pays for itself through the use of competitive bids and quotations. For example, the difference between high and low bidder on one bid last year was $128,181. This savings alone would fund the operations of the Purchasing Department for close to three years. The savings brought about through oral price quotations and bids not only pays for the costs of the purchasing operations but also allows departments to stretch their budget dollars.

The Purchasing Department's annual work load is substantial considering it processes 1,600 purchase orders and requisitions and ninety bids on an annual basis. The department uses many methods to assist in reducing the cost of government services. One of those methods is the town's participation in the Commonwealth of Massachusetts Collective Purchasing Program. This program which issues 500 contracts covering over 15,000 standard items produces lower prices because of its higher volume. In addition, the department participates in cooperative bids with other cities and towns for such items as fuel, gasoline, and road salt and participates in the Metro Fire and the Greater Boston Police Council Bid programs.

Some of the benefits the present organizational arrangement provides the town include: a proper and prudent mix of centralized/decentralized purchasing which is responsive to the needs of the town; flexibility, minimum delays in obtaining goods and services; efficient use of manpower resources; a system of checks and balances assisting the town in obtaining low prices without sacrificing quality; preserving the absolute integrity of the town's purchasing policies; and providing a cost effective operation.

Efficient purchasing allows the town opportunities to "do more with less". In these times of fiscal uncertainty purchasing's role in government is more important than ever before.

Personnel Department Develops Employee Orientation Program

In 1987, the Personnel Department continued to review and clarify procedures and specific forms used in the employment cycle, which includes the hiring, promotion, transfer, and termination of town employees. In addition, the department became more involved in the process of interviewing prospective new employees. The Personnel Department offered many suggestions and a list of possible questions to help department heads and supervisors minimize initial misunderstanding about the duties of the job and the benefits being offered. This additionally enhanced the likelihood of hiring qualified employees.

The Personnel Department has also begun the process of developing a more formal orientation program for all new employees. A monthly orientation meeting will introduce new employees to personnel policies and procedures and the benefits package offered by the town, as well as explain how all jobs contribute to the quality of life in Arlington. As part of the development of an effective orientation process, the Personnel Department is reviewing and updating the Employee Handbook which was last issued in 1977.

The Director of Personnel is also working closely with the Safety Officer to develop a series of training sessions for department supervisors. The sessions are being designed to offer our supervisors helpful suggestions for dealing with difficult employees and crisis situations, as well as providing a forum for discussing problems and concerns. The town has made application for a grant to help fund the sessions.

This past year, the Personnel Department assumed responsibility for insuring that the town fulfills the requirements of the Immigration Reform and Control Act of 1986. According to the Act, the town must verify the eligibility of each new employee to work in this country. Before starting work each new employee must fill out an *Employment Eligibility Verification Form* and must present documentation to establish identity and employment eligibility. The Personnel Department makes the final determination of eligibility.

In the summer of 1987, a new Affirmative Action Officer/Assistant Director of Personnel was hired. The new Assistant Director is already providing valuable guidance to other personnel staff as the department works to computerize many of its functions. The Assistant Director has also assumed major responsibility for overseeing all Official Service appointments.

In June, by request of the Board of Selectmen, the Director of Personnel presented to the members of the Board a detailed report on the Management (M) Pay Schedule. The report included salary histories for each "M" schedule employee, plus a description of how the Merit Compensation Plan for the "M" schedule was meant to work at its inception in 1975. The report concluded that, while the "M"

schedule was created as a unique approach to reward management personnel, in many instances the "M" schedule employees have received less monetary reward for assuming more responsibility.

Twelve town employees availed themselves of the provisions of the Town By-Laws by requesting an evaluation of their position classification. As a result of the study, the director recommended that two positions be upgraded, subject to approval by the 1988 Annual Town Meeting. The department is requesting that an independent review of the classification plan be conducted in the ensuing year.

Other major areas for the Personnel Department during 1987 included: ongoing administration of health and life insurance programs, monitoring of record keeping requirements of the Fair Labor Standards Act, attending to the various personnel concerns of six unions, and working to develop more effective communication with Civil Service.

Affirmative Action Office Moves Forward

The Affirmative Action Office began the year with the hiring of two minority Police Officers. This resulted from efforts led by the Town Manager and the Affirmative Action Advisory Committee (AAAC) to make the town's workforce reflective of our community's diversity. This successful action set a positive tone for the rest of the year.

Analysis of town hiring and promotion patterns showed that most job openings filled by new hires occur in four categories: police officers, firefighters, public works laborers, and properties and natural resources laborers. Since all town departments promote from within, these and other entry-level positions are an important focus of affirmative action. This year, 40% of new police officers were minorities. In public works and properties, 27% of permanent labor service hires were minorities—more than triple the previous year's record.

Mid-year turnover within fire services made way for new firefighters, and the town immediately requested civil service lists including minority candidates. In an effort to increase the number of minority and women candidates on future eligible lists, the Affirmative Action Office also encouraged women and minorities to take the December Civil Service exam for firefighters. That exam process will generate the eligible list from which Arlington will hire firefighters for the next two years.

During the next year, the town hopes to hire minorities for one-quarter of all openings, with special focus on the four categories noted above. The town also hopes to hire additional women in areas in which women have not traditionally worked. These positions may include administrative and professional, police, fire and labor service jobs.

Recognizing that it is not enough simply to recruit minority and women candidates for town employment, the AAAC sponsored its second annual spring workshop for managers. Department heads, supervisors, and others responsible for interviewing and hiring were encouraged to attend this full-day session on interviewing strategies. Workshop participants gave the program high marks, and 90% said they would recommend it to others.

During the spring and early summer, the Affirmative Action Office focused on recruiting, hiring, and training a new Affirmative Action Officer (AAO). A committee consisting of the Personnel Director and members of the AAAC interviewed candidates and recommended finalists to the Town Manager. The new AAO began work in Arlington on July 1.

In mid-summer, the Massachusetts Commission Against Discrimination (MCAD) expressed some concerns about the town's affirmative action reporting procedures. While working to correct these minor problems, the AAAC and AAO took advantage of the opportunity to inform MCAD more fully about the town's affirmative action efforts. Recognizing that not all affirmative action efforts translate directly into statistics, MCAD has agreed to review a narrative report in addition to the required statistical reports. The combined reports provide MCAD with a more accurate picture of the town's affirmative action progress.

By the end of the year, the Affirmative Action Office had computerized its reporting on town purchases from minority-owned and women-owned businesses, data base for employment statistics reporting, and recruiting resources mailing lists. Use of the computer will enable the office to produce more accurate reports more efficiently than ever before, and free the AAO to spend more time on the AAAC's goals of expanding employee recruitment efforts and making contacts with minority-owned and women-owned businesses.

Fair Housing Develops Black History Curriculum

Since 1982, Arlington has gained widespread recognition for its exemplary role in fair housing. The members of the Fair Housing Advisory Committee and the Fair Housing Director were involved in a variety of activities which continued to bring Arlington this admirable reputation. This year the Black History school curriculum was completed and implemented at the junior high level, and in the American History program at Ar-

lington High School. This unique project took several years to develop and involved the ongoing participation of the Fair Housing Advisory Committee, Fair Housing Director, school administration officials, and social studies teachers. The curriculum was designed to be used in conjunction with the current revisions in the Social Studies Department and will be integrated into the regular American History program. The local Civil Rights Committee donated funds for resource books used to accompany this curriculum. Arlington is the first community to design, develop and implement such a comprehensive approach to black history. The School Committee also assisted in the development of a peer training program named Students and Teachers Opposed to Prejudice.

Once again, Arlington highlighted April, National Fair Housing Month, with a reception and public forum. The reception was sponsored by the local realtors and the public forum was attended by 200 individuals during a snow storm on April 28th. Participants in the forum included Earl Graves, publisher and editor of Black Enterprise Magazine as keynote speaker, and panelists; Kenneth Rossano, Senior Vice President, Bank of Boston; Robert Jordan, Boston Globe; and Joseph Flatley, Executive Office of Communities and Development. Two students of Arlington High School were awarded certificates of recognition for their leadership role in helping to form an organization to encourage constructive race relations.

In addition to assisting minorities, single parents, the handicapped and the elderly locate and secure housing in Arlington, the Fair Housing Director is a member of the District Attorney's Civil Rights Advisory Council. The Council advises the District Attorney, County Commissioners and the cities and towns on all matters relating to civil rights within Middlesex County.

Affordable housing has continued to be a concern to the Fair Housing Advisory Committee. The members and director continue to work with the Board of Selectmen, Town Manager, Planning Department, and the Housing Corporation of Arlington to explore options for creative housing solutions. Town Day afforded the members of the Fair Housing Advisory Commission a chance to talk with many residents about this subject.

Workers' Compensation Works to Contain Costs

The first full year of implementation of the new Workers' Compensation Reform Act proved to be one of immense changes in both procedure and administration of work-related disability claims. Fortunately, the decision to conduct pre-implementation seminars, allowed for the efficient and orderly in-house implementation of the new law.

The Department worked closely with all hospital and medical care providers in successfully adhering to the new and stringent claims filing deadlines. In addition, the dedication of affected town department personnel proved invaluable to the orderly and proficient execution of the new administrative guidelines.

As expected, the new law increased the manhours necessary to process claims as well as increasing the hospital, medical, rehabilitation and specific loss benefits associated with those claims.

In an attempt to contain the costs associated with work-related injuries, the department has intensified its loss prevention program. New safety guidelines were developed and implemented in the department's ongoing attempt to reduce claims related costs by reducing injuries. These policies have culminated in a 10 percent reduction in reportable injuries and continue a trend established over the past several years.

Legal Department Advises All Boards and Officials

The major objective of this office is to advise all town boards and officials as to their legal responsibilities and prerogatives.

The Town Counsel also represents the Town and its agencies and officers both in courts of various jurisdiction as well as with state administrative agencies such as the Civil Service Commission, the Labor Relations Commission and the Massachusetts Commission Against Discrimination. In addition, 48 new tort claims were brought against the Town for alleged defects in public ways and other alleged tortious acts or omissions to act by town employees.

As a corporation, the Town is constantly involved in contractual and other legal arrangements with public and private agencies in the purchase of properties and materials, the rendering of services and awarding of grants. The Town Counsel prepares many applications, contracts, leases, deeds and other legal instruments in connection with these matters. In 1987, this department approved, examined or prepared 141 contracts together with bonds, corporate votes and insurance certificates relating to contracts.

The Town Counsel's responsibility as the bargaining agent in collective bargaining with 6 town employee unions is most time consuming. These duties include supervision of negotiations, contract administration and grievance resolution arbitrations.

Telecommunications Streamlines Election Day Coverage

Continuing the enhancements of the Town's telephone system, more of the telephones in the town are now data adapted for use in the networking of microcomputers, with the installation of modem pooling. The reorganization of polling stations for voting eliminated the need for outside telephone lines in Precincts 6, 9, 14, and 17. The resulting annual savings during a presidential year will be over $1,000. The Telecommunications Department is also working to eliminate the need of switchboard operator coverage for 12 hours on election days. "Edith", the automatic operator, allows the public to dial through to the Town Clerk's Office. Additionally, a direct line to the Town Clerk's Office is available by dialing 641-4896. The many features of the telephone system, such as conference calling and call forwarding, aid in the efficiency of the town's operations.

Data Processing Department Continues to Expand Applications

The School and Town data processing operations were combined and placed under the jurisdiction of the Comptroller and Coordinator of Data Processing in 1982. The town acquired a Burroughs B-1955 computer system which was installed in the High School. Many of the town and school departments are connected to this computer in order to support a number of applications. Applications currently running on the Burroughs computer include:

Assessment
- real property appraisal and classification
- real property billing and collection
- personal property appraisal and classification
- personal property billing and collection
- real property record information for planning and community development

Budget
- school budgetary system
- town budgetary system
- general ledger revenue system
- public works performance

Census
- combined school and town census system
- jury commission magnetic tape interface
- voter registration lists
- street lists (true lists)

Excise
- motor vehicle billing and collection

Parking
- ticket control
- billing collection and notices

Payroll
- Town weekly, monthly and quarterly
- School weekly and biweekly
- Retirement benefit
- Workers' compensation
- Election officers
- Contractual

Personnel
- group health and life insurance reporting system

School
- student class scheduling
- student grade reporting
- student attendance reporting
- special needs reporting

Survey
- alcohol awareness questionnaire statistics

Utilities
- water/sewer meter reading and usage system
- water/sewer billing and collection

Among new systems under consideration are:
- an integrated collection package for the Town Treasurer's office
- an inventory system for all town assets
- police incident reporting system
- fire incident reporting system

The town is also continuing the process of networking microcomputers through the telephone switch thus enabling employees with compatible microcomputers to communicate with one another. A number of applications have been implemented on microcomputers. They include:
- workers' compensation system
- retirement records
- state reporting and actuarial statistics for the retirement system
- assessor's abatement certificates
- various word processing, spreadsheets and general purpose data base systems

Financial Management Services

Board of Assessors Increase Computerization

In 1987, the Board of Assessors continued its efforts to modernize office procedures by applying computer applications to routine office functions. The Board committed 13,941 real estate and personal property tax bills for Fiscal Year 1988 to the Tax Collector's office. These bills raised a total of $32,420,537 in property taxes. The total value of all real estate and personal property for Fiscal Year 1988 was $1,835,817,522 which resulted in a Fiscal 1988 tax rate of $17.66 per thousand dollars of assessed value. The Board also committed over 40,000 automobile excise tax bills for collection of an estimated income to the Town of $2,350,091.

In compliance with state requirements, under guidelines established by the Department of Revenue, the Board continued their gathering of data for the in-house revaluation of all real and personal property for Fiscal Year 1989.

In 1987 Robert E. Greeley resigned as Chairman of the Board to become the Director of Assessments. Former Selectman Kevin P. Feeley was appointed to fill Mr. Greeley's unexpired term. Mr. Feeley, an attorney, comes to the Board with an extensive background in real estate. Also in 1987 Maurice O'Connell was re-elected to the Board.

Town Comptroller

The Comptroller completed the fourth year of using the Uniform Municipal Accounting System (UMAS). The Department of Revenue established UMAS to bring Massachusetts accounting practices into agreement with generally accepted accounting principles as promulgated by the Government Accounting Standards Board (GASB).

During Fiscal Year 1987, the Comptroller implemented a number of microcomputer spreadsheet applications which have resulted in stronger control over town accounts and improved reporting to elected officials. For the first time, the town prepared the annual State report of receipts and expenditures (Schedule A) using a microcomputer spreadsheet and submitted it on a computer disk. The conversion of the town's general ledger system from the Burroughs mainframe computer to the AT&T minicomputer has proceeded according to plan and will be completed during Fiscal Year 1989.

In February, 1987, William L. Schermerhorn retired from the Comptroller's office after thirty-three years of service. The town honored Mr. Schermerhorn with a reception in the Town Hall Hearing Room at which he received a Proclamation from the Selectmen and a Chelsea clock in appreciation of his long and distinguished career with the town.



Finance Committee, from left to right: Richard Fanning, Martin Devine, William Shea, Pegi Cunningham, Jerome Hallee, Marjorie Robinson, Paul Olsen, Murdena Campbell, MacKay Fraser, Chairman Robert O'Neill, Deborah Ferrarro, Mary Ronan, John Perry, James Lordan, Executive Secretary Richard Smith, Allan Tosti. Not Pictured: Leslie Corin, John Deyst, Robert Maher, Michael O'Reilly, Judith Quimby, Kenneth Simmons.

Finance Committee Discusses Major Financial Issues

The Finance Committee, chaired by Robert F. O'Neill, reviewed all the budget requests for Fiscal Year 1988 and all of the 1987 Annual Town Meeting Warrant Articles which required an appropriation of money.

Finance committees were established in 1910 by an act of the state legislature to help the citizens cope with the multitude of decisions on town problems that must be made at the town meeting. Understanding this responsibility, the full board and its subcommittees met with the Town Manager, Selectmen, School Committee, department heads, representatives from numerous boards and commissions, the Library Trustees, Town Moderator, Assessors, members of the Capital Planning committee, and other concerned citizens. Thus the Finance Committee was able to make more informed decisions.

Numerous meetings and hearings

were held. There was considerable discussion of such major issues as; allowing the town to assess additional money, level funding the School Department and Minuteman Regional School, the capital budget, the library building project and cutting the budget.

The Finance Committee also has total authority over the Reserve Fund, a fund to provide for extraordinary or unforeseen expenditures. Throughout the year transfers from this fund were voted by the committee. As of the September, 1986 meeting the amount in the Reseve Fund was $263,000. At the end of Fiscal Year 1987 the Reserve fund had a balance of approximately $58,000.

A regular term on the Finance Committee is three years. There are twenty-one individuals, one representing each voting precinct, appointed to the committee. The task of the committee is difficult but a necessary public service.

Capital Planning Committee Submits First Capital Budget

In 1986 the Town Meeting established the Capital Planning Committee. The committee is charged with recommending to the Town Manager a systematic approach for identifying and establishing priorities among Arlington's long range capital improvement needs. The committee reviews proposed capital projects for addressing those needs and evaluates the municipalities capacity to finance proposed projects. The Town Manager takes into account the recommendations of the committee prior to submitting the capital budget and five year capital plan.

The committee began work in the summer of 1986 to prepare recommendations for a five year capital plan to be submitted to the 1987 Town Meeting. A workshop for department heads was held to discuss the new planning process and establish guidelines for departmental requests. The committee met almost every week until the 1987 Annual Town Meeting.

Requests were received for almost ten million dollars for the five year period, not including the proposed renovation of the Robbins Library. The committee believes that the requests received reflect the capital outlay needs which have been curtailed since the implementation of Proposition 2-1/2 in 1981.

The committee had six criteria in evaluating requests, as follows:

—Imminent threat to health and safety of citizens and property,
—Maintenance and improvement of capital assets,
—Requirement of state or federal law,
—Improvement of the infrastructure,
—Improvement of productivity,
—Alleviation of an overburdened situation.

The capital plan for the period FY 1987 — FY 1992 was submitted to the Town Manager and presentations made later to the Board of Selectmen, Finance Committee and School Committee. In February, 1987, the chairman of the committee participated with several town officials in a cable Television discussion on town issues arranged by the League of Women Voters of Arlington.

The recommendations for capital projects for FY 1988 totaled $1,205,535 which together with existing long-term debt service equaled $3,475,125. Financial constraints imposed on Town Meeting necessitated the reduction of capital projects to $953,835. The total capital budget with debt service equaled $3,223,425.

The Town Meeting approved this appropriation with a unanimous vote, indicating a commitment on the part of its members to long range capital planning focusing on health, safety, and prevention of physical deterioration of Arlington's assets.

The Capital Planning Committee began work immediately after Town Meeting on the capital plan to be presented at the 1988 Annual Town Meeting. Discussions have been held with each department regarding its needs for the five year period. Recommendations for the capital plan for the period FY 1989 — FY 1993 were forwarded to the Town Manager on the thirtieth of September.

The committee believes that if long range capital planning is to succeed, a policy should be established to allocate a specified dollar amount or percentage of revenues each year for capital improvement needs.

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Arthur Young

One Boston Place
Boston, Massachusetts 02102
Telephone: (617) 725-1100

The Board of Selectmen
Town of Arlington
Arlington, Massachusetts

We have examined the general purpose financial statements listed in the index on the preceding page of the funds and account group of the Town of Arlington, Massachusetts (the Town) at June 30, 1987 and for the year then ended. Our examination was made in accordance with generally accepted auditing standards and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

As described in Note 1, the Town prepares its general purpose financial statements using accounting principles which are in conformity with the Uniform Municipal Accounting System (UMAS) promulgated by the Commonwealth of Massachusetts Department of Revenue. As described in Note 2, these accounting principles differ in certain respects from generally accepted accounting principles, principally in the areas of accounting for fixed assets, pension liability and pension expense.

As discussed in Note 7 to the general purpose financial statements, there are lawsuits totalling approximately $1,180,000 pending or threatened against the Town. Town management and legal counsel believe the Town has a good chance of prevailing, but the ultimate outcome of the litigation cannot presently be determined. No provision for any liability or recovery that may result has been made in the general purpose financial statements.

In our opinion, except for the effects on the general purpose financial statements of the differences in accounting practices referred to in the second preceding paragraph and subject to the effects of such adjustments, if any, as might have been required had the outcome of the uncertainties referred to in the preceding paragraph been known, the general purpose financial statements present fairly the financial position of the funds and account group of the Town of Arlington, Massachusetts at June 30, 1987 and the results of operations for the year then ended, in conformity with generally accepted accounting principles which, except for the change, with which we concur, in the method of accounting for compensated absences as described in Note 10 to the financial statements, have been applied on a basis consistent with that of the preceding year.

Our examination has been made primarily for the purpose of expressing an opinion on the general purpose financial statements taken as a whole. The accompanying additional financial information, combining fund statements and schedules, is presented for purposes of additional analysis and is not a required part of the general purpose financial statements. Such additional information has been subjected to the auditing procedures applied in the examination of the general purpose financial statements and, in our opinion, is fairly stated in all material respects in relation to the general purpose financial statements taken as a whole.

Arthur Young & Company

November 17, 1987

Audited Financial Statements

Combined Balance Sheet — All Fund Types and Account Groups
June 30, 1987

	Governmental Fund Types					Propriety Fund Type	Fiduciary Fund Type		
ASSETS	General Fund	Special Revenue Fund	Capital Projects Fund	Special Assessment Fund	Debt Service Fund	Enterprise Funds	Trust and Agency Funds	Long-term Debt Group of Accounts	Total (Memorandum only)
Cash and cash equivalents	$7,289,606	$1,571,538	$179,895	$51,004	$33,352	$ 623,112	$ 289,955		$10,038,462
Investments	3,861						30,495,462		30,499,323
Receivables:									
Real estate and personal property taxes									
Motor vehicle excise	374,596								374,596
User charges and assessments				27,107		383,328			410,435
Tax liens and litigation	270,490								270,490
Deferred taxes	235,980								235,980
Departmental	129,076								129,076
Due from other governments	213,921	406,117							620,038
Total receivables	1,224,063	406,117		27,107		383,328			2,040,615
Allowance for uncollectible amounts	(148,198)								(148,198)
	1,075,865	406,117		27,107		383,328			1,892,417
Prepaid expenses	16,384					582			16,966
Tax foreclosures	13,550								13,550
Amount to be provided for payment of notes								400,000	400,000
Amount to be provided for payment of bonds								9,090,000	9,090,000
Amount to be provided for compensated absences								4,214,943	4,214,943
Total assets	$8,399,266	$1,977,655	$179,895	$78,111	$33,352	$1,007,022	$30,785,417	$13,404,943	$56,165,661
LIABILITIES AND FUND BALANCES									
Liabilities:									
Warrants payable	$ 51,831								$ 51,831
Accrued payroll and withholdings	1,958,954	$ 26,975				$ 13,260	$ 71,449		2,070,638
Provision for abatements and exemptions	225,331								225,331
Insurance claims									
Other liabilities	234,805					37,641	2,817		275,263
Revenue deferred until collected	723,767	406,117		$27,107					1,156,991
Notes payable (Note 6)								$ 400,000	400,000
Bonds payable (Note 6)								9,090,000	9,090,000
Accrued compensated absences (Note 10)								4,214,943	4,214,943
Total liabilities	3,194,688	433,092		27,107		50,901	74,266	13,704,943	17,484,997
Commitments and contingencies (Note 7)									
Fund equity:									
Retained earnings:									
Reserved						572,792			572,792
Unreserved						383,329			383,329
Fund balances:									
Reserved for encumbrances	3,134,497	200,098	$179,895		$33,352				3,547,842
Reserved for expenditures	8,508								8,508
Reserved for extraordinary or unforeseen items	788,794								788,794
Reserved for other	399,421						119,678		519,099
Unreserved	873,358	1,344,465		51,004			30,591,473		32,860,300
Total fund equity	5,204,578	1,544,563	179,895	51,004	33,352	956,121	30,711,151		38,680,664
Total liabilities and fund equity	$8,399,266	$1,977,655	$179,895	$78,111	$33,352	$1,007,022	$30,785,417	$13,704,943	$56,165,661

See accompanying notes.

Combined Statement of Revenues, Expenditures and Changes in Fund Balances Year Ended June 30, 1987

	Governmental Fund Types					Fiduciary Fund Type	
	General Fund	Special Revenue Fund	Capital Projects Fund	Special Assessment Fund	Debt Service Fund	Expendable Trust Funds	Total (Memorandum Only)
Revenues							
Real estate and personal property taxes	$30,751,122						$30,751,122
Motor vehicle excise	2,382,112						2,382,112
Penalties and interest	116,262						116,262
Nonenterprise charges for services	503,785	$1,156,473					1,660,258
Special assessments				$24,584			24,584
Licenses and permits	415,532	23,800					439,332
Intergovernmental	14,503,743	3,151,514					17,655,257
Earnings on investments	289,836	2,071			$ 603,687	$1,316,113	2,211,707
Contributions (Note 8)						749,217	749,217
Miscellaneous	398,067	81,728				456,217	936,012
Total revenues	49,360,459	4,415,586		24,584	603,687	2,521,547	56,925,863
Expenditures:							
General government	2,524,010	630,818					3,154,828
Public works and engineering	4,625,493	243,787	$ 21,845				4,891,125
Planning and community development	115,408	1,565,398	9,612				1,690,418
Community safety	6,495,721	155,842	2,840				6,654,403
Education	19,283,991	1,098,243					20,382,234
Debt principal			973,563		1,790,000		2,763,563
Debt interest			49,805		1,207,075		1,256,880
Insurance and pensions	1,477,153	247,001				3,925,399	5,649,553
Properties and natural resources	1,269,606						1,269,606
Human resources	854,100	95,620					949,720
Library	869,889	28,545					898,434
State and county charges	2,834,098						2,834,098
Miscellaneous	8,680	70,060				128,924	207,664
Total expenditures	40,358,149	4,135,314	1,057,665		2,997,075	4,054,323	52,602,526
Excess (deficit) of revenues over expenditures	$9,002,310	$ 280,272	$(1,057,665)	$24,584	$(2,393,388)	$(1,532,776)	$ 4,323,337
Other financing sources (uses):							
Repayment of temporary loans							
Proceeds of temporary loans							
Interfund transfers in (out)	(9,396,033)	101,278	1,041,535		1,666,060	3,053,076	(3,534,084)
Other	241,823				94,190		336,013
Total other financing sources (uses)	(9,154,210)	101,278	1,041,535		1,760,250	3,053,076	(3,198,071)
Excess (deficit) of revenues and other sources over expenditures and other uses	(151,900)	381,550	(16,130)	24,584	(633,138)	1,520,300	1,125,266
Fund balances, July 1, 1986	5,356,478	1,163,013	196,025	26,420	666,490	5,680,851	13,089,277
Fund balances, June 30, 1987	$5,204,578	$1,544,563	$ 179,895	$51,004	$ 33,352	$ 7,201,151	$14,214,543

Combined Statement of Revenues and Expenditures — General Fund — Year Ended June 30, 1987

	Budget	Actual (budgetary basis) (Note 4)	Variance favorable (unfavorable)
Revenues:			
Real estate and personal property taxes	$31,477,980	$30,530,992	$ (946,988)
Motor vehicle excise	2,220,000	2,400,503	180,503
Penalties and interest	115,000	116,262	1,262
User charges and special assessments	614,901	240,998	(373,903)
Licenses and permits	130,185	415,532	285,347
Intergovernmental	14,197,572	14,503,743	306,171
Earnings on investments	200,000	289,836	89,836
Miscellaneous	307,200	398,067	90,867
Total revenues	49,262,838	48,895,933	(366,905)
Expenditures:			
General government	3,318,955	2,524,010	794,945
Public works and engineering	4,401,825	4,625,493	(223,668)
Planning and community development	115,781	115,408	373
Community safety	6,852,650	6,495,721	356,929
Education	20,572,402	19,283,991	1,288,411
Insurance and pensions	1,678,515	1,477,153	201,362
Properties and natural resources	1,448,681	1,269,606	179,075
Human resources	863,620	854,100	9,520
Library	861,522	869,889	(8,367)
State and county charges	2,963,955	2,834,098	129,857
Miscellaneous	34,489	8,680	25,809
Total expenditures	43,112,395	40,358,149	2,754,246
Deficit of revenues over expenditures	6,150,443	8,537,784	(2,387,341)
Other financing sources (uses):			
Interfund transfers in (out)	(9,396,033)	(9,396,033)	
Other	241,823	241,823	
	(9,154,210)	(9,154,210)	
Deficit of revenues and other sources over expenditures and other uses	$(3,003,767)	$ (616,426)	$(2,387,341)

See accompanying notes.

Notes to Financial Statements
June 30, 1987

1. Summary of significant accounting policies

The accompanying general purpose financial statements have been prepared in conformity with the accounting practices prescribed by the Uniform Municipal Accounting System (UMAS) promulgated by the Commonwealth of Massachusetts Department of Revenue for 1987. The significant accounting practices required by UMAS and followed by the Town of Arlington, Massachusetts (the Town) are presented below. Accounting requirements of UMAS vary in some respects from generally accepted accounting principles (GAAP). A summary of the significant differences is presented in Note 2.

Entity definition

GAAP requires that all component units for which the Town maintains oversight responsibility be included in the combined financial statements. Oversight responsibility is derived from a number of criteria including financial inter-dependency, selection of governing authority, designation of management, ability to influence operations and accountability for fiscal matters.

In accordance with these criteria, the Town includes all entities for which it has oversight responsibility in the general purpose financial statements.

Fund accounting

Financial transactions of the Town are recorded in the following funds and accounts:

General Fund An accounting for all transactions not properly accounted for in other prescribed funds and accounts.

Special Revenue Fund An accounting for revenues legally restricted for specific purposes.

Capital Projects Fund An accounting for transactions related to receipts and disbursements of funds used for the acquisition, construction or improvements of major capital facilities.

Special Assessment Fund An accounting for the construction and financing of public improvements or services for which assessments are levied against the property owners who are expected to benefit directly from the services or improvements.

Debt Service Fund An accounting for payments of principal and interest on long-term debt.

Trust and Agency Funds An accounting for trust funds received by the Town and investment funds of the Town. In most cases, restrictions have been placed on the use of these funds by the grantors.

Agency funds are used to account for assets held by the Town in an agent capacity for individuals, other governmental units and other funds.

Long-term Debt Group of Accounts An accounting for unmatured long-term general obligation bonds payable and for the Town's liability for compensated absences.

Enterprise Funds Enterprise Funds account for operations that are financed and operated in a manner similar to private business enterprises. The intent of the Town is to finance and recover the costs of providing goods or services to the general public primarily through user charges. Enterprise funds include water, sewer and the skating rink.

Revenue Recognition

Real estate, personal property tax, motor vehicle excise and amounts due from other governments are recorded as revenues on a modified accrual basis. Revenues are recognized in the accounting period in which they become available and measurable. Revenues and related receivable balances that are measurable, but not available, are deferred until collected. All other governmental revenues are recorded as revenues when received in cash. Accounts receivable balances related to such revenues are fully reserved until collected. Enterprise Fund revenues are recorded on an accrual basis.

Expenditures, encumbrances and appropriation balances

Expenditures are recorded on an accrual basis. Encumbrances are recorded for commitments for which no firm liability exists. Expenditures for continued appropriations, primarily capital projects, are reserved from fund balances and carried forward until completion or until closed to unreserved fund balance.

Total (memorandum only) columns on combined statements

Total columns on the combined statements are presented to aggregate financial data of the fund types and account group. No consolidating or other eliminations were made in arriving at the totals; therefore they do not represent consolidated information.

2. Generally accepted accounting principles

The significant differences between the accounting practices applied in preparing the accompanying general purpose financial statements and generally accepted accounting principles are set forth below. It is not practical to quantify the effects of differences on the accompanying general purpose financial statements.

Fund accounting

GAAP requires the segregation and reporting of all financial transactions in eight types of funds and two groups of accounts. Financial transactions for the following types of activities are accounted for by the Town on a basis which differs from GAAP:

The Town does not maintain records of the historical cost of its Enterprise Fund plant assets, depreciation of the cost of such assets and the portion of general obligation bond proceeds used for construction of Enterprise Fund plant assets. Accordingly, the balance sheet and the statement of revenues, expenses and changes in retained earnings and changes in financial position of the Enterprise Fund do not reflect the historical cost of plant assets, the related depreciation of such cost or contributed capital as required by generally accepted accounting principles.

GAAP also requires that a General Fixed Asset Group of Accounts be maintained to provide historical cost information for all other property, buildings and equipment. Such information is not required, but is suggested by UMAS.

Pension expense recognition

Pursuant to provisions of the Massachusetts General Laws, the Town recognizes as an expenditure its share of retirement plan and unemployment compensation costs on a pay-as-you-go basis. GAAP requires that such costs be accounted for on an accrual basis as benefits are earned by employees. The annual minimum provision for pension cost should include normal cost, interest on unfunded past service cost liability and amortization of unfunded vested benefits for participants in the pension plan. In addition, any unfunded vested benefits should be disclosed.

Trust Fund investments

GAAP requires that investments be recorded at cost or, in the case of donations, at the market value at the donation date. Trust Fund investments include marketable securities donated many years ago and it is not practicable to determine their market value at the time of donation. The Town has recorded these securities at par value. At June 30, 1987, the market value of Trust Fund investments was approximately $31,519,000.

Compensated absences

GAAP requires an employer to accrue a liability for employees' compensation for future absences. The current portion of the liability should be recorded in the General Fund and the remainder of the liability should be recorded in the Long-Term Debt Group of Accounts. The Town's policy is to fund compensated absences in the year in which the liability for such absences is paid. Accordingly, the Town has recorded the entire amount of the future liability for compensated absences in the Long-Term Debt Group of Accounts for the year ended June 30, 1987.

3. Real estate and personal property taxes

Real estate and personal property taxes are based on values assessed as of each January 1 and are due on the subsequent November 1 and May 1. By law, all taxable property in the Commonwealth must be assessed at 100% of fair cash value. Taxes due and unpaid after the respective due dates are subject to interest and penalties. The Town has the right to foreclose on property for which taxes have not been paid. Property taxes levied are recorded as receivables, net of estimated uncollectibles, in the fiscal year of the levy.

A statewide tax limitation statute known as Proposition 2-1/2 limits the property tax levy to an amount equal to 2-1/2% of the value of all taxable property in the Town. A secondary limitation is that no levy in a fiscal year may exceed the preceding year's allowable tax levy by more than 2-1/2%, plus taxes levied on certain property newly added to the tax rolls.

4. Budgetary data

The Town must establish its property tax rate each year so that the resulting property tax levy will comply with the limits required by Proposition 2-1/2. The tax levy must equal the sum of (a) the aggregate of all annual appropriations for expenditures, plus (b) provision for the prior fiscal year's deficits, if any, less (c) the aggregate of all nonproperty tax revenues projected to be received by the Town, including available funds, in amounts certified or approved by the Commonwealth for tax rate purposes.

Proposed budgetary General Fund expenditure appropriations for all departments and operations of the Town are prepared under the direction of the Town Manager. In addition, the Town Manager may submit to the Board of Selectmen such supplementary appropriation orders as are deemed necessary.

Budgetary data is based upon accounting principles that differ from generally accepted accounting principles (GAAP). Therefore, in addition to the GAAP basis financial statements, the results of operations of the general fund are presented in accordance with budgetary accounting principles to provide a meaningful comparison with budgetary data.

The following reconciliation summarizes the differences between budgetary and GAAP basis accounting principles for the year ended June 30, 1987:

Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses, as reported on a budgetary basis	$(616,426)
Adjustment of certain revenues from a cash to modified accrual basis	464,526
As reported on a GAAP basis	$(151,900)

5. Retirement plan

Substantially all employees of the Town, except for teachers and certain other school employees, participate in the Town of Arlington Contributory Retirement System as established under Chapter 32 of the General Laws of the Commonwealth of Massachusetts. Under this plan, the participants contribute a certain percentage of their annual compensation. The Town's contribution for the year ended June 30,1987, as determined on a pay-as-you-go basis, was approximately $3,503,000.

Accumulated plan benefits and plan net assets as of January 1, 1987 are presented below:

	(Unaudited)
Actuarial present value of accumulated plan benefits	$62,316,623
Net assets available for plan benefits	28,078,927
Unfunded actuarial liability	$34,237,696

The above amounts do not include benefits related to retirees receiving benefits under the Noncontributory Retirement System which covers former employees who were never subject to the Contributory Retirement System. These employees are not included in the actuarial valuation referred to above and there is no available estimate of their related actuarial liability. Benefits paid to retirees under the Noncontributory Retirement System were approximately $805,310.

To provide additional funding for the Chapter 32 System, the Town has established a Deferred Pension Fund, classified in its trust and agency funds. Contributions to this trust fund are separate from the financing requirements of the Chapter 32 Employees' Retirement System described above. During 1987 the Town transferred $349,796 into the Deferred Pension Fund, creating a balance of $7,230,252 at June 30, 1987.

Teachers and certain admininstrative employees of the School Department participate in a contributory retirement plan administered by the Massachusetts Teachers' Retirement Board. The Town does not contribute to this plan.

6. Long-term debt

The outstanding schedule of bonds payable at June 30, 1987 is comprised of the following bond issues (000's omitted):

Maturity Date of obligation	Interest rate	Issue	1988	1989	1990	1991	1992	1993	Total debt outstanding at June 30, 1987
Inside Debt Limit:									
11/1/90	7.0%	Community Safety Facility	$ 320	$ 320	$ 320	$ 320			$ 1,280
8/15/90	5.7	General Obligation	210	205	200	40			655
Total inside debt limit									1,935
Outside Debt Limit:									
11/1/87	4.10	Senior High School	15						15
11/1/92	6.647	Senior High School	1,190	1,190	1,190	1,190	$1,190	$1,190	7,140
Total outside limit									7,155
Total principal payments									9,090
Total interest payments									1,637
Total principal and interest									$10,727

The notes payable consist of a loan from the Commonwealth of Massachusetts, payable in five equal annual installments of $80,000 plus interest at 5% per annum, commencing September 30, 1987.

7. Commitments and contingencies

Lawsuits totalling approximately $1,180,000 are pending or threatened against the Town arising from claims for property damage, personal injury, breach of contract and other matters. Town management and legal counsel believe the Town has a good chance of prevailing, but the ultimate outcome of the litigation cannot presently be determined. No provision for any liability or recovery that may result has been made in the general purpose financial statements.

8. Claims Trust Fund

The purpose of the Claims Trust Fund is to pay medical claims of the Town of Arlington employees and their covered dependents and minimize the total cost of annual medical insurance to the municipality. The plan is contributory.

The Town appropriated approximately $2,703,280 in 1987 which was transferred to a Trust Fund.

9. Subsequent events

On July 1, 1987, the Town presented for sale $8,000,000 of Revenue Anticipation Notes. The Notes were sold at an interest rate of 4.09% and mature on June 30, 1988.

10. Change in method of accounting for compensated absences

During 1987, the Town changed its accounting practices to record compensated absences to comply with generally accepted accounting principles. The effect of the change was to record a liability of approximately $4.2 million in the long-term debt group of accounts. This amount will be funded through future taxes and other revenues when the liabilities for compensated absences become due.

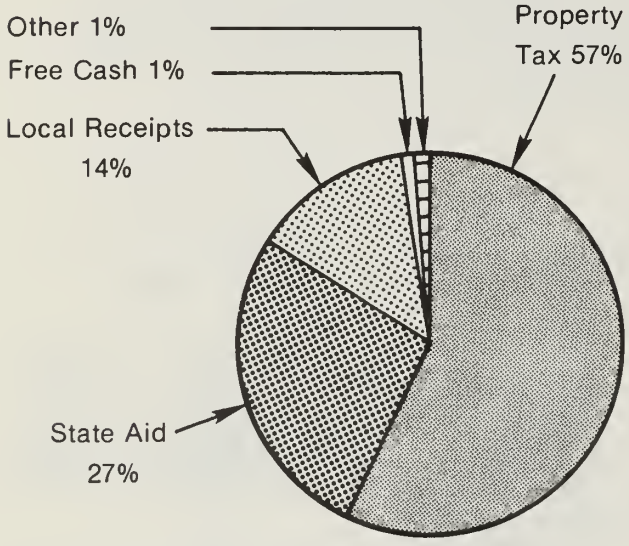
Budget

	FY 1987	FY 1988
GENERAL GOVERNMENT		
Board of Selectmen	$ 257,128	$ 251,193
Town Manager	135,469	130,550
Purchasing	39,612	43,251
Personnel	88,903	98,461
Data Processing	491,624	446,605
Telecommunications	191,726	185,567
Postage	98,131	98,576
Legal	86,461	91,636
Town Clerk	105,582	116,057
Board of Registrars	56,479	56,659
Workers' Compensation	394,161	496,307
Reserve Fund	263,000	200,000
Sub Total—General Government	2,208,276	2,214,862
FINANCIAL MANAGEMENT		
Finance Committee	10,000	10,000
Accounting	116,482	167,461
Treasurer/Collector	326,116	339,523
Board of Assessors	156,312	165,969
Sub Total—Financial Management	608,910	682,953
PUBLIC WORKS		
Properties	191,246	197,145
Natural Resources	546,658	596,336
Cemeteries	316,721	317,050
Engineering	246,476	265,909
Public Works Administration	245,445	268,119
Roadway Maintenance	1,232,471	1,314,186
Sanitation	2,048,107	2,193,184
Water/Sewer (Excluding MWRA Assessment)	786,676	856,420
Sub Total—Public Works	5,613,800	6,008,349
COMMUNITY SAFETY		
Parking	50,501	50,374
Community Safety Administration	167,599	175,884
Police	2,828,839	2,718,439
Fire	3,054,595	2,981,318
Support Services	566,121	610,532
Street Lighting	453,000	453,000
Sub Total—Community Safety	7,120,655	6,989,547

	FY 1987	FY 1988
EDUCATION/LIBRARIES		
Schools	$17,543,330	$18,157,902
Library	835,643	873,201
Sub Total—Education/Libraries	$18,378,973	$19,031,103
HUMAN RESOURCES		
Human Resources Administration	56,168	59,555
Sealer/Consumer Affairs	7,708	8,303
Veterans Services	118,006	125,513
Recreation	186,297	187,568
Veterans' Memorial Sports Center	175,797	164,239
Board of Health	100,627	100,894
Council on Aging	103,458	110,062
Youth Services	234,808	250,919
Sub Total—Human Resources	982,869	1,007,053
PLANNING, DEVELOPMENT, ZONING		
Planning and Community Development	99,032	109,274
Redevelopment Board	7,995	7,995
Zoning Board of Appeals	16,877	17,950
Sub Total—Planning, Development, Zoning	123,904	135,219
FIXED COSTS		
Pensions	5,322,821	4,873,104
Insurance	3,168,050	3,656,500
Debt and Interest (*Excluding Capital Budget)	2,788,040	150,000*
Sub Total—Fixed Costs	11,278,911	8,679,604
TOTAL BUDGETS	$46,316,298	$44,748,690

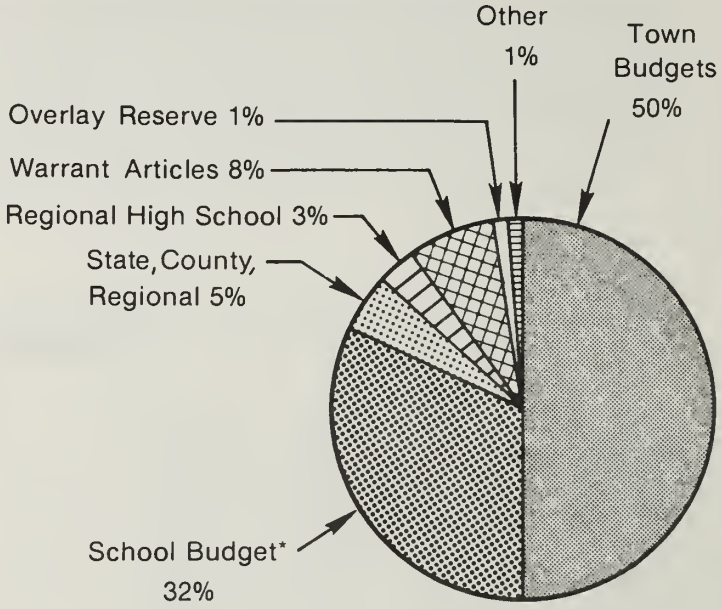
Town Revenues and Expenditures

Where it Comes From



Source-Recap Sheet

Where it Goes



Source-Recap Sheet, Town Clerk's Certified Copy of Town Meeting Actions

*Various School Costs (i.e. Insurance, Data Processing) are charged to Town Budgets

Recapitulation of the Fiscal Year 1988 Tax Rate $17.66/$1,000 of Assessed Value

DEBITS	
Appropriations	$52,963,183
Court Judgments	67,050
Cherry Sheet Offset	404,974
Snow Emergency Deficit	141,134
State and County Charges	2,795,914
Overlay Reserve	690,000
Total Debits	$57,062,255
CREDITS	
State Receipts	15,797,320
Local Receipts	7,711,020
Free Cash	725,255
Other Available Funds	408,120
Total Credits	$24,641,718
AMOUNT TO BE RAISED BY TAXATION	**$32,420,537**
TOWN PROPERTY VALUATION	$1,835,817,522

SETTING THE TAX RATE: Divide the *Amount to be Raised* by *Town Property Valuation,* multiply by $1,000. ($32,420,537/$1,835,817,522) x ($1,000) = $17.66.

Source — Tax Rate Recapitulation Sheet

Human Resources

Human Resources Department Overview

The Department of Human Resources has undergone a year of relative stability compared to some of the hectic times which have ensued since the implementation of Proposition 2-1/2. Fees from third party insurance carriers have been collected by the Youth Services Division in an orderly and systematic manner; the Veterans Memorial Sports Center continues to be financially self-sufficent and the Recreation Division continues to increase its schedule of fees to a point where its income is more than fifty percent of its cost.

The 1987 Town Meeting approved articles which would allow the town to implement state legislation creating enterprise funds for the Sports Center, the Recreation Division and the transportation component of the Council on Aging. Under this act the town may establish separate accounts for these three programs. All revenues generated through these activities, including interest income, would then be deposited into separate accounts by the Treasurer. In effect, these programs would then be operated on an entrepreneurial basis and their cost would be removed from the property tax. Income and expenses have been carefully monitored this year and it is planned to implement these accounts July 1, 1989.

Personnel changes in the Sealer of Weights and Measures and Office of Consumer Affairs have been phased in with little interruption of services and changes in funding sources have been accomplished for the Alcohol Education Council.

A persistent and insidious plumbing problem at the Youth Consultation Center was finally solved through the cooperation of the Public Works Department and the judicious use of Community Development Block Grant funds.

In 1975, an Avenue of Flags Committee was established. This group of volunteers raised, through private donations, funds to purchase 250 stanchions and American flags to line Massachusetts Avenue on seven holidays each year. Over the years, the group had struggled to maintain this attractive and impressive arrangement. Fortunately, this year Arlington Cable Systems in cooperation with the Veterans' Services Agent has volunteered to provide their "cherry picker" and personnel to once again line Massachusetts Avenue with flags.

Lastly, the Board of Health has assumed a role of leadership in the community, by initiating educational programs dealing with the growing threat of an epidemic of Acquired Immune Deficiency Syndrome, more commonly known as AIDS. Predictions on the national level make it imperative that we do our utmost to educate the public.

It is the intention of the Department of Human Resources to meet the needs of the citizens of Arlington and to provide the best of all possible programs.

Board of Health Emphasizes Disease Prevention

Prevention of and information on Aids (Acquired Immune Deficiency Syndrome) was the primary topic of all health related disease this year. "Care enough to learn, learn enough to care" was the theme for a town wide presentation held at Arlington High School. This successful program was with the cooperation of the State Department of Public Health, Arlington School System, and Board of Health.

The annual flu immunization program was conducted with the innoculation of 1600 persons considered at high risk for contacting this disease.

Radon sampling of homes was conducted. The test results show radon below the acceptable minimums.

The mosquito control program is carried out by the East Mosquito Project, of which Arlington is a member. Surrounding communities which are served by this project strengthen the "barrier protection" along the town's boundaries.

The time needed to conduct food service inspections was intensified as a result of new state regulations on sanitation and the rise in food born diseases. The comprehensive sanitary code also required the Board of Health to enforce laws regarding standards on bathing beaches and swimming pools.

Environmental hazards were a major concern of the Board of Health. With the federal and state regulations now being enforced by the local departments, investigations were conducted on asbestos, lead paint, formaldehyde insulations and oil spills.

Responding to the needs of the community, many housing inspections were conducted. Letters were issued against owners of property where code violations were identified.

The Board of Health continues to emphasize the prevention of communicable diseases. Efforts of the public health nurse were directed at assuring 100% immunization of school age children. To reduce the incidence of infectious diseases in the community, focus was on investigation and follow up of diseases, and the institution of educational programs.

The primary emphasis of the Board of Health this year was on health promotion, disease prevention and a reduction of environmental hazards in the community.

Veterans' Services

The Veterans' Services Division acts as an ombudsman for those individuals in Arlington who have served in the armed forces of the United States. The office answers questions from veterans and veterans' families regarding matters such as veterans' compensation, pensions, education,



Veterans' War Memorial.

Photo courtesy of the Arlington Advocate

housing, hospital-medical benefits, and burial allowances. Disabled and disadvantaged veterans and their families are eligible to receive financial assistance through the Veterans' Division.

The office also acts as a liaison between Arlington veterans and various public and private agencies which offer veteran services and programs.

Since 1984, the office has managed the Memorial and Veterans' Day Observances, coordinating the participation of all veteran groups.

Consumer Protection Services

The Sealer of Weights and Measures continues to provide protection to the consumer and the merchant by checking scales, gas pumps, meters on fuel trucks and taxis, and other measuring devices for accuracy. The seal on these devices assures both parties of a fair exchange of goods and services for monies expended. In addition, prepackaged goods are reweighed to be sure that the advertised weight is correct.

The Consumer Affairs Office remained open and maintained its usual high level of service in 1987. An extremely capable and committed staff of mediators worked with student interns to resolve complaints of Arlington consumers.

For 1987 the office earned an increased grant from the Massachusetts Attorney General's Office.

Council on Aging Celebrates Twenty Years of Service

Nineteen eighty-seven celebrated the twentieth year of the Arlington Council on Aging. The new multipurpose Senior Center opened in June of 1986, saw a full year of activity for its many corporate members.

The Senior Center itself houses four agencies, all of whom have separate functions and responsibilities but coordinate their services with each other. On the ground floor are the Council on Aging and Cooperative Elder Services, a private non-profit day care provider. On the first floor are the Arlington Seniors Association, a private non-profit association which provides recreation and enrichment activities to the elderly, and Minuteman Home Care's noontime "Eating Together Site".

Over 125,000 units of service were provided by the four agencies of the Senior Center. This is a fourteen percent increase over comparable figures from 1986 and the highest ever recorded.

Quality services were provided at the least possible cost. The cost per unit of service has fallen from $1.67 in 1977 all th way to $.85 in 1987. This was made possible by the explosive growth in use of volunteers. In 1987, two hundred sixty-three different people volunteered for the Council and worked a total of 41,504 hours, the equivalent of twenty-three full-time positions.

The Council on Aging used 1987 to extend a number of management initiatives started in 1986, and initiate some others.

Computerization was extended to all aspects of the agency including mailing and public relations, financial management and contract monitoring, scheduling, and data analysis.

The Council on Aging's budget was diversified by adding more state funds and state and federal manpower slots. The percent of the total budget paid for by local property tax dollars (44.7%) was the lowest ever. Of the seventeen part-time and full-time positions in the Council, only five are town-funded. Every position added since 1972 has been funded by private monies, third party reimbursement, or state and federal grants.

A variety of grants were received or initiated including a state grant for videotaping materials, a grant to establish an Alzheimer's caregivers program, and notification from the Commonwealth of Massachusetts of the award of a new minivan, radios, and hearing impaired equipment to serve the deaf.

A number of new services were developed in 1987.

A cooperative venture with the Arlington School Department which uses teens to do chore work on a paid basis for senior citizen home owners was developed. Called LINKS, this program has helped hundreds of seniors.

Elderly activities in the Senior Center, including various movement activities, (stretching, yoga, exercise), day and overnight trips, crafts, and adult education programs, and congregate meals were expanded and diversified.

The development of a student nursing unit from UMASS Boston allowed for more home health visits and screening clinics.

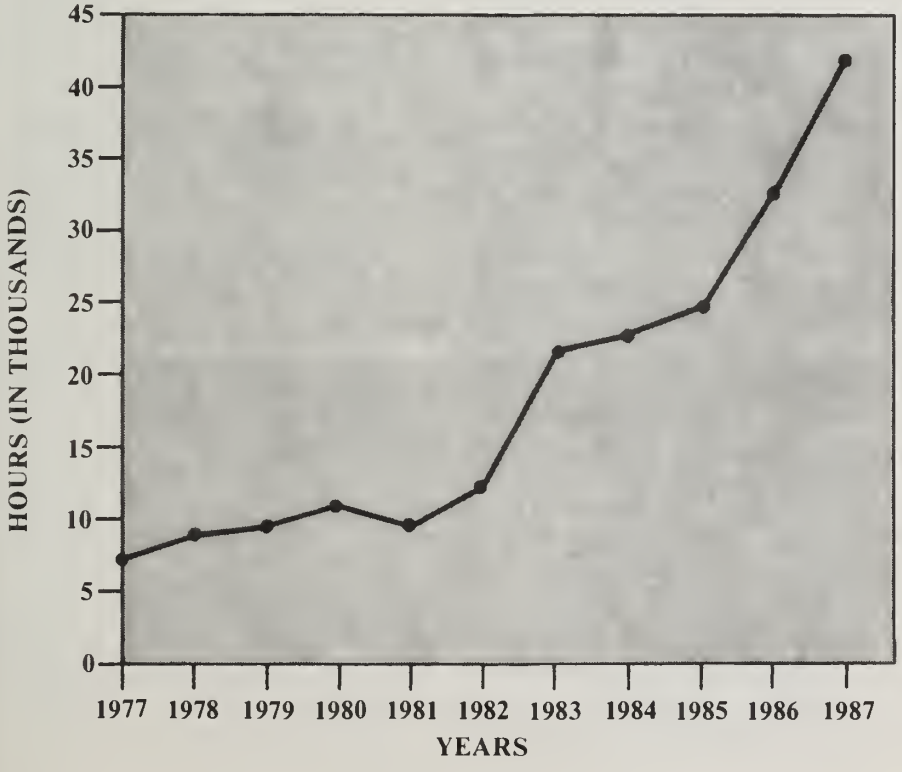
Companionship services were expanded with the addition of a new Senior Aide.

A cooperative referral agreement was developed with our regional Home Care Corporation to assist elders who are not eligible for state funded services because of income or frailty.

The Senior Center monthly newsletter and its distribution expanded to include all members of the Arlington Seniors Association.

The Council would like to acknowledge those individuals, agencies, and organizations that have supported our programmin during the past year. Our thanks and respect are extended to our sister agencies in the Senior Center, (Arlington Seniors Association, Cooperative Elder Services, Minuteman Home Care Corporation) for their dedication, cooperativeness, and quality services. Special appreciation is extended to the Board of Selectmen, the Town Manager, the Finance Committee, the Redevelopment Board, the Directors of the Human Resources Department, the Department of Planning and Community Development, and Town Meeting Members; whose support has assisted the Council in our program goals. Special recognition is extended to the Arlington Public Schools, the winner of the 1986-1987 Organizational Service Award to the elderly for their innovative program that matches teens looking for work to homeowners who need help with chores.

HOURS OF VOLUNTEER SERVICE



Recreation Division Expands Programs

1987 was a year of change for the Recreation Division. New activities were introduced to the residents of the community and a Recreation Leader joined the full-time staff. Budgetary constraints and liability concerns resulted in the elimination and cutback of some offerings.

"Things To Do With Toddlers and Twos" debut in January. This drop-in program for tots and parents, co-sponsored with the Robbins Library, met with a tremendous reception. The popularity of the program necessitated its expansion in the fall.

In addition to the Tots and Twos program, offerings were expanded for people of all ages. A sewing class for elementary school children was quite popular as was the Daddy Daughter Dance, a social for fathers and daughters held in February. Adults had an opportunity to learn to skate in an instructional program held at the Sports Center in the fall. Day and overnight excursions were popular with all segments of the community. Monthly trips to theater shows and local attractions were co-sponsored with the Robbins Library and overnight excursions to Ottawa Canada, New York City, Pennsylvania and New Orleans provided residents with an opportunity to travel.

The summer playground program, a long standing tradition in the community was not funded in 1987. In spite of this cutback, there was plenty of activity during the summer months as the camps and clinics operated at near capacity and many residents took advantage of the great summer weather at Reservoir Beach.

Program offerings for the special population has expanded during the past year. Arlington's participation in the Special Olympics Track and Field program continues to be one of the finest in the area. The Reach program, a summer program for individuals with special needs, once again was filled for the eight weeks. Trips, dances, and monthly events for the adults in this group as well as after-school activities for school age children continued to flourish.

The Sports Center had a banner year despite some concerns about the liability issue. Liability insurance was purchased for all non-public skating sessions. To compensate for this, fees were increased and public skating sessions were cut back.

The Recreation Divison's Workreation program received an award from the Massachusetts Recreation and Park Association. At its State Conference in November, the Association chose to confer an honorable mention award in the category of Program Outreach. The Workreation program, targeted for the teenage population, was cited as being one of the best in Massachusetts. In 1987 over eighty teens took part in this program which combines work and recreation.

Park and Recreation Commission is Conservator of Town Parks

The Park and Recreation Commission has been working diligently to cover both areas under its purview. As conservators of the town's parks and playgrounds, and as advocates of diverse recreation programs to serve all ages, the commission finds itself increasingly concerned with funding and long-term maintenance issues.

Most recreation programs, and certain facilities such as the skating rink and the Reservoir, are, by and large, self-supporting. When operating costs begin to climb, the commissioners reluctantly agree to increase fees, rather than further reduce services to the public.

Support for parks and other open spaces is tenuous. The commission continues to place a high priority on the preservation and protection of existing open space, and in this endeavor seeks funds from a variety of sources. The Park Beautification Fund is one response to the financial bind and also a means of increasing public awareness. Art shows and sales helped get the fund started. The Recreation Department's Jazzercise Fall Fundraiser provided a healthy addition to the fund. Individual and commemorative gifts continue to provide for small projects and have the potential for generating more ambitious initiatives.

Funding from the Community Development Block Grant program is helping to provide landscape architectural services for the Hurd Field-Reservoir site, the Brooks/Varnum park entrance, and a master plan for the Hill's Hill area at Summer Street. The Summer Street master plan evolved from a cooperative agreement between the Arlington Public Works Department (PWD) and the commission. In exchange for allowing the PWD the temporary use of a portion of Hill's Hill to dump clean fill, the town will eventually realize an improved park site, including an expanded flat playing field area contiguous to Buck Field. The master plan is particularly important in light of proposed state projects, such as the rebuilding of Summer Street and the extension of the Minuteman Bikeway. It will ensure coordinated and sensitive development of the entire park area.

In concert with other town bodies, the commission was represented on a task force to review the proposal of Stop and Shop. The proposal would extend the Stop and Shop building over a parcel of land owned by the town and under the control of the School Committee. In exchange for encroaching upon this land, part of the proposal included Stop and Shop building an indoor swimming facility. Without taking a position on the merits of the Super Stop and Shop proposal itself, the commission enthusiastically endorsed the concept of the swimming pool. The swimming pool notwithstanding, the commission unanimously agreed that any compensation realized from the sale or lease of the field space should be earmarked for the maintenance or purchase of other open space.

Youth Consultation Center

Clients and teaching kept the Arlington Youth Consultation Center (AYCC) busy during 1987. The center is a teaching facility for graduate students earning a master's degree or a doctor's degree in social work, counseling, and psychology. The students typically come from programs at Boston University School of Social Work or counseling Psychology, Simmons School of Social Work, Massachusetts School of Professional Psychology, Tufts Counseling Program or Lesley Counseling Program. The graduate students spend twenty-one hours a week in the field. Each student carries a caseload of one to two groups, and four to six individual or family cases. The agency in turn offers the students training in individual counseling, family and group counseling, crisis intervention, collateral networking, and mental health/social services delivery. This teaching program represents an important component of AYCC's work.

There was a continuing trend during 1987 of more youth struggling with serious mental health dysfunction, suicide gesturing, depression, and sexual abuse. The accompanying chart shows the case characteristics during 1987.

CASES	
Intact Families	57
Recombined Families	29
Single Parent Families	101
Severely Dysfunetional Families	75
Poverty Level	29
Suicide Gesture	28
Teen Pregnancy	9
Sexual Identity Problems	11
Runaways	3
Alcoholism IP*	31
Family	74
Sexual Abuse IP* Child	28
Adult	13
Adoption	4
Violent Behavior IP*	13
Family	30
Court Involvement	24
Psychosis	
Youth/Teen	14
Adult	5
Depression	
Teen	64
Adult	35
Anxiety	
Teen	26
Adult	14
Medication	
Youth	21
Adult	8

*IP = Identified Person

Board of Youth Services Initiates Certificate of Recognition Award

The Task Foree on Teen Sexuality, initiated by the Board of Youth Serviees in 1986, completed its work in 1987. The task force reeommended an expansion of the health education program in the school system to include kindergarten through grades twelve; sex edueation programs in the high schools; and programs to address parent edueation needs regarding teen sexuality. The Community of Caring, under the auspices of the Youth Service Board, will assist in implementing the task force's recommendations.

The Board has initiated a "Certificate of Recognition" award to be presented periodieally to those people in Arlington who are doing outstanding work on behalf of youth. The first recipients of this award were: Brud Faulkner, for twenty-five years of service to the Youth Serviee Board; Dennis Mereurio, for establishing LINKS — Kids/Senior Citizen Work Program; Elizabeth Oppedisano, for her work with youth regarding aleohol education, particularly during Alcohol Awareness Month; Elizabeth MeDonough, for her Drug and Alcohol Contraet Program for Athletes at the high sehool; Claudette Lahaie, R.N., for the AIDS Program she arranged at the high school; and Tony Lalicata, for his work with youth collecting for the Kidney Foundation.

During the spring of 1987 it eame to the board's attention that many troubled youth were enduring long waiting periods for needed services, due to conflicts in the systems servieing those youth. The board facilitated a meeting of area legislators and state ageneies involved to faeilitate implementation of those serviees. The residential program needed to meet these needs was, in fact, funded by the legislature for our regional catchment area.

Arlington Youth Consultation Center (AYCC) has been primarily identified as an agency serving teenagers. During 1987, AYCC has reeeived an increasing number of requests for counseling services for seriously troubled latency-age children. The board has voted unanimously to expand the mandate of AYCC to inelude services to younger ehildren.

Council on Alcohol Education Continues with Educational Efforts

The Arlington Council on Alcohol Edueation reaffirmed for the tenth year its commitment to reduee the incidenee of substance abuse within the town, especially the sehools. The statewide reeognition of Arlington as the "model" eommunity within the field of prevention is based on the strong working relationship between the Council and the town, schools and police.

While the council provides alcohol and other drug education for the entire community, most of its efforts are focused in the sehools. At the seeondary level, Arlington High School's Students Against Drunk Driving (SADD) Chapter eontinued to be the state's largest. Almost 100 members raised $700 to defray the cost of two performanees by "The Improbable Players" for all students in eelebration of the fourth anniversary of SADD.

The "Seventh Annual Alcohol and Drug Awareness Program for Parents and Students" drew an enthusiastic audience of parents and students within grades 7 through 12. The program consisted of a guest speaker, police update, resourees available, and a drug display.

The eouncil continued to eoordinate the Alcohol Awareness Peer Leadership Program at Arlington High School. This year sixty-eight juniors and seniors trained for twelve weeks on the effeets of alcohol and other drugs, deeision-making, and leadership skills. The peer leaders then co-led four awareness sessions with nearly four hundred seventh graders in Arlington Publie Sehools.

In an attempt to prevent drunk driving aecidents during the prom and graduation season, the council, working with the Youth Consultation Center and parents, made available a hotline for students to anonymously

obtain a safe ride home at any hour of the night. Thirteen students were driven home safely, the largest number since the program's inception six years ago.

For the second year, the Council secured a $1,500 grant from Arthur D. Little, Inc. in Cambridge to help fund a substance abuse course for all freshmen at Arlington High School. Each student attended four classes conducted by teachers from Freedom from Chemical Dependency (FCD) all of whom are recovering alcoholics and or former drug users. The program balance of $3,400 was defrayed by a grant from FCD.

In the parochial schools, the Council conducted alcohol and other drug classes for 300 students within grades 3 through 8 at St. Agnes Elementary School.

With the assistance of the council, the Gibbs Junior High was one of five schools across the state to win the "Celtics Challenge to Stand Tall Against Drugs", a statewide anti-drug abuse competition that earned each school a visit from the Boston Celtics and Governor Michael Dukakis and $5,000 anti-drug abuse grants.

On the elementary level, the primary prevention curriculum "Making Friends, Making Choices", which was developed in Arlington, continued to be mandatory for grades 3 through 6. In the spring of 1987, the Council assisted the Prevention and Training Center of Mt. Auburn in the beginning stages of expanding the curriculum to include Kindergarten through second grade.



Gibbs Junior High celebrates with Governor Michael Dukakis, Celtics players Kevin McHale, Scott Wedman and Rick Carlisle, and former Celtics player M.L. Carr after winning the "Celtics Challenge to Stand Tall Against Drugs" contest.

The second system-wide program for elementary parents was co-sponsored by the Council, the Hardy School Improvement Council, and Hardy P.T.O.. Seventy-five parents attended the program "Alcohol, Drugs, and our School Children" to better understand what elementary school students are learning about alcohol and other drugs. The program assists the parents in acquiring the skills needed to effectively discuss the issue with their children.

In addition to the school programs, the Council conducted workshops on family alcoholism for town employees in the departments of Public Works, and Properties and Natural Resources.

For people working with elders, the council co-sponsored the workshop "Alcohol Abuse Among The Elderly: Strategies For Intervention". Represented at the workshop were nurses, social workers, health care workers and elder housing personnel.

In 1987, the Council was successful in securing a grant for $12,918 through the Drug Free Schools and Communities Act of 1986 sponsored by the Governor's Alliance Against Drugs. The grant will supplement part of the funding received yearly by the Community Development Block Grant Program.

Education and Libraries

Arlington School Department and School Committee

As the Arlington Public Schools complete the 1986-1987 school year, it is important to note how creative management, staff commitment, parental involvement and community support continued to make the critical difference in insuring that our children receive a sound education. The tradition of excellence established by the community for its schools was evident in the manner in which resources were utilized in the best interests of students.

With the annual town-wide election in March, Stephen Moss was elected to a three year term on the Arlington School Committee replacing veteran committee member Alex B. Wilson. Following the general election, William J. O'Brien, Jr. was elected Chairperson; Janice A. Bakey, Vice-Chairperson; and Michael T. Healy, Secretary to the School Committee. Public attendance and participation at school committee meetings are always encouraged. The Committee meets on the second and fourth Tuesdays of the month between September and June. During the summer months, meetings are called as necessary. As a policy making body, the Committee addresses a range of topics associated with the operation of the Arlington Public Schools.

Many challenges were faced by the Committee during 1987. These included: Initiating contract negotiations with Units A, B, and Local 680; revising the release day and in-service program format; reviewing student data and its relevance to student achievement; staying abreast of the Chapter 188 Discretionary Grants Program; insuring that the system's ancillary pupil personnel service needs are met; developing a comprehensive action calendar; reviewing a substantial proposal received from Stop and Shop, Inc. to lease school property in order to construct a new shopping facility; reviewing of the K-12 Human Development Curriculum; supporting the restoration of the Spy Pond grandstand and clubhouse; and selecting a new elementary mathematics program.



Arlington students busy at computer.

Photo by Marc Schlossman courtesy of Arlington Advocate.

In addition to meeting as a full Committee, the Arlington School Committee meets in sub-committees. The work of each sub-committee is especially important in fulfilling the Arlington School Committee's goal of responsive leadership. Less formal in nature, the sub-committee structure allows for an in-depth review of programs, services, and special issues. Each sub-committee makes recommendations to the entire Arlington School Committee relative to its area of responsibility.

In a continuing effort to maximize the use of surplus space, the Arlington School Committee entered into a multi-year lease with the Massachusetts Greater Boston Regional Education Center in 1985 to occupy a portion of the Ottoson Junior High School. Hosting the professionals who are part of the Commonwealth of Massachusetts education delivery system continued to prove successful. Their presence represents an important addition and tremendous resource to the educators, students, and parents of Arlington.

The passage of Chapter 188 of the Public School Improvement Act by the Legislature in July, 1985 has created a number of new and exciting initiatives. A multi-faceted piece of legislation, the purpose of the law is to provide school systems with the incentives necessary to strengthen education throughout the state. Arlington has not lost any time in taking advantage of the law's promising opportunities. School Improvement Councils represent one such important opportunity. Each of the schools in Arlington has a School Improvement Council. These councils consist of the Principal as chairperson, three elected teachers, two parents elected by the PTO, one community member who does not have a child in attendance at the school, and at the high school there is student representation. Each Council received grants from the state equal to the number of students enrolled in the school multiplied by $10. In addition to School Improvement Councils, members were selected to receive Horace Mann Grants. There

were eighteen grants shared by twenty-five staff members. This program has been designed to stimulate the development of exemplary instruction by encouraging teachers to create new and innovative programs.

Two key administrative appointments were made in the school system during the past year. Following several weeks of interviews, a screening committee recommended Robert W. Lynch to Superintendent Walter A. Devine to succeed Mary T. Murphy as Principal of the Dallin School. Mr. Lynch brings a wealth of experience to his new position in the system. Cathryn Cremens-Basbas, an experienced physical education teacher and elementary school administrator, was appointed Chairperson of the Physical Education Department K-12. Mrs. Cremens-Basbas, too, brings exceptional skill and practical knowledge to the many tasks inherent in her new role.

The Class of 1987 at Arlington High School was no exception to the tradition of excellence established by previous classes. As the following placement record suggests, our students are highly motivated to pursue educational or work opportunities following graduation. Especially significant is the high percentage of students who elected to attend four year colleges and universities beginning in September, 1987.

Arlington High School
Student Placement

Post Secondary Education Placements	No.	%
Colleges and Universities	215	56.9
Junior Colleges and Business Schools	67	17.7
Technical and Nursing Schools	13	3.4
Preparatory Schools	2	.5
Post Graduate Schools	2	.5
Sub-Total	299	79.0
Other Placement		
Military Service	7	1.9
Work	60	15.9
Unclassified	12	3.2
Sub-Total	79	21.0
Total Placement	**378**	**100.0**

Recognizing staff as well as student achievement represented an important activity during the past year. For the third consecutive year, the Arlington School Committee hosted the Distinguished Service Award Ceremony for staff who have been with the school system for twenty-five years or more. First proposed by the administration during the 1984-1985 school year, the purpose of this program is to honor those administrators, faculty and staff members who have dedicated their careers to the Arlington Public Schools. A total of fourteen employees with a combined total of 1030 years were recognized this past year. Among the group were nine teachers and six staff members. Among these individuals was Michael V. DeFina, from Library/ Media Services.

Among the many activities offered to children, former New England Patriots lineman Brian Holloway's annual presentation to Arlington High School students was very successful. Over the last two years, Holloway has established a close working relationship with the high school's Students Against Drunk Driving (SADD) Chapter. His presentation to the student body this past year was both inspirational and motivational. Equally successful, was American Education Week which occurred during the week of November 17. For an entire week, the schools were open to the community. Programs, demonstrations and presentations were the order of the day as many parents and citizens of Arlington visited the schools.

Once again Superintendent Walter A. Devine had the pleasure of recognizing two students at Arlington High School for their exemplary academic record. Jessica Kennedy and Joseph Dalton were each presented with a Certificate of Academic Excellence during a School Committee meeting. Initiated by the Massachusetts Association of School Superintendents, the award acknowledges the dedication and commitment to academic excellence exhibited by high school students.

Among our many fine staff members, eleven personnel with more than twenty-five years of service chose to retire at the conclusion of this past school year. The School Department extends its best wishes and appreciation for many years of public service to Marguerite Duffy, Ralph Gioiosa, Martin Lane, Joan Lee, James Kelley, Priscilla Hauser, Natalie Shepard, Daniel Wolf, Maxine Jacobson, Hector MacLean, and Mary T. Murphy.

Our students are the future of our community, state, and nation. We are proud of them and their accomplishments. Without the dedicated staff of the Arlington Public Schools, support from the school committee and community this would not be possible.

Minuteman Regional Vocational Technical School

Minuteman Regional Vocational Technical School has had another year of outstanding accomplishments by dedicated teachers, students, and supporting industry advisors. The Minuteman Tech Drafting Department has been designated as the official training center in Massachusetts for the VersaCad and AutoCad computer-aided-drafting systems. Minuteman students, as well as adults sent to Minuteman by their employers, can receive state-of-the-art CAD training and retraining on seven different types of CAD software. The Massachusetts Department of Education also has selected Minuteman teachers to develop a model curriculum in the expanding area of manufacturing technology.

After a year of planning, Minuteman Tech opened a new microcomputer

learning center in the fall of 1987. Under supervised contracts from various departments, students can take entire courses or carry out special assignments and homework projects with computer assistance.

Service to adults was also expanded during 1987. In addition to enabling residents of the district to attend the school's full-time daytime programs as post-graduates, Minuteman Tech now offers adult short-term training programs. Now it is possible for adults to enter day programs to learn house framing, electronic assembly, or a variety of other job skills without enrolling in the school for the 1 or 2 year post-graduate program. Academic support will also be provided as needed.

Minuteman Tech made history in 1987 as the first school in the country to win two consecutive national championships in the same event in the Vocational Industrial Clubs of America (VICA) Skill Olympics. The event was the auto body skill competition and both winners received thousands of dollars worth of prizes from the businesses and industries which sponsor the VICA competitions.

Minuteman Tech offers many student-operated services that are open to the public. These include a restaurant, bakery, gift shop, flower shop, beauty salon, and service station. For information on when these are open, call 861-7150.

Robbins Library Renovation Moves Forward

1987 was a year of ongoing activity as library staff, trustees, and town officials worked on building renovation plans, successfully lobbied for the passage of legislation to provide state funding for public library construction projects and made preparations for a major fundraising campaign. It was also the first full year in which residents benefited from the increased access to the resources of the Minuteman Library Network.

The legislation to provide state funding for public libraries, including $35 million for library construction projects, was formally voted by the Massachusetts House and Senate in October and signed by the Governor in November. It took three years and numerous rewritings by legislative committees before the provisions of this omnibus bill were acceptable to both bodies of the legislature.

The filing of legislation for state funding of public library construction projects was first proposed by Town Manager Donald Marquis. Recognizing the need for an expansion and renovation of the Robbins Library, the Town Manager filed a bill for state funding for this project. This legislation was later broadened to provide a competitive grant round whereby any public library in Massachusetts could apply for state funding for up to 75% of the project cost. This legislation was drafted by Bette Pinckney and the Arlington Legislative Team which included: the Town Manager, the Board of Library Trustees, law specialists, legislators, political activists, members from the Board of Selectmen, the Friends of the Library, the Robbins Library staff, the Permanent Town Building Committee, Parent Teachers' Organizations, and the League of Women Voters.

Members of the Arlington team were: John Doyle, State Representatives Mary Jane Gibson and Robert Havern, Janemarie Hillier, Mel Kleckner, State Senator Richard Kraus, Arthur Loud, James Marzilli, Muriel Mather, Barbara Muldoon, Bette Pinckney, Joyce Radochia, Maryellen Remmert, Margaret Spengler, Elizabeth Thompson and Bruce Wheltle. The team formed a network of colleagues in communities planning public library construction or renovation before joining forces with the statewide professional library community led by the Massachusetts Library Association and the Massachusetts Board of Library Commissioners.

It is expected that there will be at least $100 million of projects competing for the $35 million. Last spring, Arlington Town Meeting approved a $6.7 million building project for an addition to the Robbins Library and the renovation and restoration of existing space. Town Meeting also voted $3 million in local funds towards this project to comply with the legislative requirement that a community make a financial commitment to its project. Arlington will apply for state grant funds for the building project as soon as the grant round is established.

Concurrent with the effort of library supporters to pass the library legislation was continuing work on the building expansion and renovation plans. Following the approval by Town Meeting of building project, library staff and trustees worked on further refining the building plans to meet community needs. Library staff, in consultation with Aaron Cohen, a national library building consultant, wrote a building program which specified space requirements, functions, and adjacent space for each service area. The architectural firm of Wallace, Floyd Associates then prepared interior alternative design schematics from which one plan was selected. Robbins Library Trust Funds were used to cover the costs of both the building consultant and the architect.

The Board of Trustees are committed to a fundraising campaign of $350,000 for the building project. The Board hired Dwight Leuth Associates as fundraising consultants to the campaign. Margaret Spengler agreed to chair the fundraising campaign.

1987 was the first full year for staff and patrons under the automated circulation system. Data entry of the main library holdings was completed and included the reference, local history, and audiovisual collections. Although the automated system proved to be more efficient, it resulted in additional work for the staff as residents

made significant demands on the system for interlibrary loans and reserves. Staff also entered new holdings into the automated system in addition to maintaining the card catalog. Entry of the two branch libraries' holdings and the registration of the branch library users were conducted in preparation for the automation of the branches in 1988.

As a member of the Minuteman Library Network, the Robbins Library has access to the holdings of fifty-six area libraries. Residents greatly profited from this service as evidenced by a 145% increase in interlibrary loan requests and a thirteen percent increase in reserves over the previous year.

In February, the Town Manager and Board of Selectmen recognized 19 library staff members for their contribution to the town through their work on the automation project. They included: Claire Anderson, Carol Arey, Jan Colbert, Jennifer DeRemer, Patrice Donoghue, Marie Erwin, William Flaherty, Anne Gearin, Nancy Gentile, Rosalind Kantrowitz, Lucile Liu, Loretta Mahoney, Osee Mallio, Diane Payne, Nancy Playle, Stella Shen, Warren Smith, Helen Sullivan, and Mary White.

The library received two public relations awards from the Massachusetts Library Association for the 1986 Annual Report and the Disabled Services Brochure.

Two state grant projects were implemented with funds awarded by the Massachusetts Board of Library Commissioners. Toddler-Parent Centers were established at the main library and the two branches with an $11,520 grant. Videocassettes, compact discs, and books on tape were added to the collection with $8,400 in state funds. Both projects were overwhelmingly successful and have been received enthusiastically by the public.

Turnover occurred in several departments. All departments experienced serious problems with retaining and filling high school student positions due to low wages.

The Board of Trustees also experienced change as Charles Fagone resigned after two years and Philip O'Neill was appointed in October to fill the position. In June, Joyce Radochia was elected Chairman; David Castiglioni, Vice-Chairman; Barbara Muldoon, Overseer of the Trust Funds; and Helen Kass, Fundraising Coordinator.

Ongoing library services included the availability of professional librarians at the Robbins Library whenever the building was open, adult programming including the Foxy Folks and Senior Book Discussion Forum, cultural trips, readers' advisory, booklists, maintenance of such special collections as the Education and Employment Center and Local History, and outreach services to shut-ins and nursing homes.

Services to children included 414 programs attended by 11,137 children and parents. These included pre-school story hours, toddler programs, Saturday activities, holiday events, crafts, and workshops for parents. The summer reading club, "Reading... It's Magic", had 920 participants.

In fiscal year 1987 library patrons borrowed 370,183 items, received answers to 52,171 questions, and enjoyed 563 programs systemwide. Circulation showed a seven percent increase and information questions a seventeen percent increase over the previous year.

Many of these programs and services were funded with income from the Library Trust Fund. In 1987 the Trustees budgeted funds for circulating art prints, "English as a Second Language" cassettes, programs for senior citizens, adults, children, a volunteer appreciation day, public relations materials, the "Reading Is Fundamental" program, staff development, special needs materials, and additional books for the collection.

The Friends of the Robbins Library provided funds for an encyclopedia set, filmstrip projector, movie projector, audiovisual materials, passes to the Museum of Science and Children's Museum, and a subscription to the magazine, "New Renaissance". The staff and Trustees are also indebted to the Friends for its public relations endeavors on behalf of library services and its lobbying for library legislation.

The Board and staff are grateful to many citizens and organizations for their support of the library. Library volunteers included Sadie Bloom, Hank Bonney, Bernice Bowers, Lillian Briand, Betty Creech, Betty Dickhaut, Ann DiMartino, Lisa Gay, Marcia Hegarty, Vina Hicks, Christopher Kotelly, Alan Landrie, Esther McQuaid, Bob Murphy, Kate Sanborn, Susanne Schuster, Patrick Shea, Linda Solari, Carol Taccini, Marcie Tierney, Pat Tobin, Mary Eaton, Signe Hynson, Bette Pinckney.

Special donations were received in memory of Edythe Durgin. Howard Haas, and Maurice Fitzgerald and an addition made to the principle of the Mary Haney McGuire Trust. The library is also appreciative to Roberta Homer and the Arlington Arts Council for their financial support of the art slides project and to the Russell Colgate Fund for the purchase of children's books and developmental toys.

Cultural and Historical Activities



Arlington · Arts · Council

Arlington Arts Council Sponsors Juried Art Exhibit

The Arlington Arts Council was very active in 1987. Efforts toward increasing public awareness of the council's activities were rewarded by excellent attendance at council events and by a record number of Arts Lottery applications.

The Town of Arlington received $30,568 in 1987 from the Massachusetts Arts Lottery Council. These funds were disbursed by the AAC to grant applicants who proposed arts projects which benefit Arlington residents. Thirty-three of the forty-five grant applications which were submitted during the two 1987 funding cycles were awarded funds. Part of the Town's allocation was also used to fund the Performing Arts Student Series, which subsidizes student attendance at performing arts events.

The AAC's Juried Art Exhibit in March brought together over eighty visual artists. Council outreach efforts encouraged many artists to exhibit in Arlington for the first time. During the awards ceremony, local painter Gideon Cohen was presented with a certificate which signified that the AAC had voted to elect him as a Fellow of the Arts Council. This award acknowledges individuals for their contribution to the arts in Arlington.

The Arts Council sponsored three arts lectures in 1987, including presentations by photographer/sculptor Jim Haberman, painter/sculptor Judy Berman and former DeCordova Museum director Frederick Walkey. The Walkey lecture, entitled "The Myth and Mystique of Andrew Wyeth", was attended by over 100 people.

During 1987 the Arts Council held two meetings with Arlington public school visual art staff to increase mutual understanding of programs and funding opportunities. One meeting was held with independent local artists and the Arlington Arts Council officers to determine common needs. A new logo was designed and is now in use. The council wrote a Massachusetts Council on the Arts and Humanities grant proposal requesting $23,230, which would fund local artist Jim Haberman to create six sculptures and display them in Arlington business locations. In addition the council created a new set of by-laws.

Historical Commission Improves Inventory

The Arlington Historical Commission, after seventeen years of service to the Town, is now far along in meeting its mandated duties of planning, identifying, evaluating, and protecting the Town's historic assets. The Commission continues to increase the accuracy of the Commonwealth's "Inventory of Historically, Architecturally, Archaeologically, and Culturally Significant Places" as it relates to Arlington. From document research, local on-site

1987 ARLINGTON ARTS COUNCIL GRANTS

Audio Equipment—Town Hall	$1,450
Fine Arts Lecture Series	400
Holiday Celebration/Carol Sing	1,000
Juried Art Exhibit	1,500
Arlington Boys and Girls Club	
Up With People Peformance	200
Arlington Folk Society	
Uncle Sam's Backyard Concert Series	1,000
Arlington Friends of Drama	
Acting Scene—Study Workshop	320
Stage Floor Replacement	1,000
Arlington Historical Commission	
Videotapes on Robbins Sisters	500
Whittemore Robbins House Events	400
Arlington Public Schools	
Meet the Authors Program	1,275
Gibbs Junior High School	
Integrating the Arts	1,033
Arlington High School	
Chamber Theatre Assemblies	600
Arlington Senior Association	
Baldwin-Hamilton Piano	1,935
Cyrus Dallin Committee	
Catalogue Work of Cyrus Dallin	500
Parent Connection	
Family Arts Series	100
PTO Enrichment Council	
Autumn Percussion Assemblies	980
Bennington Puppets	700
West of the Moon Storytelling	900
Robbins Library	
Art Slide Lending Project	500
Loon and Heron Theatre	500
Schwamb Mill Preservation Trust	
History of Frame Making	3,000
Barbara Crane—Quilt for Senior Center	1,300
Christy Cunningham—Wall Painting Project	1,000
Gene Stammell—Children's History of Arlington	400
Jo Pitkin—Poetry Manuscript	309
Marilyn Zuckerman—Poets Reading Series	650
Marty Carlock—Boston Public Art	600
Patricia Palson—Weaving Resource Book	500
Ruth Buckman—Poetry	250

inspections, and advice from residents and the Department of Planning and Community Development, the commission accumulated much more data, removed redundancies, and corrected errors in the "Inventory". The Commission also extended assistance to the Robbins Library to provide for circulation copies of Charles Parker's "History of Arlington" and to the Cyrus E. Dallin Committee for their research program.

The Whittemore-Robbins House is in its 188th year as a preserved dwelling and in its 7th year as a partially restored museum of 19th century ambience. The main public rooms were open for tours on selected dates in the spring and fall with informative taped presentations. In May the commission published a new walking tour of Arlington Center with the starting point at the mansion. Through the year the commission sponsored lectures and events for adults and children with the Victorian Society of America and the Arlington Arts Council.

This year the Town of Arlington adopted a by-law which provides for specific procedures to be followed whenever a demolition is proposed for a building listed on the "Inventory". The purpose of the by-law is to increase opportunities for preserving, rehabilitating, or restoring important and significant buildings as an alternative to destruction.

The Massachusetts Historical Commission has long recognized Arlington's successful and sustained preservation efforts and this year twice held up the Arlington Historical Commission as a model. First, in the newly published Preservation Planning Manual, Arlington's past successes and current methods of organization are featured. Second, at a statewide meeting of local historical commissions held in Worcester in October, Arlington was invited to speak on how to get effective results. Earlier in the year the commission was invited to give a similar presentation to the Town of Wakefield's Historical Commission.

Each year new associate members join the commission and are collectively responsible for hundreds of hours of volunteer work. The commission's work is enhanced and made more effective by the efforts of these associate members. They have volunteered themselves because they recognize that in Arlington there is a unique stock of historical and cultural resources important not only to the town but also to the state and the nation. Preservation of these resources, coupled with widespread knowledge of their existence, enhances the quality and the value of the Town of Arlington.

Historic District Commissions Work to Establish Pleasant Street District

The high point for the Historic District Commissions during 1987 was the overwhelming vote by the Town Meeting to establish the Pleasant Street Historic District. However, the Attorney General's office, acting on a legal technicality, disapproved the by-law establishing the District, and so the commissioners, acting as a study committee, will present essentially the same proposal to the 1988 Town Meeting.

Neighborhoods in historic districts are protected from inappropriate exterior changes through a process known as Certificates of Appropriateness. Four certificates were issued during 1987—two in the Central Street District and two in the Russell District. Hearings were held on an application for new construction at 6-8 Bacon Street, but the project was put in abeyance when it was discovered that the proposed new building would not comply with current zoning.

The Central Street Commission participated in discussions concerning the renovations of the Time Oldsmobile property which is adjacent to the District. Concern was focused on the visual impact on Saint Anthanasius Church and traffic impact on the residential neighborhood.

The Commissions provided advice to property owners in various districts concerning proposed renovations to their homes.

With the assistance of the Department of Planning and Community Development, the Russell Historic Commission took steps to research and preserve an important 19th century building in that district. The house at 17 Russell Terrace, which has been in a condition of continuing deterioration, was built in 1850 by George Clinton Russell, and originally stood on the site now occupied by the Coolidge Bank on Massachusetts Avenue.

During the year, Frederick W. Lyman moved out of Arlington and had to resign as member and chairman. His many contributions to the work of the commissions during the past several years are greatly appreciated.

Community Development

Planning and Community Development and Redevelopment Board



Groundbreaking at Watermill Place. Pictured from left: Robert Green, Watermill Associates; Donald R. Marquis, Town Manager; Alan McClennan, Director, Planning and Community Development; Doris Cremens, Arlington Redevelopment Board; Philip Canniff, Deputy Fire Chief; Gerald Brecher, Watermill Place, and Daniel O'Connell, Watermill Associates.

Photo by Steve Breault courtesy of the Arlington Advocate.

The Department of Planning and Community Development was created by the Town Manager in 1969, and the Arlington Redevelopment Board was created at the request of the town by a special act of the State Legislature in 1971. The goal of the Manager and the Town Meeting was to create a board that could work diligently to expand the tax base of the Town of Arlington while insuring that the town remain an attractive and livable residential community. The board and the department focused their efforts on the improvement and expansion of the existing business districts along Massachusetts Avenue in the Mill Brook Valley and on the general improvement of the quality of life throughout the town.

The Redevelopment Board is responsible by statute, as the town's planning board, for zoning, comprehensive planning and land use development. It spends considerable time functioning as a special permit granting authority in the administration of the town's environmental design review process which controls major development. In addition, the board, as authorized by law, can undertake specific development projects as a Chapter 121B Urban Renewal Operating Agency. Four members of the board are appointed to staggered three-year terms by the Town Manager subject to the approval of the Board of Selectmen. The fifth member is appointed by the governor. Currently four members of the board are also elected members of the Town Meeting. They are all residents of the Town of Arlington and serve without compensation.

The Department of Planning and Community Development which is staffed by two full-time professional planners and supporting staff provides staff assistance to the Board. The Director serves as Secretary Ex-Officio to the Board. This is a unique arrangement in Massachusetts since Arlington has the first and now one of the few boards which serves both as a planning board and a redevelopment authority. Through this arrangement the town has achieved a considerable savings in administering and operating planning and development programs. The Director is appointed by and is directly responsible to the Town Manager for planning and community development matters on a daily basis. In addition he has the responsibility of managing the Community Development Block Grant program for the Town Manager and the Board of Selectmen. He also serves as Executive Director for the Menotomy Weatherization Program which provides weatherization assistance to the Towns of Arlington, Belmont, Lexington and Watertown and the City of Waltham.

Over the years, as needs have changed in Arlington, the board has also assumed major responsibilities for real estate management and development. The Board has had the overall responsibility for the disposal and/or development of surplus properties. The Board was responsible for directing the private development of the Locke and Cutter Schools, the former Arlington Police Station and the M.B.T.A. power station on Water Street. The board also acts as landlord for the Parmenter and Crosby Schools which were transferred to the Board by Town Meeting in 1983. Finally, the board also acts as the manager of the Central School which was converted into a self-funded 30,000 square foot human services office complex and senior center.

During the last year the board has been involved in a number of significant development projects in town. The Watermill Place condominium development on the site of the former Larson Brothers lumber yard is now well under construction. This 130 unit residential condominium complex will provide significant improvement to this area of town. A section of the Mill Brook Linear Park will be constructed by the developer at no cost to the town; and in addition, buildings related to the Old Schwamb Mill will be improved by the developer.

In January of 1987 a development proposal was filed with the board for redevelopment of the former Cherny Brothers site at 971-977 Massachusetts Avenue. The original project called for 53 dwelling units to be built in a four story building. Following extensive public hearings by the Board, the project was approved for 45 dwelling units and four stories.

In the spring of 1987 construction began on a new office building at 366 Massachusetts Avenue. This new three story, 12,000 square foot, brick building replaces an abandoned gasoline station that had blighted the neighborhood for several years. The Redevelopment Board convened a public hearing on this project, received citizen input and attached several conditions to its approval to insure that the new building would be an asset to Arlington.

The board and the department have continued to work closely with the Mirak Family as they prepare plans for the redevelopment of their three acre site in Arlington Center. In the spring of 1987, the Town Meeting made several technical amendments to the Zoning By-Law which will permit a far better and creative development of this site. It is expected that a formal proposal will be presented to the Town of Arlington in early 1988.

In the spring of 1987 the State Department of Public Works, acting on behalf of the town, received one bid for the $2.4 million Arlington Center Urban Systems Project. The town felt that the bid was uneconomic and requested the State Department of Public Works to reject the single bid. After four months of negotiations, the State re-bid the project. The new bids were received and saved the Town of Arlington several hundred thousand dollars. The construction contract has now been executed, and the contractor will be ready to begin work in the spring of 1988. It is currently anticipated that the project will take approximately six months to complete. Major reconstruction will take place during the summer of 1988 when traffic is at its lightest in Arlington.

The Minuteman Bikeway project is now well into design. Following extensive negotiations and close work with several State agencies, the design consultant has been selected and has begun work. Current plans call for the design to be finished by the spring of 1988. It is anticipated that construction on this twelve mile bikeway will begin during 1988. One hundred percent of this $2 million project is being paid for by the Commonwealth of Massachusetts under a transportation bond issue. This bikeway project will add almost thirty acres of usable public open space in the Town of Arlington, and the bikeway will connect almost 80% of the town's existing public open space. Additionally it will provide direct access to the 183 acre Great Meadows' recreation area the town owns in East Lexington.

The department and the board are also involved in negotiations with the Commonwealth of Massachusetts in an attempt to obtain a grant to permit the town to acquire an additional 2.4 acres of open space in East Arlington from Guilford Transportation Industries. It is expected that a new open space bond issue will be signed by the Governor late in 1987, and the town has been led to believe that this acquisition will receive high priority consideration.

The department and the board have continued to work on developing a state-of-the-art computerized planning data base. This system has received considerable notoriety in Massachusetts. Many other communities have been fascinated with the efforts that we have undertaken. Its capabilities will permit Arlington to continue in the forefront of comprehensive planning.

The efforts of the Department of Planning and Community Development and the Redevelopment Board require us to listen and understand the concerns of the town's residents. Citizen involvement and participation is crucial. The Board and the Department require and need input from other town officials - the Board of Selectmen, the Town Manager, the Finance Committee, Town Meeting Members and other department heads, commissions, and citizens. The department and the board take pride in their ability to explain complex issues relating to land use and development and the future of the town. We welcome citizen input and hope that as questions arise you will feel free to call the department with your questions and concerns. If it appears that further discussion at a public sessions is necessary, arrangements can be made for those discussions at the regularly scheduled Redevelopment Board meetings. The department and the board welcomed the opportunity to serve you, the residents of the Town of Arlington.

Economic Development

The Office of Economic Development was created in August, 1979, and is supported solely by a federal Community Development Block Grant. The staff consists of the Economic Development Coordinator and a part-time secretary. The Economic Development Coordinator serves as the liaison between the business community and the Town in pursuing development projects which enhance the living

and working conditions of the community.

In an effort to encourage commercial development in Arlington, the Office of Economic Development proposed, and the Planning Department created, several Commercial Area Revitalization Districts (CARD's) along Massachusetts Avenue. The first CARD covers Arlington Center from Franklin Street to Mill Street. The second CARD area includes the commercial area on Massachusetts Avenue from Brattle Street to Forest Street. A third CARD area was established in Arlington Heights on Massachusetts Avenue from Davis Road to Drake Road. This area includes the Downing Square commercial establishments.

The new federal tax bill has a dramatic impact on the tax-exempt Industrial Development Bond (I.D.B.) Program in Massachusetts. It reduces the volume of tax-exempt bonds issued in the State by fifty percent and it changes the market, or the purchasers for the bonds that are issued. In 1987, the limit was seventy-five dollars per capita. In 1988, the issuance capacity will be slashed again, to a volume cap of fifty dollars per capita.

Commercial tax-exempt I.D.B.'s which had been successfully used in Arlington's Commercial Area Revitalization District program expired on December 31, 1986. Consequently, no tax-exempt I.D.B.'s were issued in 1987 by the Industrial Development Financing Authority.

Arlington's Industrial Development Financing Authority, since its inception in 1980, has issued $6,500,000 of tax-exempt Industrial Development Bonds which has resulted in 115,000 square feet of new taxable real estate, 320 construction jobs and 367 new permanent jobs producing $7,340,000 of new gross annual payrolls.

Tax reform eliminates the incentives for commercial banks to purchase I.D.B.'s. However, in preparation for this eventuality an alternative source of capital, the public credit market, has been identified and developed as a way to connect companies in search of expansion capital to this source. Although taxable I.D.B.'s are not exempt from federal taxes, the bonds are still exempt from state taxes for Massachusetts investors. The taxable I.D.B. structure is flexible, allowing companies to borrow at fixed or variable rates to take advantage of the best market conditions. This unique new financing technique, introduced as a backup to the expected loss of tax-exempt Industrial Development Bonds will continue to spur sound economic development growth in Arlington.

The Office of Economic Development over its eight and one-half year life, has been directly involved in the capital investment in Arlington of approximately $14,500,000. This investment has resulted in 172,700 square feet of new taxable real estate, four hundred twenty construction jobs, five hundred seventy-two new permanent jobs, and new gross annual payrolls of $11,444,000, based on an average of $20,000 yearly. This effort has resulted in an approximate new tax revenue of $363,000.

In 1987, development efforts in Arlington received mixed reviews. Three condominium projects: The Rembrandt, Watermill Place, and Reed Brooke Village were formally approved and construction begun. A new restaurant, the Iowa Hawkeye Grill, located in Arlington Heights was formally approved and began operating. The Bank Five development project (Bank-Office Retail Project) was formally approved but subsequently placed on indefinite hold due to rising construction costs. Time Oldsmobile, Inc. received official approval to build a parking structure on site along with their previously approved expansion proposal. Construction will begin in the spring of 1988. Mirak Chevrolet presented a plan which consists of condominium, residential and retail development in Arlington center. Construction hopefully will begin in 1988. Maran Printing Company in Arlington Heights will move to a new location at 91 Mystic Street in early 1988. There are plans to develop the former location into business condominiums and retail space. Shattuck Hardware, in business in Arlington Center for more than fifty years, moved into their newly acquired premises at 24 Mill Street. Finally, Stop & Shop's proposal for the construction of a Super Store three times the size of its present store on Massachusetts Avenue was withdrawn by the company after making a judgment that the School Committee was ready to defeat the proposal. This proposal evolved into the most controversial issue the Town of Arlington has dealt with in some time.

Federal cutbacks and the budget limitations imposed by Proposition 2½ dictate that the town create other sources of income through the redevelopment and development of commercial properties which are currently underutilized or not utilized. The town has made great strides in that direction and looks optimistically ahead to establishing a proper balance between the tax burdens of residential owners and the commercial sector. New tax revenues must continue to be sought from the town's efforts to promote and implement economic development both in East Arlington and Arlington Heights along with all other commercial areas in the town to ensure Arlington's quality of life in the future.

Housing Authority Places Families in Appropriate Units

The Housing Authority is a quasi-municipal agency charged by statute with providing safe, decent, and sanitary housing for eligible persons of low income. Funds to fulfill this mandate are received from the United States Department of Housing and Urban Development and the Massachusetts Executive Office of Communities and

Development. Presently the Authority owns and maintains 713 units of various sizes and leases an additional 404 apartments scattered throughout the Town.

During 1987, a new state law lowered the age for entry into public housing for senior citizens from 65 to 62 years of age. Additionally, a revised regulatory change required the transfer of families housed in units which were too large from three bedroom to two bedroom units in the family housing development. This resulted in the moving of ten families into smaller quarters during the past year. All families in the Menotomy Manor complex are now appropriately housed.

The correction of water infiltration problems at the 144 unit elderly housing building at 37 Drake Road was accomplished with extensive waterproofing work, the installation of a new roof and the retrofitting of spandrel panels. This work was funded by a $300,000 grant from the Commonwealth of Massachusetts.

As in past years the Authority made the maximum allowable payments in lieu of taxes to the Town for the Menotomy Manor housing development and the residence for developmentally disabled adults.

Zoning Board of Appeals Hears Petitions

The Zoning Board of Appeals continued its usually busy and complicated schedule in 1987 by hearing and disposing of petitions in the manner prescribed in Massachusetts General Laws, Chapter 40A, The Zoning Act, and as further clarified in the Town's Zoning By-Law. Thirty-five petitions including Variances, Special Permits, and Extensions of a Special Permit were heard or are in the process of being heard.

The Zoning Board of Appeals has three members appointed by the Board of Selectmen. Additionally, two associate members are appointed to fill in on hearings when a member or members cannot sit on a particular hearing. All hearings are open to the public and are usually held on the second and fourth Tuesdays of the month in the Town Hall with occasional exceptions to this schedule. These hearings are advertised in The Arlington Advocate for two consecutive weeks and are posted on the Town Clerk's bulletin board at least three weeks before the hearing date. The Rules and Regulations of the Zoning Board of Appeals are on file in the Office of the Town Clerk.

PETITIONS HEARD BY ZONING BOARD OF APPEALS – 1987

	Granted	Denied	Withdrawn	In Process
Petitions for Variance	14	3	1	–
Applications for Special Permits	12	–	1	2
Petitions for Variance and Applications for Special Permits (combined)	–	–	–	1
Extension of a Special Permit	–	–	–	1
TOTALS	26	3	2	4

Total of Petitions Filed with Town Clerk – 35

Infrastructure

Public Works

Environmental Awards

During National Public Works Week the Department sponsored a ceremony to recognize those who have shared their skills, talents and expertise in protection of our environment.

The recipients this year included: Robert J.Bowler, a career employee in the department; Murdena Campbell, a citizen who has spent a lifetime of service to the Town in many sensitive and diversified positions, such as first chairperson of the Town's Planning Board, the forerunner of the Redevelopment Board, Chairperson of the Capital Budget Committee, and a member of the Finance Committee for many years; Joel Loitherstein of the firm of TGG Environmental Inc., a consultant to the Town on various sewer projects, who has provided valuable services to the Town; and Marcia MacClary, President of Media Matrix, Inc., a firm well known for its contributions to environmental issues.

1987 Infrastructure Improvements

Improvements to the infrastructure are outlined in the following table:

Street Resurfacing	10,178 L.F.*
Street Armor Coating	35,112 L.F.
Sewer Main Installation	185 L.F.
Water Main Installation	220 L.F.
Storm Drain Installation	150 L.F.
Catch Basin Installation	2 each
Sewer and Water Services	22 each
New Hydrants	4 each
Catch Basin Cleaning	2,000 each
Mt. Pleasant Cemetery Expansion Additional Burial Lots	650 each

*L.F. denotes linear feet.



Disposal of Solid Fill

The disposal of solid fill is a problem of grave concern to the department.

Currently the department is disposing of clean solid fill in an area behind the skating rink on Summer Street. The land being filled will be developed by the Park Commissioners for use as a playground. The town generates approximately 20,000 tons of solid fill annually. The land being used has a limited capacity of perhaps one year. No other areas have been identified for disposal of solid fill.

The department has been fortunate in the past in locating areas outside the town for solid fill disposal at little or no cost to the town. However, these areas are no longer available.

Disposal of the Town's solid fill will be costly. The Department of Properties and Natural Resources is experiencing the same problem and will have to request much higher funding levels to dispose of tree limbs, logs and other debris generated during the course of operations.

The lack of a longterm solution and the lack of suitable storage space for this purpose within the town will have a severe impact on many of the services provided by the town.

Town By-Law Amendment — Rubbish Collection

The Annual Town Meeting passed a by-law which directs all commercial and industrial places of business to place out their rubbish on their regular collection day no earlier than 6:00 A.M.

It also established a fee to remove rubbish from commercial establishments in the town of $1.75 per unit.

Rubbish placed out for collection before the proper time has created un-



Resurfacing Lake Street.

Photo by Paul Drake courtesy of the Arlington Advocate.

sightly conditions and exposes the rubbish to weather conditions, animals, and vandalism, all of which have made the collection process more difficult and costly.

A by-law was also passed which deals with the placement of dumpsters and the establishment of a permit process and fee.

Town By-Law Amendment — Snow Removal

Two amendments to the Town By-laws which relate to snow removal were added in 1987.

One amendment requires the owner or occupant of residentially zoned land abutting a paved sidewalk to remove snow from such sidewalk after a snowstorm. A fine of $10.00 per day for violation of the by-law was established.

The other amendment requires the owner of any residential property utilized for apartment house or multi-unit condominium use that abutts a paved sidewalk to remove snow from such sidewalk. A fine of $10.00 per day for violation of the by-law was established.

These by-laws will be a valuable tool to assist the town in its snow removal efforts. The direct cooperation and participation of all residents is needed if our snow removal program is to be successful. An atmosphere of public involvement and civic pride is essential.

Chemical Storage Shed

This fall a chemical storage shed was constructed at the Town Yard at no cost to the town. The building, 96' x 40', is valued in excess of $120,000.00. It is aesthetically pleasing, environmentally sound and blends in with the existing buildings at the yard. Additionally it insures the department that there will be sufficient storage capacity for road salt.

A special thanks to Senator Richard A. Kraus for helping the town to obtain this grant from the Commonwealth of Massachusetts, Department of Public Works.

This new addition to the Town Yard complex will help ensure that our road salt storage at the Town Yard is adequate to meet our operational needs.

State Construction Grant — Dow Avenue Sewer Chamber

Late in the year the town learned that it would receive a construction grant for the Dow Avenue Pump Station and Force Main from the Division of Water Pollution Control, Department of Environmental Quality Engineering. The estimated project cost is approximately 1.7 million dollars with the State paying 70% or 1.2 million dollars. Construction should be completed in 1988. This project will correct the most severe sewerage problem in Arlington due to inadequate capacity addressed in the Town's Wastewater Facilities Plan. Special thanks to Selectman Charles Lyons for his cooperation and assistance in obtaining this important grant!

Recognitions

The Department would like to take this opportunity to recognize the following individuals for their contribution to the department over many years of service — Robert J. Bowler, who passed away this year after thirty years of service; and retirees, Edward J. Igo, thirty-six years of service; James P. Koenig, thirty-seven years of service; William J. McGurl, thirty-nine years of service; and William D. O'Keefe, forty years of service.

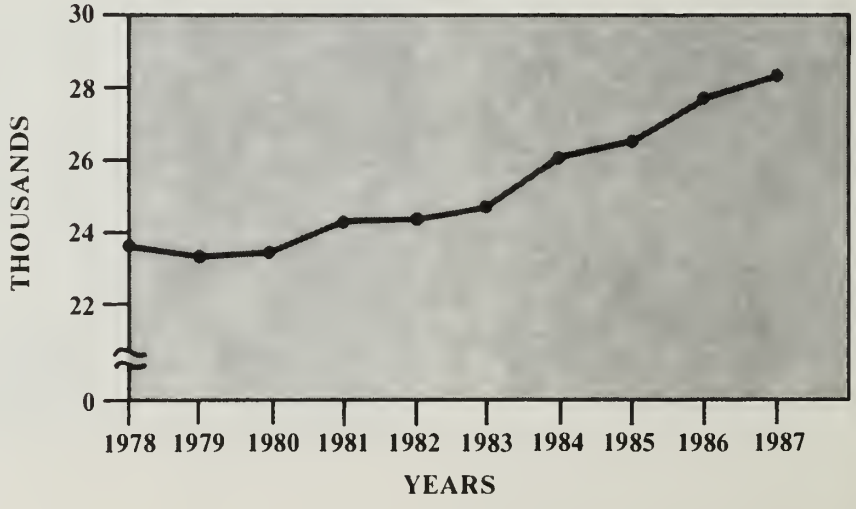
The loss of these employees, and a forty percent turnover in personnel, contributes to the continued deterioration in the manpower situation and will result in an impact on the department's ability to deliver quality services.

Looking Ahead

The role of public works officials has become increasingly complex with the proliferation of environmental laws and as concerns for the environment become more apparent to our citizens.

The cost of protecting the environment will manifest itself in higher operating costs and impede our ability to provide services. By the year 2000, Boston area families will be paying the highest water and sewer rates in the nation, $1,133.00 per year according to

COMPARISON OF ANNUAL RUBBISH GENERATION (IN TONS)



state officials. These fees will be necessary to clean Boston Harbor and rebuild deteriorating water and sewer pipes. Since 1978 the Town's rubbish tonnage has increased by twenty percent. Our regional refuse-to-energy plant is environmentally sound and poses no health risks. It is expensive, but it is the only viable alternative the Town has for rubbish disposal. There are no longer any sites available in Town for the disposal of solid fill. This will have a severe impact on many services provided by the Town and will be a costly budget item in future years. With the expansion of Mt. Pleasant Cemetery, the department will be losing the last area in Town utilized for a snow dump and a staging for construction material and leaves.

All of the aforegoing will translate into higher operating costs, reduced levels of services or a combination of both.

Difficult political decisions will be necessary to address these legitimate environmental needs.

Work Performed by the Engineering Department in 1987

Building application and site plans processed, house numbers assigned and grades checked	26
Inspection work by licensed contractors	123
Inspection of trench resurfacing by utility	171
Estimates, supervision, and inspection of street construction and resurfacing	3
Taking plans for storm drain, sewer, water, school, street, and park property	11
Construction lines and grades given for walk and edgestone installations	2
Survey, level, estimated costs for 1988 Street Acceptance	3
Preliminary surveys, estimated costs, 1988 park improvements, walk and edgestone extensions and various Warrant Articles	63
Miscellaneous surveys for street line requests, tree locations, playground court layouts, etc.	29
Sewer, water, and storm drain extensions including construction plans	4
Final asscssment and plans for street betterment, sewer, water, walk and edgestone	6
Block plan and sewer plan additions and corrections	216

Engineering Department Works on Cemetery Expansion

The Engineering Department, being primarily a service oriented department, supplies engineering support service to many Town departments and to the public.

The department works especially close with the Public Works Department in upgrading the vital infrastructure of the town. In the past year the department has participated in both design and inspection with the upgrading of the street network and utility systems. This included cold planing and resurfacing of both Lake Street from Massachusetts Avenue to the Belmont town line and Massachusetts Avenue from Lowell Street to the Lexington town line.

This past spring, the Engineering Department finished the renewal of sidewalks and curb settings on Park Avenue Extension. In addition, the department is helping the Sewer and Water Department implement a new Outside Water Meter Reader Installation Program by creating a new map with information showing the location of houses with newly installed outside meter readers.

A major undertaking was initiated this summer with the expansion of Mt. Pleasant Cemetery. An additional 1.3 acres of land acquired in 1949 by action of Town Meeting, has enabled the Cemetery Department to begin construction of Phase I of a three phase expansion program.

With the cooperation of the Engineering Department in the design layout of this section of the Cemetery, Phase I is now complete. New service roads were installed and paved. A new area was graded, loamed and seeded providing approximately 800 new burial sites.

Since its inception by act of the Town Meeting a few years ago, the Private Ways Repair Program has grown steadily and, this year, nearly three quarters of a mile of streets benefited from this program.

In addition to the usual department work which is listed below, the Engineering Department continues to serve in its advisory capacity providing technical assistance to citizens, boards, commissions, and other town departments.

Property Division Undertakes Major Capital Improvements

The Properties Division of the Department of Properties and Natural Resources has the responsibility for the maintenance, housekeeping and systems operation of all public buildings including schools, libraries, municipal office buildings and garages. The division assists in any day-to-day upkeep and major maintenance projects for all departments in Arlington.

In 1987, the division continued its major capital improvement program. New roofs were installed at the Dallin School, the Ottoson School and the

Robbins Memorial Town Hall. The work at the Town Hall was a historic restoration which not only included new roofing but a partial masonry pointing job and a complete restoration and repair of the bell tower. Partial funding of this project was received from the Massachusetts Historic Commission.

A new boiler was installed at the Parmenter School with all funding provided from revenues. Work continued on the handicap access program. Ramps were installed at the Thompson and Dallin Schools and additional access improvements were made throughout the building system. The Public Works Department performed a substantial part of this work along with the town's carpentry crews.

The schools and public buildings in Arlington are in good condition as far as structures and systems are concerned. There have been delays in completing interior painting programs. With a capital budget program in place the town's major property needs have an avenue to meet requirements. Other less critical work must be addressed as resources allow.

In the last five years with the town's energy conservation program and the reduction in oil prices there has been substantial reductions in energy costs. In 1987, however, the electrical usage and the costs have risen considerably. The major reason for cost increases has been the restructuring of electric rates and a tremendous increase in demand charges. The town buildings energy use is approximately sixty-one percent electricity, thirty-five percent oil and four percent natural gas.

With these factors in mind it is obvious that electrical usage must be controlled. As a first step the division has completed energy audits of all buildings and received the technical assistance necessary to start the planning process. Arlington High School is also scheduled to be included in the Boston Edison "Encore" program, a pilot program whose first costs are covered by Boston Edison. Preliminary engineering estimates show a forty percent reduction in lighting costs, if and when, the program is implemented.

The major mission of the Properties Division is to provide safe use and operation of all public buildings. To provide this, the day-to-day housekeeping and maintenance work must be performed. The efficient operation of heating and cooling systems, repairs to electrical and lighting systems along with floors, doors, and stairways must be performed on a timely basis. Housekeeping is a most important function that is repetitious and often frustrating. Town custodians are required not only to perform housekeeping but to also service lunch programs, after school activities, and other such activities. They must also operate sophisticated heating and cooling equipment as well as computerized energy control equipment and programs that manage these systems. This work requires a skilled and concerned work force. The town's ability to retain the skilled and dedicated personnel in the present economic climate is difficult, and replacement procedures are, in most cases, bureaucratic and non-competitive in today's market.

As a whole the division is presently able to meet building maintenance and operation needs. The divisions ability to meet those needs in the future must be assessed very honesty. It is questionable whether the current program's demands can be met under existing resources or, whether future programs, which are often dictated by statute, will be adequately funded and maintained. It is also important that all interest groups participate in the logical and planned allocation of the available resources. If the past is a window to the future, as most historians claim, the town must be concerned.

In the past years the town has expanded programs and built new facilities while at the same time reducing resources for the operation and maintenance of these programs and facilities. The town can not continue this policy in the future.







Robbins Memorial Town Hall Bell Tower prior to renovation. Before and after photographs showing in detail the balusters on the Town Hall Bell Tower.

Natural Resources Works to Improve Spy Pond

The Natural Resources Division is charged with the care of natural resources, playgrounds, playing fields, gardens and landscape areas throughout the town. The division is also involved in controlling water pollution work at various ponds and streams in Arlington. Regular maintenance of all facilities, field marking and support services for the Recreation Department and School Department athletic programs is conducted throughout the year.

Perhaps the major responsibility of the division is in the public safety sector. There are over 16,000 street trees and thousands of forest and park trees. Resources must be allocated to remove diseased trees as well as to prune any limbs that could create hazardous conditions. In the older sections of town many large trees are under stress due to environmental problems. This condition makes them vulnerable to various diseases. This year the town lost over 132 trees to diseases such as Maple Die Back, Ash Wilt, Dutch Elm Disease, Verticillium and various root problems. An additional twenty trees were lost in Menotomy Rocks Park with the indirect cause being ground fires in previous years. Another major program is responding to complaints and requests to prune trees. Over 1,100 requests were received, inspected, prioritized and carried out on a schedule. In some cases no action was necessary.

On the positive side, the town tree planting program resulted in the planting of 241 trees. Many varieties were used to diversify the tree population so as to make them less vulnerable to prevalent diseases. Species such as Ash, Locust, Cherry, Dogwood, Maple and Crabapple were planted. Several trees were provided by private citizens or civic organizations. The Garden Club's "Trees Please" program provided for the purchase of hundreds of trees in recent years. The Park and Recreation Commission has established a beautification fund and private citizens have planted memorial trees. All are gratefully accepted and necessary to sustain Arlington's street tree population.

The most costly and labor intensive programs performed by the Natural Resources Division are the maintenance of playing fields, parks and gardens, and the servicing of the many town, school, and private athletic programs. The use of the playing fields and athletic facilities has expanded to the point where it is difficult to sustain grass on the playing surfaces. Although there has been an increase in cultural programs such as fertilizing, liming, aerating, and seeding, the division is unable to counteract the effects of over use. This situation will be helped by the addition of Magnolia Field and the new lighting at Reservoir Field, which will allow for multiple use at this facility next year. A program should be worked out that takes into consideration the desired activity and the ability of the playing fields to provide for said activity. Grass grows actively in April, May, and June, and again in September and October which are also the periods of high field use. More cultural care, alternating fields for various sports and limiting use when complete destruction of the turf is possible are programs that could be reviewed.

A capital program for major maintenance needs started this year. The tennis courts at Crosby, basketball courts at North Union, Parallel, Magnolia, and the wading pool at North Union were repaired, recoated, and relined. The maintenance of play equipment, playing fields, and grandstands was carried out as usual. The home grandstand at Warren A. Peirce Field was repaired and painted this year. Work was also started on the grandstand at Spy Pond Field. Spy Pond Playfield Improvement and Preservation Association, (S.P.P.-I.P.A.),a private citizens group is providing a portion of the funding for the grandstand improvements. The group has assisted in sealing the grandstand and in planning for the renovation and improvement to the clubhouse.



Robert Walsh, member, Board of Selectmen (left) and Mike Wright, Director, Properties and Natural Resources plant tree donated by the Girl Scouts.

Photo courtesy of the Arlington Advocate

The long expected environmental work at Spy Pond has been delayed due to a requirement by the Massachusetts Department of Environmental Quality Engineering for additional downstream studies and to prepare an Environmental Impact Report. This report has been completed by the engineering consultant, Whitman and Howard. The project will resume its regular schedule during 1988.

The division is looking forward to the planning and construction of the Minuteman Bikeway. The planning stage is in progress and construction is expected to start next year. This is an opportunity for the town to have a wonderful resource. Its advantages are undeniable but sufficient resources must be provided for maintenance and operation if it is to be a success.

Recent years have seen a reduction in resources to meet the town's maintenance responsibilities. Economic factors of the marketplace are now placing a greater strain on the town's ability to provide these services. The recruitment and retention of qualified personnel is a problem which can no longer be ignored and must be addressed.

Mt. Pleasant Cemetery Expands Area

The first phase of the long planned expansion at Mt. Pleasant Cemetery started this year. Approximately 30,000 square feet of grass area was laid out with two sections of roadway started. Eighteen shade trees were planted along with several shrubs. The major part of the work was performed by the Public Works Department. This first expansion is expected to provide for approximately eight hundred interments starting in 1989. A smaller expansion is planned for the spring of 1988 which should provide an additional one hundred lots. With the long range expansion plan started this year, the commissioners feel confident that full cemetery services are assured for at least the next twenty years. Due to a shortage of land however, one action effects others. The snow and leaf disposal area has been restricted and will eventually be eliminated due to the expansion program. The town must seek new sites or procedures to facilitate solid fill and leaf removal programs. Other major programs this year included masonry repairs to the Chapel, resurfacing of Willow Avenue and refurbishing of the two veterans' areas. Funds for the work on the veterans' areas were provided by the Commonwealth of Massachusetts.

In 1987 approximately four hundred interments took place with a substantial increase in cremation interments. The commissioners set regulations to sell only single graves providing for two interments due to a shortage of cemetery space for future use. This regulation is designed to provide for more interments in the space available and extend the effective life of the cemetery.

Service charges also had to be raised because of increased operating costs. The increase in service fees plus the interest from trust funds along with operating revenue from the "Sale of Lots and Graves Fund" allowed the cemetery to operate at cost again this year.

Conservation Commission Enforces Wetlands By-Law

The Arlington Conservation Commission, established by the 1966 Town Meeting, had a productive year of varied activities, emphasizing concern for the preservation of our limited natural resources and seeking to communicate this concern to the town.

Under the Wetlands Protection Act and Arlington's local wetlands by-law, the commission is responsible for regulating wetlands alterations to prevent flooding, pollution and storm damage, as well as protecting public and private water supply, groundwater supply, fisheries and land containing shellfish. In 1987, major legislation was passed which added the protection of wildlife habitat to the regulatory interests covered under the Wetlands Protection Act. For the past year, wildlife protection was regulated only under Arlington's local wetlands by-law.

In addition to twenty-four regular meetings, members of the commission attended meetings with town departments, which included the proposed Minuteman Bikeway and Alewife/ Route 2 proposals; workshops regarding the new wildlife regulations; a coure on land management; meetings with the Metropolitan District Commission (M.D.C.) regarding Mystic Lakes dam; the Massachusetts Association of Consevation Commissions (M.A.C.C.) annual conference; numerous site visits; and hearings in abutting towns. Regular meetings covered hearings on Notices of Intent, Determinations of Applicability and work sessions on large projects. In 1987, it was necessary to issue three Enforcement Orders and a Cease and Desist Order on projects found to be in noncompliance with the Act or the Commission's Order of Conditions.

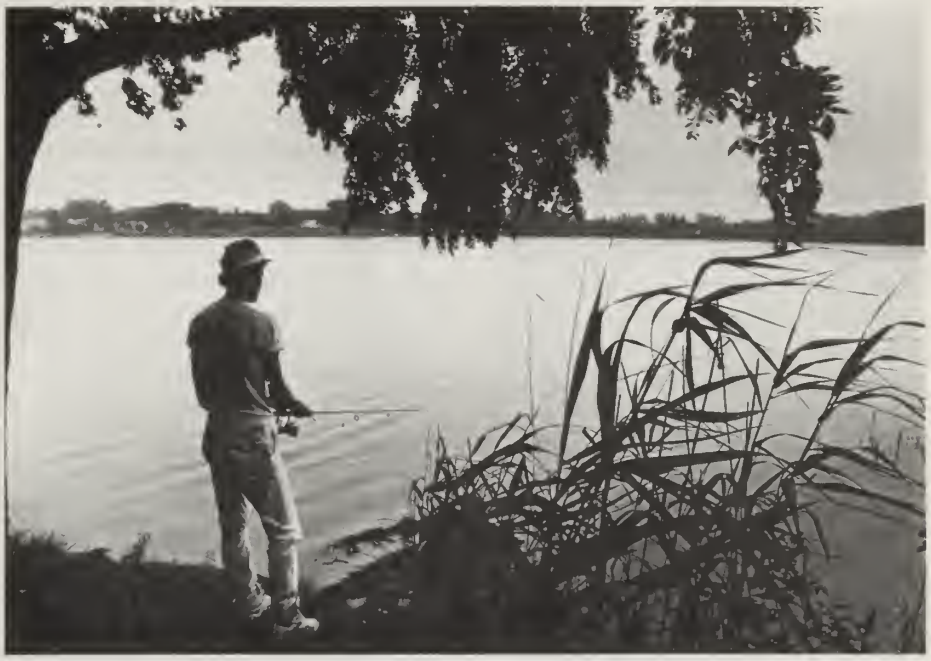
Under Arlignton's local wetlands by-law, protection of the environment is more stringent than under the Wetlands Protection Act. Costs to the town are great for large construction projects and under the local by-law, some of the costs incurred can be recouped through a fee process. The commission has collected more than $13,000 in fees and fines since the local by-law became effective fifteen months ago.

Attention was directed this year to the cleaning and beautifying of two stretches of Mill Brook. Volunteers helped with clean-ups in the spring near Drake Village and Hurd Field, and in the fall near Wellington Park. Other sections of Mill Brook received newsworthy attention as the commission attempted to preserve the character of the brook while

condominium projects were under construction at Rembrandt and Watermill Place. During each of these projects, the commission attempted to acquire land for continuation of the linear park along Mill Brook. The commission, along with the Citizens for Lexington Conservation, sponsored a guided spring walk through the Great Meadow, a conservation area of 184 acres in East Lexington, owned by the Town of Arlington. The Great Meadow is legislated as a water supply, flood control, and passive recreation area. Making citizens aware of the value of this precious open space is a priority of the commission.

Dr. Herbert Meyer, Conservation Associate member celebrated his 90th birthday and was honored by the commission and the Arlington Boys and Girls Club. Two trees, donated by the Boys and Girls Club, were planted along Spy Pond in recognition of Dr. Meyer's many years of concern for Arlington's resources. The M.A.C.C., at its annual meeting at Holy Cross, commended him with a citation for excellence and devotion to the environment, and Dr. Meyer was named Chamber of Commerce Citizen of the Year. Congratulations to Dr. Meyer, one of the commission's founding members.

All that the Commission has tried to accomplish this year has had one focus—the desire to retain for the future some of Arlington's green spaces. To this end, the Commission took a firm stand for retaining open space in Arlington by opposing the Super Stop and Shop, a private development which would be built on parkland. In the future, the commission can leave little room for complacency. Our commitment must be, as much as possible, to value and preserve dwindling open space and natural resources in Arlington.



Fishing at Spy Pond.

Photo by Paul Drake courtesy of the Arlington Advocate.

Police Division

Training and Accreditation

The Arlington Police Division has entered into an agreement with the Commission on Accreditation for Law Enforcement Agencies to become accredited. There are five phases to accreditation: application, agency profile questionnaire, self-assessment, commission review, and decision. The division has completed the first two phases of accreditation and has entered the self-assessment phase. In this phase the Commission and the Arlington Police Division agree as to which of the 940 standards in accreditation will apply to the division, and how the division starts the process of complying with the standards. This phase of the accreditation program is the most comprehensive and time consuming. Arlington is a member of the Massachusetts Police Accreditation Coalition (Mass-PAC). Meeting monthly for nearly one and one-half years, Mass-PAC has built a library of manuals of all departments in the United States that have been accredited, and has surveyed its membership to identify mutual concerns and problems. It has also formalized its organization and statement of purpose. The accreditation process is a continuous effort to ensure that the Arlington Police perform police services in an effective manner in response to the expectations of the citizens of the town.

The division continues to send personnel to in-service training at the Massachusetts Criminal Justice Training Council's Needham Complex. This year the council has established a one-week in-service training program for supervisory personnel. The program will consist of courses in: progressive discipline, organizational behaviors and motivation, media relations, and other police related courses. All officers above the rank of Sergeant will be attending this program. Background investigations were conducted on twelve prospective police officers in the past year. As a result of these investigations two recruit officers were sent to the Waltham Police Academy and three to the Massachusetts Criminal Justice Training Council's Needham complex. These officers completed thirteen weeks of training at the academies and six weeks of on-the-job training and are now assigned to patrol duty.

Safety

Pedestrian and child safety issues were once again a major concern of the Safety section of the Police Division. Numerous presentations were made and information on safety and related issues were provided to students in Arlington's preschools, elementary, and secondary schools. Presentations were also made to many senior citizen groups throughout the year. The division participated in several community activities such as Parenting, Youth, and Adolescent workshops sponsored by the Arlington Consultation Center; the College and Career Fair at Arlington High School; the Seat Belt and Safety Awareness program sponsored by the Massachusetts Passenger Safety Program; and Parent's Night sponsored by the Council on Alcohol Education. In 1987, the safety section sponsored many special safety events including tours of the Community Safety Building for several youth groups. At Town Day, September 25, the value of seat belt use was demonstrated on the "Convincer", which was provided by the Massachusetts Registry of Motor Vehicles. In-service training was conducted for all Arlington traffic supervisors and school patrol leaders. The traffic supervisors continued their excellent record of protecting Arlington's school children as they traveled to and from school. Business and organizations continued to support the safety section by contributing materials to assist in increasing the awareness of Arlington's citi-



Kiwanis Club Police Officer and Firefighter of the Year Award 1987, from left Lt. John Gilbert; Deputy Philip Canniff, President, Kiwanis Club; and Police Officer James Allan.

zens. The division would like to thank Bank Five, Bank of Boston, Arlington Municipal Federal Credit Union, Arlington Patrolmen's Betterment Association, the Kiwanis Club, Arlington Elks Club, and Communispond, Inc., for their help in 1987. A certificate of appreciation was presented to Officer McKenna from the Massachusetts Passenger Safety Program of the Governor's Highway Safety Bureau for his role in the "Make It Click Challenge", advocating seat belt use. In October, the American Automobile Association (AAA) awarded a two year achievement citation to the town for pedestrian safety. The award is part of AAA's nationwide program to give recognition to local communities that are working toward greater pedestrian safety. The safety section looks forward to 1988, and the opportunity of continuing to work with all age groups, organizations, and businesses of Arlington to make the town a safer community.

Crime and Investigation

The statistics compiled by the National Uniform Crime Reporting System indicates a significant decline of crime in Arlington for three quarters of 1987, compared to the same period of 1986. The most notable was in the Breaking and Entry category where there was a decline of thirty-five percent. There was an overall reduction of fourteen percent in the total figures which included all major crimes. This compares quite favorably to the national average which indicated an overall increase of one percent and a reduction of one percent in the Northeast section of the country.

Arlington police, in conjunction with the State Police are now participating in the National Fingerprint Computer Program. During the year over 150 sets of fingerprints of people arrested in Arlington were submitted for placement in the computer, immediate results were forthcoming. Already two positive identifications have been made leading to arrests for burglaries of a business on Lowell Street and apartments on Massachusetts Avenue. As more fingerprints are entered into the computer, it is expected that there will be a significant increase in arrests and convictions for major crimes. In April of 1987, a new organization of Greater Boston Police agencies met for the purpose of sharing intelligence on criminal activity in the area. Arlington hosted meetings at the Community Safety Building in July and October which were attended by over thirty-five local, state and federal agencies. Participating in this program has led to several arrests and will be of great assistance to all agencies.

Motor Vehicle Accidents

There were no fatal motor vehicle accidents on Arlington streets during the first nine months of the year. However, the traffic accident rate continues to increase as the streets of the Town are required to accommodate more vehicles each year. The comparable 9-months period indicates the following:

MOTOR VEHICLE ACCIDENTS

ACCIDENT	1985	1986	1987
Fatal	1	2	0
With Injury	173	187	203
Without Injury	970	1,027	1,095
Totals	1,144	1,216	1,298

Juvenile Division

The Juvenile Division has continued its policy of reaching out to the community in an effort to detect early signs of problems in juvenile behavior. This effort is expended in the hope that early intervention into disruptive or criminal behavior will not only benefit the youth and his family, but will also prove beneficial to the community. The previous year exhibited a surge in juvenile activity, especially in the traditionally busy summer months. To minimize the problem, all concerned agencies met several times before the summer to formulate strategies and plans of action to decrease the incidents of vandalism and other police related incidents. These initiatives paid dividends by reflecting a twenty percent decline in juvenile related incidents. Continued interrelations with the School Department, Social Services, Youth Consultation Center, and the Council on Alcohol Education keep the juvenile division active in community relations.

Commendations and Recognitions

Two officers received commendations for their excellent police work during 1987. Officer James J. White received a commendation for his police work on April 27, 1987. At 10:00 p.m. an Arlington resident, while walking home from Alewife station, was assaulted and robbed at the underpass of Route Two. Officer White proceeded directly to the crime scene and apprehended one of the subjects as he tried to flee into Cambridge. This robbery was the fifth occurrence of this type within a three month period. Officer Joseph Dunn received a letter of commendation for his alertness in preventing a serious fire at 20 Beck Road. On October 17, 1987, at 5:00 a.m., Officer Dunn while on routine patrol, and checking businesses in the area, observed flames at the rear of a business and immediately called for fire apparatus. His early detection of the fire contributed to a substantial reduction in property loss and averted toxic fume exposure in the area.

Officer James Allen received the Kiwanis Club of Arlington citation for Police Officer of the Year. Officer Allen was recognized for his efforts on behalf of the citizens of Arlington for

personally coordinating workshops with representatives from courts, schools, probation, police, and the state/local social agencies. His appointment as director on the Middlesex Regional Board of the State Department of Social Services serves as a recognition of his achievements working with juveniles in Arlington.

Fire Services Respond Quickly and Professionally

The Fire Services Division responded to 2,977 incidents including 1,087 emergency medical calls from January 1, 1987 through October 31, 1987. Since November and December are usually the busiest months of the year, it is anticipated that responses for 1987 will be approximately 3,500 to 3,600. There were 138 structure fires this year including two multiple alarm fires at Lowell Street and Hibbert Street. Fifty-nine of those fires caused damages estimated at over half a million dollars. The estimated dollar loss for forty-six motor vehicle fires was close to one hundred thousand dollars. There were seventy-nine other incidents in structures that were handled in their incipient stages. Due to quick responses and the expertise and professionalism with which the firefighters performed further insurance claims were prevented.

Fire Prevention

The Fire Prevention Division divides its responsibilities into four separate areas: public and private school inspections; theaters, bingo games, churches, and private clubs involved with entertainment; nursing homes, hospitals, and lodging houses; and all business and residential property over three families. All firefighters are trained in fire prevention. In-service inspections are conducted from April through August. It is during these inspections that firefighters become aware of potential fire hazards and make recommendations for prevention. Over sixty complaints were received this year with all situations corrected by the building owners without the need for legal action.

A considerable amount of building is going on in the town at the present time. Reviewing plans and inspections of these locations is necessary to make sure all fire safety codes are being met in accordance with state laws and fire prevention rules and regulations.

Payments for permits issued by the Fire Prevention Division, such as smoke detectors and oil burner permits, netted $7,750, with an additional $12,000 being collected for municipal fire alarm systems.

Training

Training is a continuous function that is handled both at the formal training officer level and at the company level. The Massachusetts Firefighting Academy, through its impact series, has been an excellent source for new skills such as; the mazed truck, hazardous material information, and presentations from instructors.

The emphasis on training in 1987 was in four areas. Self-contained breathing apparatus, S.C.B.A., is one of the firefighters most important forms of life protection. The mazed truck made available for the Massachusetts Fire Academy has reaffirmed the need of this valuable tool. Foam operation is the second area of concentration this year. Training in its use was conducted at Logan Airport. This exercise gave the firefighters the opportunity to compare the difference between a conventional approach to a fuel fire and to an approach utilizing foam. A 1-3/4 inch light weight attack hose was introduced into the fire service this year giving personnel more water and better flexibility to attack a fire. Advanced Life Support, A.L.S., was instituted this year creating even better medical services for Arlington residents. New training was needed to smoothly introduce this new two tiered system, Basic Life Support and Advanced Life Support.

The department now has forty-two Emergency Medical Technicians (EMTs) and the remainder of the firefighters are First Responders. EMTs are required to be recertified each year and First Responders are mandated by law to train in first aid and CPR.

Recognitions

The department would like to take this opportunity to recognize the following individuals for their years of dedicated service to the department and the community: retirees, John Duddy, 39 years of service; Edward Hamilton, 30 years of service; Edward Farrell, 22 years of service; and to those firefighters who have passed away, Louis Aurilio,33 years of service, and Richard Marquis, 23 years of service.

Legislative

Town Meeting Members *as of December 31, 1987*

Precinct 1	Term Expires
Phelps, Erin, 69 Sunnyside Avenue	1990
Corbett, Edith E., 11 Memorial Way	1989
Perry, John L., 19 Gardner Street	1989
McDaniel, F. Wayne, 106A Sunnyside Avenue	1988
Zavaglia, Frank J., 59 North Union Street	1988

Precinct 2	
Carabello, Joseph P., Jr., 156 Lake Street	1990
Cella, Augustine R., 99 Spy Pond Parkway	1990
Donahue, John P., 63 Eliot Road	1990
Fiore, Russell A., 58 Mott Street	1990
Fiore, Elsie C., 58 Mott Street	1989
Fraser, MacKay, 23 Sheraton Park	1989
Martinian, Martin, 315 Lake Street	1989
Woodbury, Thomas J., 3 Cabot Road	1989
Carey, Michelle Ann, 155 Lake Street	1988
Carey, William A., Jr., 155 Lake Street	1988
Fitzgibbon, George H., 185 Lake Street	1988
Remmert, George J., 5 Homestead Road	1988

Precinct 3	
Healy, Margaret Anne, 28 Henderson Street	1990
Tosti, Allan, 38 Teel Street	1990
Wetherbee, Thomas B., 50 Marathon Street	1990
Elliott, Marie, 71 Cleveland Street	1989
Hayward, William F., 68 Cleveland Street	1989
Horn, Lorraine B., 27 Cleveland Street	1989
Watson, M. Wendy, 28 Windsor Street	1989
Blanciforti, Frank, 95 Oxford Street	1988
Boschi, Osmano, 51 Winter Street	1988
Wiseman, Daniel F., 35 Marathon Street	1988

Precinct 4	
Quimby, Judith A., 12 Egerton Road	1990
Ronchetti, Donald R., 31 Magnolia Street	1990
Carter, James E., 45 Fairmont Street	1989
Poor, Bancroft R., 30 Brooks Avenue	1989
Sampson, Richard, 32 Thorndike Street	1989
Scoppettuolo, Robert P., 27 Magnolia Street	1989
Kenney, Susan, 7 Melrose Street	1988
Samoorian, Melcom E., 80 Massachusetts Avenue	1988

Precinct 5	
Roberto, Samuel R., 53 Park Street	1990
Rocha, Natalie, 23 Exeter Street	1990
Rogers, William F., 19 Exeter Street	1990
Spence, Robert C., 53 Webster Street	1990
Cunningham, Pegi, J., 18 Ernest Road	1989
Frio, Joseph M., Jr., 42 Beacon Street	1989
Koenig, Glenn C., 26 Park Street	1989
St. Martin, Wilfred J., Jr., 155 Palmer Street	1989
Davidson, Florence E., 82 Beacon Street	1988
Dolan, Stephen K., 9 Ernest Road	1988
DuBois, Abigail, 83 Park Street	1988
Pinciak, Inga E., 100 Palmer Street	1988

Precinct 6	Term Expires
Doherty, Leo F., 53 Lake Street	1990
Murray, Richard B., 38 Marion Road	1990
Wetherbee, Mary J., 11 Orvis Road	1990
Wetherbee, Neil F., 11 Orvis Road	1990
Marchand, Tersena M., 17 Belknap Street	1989
Meyer, Herbert M., 276 Massachusetts Avenue	1989
Fernandez, Patricia C., 11 Orvis Road	1989
Burke, Julia A., 96 Orvis Circle	1988
Carney, John F., 54 Orvis Road	1988
Carney, Michael S., 54 Orvis Road	1988
Robinson, Marjorie L., 9 Belknap Street	1988

Precinct 7	
Gatto, Mary R., 32 Everett Street	1990
Tobin, Margaret E., 70 Harlow Street	1990
Geary, Maryellen, 5 Wyman Street	1989
Geary, Thomas F., II, 5 Wyman Street	1989
Judd, Hilda G., 79 Harlow Street	1989
Judd, Lyman G., Jr., 79 Harlow Street	1989
Bird, Patricia P., 32 Everett Street	1988
Chitouras, George J., 91 Harlow Street	1988
Coscia, Anthony, 84 Everett Street	1988
Ferraro, Matthew J., 24 Grafton Street	1988

Precinct 8	
Rowe, Robert, 114 Pleasant Street	1990
Tulimieri, Joseph F., 27 Hillsdale Road	1990
Worden, John L., III, 27 Jason Street	1990
Foskett, Charles T., 101 Brantwood Road	1989
Gagnon, Gerard J., 16 Irving Street	1989
Haskell, Penelope E., 41 Brantwood Road	1989
Worden, Patricia B., 27 Jason Street	1989
Berkowitz, William R., 12 Pelham Terrace	1988
Frederick, Joanne T., 32 Academy Street	1988
Gearin, John J., 44 Kensington Road	1988
Jones, Bernice K., 21 Kensington Road	1988
Pearson, David George, 26 Jason Street	1988

Precinct 9	
Hallee, Pauline Y., 47 Maynard Street	1990
Murphy, Edward W., Jr., 31 Sherborn Street	1990
Shannon, John F., 31 Central Street	1990
Peters, Natalie C., 63 Maynard Street	1990
Buzzell, Bernardine C., 15 Russell Street	1989
Hallee, Michelle, 47 Maynard Street	1989
Towle, William F., 22 Franklin Street	1989
Hallee, Jerome P., 47 Maynard Street	1988
Hyland, William C., Jr., 54 Webcowet Road	1988
Peppel, Christopher, 17 Mill Street	1988
Herlihy, Robert E., 51 Maynard Street	1988
Herlihy, Paul F., 51 Maynard Street	1988

Precinct 10	Term Expires
Bonzagni, Frank V., 89 Churchill Avenue	1990
Collins, Janet A., 179 Jason Street	1990
Spengler, Margaret H., 189 Jason Street	1990
Weeks, Anita Barker, 16 Newman Way	1990
Fennelly, Paul F., 97 Gray Street	1989
Higgins, Nancy G., 86 High Haith Road	1989
Howard, Jane L., 12 Woodland Street	1989
Quinn, Rita M., 205 Jason Street	1989
Doyle, John F., 26 Bellevue Road	1988
Howard, Peter B., 12 Woodland Street	1988
Miller, Thomas H., 7 Bellevue Road	1988
Shea, William E., 9 Lincoln Street	1988

Precinct 11	
Clarke, Dorothy Hall, 22 Winthrop Road	1990
Dominguez, C. E., 9 Hazel Terrace	1990
Maytum, Claire E., 25 Ridge Street	1990
O'Neill, Robert F., 27 Davis Avenue	1990
Faulkner, F. Barrett, II, 38 Kimball Road	1989
Kelly, Dorothy T., 67 Cutter Hill Road	1989
Sullivan, Dennis J., 18 Davis Avenue	1989
Maytum, William J., 25 Ridge Street	1988
O'Brien, Richard C., 94 Stowecroft Road	1988
Purcell, Daniel A., 90 Stowecroft Road	1988
Walsh, Fraser, 69 Oak Hill Drive	1988

Precinct 12	
Clinton, Lawrence F., Jr., 39 Pine Ridge Road	1990
Griffin, John J., 128 Scituate Street	1990
McLaughlin, John J., III, 86 Grand View Road	1990
Sheerin, John A., 189 Scituate Street	1990
Aftuck, Anthony J., 177 Cedar Avenue	1989
Chaput, Roland E., 74 Grand View Road	1989
Huggins, Christopher A., 24 Kenilworth Road	1989
Wheltle, R. Bruce, 94 Coolidge Road	1989
Donnelly, John W., 82 Fountain Road	1988
Donnelly, Mary S., 82 Fountain Road	1988
Vanderburgh, Edith W., 100 Coolidge Road	1988

Precinct 13	
Iannelli, Louis J., 46 Lantern Lane	1990
Seward, Harold H., 16 Frost Street	1990
Stix, Roger B., 6 Lantern Lane	1990
Deyst, Maryanne, 26 Upland Road West	1989
Gilligan, Stephen J., 77 Falmouth Road	1989
McCarthy, Philip J., 156 Crosby Street	1989
Sonnenberg, Francis T., 412 Mystic Street	1989
Candura, Joseph V., 34 Old Middlesex Path	1988
Deyst, John J., Jr., 26 Upland Road West	1988
Gazza, Angela, 29 Old Colony Road	1988
Hugo, John, 15 Old Colony Road	1988

Precinct 14	Term Expires
Geanakakis, David C., 66 Menotomy Road	1990
Hall, James M., 29 Gloucester Street	1990
Reid, Martin E., 69 Highland Avenue	1990
Walkinshaw, David J., 50 Gloucester Street	1990
Campbell, Murdena A., 6 Revere Street	1989
Macaulay, Robert C., 55 Mount Vernon Street	1989
Moss, Stephen B., 18 Gloucester Street	1989
Tacito, William, 29 Walnut Street	1989
Cremens, Doris M., 64 Mount Vernon Street	1988
Marquis, Kenneth C., 27 Mount Vernon Street	1988
Paradis, Judith M., 10 Albermarle Street	1988
Blodgett, Janet W., 18 Oakland Avenue	1988

Precinct 15	
Buckley, Frederick R., Jr., 38 Pine Street	1990
Elkins, Theodore B., 205 Washington Street	1990
Fanning, Richard C., 57 Yerxa Road	1990
Winkler, Howard B., 10 Sleepy Hollow Lane	1990
Conroy, Stephen J., 126 Overlook Road	1989
Mahoney, Edmund R., 24 Fabyan Street	1989
Nigro, Ronald A., 115 Ronald Road	1989
Normile, Roberta, 125 Overlook Road	1989
Chamallas, Charles, 41 Candia Street	1988
Normile, Martin, 125 Overlook Road	1988
Weinberger, Jay W., 4 Mead Road	1988
Cornell, Yvonne Snow, 68 Charles Street	1988

Precinct 16	
Katsos, George E., 6 Wachusett Avenue	1990
Lyons, Charles, 148 Wollaston Avenue	1990
O'Neill, Daniel M., 287 Appleton Street	1990
Phelps,Richard S., 77 Oakland Avenue	1990
Bennett, Coburn, 141 Hillside Avenue	1989
Curren, David B., 251 Wachusett Avenue	1989
Falwell, Thomas W., 25 Falmouth Road	1989
Phelps, Judith Ann, 77 Oakland Avenue	1989
Carroll, Paul F., 195 Oakland Avenue	1988
Mayer, John A., 178 Oakland Avenue	1988
Mazzola, David, 20 Dow Avenue	1988
Sandrelli, Donald A., 177 Park Avenue	1988

Precinct 17	
Banks, Joan L., 65 Brattle Street	1990
Corin, Leslie, 16 Laurel Street	1990
Lowell, Helen L., 11 Brattle Place	1989
Smith, Richard E., 38 Washington Street	1989
Banks, Thomas R., 65 Brattle Street	1988
Smith, Roslyn, 38 Washington Street	1988
Miller, M. Marlene, 10 Old Colony Lane	1988

Precinct 18	Term Expires
Farinoso, Mary Beth, 50 Hathaway Circle	1990
Garrity, Mary F., 27 Avola Street	1990
Hinde, Ruth V., 74 Rhinecliff Street	1990
Walsh, Robert B., 101 Dow Avenue	1990
Bruno, Anthony P., Jr., 18 Mayflower Road	1989
Buckley, George D., 164 Renfrew Street	1989
Hinde, William J., 74 Rhinecliff Street	1989
Vann, John A., 210 Florence Avenue	1989
Barber, Harry, 12 Shelley Road	1988
Fagone, Charles, 12 Browning Road	1988
Ronan, Mary I., 1 Brewster Road	1988
Vann, John H., 210 Florence Avenue	1988
Precinct 19	
Bishop, Theresa M., 140 Wright Street	1990
Foohey, Susan L., 55 Brand Street	1990
Adams, Mary C., 83 Edmund Road	1989
Bishop, Gerald F., 140 Wright Street	1989
Kurth, Bruce E., 615 Summer Street	1989
Wilson, John M., 150 Washington Street	1989
Doyle, Joseph J., 30 Ronald Road	1988
Foohey, William J., 55 Brand Street	1988
MacNeil, Joseph M., 4 Carl Road	1988
Olsen, Linda K., 89 Wright Street	1988
Olsen, Paul E., 89 Wright Street	1988

Precinct 20	Term Expires
Sheehan, William M., 24B Surry Road	1990
Warren, Daniel E., 1334 Massachusetts Avenue	1990
Coffey, Robert J., 35 Dundee Road	1989
Murphy, Francis R., 71 Lancaster Road	1989
Tarantino, Joseph J., 26 Peck Avenue	1989
Keene, Sonya E., 88 Park Avenue	1989
Bacon, Carol Lynn, 67 Smith Street	1988
Kyle, James R., 59 Rublee Street	1988
Precinct 21	
Berzins, Ilmars, 16 West Court Terrace	1990
Downing, Mary Ellen, 107 Westmoreland Avenue	1990
McVay, Lance, 11 Washington Avenue	1990
Carlan, Patricia Joanna, 76 Westmoreland Avenue	1989
Elliott, Melody, 156 Lowell Street	1989
Ginivisian, George P., 42 Summit Street	1989
McCabe, Harry P., 92 Madison Avenue	1989
Carrigan, Owen R., 85 Sunset Road	1988
Hegarty, James J., 22 Crescent Hill Avenue	1988
McGough, James P., 11 West Court Terrace	1988
Tabler, Gerard, 7 Bow Street	1988
Laytin, Peter, 19 Westmoreland Avenue	1988

Town Meeting Reports

Annual Town Meeting — March 16 - May 6, 1987

Note: The following reports of actions taken on Articles contained in the Warrants for the town meetings are condensed from the official records and indicate actions which bind the town. For information relating to precise wording of each article, including method of raising money appropriated, the reader is referred to the official records in the Office of the Town Clerk.

Session	Date	Total Members	Members Present	Percentage Present
1st	3/16/87	226	166	73%
2nd	3/18/87	227	153	67%
3rd	3/23/87	226	173	77%
4th	3/25/87	225	152	60%
5th	3/30/87	225	159	71%
6th	4/1/87	225	152	68%
7th	4/6/87	225	145	64%
8th	4/8/87	225	159	71%
9th	4/15/87	226	146	65%
10th	4/27/87	226	152	67%
11th	4/29/87	226	148	65%
12th	5/4/87	226	152	67%
*13th	5/6/87	227	136	60%

*Dissolved

ARTICLE 1. Annual Town Election. March 6, 1987. (Reported elsewhere in Town Report under "Voting Results").

ARTICLE 2. Appointment of Measurers of Wood and Bark. John M. Wilfert, Jr., 19 Windmill Lane and Patricia C. Fitzmaurice, 17 Lakeview. VOTED: March 16, 1987.

ARTICLE 3. Reports of Town Officers and Committees. Reports of Board of Selectmen, Finance Committee and certain other Town Officers and Committees to the Annual Town Meeting received. VOTED: March 16, 1987.

ARTICLE 4. Borrowing in Anticipation of Revenue. Authorizes Treasurer, with approval of Selectmen, to borrow in anticipation of revenue, to issue and renew notes therefor, during financial year beginning July 1, 1987. VOTED (Unanimously): March 16, 1987.

ARTICLE 5. Carryover Funds for Debt and Interest Budget. Authorizes Comptroller to carry forward certain unexpended balances in Fiscal Year 1987 Budget, said balances and certain interest income earned and to be earned during Fiscal Year 1988 to be carried forward and used in Fiscal Year 1988 and transferred to Interest and Maturing Town Debt Budget for applying said unexpended balances to certain principal and interest payments. VOTED: March 16, 1987.

ARTICLE 6. Carryover Funds for Debt and Interest Budget. VOTED No Action: March 16, 1987.

ARTICLE 7. Town Review of C.D.B.G. Program. Town endorses application for Fiscal Year 1988, prepared by Selectmen and Town Manager under Housing and Community Development Act of 1974 (PL 93-383) as amended. VOTED: May 6, 1987.

ARTICLE 8. Authority to File for Grants. Town gives Town Manager and Board of Selectmen general authority to file applications and accept grants from Federal Government, Commonwealth of Massachusetts and/or any other grant-making organization/body during Fiscal Year 1988. VOTED (Unanimously): March 23, 1987.

ARTICLE 9. Establish Unreserved Balance Account. Town establishes unreserved balance account and transfers $411,924 to said account from available funds. VOTED (Unanimously): May 6, 1987.

ARTICLE 10. Reclassification of Certain Employees. Classification Plan, Article 7C, Section 3, By-Laws, amended by reclassifying following positions and appropriating $6,550: Recreation Supervisor, AG-12 to AG-14, $1,857; Supervisor of Building Maintenance, AG-15 to AG-16, $1,298; Motor Equipment Repairman (DPNR), MC-07 to MC-08, $856; Working Foreman, Painter (DPW), MC-06 to MC-07, $918; Sign Painter and Painter (DPW), MC-05 to MC-06, $730; Treasurer Accounts Clerk Bookkeeper/Cash Management Ass't, AG-09 to AG-10, $891. VOTED: March 23, 1987.

ARTICLE 11. Revision of Classification Plan. Classification Plan under Article 7C, By-Laws amended by making the following deletions: Senior Cashier AG-05, Statistical Machine Operator AG-06, Billing Machine Operator AG-06, Head Payroll Clerk AG-08, Data Entry Clerk/Bookkeeper AG-03, Telephone Operator and Clerk and Typist AG-01, Head Clerk/Secretary AG-09, Social Worker AG-10, Rehabilitation Counselor AG-12, Recreation Therapist AG-13; and by making the following additions: Recreation Leader at AG-09, Coordinator, Alcohol Education Program at AG-17, at Working Foreman Paint Shop at MC-06; and by making the following change of title (delete and add): Information and Reference Specialist becomes Information and Referral Specialist (P-T) AG-01, Senior Cashier/Clerk and Bookkeeper becomes Principal Cashier/Clerk and Bookkeeper AG-06, Tax Collector Accounts Clerk/Bookkeeper/Cash Flow Expeditor becomes Real Estate Accounts Clerk/Bookkeeper/Cash Flow Expeditor AG-09, Milk and Sanitary Inspector becomes Sanitation Inspector AG-12, Programmer/Supervisor becomes Programmer AG-14, Meter Reader becomes Water Meter Reader MC-03, Motor Equipment Operator, Grade II becomes Heavy Motor Equipment Operator, Grade II, MC-04, Motor Equipment Operator, Grade III becomes Special Motor Equipment Operator, Grade III, MC-06. VOTED (Unanimously): March 23, 1987.

ARTICLE 12. Changes to Classification Plan. Classification Plan, under Article 7C, Section 3, By-Laws, amended by adding and/or deleting following: Add Data Processing Administrative Assistant AG-13; Add Executive Secretary/Administrative Assistant, AG-13; Weatherization Director, AG-18; Assistant Weatherization Director, AG-17; Energy Auditor, AG-12; Weatherization Intake Outreach Worker, AG-09; Senior Clerk and Intake Worker (Weatherization) AG-04; Delete Executive Secretary to Town Manager, AG-10. VOTED: March 23, 1987.

ARTICLE 13. Position Reclassification. Assistant Treasurer, AG-18 to AG-19; Carpenter, DPNR, MC6 to MC7; Carpenter's Helper, DPNR, MC4 to MC5; Superintendent, Fire Alarm and Police Signals, AG-16 to AG-17. VOTED No Action: March 23, 1987.

ARTICLE 14. Position Reclassification. VOTED No Action: March 23, 1987.

ARTICLE 15. New Position in Classification Plan. VOTED No Action: March 23, 1987.

ARTICLE 16. Position Reclassification. VOTED No Action: March 23, 1987.

ARTICLE 17. Local 680 Collective Bargaining Agreement. Town ratifies collective bargaining agreement between Town and Local 680, American Federation of State, County and Municipal Employees, providing for three year contract with following general salary increases. Effective 7/1/87, a 4% increase; $235,000 appropriated, effective 7/1/88, a 5% increase to be funded in fiscal 1989 budget, effective 7/1/89, a 5% increase to be funded in fiscal 1990 budget, Compensation and Pay Plans amended accordingly. VOTED: March 25, 1987.

ARTICLE 18. Salary Increase, Etc., Non-Union and "M" Schedule. Town grants salary increase to all M schedule and non-union, non-school employees as follows: Effective 7/1/87 a 4% increase; $69,500 appropriated, effective 7/1/88 a 5% increase to funded in fiscal 1989 budget, effective 7/1/89 a 5% increase to be funded in fiscal 1990 budget, effective July 1, 1989, 5% increase to be funded in Fiscal Year 1990 budget, Compensation and Pay Plans amended accordingly. VOTED: March 25, 1987.

ARTICLE 19. Salary Increase, Etc., Elected Officials. Town grants Town Treasurer/Collector of Taxes and Town Clerk 4% salary increase effective 7/1/87, sum of $3,990 appropriated; said Clerk and said Treasurer shall receive 5% increases on 7/1/88 and 7/1/89, money to fund same to be incorporated into their respective budgets. VOTED: March 25, 1987.

ARTICLE 20. NAGE Local 113 Collective Bargaining Agreement. Town ratifies collective bargaining agreement between Town, acting by and through bargaining agent, Town Manager, and collective bargaining unit represented by Local 113, National Association of Government Employees, providing for three year contract with following salary increases. Effective 7/1/87, 4% increase, sum of $25,500 appropriated, effective 7/1/88, 5% increase to be funded in fiscal 1989 budget, effective 7/1/89, 5% increase to be funded in fiscal 1990 budget, Compensation and Pay Plans amended accordingly. VOTED: March 25, 1987.

ARTICLE 21. Library Professionals Collective Bargaining Agreement. Town ratifies collective bargaining agreement between Town and Robbins Library Professional Association providing three year contract with following salary increases. Effective 7/1/87, 4% increase; $10,500 appropriated to be raised by general tax, effective 7/1/88, 5% increase to be funded in fiscal year 1989 budget, effective 7/1/89, 5% increase to be funded in fiscal year 1990 budget, Compensation and Pay Plans amended accordingly. VOTED: March 25, 1987.



Annual Town Meeting. *Photo courtesy of the Arlington Advocate*

ARTICLE 22. Local 1297 Firefighters' Collective Bargaining Agreement. VOTED No Action: May 6, 1987.

ARTICLE 23. Patrolmen's Collective Bargaining Agreement. VOTED No Action: May 6, 1987.

ARTICLE 24. Ranking Police Officers' Collective Bargaining Agreement. VOTED No Action: May 6, 1987.

ARTICLE 25. Adjustment of Pensions, Former Town Employees. Sum of $0 appropriated to implement provisions of Massachusetts General Laws, Chapter 32, Section 90A and 90C, relating to adjustment of pensions of certain former employees. (Most recently adopted under Article 25, 1986 Annual Town Meeting) VOTED (Unanimously): March 25, 1987.

ARTICLE 26. Budget. Sums appropriated to defray department obligations, outlays and expenses for the Fiscal Year beginning July 1, 1987. (See separate Budget Section in this Annual Report).

ARTICLE 27. Appropriation — Capital Budget. To see if the Town will vote to make an appropriation to defray the cost of purchasing capital equipment for the Town. VOTED No Action: March 30, 1987.

ARTICLE 28. Purchase or Lease of Capital Equipment. Sum of $3,223,425 appropriated for various capital projects and equipment; $3,194,125 to be raised by general tax and $29,300 to be transferred from Sale of Lots and Graves Fund. Voted (unanimously): April 15, 1987. Furthermore, $140,000 appropriated for extraordinary repair of school buildings; Treasurer authorized to borrow said amount with approval of Board of Selectmen, provided for in Massachusetts General Laws, Chapter 44, Section 7, Clause 3A. VOTED (Standing Vote, 111 in the affirmative, 4 in the negative): May 6, 1987.

ARTICLE 29. Out-Of-State Travel. Sum of $2,800 appropriated for expenses incurred outside the Commonwealth (M.G.L. Chapter 40, Paragraph 34). VOTED: March 30, 1987.

ARTICLE 30. Unemployment Fund Appropriation. Sum of $0 appropriated for unemployment compensation program. VOTED: March 30, 1987.

ARTICLE 31. Disposal of Town-Owned Scrap, Etc. Town Manager authorized on behalf of Town to sell, transfer, or otherwise dispose of scrap metal, junk, obsolete equipment, including sidewalk bricks and construction materials. VOTED (Unanimously): March 30, 1987.

ARTICLE 32. Funds for Revaluation. Sum of $75,000 appropriated to fund revaluation of Town as required by Massachusetts Department of Revenue. VOTED: April 15, 1987.

ARTICLE 33. Town Day Appropriation. Sum of $0 appropriated to defray expenses of 1987 Town Day. VOTED: March 30, 1987.

ARTICLE 34. Veterans' Day Appropriation. Sum of $500 appropriated to defray cost of Veterans' Day Parade. VOTED (Unanimously): March 30, 1987.

ARTICLE 35. Christmas Lighting Appropriation. Sum of $1,400 appropriated for use of Christmas Lighting and Decorating Program. VOTED (Unanimously): March 30, 1987.

ARTICLE 36. Patriots' Day Appropriation. Sum of $6,804 appropriated to defray cost of Patriots' Day Celebration. VOTED (Unanimously): March 30, 1987.

ARTICLE 37. Memorial Day Appropriation. Sum of $1,078 appropriated to defray cost of Memorial Day Observance. VOTED (Unanimously): March 30, 1987.

ARTICLE 38. Flags on Holidays Appropriation. Sum of $0 appropriated to maintain display of American Flags along Massachusetts Avenue on seven legal holidays. VOTED (Unanimously): March 30, 1987.

ARTICLE 39. Capital Planning Committee Appropriation. Sum of $700 appropriated to defray expenses of the Capital Planning Committee. VOTED: March 30, 1987.

ARTICLE 40. Conservation Commission Appropriation. Sum of $10,000 appropriated to defray expenses of Conservation Commission. VOTED: March 30, 1987.

ARTICLE 41. Transfer of Funds to Conservation Fund. Surplus sum of $3,600 in existing Conservation Commission account transferred to Conservation Fund. VOTED (Unanimously): March 30, 1987.

ARTICLE 42. Historical Commission Appropriation. Sum of $2,450 appropriated to defray expenses of Arlington Historical Commission. VOTED (Unanimously): April 6, 1987.

ARTICLE 43. Historic District Commission Appropriation. Sum of $1,800 appropriated to defray the expenses of Broadway Historic District Commission, Central Street Historic District Commission and Russell Historic District Commission. VOTED: April 6, 1987.

ARTICLE 44. Personnel Review and Appeals Board Appropriation. Sum of $400 appropriated to defray expenses of Personnel Review and Appeals Board. VOTED (Unanimously): April 6, 1987.

ARTICLE 45. Flags on Veterans' Graves Appropriation. Sum of $2,300 appropriated for purchase and placing of American Flags on graves of deceased veterans, as required by Massachusetts General Laws, Chapter 115, Section 9. VOTED (Unanimously): April 6, 1987.

ARTICLE 46. Indemnification of Medical Expenses, Retired Fire and Police. Sum of $8,000 appropriated, in accordance with Massachusetts General Laws, Chapter 41, Section 100B, to indemnify certain retired Police Officers and Firefighters for all reasonable medical and surgical expenses incurred during 1986 that are the proximate result of retirement disability, to defray expenses of Medical Panel required by law. VOTED (Unanimously): April 6, 1987.

ARTICLE 47. Hazardous Waste Disposal Appropriation. Sum of $4,500 appropriated to enable Manager, on behalf of Town, to enter into contract with licensed hazardous waste transport, storage and disposal company to collect and dispose of residential hazardous waste; to conduct citizen education program about household hazardous substances. VOTED (Unanimously): April 6, 1987.

ARTICLE 48. Funding for Hurricane Damage to Trees. Unexpended money remaining in Budget 17B corresponding to remaining balance previously authorized by vote under ARTICLE 29 of Annual Town Meeting which represents grants due to damage from Hurricane Gloria, received under Disaster Relief Act, President's Disaster Relief Fund or Commonwealth of Massachusetts, transferred to an appropriate account to defray costs of buying trees for Town. VOTED: April 6, 1987.

ARTICLE 49. Appropriation — Park Improvement, Brooks and Varnum Streets. VOTED No Action: April 27, 1987.

ARTICLE 50. Minuteman Regional School Budget. Sum of $1,506,659 appropriated to pay Town's apportioned share of operating and maintenance costs (including capital costs) of Minuteman Regional Vocational Technical School District. VOTED: April 6, 1987.

ARTICLE 51. Funding for Robbins Library Project. Sum of $6,700,000 to be expended under direction of Permanent Town Building Committee under Warrant Article 80, 1969 Annual Town Meeting, appropriated to defray cost of remodeling reconstruction or making extraordinary repairs and constructing additions to Robbins Library, including equipping and furnishing; Permanent Town Building Committee authorized to apply for grant funds available to defray all or any part of cost involved in project; Treasurer, with approval of Selectmen, authorized to borrow $6,700,000 (Massachusetts General Laws, Chapter 44, Section 7), provided no construction contract signed and no money borrowed unless grant or grants approved which together with money pledged to Town from other sources, including private contributions, amounts to at least $3,700,000 in aggregate, to be accumulated or agreed to by December 31, 1988 or within six months of date legislation providing matching grants for library construction signed by Governor, whichever is later; provided further that permanent funding of borrowing shall not take place prior to July 1, 1989. VOTED (Standing Vote, 126 in the affirmative, 4 in the negative): April 15, 1987.

ARTICLE 52. Appropriation for Banking Services. Town Treasurer authorized to enter into compensating balance agreements for banking services provided during Fiscal Year 1988, as permitted by Massachusetts General Laws, Chapter 44, Section 53F. VOTED: March 23, 1987.

ARTICLE 53. Acceptance of Charles Street. Laying out of Town way substantially in location of private way known as Charles Street, as described in Warrant Article 53, as made and filed in Office of Town Clerk by Board of Selectmen and provisions of law authorizing assessment of betterments, be accepted, established, and Board of Selectmen authorized to take land for purpose of said way. VOTED (Standing Vote, 85 in the affirmative, 12 in the negative): April 29, 1987.

ARTICLE 54. Street Acceptance of Dickson Avenue. Withdrawn: May 6, 1987.

ARTICLE 55. Appropriation for Street Acceptance. VOTED No Action: May 6, 1987.

ARTICLE 56. Acquisition of Land for Street Acceptances. Selectmen authorized on behalf of Town to purchase or take by eminent domain or otherwise acquire easements in land adjoining location of ways, laying out of which is accepted under Article 53, consisting of right to have land protected by having surface of adjoining land slope from boundary. VOTED (Standing Vote, 85 in the affirmative, 0 in the negative): May 6, 1987.

ARTICLE 57. Street Acceptance — King Street and Candia Street. VOTED No Action: April 6, 1987.

ARTICLE 58. Acquisition of Land for Street Acceptance. VOTED No Action: April 6, 1987.

ARTICLE 59. Funding Resurfacing of Roads. VOTED No Action: April 6, 1987.

ARTICLE 60. Chapter 90 State Aid, Town Share Appropriation. VOTED No Action: April 6, 1987.

ARTICLE 61. Maintenance of Sidewalks And Edgestones. VOTED No Action: April 6, 1987.

ARTICLE 62. Funding for Dow Avenue Project. Sum of $300,000 appropriated for Town's share to match appropriated State money for construction project—Priority No. 4 Dow Avenue Pump Station, Force Main and Gravity Stores in Arlington, Massachusetts. VOTED (Unanimously): April 6, 1987.

ARTICLE 63. Rehabilitation Water System Appropriation. VOTED No Action: April 6, 1987.

ARTICLE 64. Rehabilitation Sewer System Appropriation. Voted No Action: April 6, 1987.

ARTICLE 65. Appropriation Storm Drain — Thesda Street. VOTED No Action: April 6, 1987.

ARTICLE 66. Request for Legislative Support — 50% State Aid. Town supports and asks representatives and senator in General Court to support legislation filed by Representative John Flood, Chairman of House Taxation Committee calling for increasing state aid to municipalities from forty to fifty percent of state growth revenues. VOTED (Unanimously): April 6, 1987.

ARTICLE 67. Enterprise Fund, Council On Aging Transportation Services. Town accepts provisions of Chapter 306 of Acts of 1986 in order to establish an Enterprise Fund for Council on Aging Transportation Services, effective for Fiscal Year of 1989. VOTED (Unanimously): April 6, 1987.

ARTICLE 68. Accept Legislation, Establish Other Enterprise Funds. VOTED No Action: April 6, 1987.

ARTICLE 69. Enterprise Fund, Recreation Programs. Town accepts provisions of Chapter 306 of Acts of 1986 in order to establish an Enterprise Fund for Recreational Programs, effective for Fiscal Year 1989. VOTED (Unanimously): April 6, 1987.

ARTICLE 70. Enterprise Fund, Skating Rink. Town accepts provisions of Chapter 306 of Acts of 1986 in order to establish an Enterprise Fund for Skating Rinks, effective for Fiscal Year 1989. VOTED (Unanimously): April 6, 1987.

ARTICLE 71. Enterprise Fund, Sewer and/or Water. Town accepts provisions of Chapter 306 of Acts of 1986 in order to establish an Enterprise Fund for Sewer and/or Water, effective for Fiscal Year 1989. VOTED (Unanimously): April 6, 1987.

ARTICLE 72. Amendment of Town Manager Act. Town authorizes and requests Selectmen to petition General Court to enact legislation amending Section 1 of Chapter 503 of Acts of 1952, "An Act Establishing a Town Manager Form of Government for the Town of Arlington" by adding words "unless otherwise established by Town By-Laws" after "first Saturday in March" and "third Saturday in March at eight o'clock in the evening" so that the regular Town Election shall be held annually on the first Saturday in March, unless otherwise established by Town By-Laws, and all articles in Warrant other than those to be determined by ballot shall be considered at a Town Meeting to be held annually on third Monday of March at eight o'clock in the evening, unless otherwise established by Town By-Laws. VOTED (Unanimously): April 6, 1987.

ARTICLE 73. Accept Legislation — Tax Exemptions. Town accepts provisions of Massachusetts General Laws, Chapter 59, Section 5, Clause 41C. VOTED (Unanimously): April 6, 1987.

ARTICLE 74. Accept Legislation — Tax Exemptions. Town accepts provisions of Massachusetts General Laws, Chapter 59, Section 5, Clause 17D. VOTED (Unanimously): April 6, 1987.

ARTICLE 75. Accept Legislation — Sprinklers in Lodging Houses, Etc. Town accepts provisions of Massachusetts General Laws, Chapter 148, Section 26H. VOTED (Unanimously): April 6, 1987.

ARTICLE 76. Accept Legislation — Capital Planning Committee. VOTED No Action: April 6, 1987.

ARTICLE 77. Accept Legislation — Exempting from Tax on Property — Certain Items. Withdrawn Without Prejudice: March 23, 1987.

ARTICLE 78. Amendment By-Law — Fees Treasurer's Department. Withdrawn: April 6, 1987.

ARTICLE 79. Amendment By-Law — Regulating Placement of Dumpsters. Town By-Laws amended by adding article relating to placement of dumpsters upon issuance of permit and according to rules and regulations of Board of Selectmen taking into account positioning and enclosure so as to maximize aesthetic concerns, i.e., odor, noise, unsightliness, character of neighborhood, traffic and other public safety concerns, and hours of use; defines dumpster; provides not more than $20 fine daily for failure to secure permit or violations; also provides for enforcement pursued through Massachusetts General Laws, Chapter 40, Section 21D, for non-criminal disposition in first instance; enforcing person shall be any police officer of Town.VOTED: April 6, 1987.

ARTICLE 80. Amendment By-Law — Rubbish Pickup. Town By-Laws amended by adding new Section 18 to Article 12 — Miscellaneous, relating to rubbish or other refuse to be removed by Town not to be placed on Public Way or Private Way or any land abutting and within 15 feet of same, nor before 6:00 P.M. on date before date appointed for pickup if residential, or 6:00 A.M. of such date if commercial or industrial; violations punishable by fine of $20; enforcement in first instance pursued through Massachusetts General Laws, Chapter 40, Section 21D, for non-criminal disposition; enforcing person shall be any police officer of Town; Selectmen authorized to promulgate rules and regulations consistent with said section relative to ticketing procedures.VOTED: April 8, 1987.

ARTICLE 81. Amendment By-Law — Commercial Establishments Rubbish Disposal. Town By-Laws amended by adding new Article 12A, Fees for Commercial Trash Pickup, providing fee of $1.75 per unit to remove rubbish from commercial establishments in Town.VOTED: April 8, 1987.

ARTICLE 82. Amendment By-Law — Yard Sales. Town By-Laws amended by adding new Article 12B, Yard Sales, requiring permit from Selectmen for property owner before yard sale or garage sale upon residential property in Town; up to two permits per year may be issued for each residential address in Town, first permit without charge, second permit at $10 charge; Selectmen authorized to attach conditions to each permit taking into account but not limited to hours of operation, signage, traffic and other public safety concerns; violations punishable by fine of $200; enforcement in first instance pursued through Massachusetts General Laws, Chapter 40, Section 21D, for non-criminal disposition; enforcing person shall be any police officer of Town; Selectmen authorized to promulgate rules and regulations consistent with said section relative to ticketing procedures. Notwithstanding foregoing, tenant of apartment building or owner of condominium unit may apply for permit for yard or garage sale from Selectmen consistent with foregoing; up to three permits per year, per apartment building or condominium complex may be granted; if permit granted, applicant (tenant or condominium unit owner) shall be responsible for conduct of sale and be subject to enforcement procedures and penalties attaching thereto.VOTED: May 6, 1987.

ARTICLE 83. Amendment By-Law — Newspaper Vending Machines. VOTED No Action: April 8, 1987.

ARTICLE 84. Amendment By-Law — Minuteman Bikeway Regulations. Town By-Laws amended by adding new Section 19 relative to Minuteman Bikeway being open to public use between 5:00 A.M. and 9:00 P.M.; anyone found on premises between 9:00 P.M. and 5:00 A.M. shall be considered trespassers and subject to fine of up to $20.VOTED: April 8, 1987.

ARTICLE 85. Amendment By-Law — Minuteman Bikeway Regulations. Town By-Laws amended by adding to Article 12 a new Section 20, relating to ban on operation of a motorized vehicles, including but not limited to any automobile, snowmobile, moped, motorbike or motorcycle, on Town portion of Minuteman Bikeway; violators subject to fine not to exceed $200.VOTED: April 8, 1987.

ARTICLE 86. Amendment By-Law — Snow Removal. Town By-Laws amended by adding new Section 21B to Article 12 Miscellaneous, relating to owners of residential property utilized for apartment house or multi-unit condominium use that abuts a paved sidewalk being required to cause all snow and ice to be removed from entire width of sidewalk by plowing, shoveling, scraping or otherwise so as not to damage sidewalk, within three hours between sunrise and sunset after snow and ice come on sidewalk, violations punishable by fine of $10 each day snow and ice not removed; enforcement in first instance pursued through Massachusetts General Laws, Chapter 40, Section 21D, for non-criminal disposition; enforcing person shall be any police officer of Town; Selectmen authorized to promulgate rules and regulations consistent with said section relative to ticketing procedures.VOTED: April 8, 1987.

ARTICLE 87. Amendment By-Law — Snow Removal Residential Property Owners. Town By-Laws amended by adding new Section 21A to Article 12 Miscellaneous, relating to owner or occupant of residentially zoned land abutting a paved sidewalk being required to cause all snow and ice to be removed from said sidewalk by plowing, shoveling, scraping or othewise so as not to damage sidewalk, and within eight hours between sunrise and sunset after snow and ice come on sidewalk; only so much of sidewalk to afford space wide enough to accommodate passage of two pedestrians required; violations punishable by fine of $10 each day snow and ice not removed; enforcement in first instance pursued through Massachusetts General Laws, Chapter 40, Section 21D, for non-criminal disposition; enforcing person shall be any police officer of Town; Selectmen authorized to exempt citizens upon petition showing demonstrable extreme hardship due to combination of health and financial duress.VOTED: April 15, 1987.

ARTICLE 88. Amendment By-Law — Personnel Reclassification Request Restriction. Town By-Laws amended by adding following sentence at end of Article 7C, Section 3: "No employee may request reclassification of same position in consecutive years".VOTED: April 29, 1987.

ARTICLE 89. Amendment By-Law — Personal Leave of Absence. Town By-Laws amended by deleting Subsections K and L of Article 7C, Section 13, and substituting new Sub-section K and L as follows: Sub-section K — Personal Leave of absence of one day granted to full-time employees of Town on January 1 of each year, to be in addition to sick leave and vacation leave to which employee is entitled and time of said leave at discretion of department head after receiving reasonable notice from employee; said personal day cannot be used during first six months of employment. Sub-section L — Employees who do not report out sick from January 1 to April 30 to receive one additional personal day, employees who do not report out sick from May 1 to August 31 to receive additional personal day and employees who do not report out sick from September 1 to December 31 to receive one additional personal day. In addition, employees who do not report out sick more than four days during calendar year to receive one additional personal day. Personal days for good sick leave record may not be accumulated beyond one year from date credited. Employees receiving Workers' Compensation not eligible for personal days. (This section effective July 1, 1979 and applies only to employees not members of any collective bargaining unit).VOTED: April 29, 1987.

ARTICLE 90. Amendment By-Law — Self-Service Gas Stations.VOTED No Action: April 29, 1987.

ARTICLE 91. Amendment By-Law — Repair of Private Ways. Town By-Laws amended by deleting existing Sections 5 and 5A of Article 20 and adding new Section 5 relating to costs of labor and materials and processing to be assessed equally to all abutters on private way, or portion thereof, or if Board votes to order repairs pursuant to petition filed under Section 4A all abutters on all private ways to be repaired without regard to linear frontage, one-third deposit of total estimated cost of completion of repair project required before work commenced; remaining costs apportioned, assessed and collected on a per-property basis pursuant to procedures provided in Massachusetts General Laws, Chapter 80, The Betterment Act, including placing of liens on affected property and collection of apportioned costs by property tax; deposits deducted from equalized share of property owners paying. VOTED (Unanimously): April 29, 1987.

ARTICLE 92. Amendment By-Law — Demolition of Historic Buildings. Town By-Laws amended by deleting existing language Article 15A and inserting new Article 15A entitled "Procedures For Notice Of Demolition Of A Significant Building Determined By The Arlington Historical Commission To Be Historically Or Architecturally Significant" and setting forth details relating to: Section 1. Intent and Purpose, Section 2. Definitions, Section 3. Procedure, Section 4. Emergency Demolition, Section 5. Historic Districts Act, Section 6. Severability. VOTED (Unanimously): April 29, 1987.

ARTICLE 93. Establishment of Historic District, Pleasant Street. Establishment of Pleasant Street Historic District in accordance with Massachusetts General Laws, Chapter 40C, setting forth 1) Description of the District, 2) District Commission, 3) Appointment of Members, 4) Term of Office, 5) Officers and 6) Powers of the Commission. VOTED (Standing Vote, 109 in the affirmative, 14 in the negative): May 6, 1987. Disapproved by Attorney General October 28, 1987.

ARTICLE 94. Funding for Printing of Certain Town Publications. Sum of $5,000 appropriated for re-printing Town By-Laws, Town Manager Act and Zoning By-Laws. VOTED (Unanimously): April 27, 1987.

ARTICLE 95. Zoning By-Law Change. Article 2 of Town's Zoning By-Laws amended by deleting definition of "Gross Floor Area" and inserting new definition in its place; further amending Article 2 by adding immediately after definition of "Owner" the definition "Parking Accessory". VOTED (Unanimously): April 27, 1987.

ARTICLE 96. Zoning By-Law Change. Article 2 of Town's Zoning By-Laws amended by deleting certain words in second sentence in definition of "Yard" in Section 2.01 — Definitions and inserting new words in place thereof; further amending Article 2, Section 2.01, Definitions by deleting certain words in definition of "Yard, Front"; further amending Article 2, Section 2.01 by inserting word in the definition of "Yard, Rear"; further amending Article 2, Section 2.01 Definitions, by deleting certain words in definition of "Yard, Side" and inserting new words in place thereof. VOTED (Unanimously): April 27, 1987.

ARTICLE 97. Zoning By-Law Change. Article 5 of Town's Zoning By-Laws amended by deleting words 'Yes" in columns R5, R6, R7, B2, B3, B4, B5, and PUD in Section 5.04, Table of Use Regulations, Sub-section 1.03, and inserting in place thereof letters "SP" VOTED (Standing Vote, 94 in the affirmative, 2 in the negative): April 27, 1987.

ARTICLE 98. Zoning By-Law Change. Article 5 of Town's Zoning By-Laws amended by deleting word "Yes" in columns R5, R6, R7, B1, B2, B3, B4, B5, PUD, I, and T, in Section 5.04,Sub-section 5.05 and inserting in place thereof letters "SP". VOTED (Unanimously): April 27, 1987.

ARTICLE 99. Zoning By-Law Change. Article 6 of Town's Zoning By-Laws amended by deleting title "Minimum Floor Area for Single Family House (Deleted — ART. 69, ATM 3/77)" in Section 6.08 and inserting in place thereof new title "Large Residential Additions" and related paragraph. VOTED (Standing Vote, 89 in the affirmative, 1 in the negative): April 27, 1987.

ARTICLE 100. Zoning By-Law Change. Article 8 of Town's Zoning By-Laws amended by deleting in Section 8.01 TABLE OF OFF-STREET PARKING REGULATIONS, in the column labelled "Number of off-street parking spaces per unit" opposite "Use", "Office use including professional, business, medical and dental", the words "seven hundred fifty (750)" and inserting in place thereof words "five hundred (500)". VOTED (Standing Vote, 118 in the affirmative, 1 in the negative): April 29, 1987.

ARTICLE 101. Zoning By-Law Change. Article 8 of Town's Zoning By-Laws amended by deleting everything after title "Off-Street Loading and Unloading Requirements" in Section 8.02 and inserting new language in place thereof. VOTED (Standing Vote, 92 in the affirmative, 3 in the negative): April 29, 1987.

ARTICLE 102. Zoning By-Law Change. Declared Lost—Lacking 2/3 vote and minimum of 85 in the affirmative: April 29, 1987.

ARTICLE 103. Zoning By-Law Change. Article 9 of Town's Zoning By-Laws amended by deleting present provision in Section 9.02, Sub-section d., and inserting new language in place thereof; amending Section 9.04, Sub-section a. by deleting in first sentence words "or more nonconforming" and inserting in place thereof words "or more nonconforming unless the Special Permit Granting Authority has permitted an alteration to the property pursuant to Section 9.02d." VOTED (Standing Vote, 102 in the affirmative, 12 in the negative): April 29, 1987.

ARTICLE 104. Acceptance of Gift for Lecture Series. Town accepts gift of $1633.68 from Trisesquicentennial Committee to be used for lectures to continue 350th commemoration of Town's historic heritage and future growth, to be administered in accordance with provisions of Massachusetts General Laws, Chapter 44, Section 53A, and Chapter 651 of Acts of 1986; said lectures to be conducted under auspices of Robbins Memorial Library every five years. VOTED: April 27, 1987.

ARTICLE 105. Zoning By-Law Change. Article 9 of Town's By-Laws amended by deleting in the first sentence of Section 9.05, Sub-section a. the words "Special exception" and inserting in place thereof the words "Special Permit"; in same sentence, deleting words "changed use" and inserting in place thereof words "new use"; and by deleting second sentence; amending Section 9.05, Subsection b. by deleting words "or to another nonconforming use which is not a substantially different use". VOTED (Unanimously): April 29, 1987.

ARTICLE 106. Zoning By-Law Change. Declared Lost—Lacking 2/3 vote and minimum of 85 in the affirmative: April 29, 1987.

ARTICLE 107. Urban Self-Help Program. Town amends vote taken under Article 88 of June 4, 1980 Annual Town Meeting by adding provision authorizing Board of Selectmen and other appropriate town agencies to seek funding under Urban Self-Help Program, Chapter 933 of Acts of 1977 as amended, and to enter into any contracts therefor. VOTED: April 29, 1987.

ARTICLE 108. Zoning By-Law Change. Withdrawn without prejudice: March 23, 1987.

ARTICLE 109. Zoning By-Law Change. Withdrawn without prejudice: March 23, 1987.

ARTICLE 110. Zoning By-Law Change. Town's Zoning By-Laws and Map amended to include Block Plan 164 E 6 (1188 Massachusetts Avenue) in R5 District. VOTED (Standing Vote, 89 in the affirmative, 2 in the negative): April 29, 1987.

ARTICLE 111. Zoning By-Law Change. VOTED No Action: April 29, 1987.

ARTICLE 112. Emergency Preamble to Article III. VOTED No Action: April 29, 1987.

ARTICLE 113. Zoning By-Law Change. VOTED No Action: April 29, 1987.

ARTICLE 114. Zoning By-Law Change. VOTED No Action: April 29, 1987.

ARTICLE 115. Zoning By-Law Change. VOTED No Action: April 29, 1987.

ARTICLE 116. By-Law Change. VOTED No Action: April 29, 1987.

ARTICLE 117. Zoning By-Law Change. VOTED No Action: April 29, 1987.

ARTICLE 118. Ban on Testing of Nuclear Weapons. Resolved: It shall be policy of people of United States that government of United States enter into bilateral, verifiable, comprehensive ban on testing nuclear weapons; Town requests our U. S. Congressman and Senators to vote for such ban and request our state legislators to memorialize Congress to vote for such ban. VOTED (Standing Vote, 67 in the affirmative, 61 in the negative): May 4, 1987.

ARTICLE 119. Express Position on Central America. Declared Lost (Standing Vote, 55 in the affirmative, 83 in the negative): April 29, 1987.

ARTICLE 120. Transfer of Land. Withdrawn: April 29, 1987.

ARTICLE 121. Transfer of Money — Sale of Lots and Graves. Withdrawn: May 6, 1987.

ARTICLE 122. Use of Overlay Reserve Surplus. Sum of $250,000 transferred from Overlay Reserve Surplus for previous Fiscal Years to fund unforeseen and extraordinary increase above and beyond what was allocated when Budget 36A, Group Health was prepared. VOTED: March 30, 1987.

ARTICLE 123. Use of Free Cash to Reduce Tax Rate. Sum of $8,508 voted for appropriation heretofore made at Town Meeting under this Warrant, and not to be borrowed or taken from Available Funds in Treasury, or from unexpended balances of special appropriations made in other years, shall be taken from Available Funds in Treasury; Assessors instructed to use said amount in determination of Tax Rate. VOTED (Unanimously): May 6, 1987.

ARTICLE 124. Stabilization Fund. Withdrawn: May 6, 1987.

ARTICLE 125. WWI Veterans, Funds for Quarters. Sum of $400 appropriated to provide suitable quarters for Arlington Barracks 2701, Veterans of World War I. VOTED (Unanimously): May 6, 1987.

Resolution reaffirming the Town's commitment for collective bargaining and its strong opposition to binding arbitration on the Town Meeting body and/or the Town's bargaining agent or Chief Executive Officer and further that if our State Senator or Representatives vote favorably for binding arbitration that they explain the reason for that vote to the Town meeting body. VOTED: March 16, 1987.

Special Town Meeting — March 18 and April 1, 1987

Session	Date	Total Members	Members Present	Percentage Present
1st	3/18/87	227	153	67%
*2nd	4/1/87	225	152	68%

*Dissolved

ARTICLE 1. Report of Committees. Report of various committees were received. March 18, 1987.

ARTICLE 2. Transfer of Land — Lake Street. Declared Lost (Standing Vote, 41 in the affirmative, 89 in the negative): March 18, 1987.

ARTICLE 3. Zoning By-Law Change. VOTED No Action: March 18, 1987.

ARTICLE 4. Increase in Sanitation Budget. Sum of $655,750 appropriated to fund unexpected increase in Budget 24, Sanitation, precipitated by increased tipping fees; further, $117,210 of said sum to be transferred to Reserve Fund to repay sum previously transferred from Reserve Fund for this purpose. VOTED: April 1, 1987.

ARTICLE 5. Appropriation, Workers' Compensation. Sum of $36,000 appropriated to defray costs incurred by Workers' Compensation Department of Town for 1987 expenditures, precipitated by changes in law after passage of Budget 36C of 1986 Annual Town Meeting. VOTED: April 1, 1987.

ARTICLE 6. Appropriation, Medicare Expenses. Sum of $25,000 appropriated to fund Town's share of Medicare Expenses for Fiscal Year 1987. VOTED (Unanimously): April 1, 1987.

ARTICLE 7. Appropriation, Storm Drain, Draelon/Thesda Streets Area. VOTED No Action: April 1, 1987.

ARTICLE 8. Appropriation — Pension Funding Study. Withdrawn without prejudice: March 18, 1987.

ARTICLE 9. Appropriation — Extend Municipal Telephone System. Withdrawn without Prejudice: March 18, 1987.

ARTICLE 10. Support of Nonprofit Organization, Spy Pond Field. Town supports formation of non-profit organization incorporated under Chapter 180 of the General Laws of Massachusetts to raise and accept funds to initiate and support policies, etc. help maintain, improve and enhance buildings, structures, tennis courts, playing fields and adjoining areas of Spy Pond Field. VOTED: March 18, 1987.

ARTICLE 11. Acceptance of King and Candia Streets. Laying out of Town Ways, substantially in location of private ways designated and more particularly described in Warrant Article 11 as King Street—Upper Portion, King Street—Lower Portion and Candia Street, as made and filed in office of Town Clerk by Board of Selectmen under provisions of law authorizing assessment of betterments, accepted, said way established, said Board authorized to take land for said purpose; provided that no appropriation is made and acceptance expressly contingent upon entire cost of construction being borne by developer, Mario DiBona and Brookview Development Corporation, his successor or assign; construction to Town specifications and otherwise in compliance with legal agreement between Town, Mario DiBona and Brookview Development Corporation, dated April 1, 1987, incorporated herein by reference. VOTED (Standing Vote, 115 in the affirmative, 5 in the negative): April 1, 1987.

ARTICLE 12. Acquisition of Land For Street Acceptance. Board of Selectmen authorized on behalf of Town to purchase or take by eminent domain or otherwise acquire easements in land adjoining location of said ways, laying out of which is accepted at this meeting under Article 11, consisting of right to have said locations protected by having surface of adjoining land slope from boundary of location. VOTED (Standing Vote, 112 in the affirmative, 4 in the negative): April 1, 1987.

ARTICLE 13. Arlington Center Urban Systems Project. Sum of $550,000 appropriated for defraying construction costs of Arlington Center Urban Systems project in Arlington Center; Treasurer, with approval of Selectmen, authorized to borrow $550,000 at one time, or from time to time, and to issue bonds or notes of Town therefor; said expenditure contingent upon approval by Selectmen and Town Manager of use of Community Development Block Grant funds of not less than $550,000, which shall be used to repay this appropriation in full. VOTED (Standing Vote, 111 in the affirmative, 8 in the negative): April 1, 1987.

ARTICLE 14. Transfer of Land. Town to transfer certain parcel of land on north side of Lowell Street between numbers 35 and 49 containing approximately 288 square feet to Watermill Realty Trust; parcel shown on plan entitled "Title Insurance Plan of Land, Lowell Street and Mill Lane in Arlington, Mass." at a Scale 1"=20' dated October 31, 1986, prepared by Boston Survey Consultants, 450 Summer Street, Boston, MA. for the amount of $1. VOTED (Standing Vote, 100 in the affirmative, 7 in the negative): March 18, 1987.

ARTICLE 15. Zoning By-Law Change. VOTED No Action: April 1, 1987.

ARTICLE 16. Zoning By-Law Change. The Town's Zoning By-Law, Article 6, Section 6.00 entitled Table of Dimensional and Density Regulations, in the District labeled B5 in the column headed "Height, maximum" is amended by deleting footnote L and replacing it with new footnote N in three places in column headed "Stories" and by changing numbers "110" to "75" and "75" to "40" in three places in column headed "Feet", and by inserting new footnote N at end of Table 6.00 with description language following same. VOTED (Standing Vote, 91 in the affirmative, 3 in the negative):April 1, 1987.

Town Census and Elections

Town Clerk's Office Records and Issues Various Documents

During 1987, the Town Clerk's Office prepared for and conducted the Annual Town Election. Candidates for Town Meeting Member whose terms were to expire were notified of that fact. They were also notified of the provision of law which allowed them to become candidates for re-election by giving written notice to the Town Clerk. Nomination papers were issued to candidates for town offices, and after being certified by the Registrars of Voters, were filed with the Town Clerk. A meeting was held to draw names for position on the official ballot, which was prepared by this office.

Candidates for town offices, except Town Meeting Member, were notified of the requirements of law regarding the filing of campaign receipts and expenditures with the Town Clerk's Office. Incumbents and candidates for election during the previous year, who had campaign finance activity, were also notified of the requirement of filing annual reports.

Upon application, absentee ballots were issued for the Town Election. Applications for absentee ballots were sent to all persons who had filed physicians' certificates of permanent physical disability, as required by law. Many residents took advantage of the provision of law which allows them to vote in person in the Town Clerk's Office if they were to be out of Town or otherwise unavailable to vote in person at the elections or primary.

The Annual Town Meeting began on March 16, 1987 and continued for thirteen sessions dissolving on May 6, 1987. A Special Town Meeting was held on March 18, and dissolved after the second session on April 1, 1987. A total of 125 warrant articles were acted upon at the Special Town Meeting. Certificates of all appropriations voted at the Town Meeting and the provisions for meeting them were sent to the Board of Assessors and the Comptroller. Certified copies of all votes authorizing indebtedness were sent to the Director of Accounts. In addition, certified copies of all votes passed were sent to the departments affected.

All the amendments to the Town By-Laws as voted by the Annual and Special Town Meetings were submitted to the Attorney General, and, except for Article 93 of the Annual Town Meeting, were approved. These articles became effective after advertisements by this office. Article 93, Establishment of Historic District, Pleasant Street, was disapproved by the Attorney General.

Copies of the births, deaths and marriages, as recorded, were forwarded to the Secretary of the Commonwealth on a monthly basis. Certified copies of these vital statistics and all other documents recorded in the Town Clerk's Office were made available upon request.

A considerable amount of activity in the Town Clerk's Office concerns the recording and issuance of licenses and permits granted by various boards in Town. A total of 1463 dogs were licensed and 901 conservation licenses issued. Certain licenses granted by the Board of Selectmen, raffle and bazaar permits, and gasoline permit renewals were issued. Some of the other documents recorded in this office include financing statements, utility pole locations, cemetery deeds and business certificates. Zoning Board Appeal decisions, Redevelopment Board decisions on requests for Special Permits and amendments to the Traffic Rules and Orders were also placed on file in this office. The Department of Revenue was notified of all licenses and permits issued and business certificates filed.

The Town Clerk's Office administers Oaths of Office to all elected or appointed town officials. Copies of excerpts from the Open Meeting Law and the Conflict of Interest Law are given to each individual sworn to office. Notices of meetings of all boards, committees or commissions were publicly posted upon receipt. Town officials and departments were notified of all Legislative Acts affecting them.

Fees Collected	
Marriage Intentions	$3,464
Filing Fees	3,868
Miscellaneous Certificates	19,206
Pole Locations	300
Renewal of Gasoline Permits	760
Miscellaneous, Books	1,750
Duplicate Dog Tags	6
Miscellaneous Licenses	387
Dog Licenses	9,885
Conservation Licenses	6,083
Total	$45,711
Vital Statistics	
Town Population (1985 state census)	46,465
Births	381
Deaths	589
Marriages	339

The accompanying chart shows the amount collected by the department during the year and deposited with the Town Treasurer. The total collected reflects a decrease of $762 from the previous year. Included in the total amount was $6,083 for conservation licenses and $9,885 for dog licenses.

Registrars of Voters Conducts Combined Census

As mandated by law, a combined Annual Town and School Census was conducted during the months of January and February 1987. The census was conducted entirely by mail, with computer preprinted forms sent to each household in Arlington requesting that information contained therein

be confirmed or corrected, and the forms returned to the Registrars office. The census forms contained the names of all persons residing in Arlington.

All census and voter information was entered and continually updated in the town's computer base by the staff of the Registrars Office.

A list of persons zero years of age to twenty-one was transmitted to the School Committee. Also, a juror list was forwarded to the Jury Commissioner.

The Annual True List of Persons 17 years of age and over, was published as required by law. In accordance with the True List information that had been presented, 3,232 notices were sent by first-class mail as required by law to persons whose names were to be removed from the voting list because they had not been reported as residing in Arlington on January 1, 1987. Those who proved residence were reinstated. The total number of registered voters upon completion of the revision of the voting list was 26,481, including 17,727 enrolled Democrats, 3,228 enrolled Republicans, and 5,526 unenrolled voters. Cards were mailed notifying voters of the establishment, change, or cancellation of political party enrollments received by this office.

Throughout the year, daily sessions for registration of voters were held during regular business hours in the office of the Town Clerk. Special evening and Saturday sessions were held during the three week period prior to the last day to register voters for the Town Election. A total of twenty persons were registered at these special sessions. In addition to the regular daily and special scheduled sessions, an additional session was held in September on Town Day at which 169 became voters.

The Board certified 6,321 voter signatures appearing on nomination papers filed by or in behalf of candidates seeking municipal offices at the 1987 Town Election and candidates for placement on the ballot for President, State Committee and Town Committee at the coming Presidential Primary in March 1988, 492 petitions for referenda to be placed on the 1988 State Election ballot, 20 petitions for articles to be inserted in the Warrant for the 1987 Annual and Special Town Meetings and 227 applications for absentee ballots.



Board of Registrars of Voters from left to right: Drita Eaton, William Forristall, Town Clerk Ann Mahon Powers. Not pictured: Robert B. Hayden.

During the year, the information contained on approximately 35,000 listing slips of residents of the Town on January 1 was transferred to individual master cards. These cards provide a complete official record of residence for all persons seventeen years of age or older from the time they first become residents of the town. From such information, certificates of residence are issued daily to establish eligibility for attendance at state and regional schools, colleges and universities, receipt of old age assistance, veterans' services, social security, employment in state or federal civil service, and for many other purposes.

During the Annual Town Election on Saturday, March 7, the Registrars of Voters are in session throughout the entire time the polls were open, 8:00 A.M. to 8:00 P.M., to assist voters who had questions relating to registration, name and/or address changes, precincts, polling places and other problems arising during that time. After the polls closed, they assisted in the tabulation of the various precinct tally sheets returned by Wardens and Clerks until 11:30 P.M. when the final results were announced.

Registered Voters' Certificates were issued throughout the year from the board's records for identification purposes and for proof of citizenship.

During the year, Kenneth A. Dunn left the Board of Registrars of Voters and was replaced by Robert B. Hayden, who was appointed by the Board of Selectmen following his nomination by the Republican Town Committee.

Voting Results

Annual Town Election — March 7, 1987

TOTAL OF BALLOTS CAST — 7,183 (25.8% of total number of registered voters — 27,814)

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
	189	295	258	215	276	229	254	465	432	476	482	481	317	385	449	379	192	439	331	264	375	7,183
TOWN CLERK FOR THREE YEARS (1)																						
Precinct	**1**	**2**	**3**	**4**	**5**	**6**	**7**	**8**	**9**	**10**	**11**	**12**	**13**	**14**	**15**	**16**	**17**	**18**	**19**	**20**	**21**	**Total**
*Ann Mahon Powers	157	246	222	162	241	190	204	369	375	374	408	403	261	314	364	299	154	358	275	210	303	5,889
Others										2					1	1			1			5
Blanks	32	49	36	53	35	39	50	96	57	100	74	78	56	71	84	79	38	81	55	54	72	1,289
TREASURER FOR THREE YEARS (1)																						
Precinct	**1**	**2**	**3**	**4**	**5**	**6**	**7**	**8**	**9**	**10**	**11**	**12**	**13**	**14**	**15**	**16**	**17**	**18**	**19**	**20**	**21**	**Total**
*John J. Bilafer	163	254	217	163	245	194	212	364	378	362	400	403	251	301	349	291	152	366	271	214	314	5,864
Others						3				5	3	1			1	1			1		2	17
Blanks	26	41	41	52	31	32	42	101	54	109	79	77	66	84	99	87	40	73	59	50	59	1,302
SELECTMAN FOR THREE YEARS (2)																						
Precinct	**1**	**2**	**3**	**4**	**5**	**6**	**7**	**8**	**9**	**10**	**11**	**12**	**13**	**14**	**15**	**16**	**17**	**18**	**19**	**20**	**21**	**Total**
*Charles Lyons	116	175	163	116	165	134	147	270	267	322	274	304	169	250	246	238	116	236	191	151	231	4,281
*Robert B. Walsh	110	178	182	135	166	146	158	320	291	330	301	314	193	214	270	261	115	276	215	153	219	4,547
Arthur T. Speros	72	125	97	95	134	90	108	143	150	134	228	176	127	133	188	135	81	197	141	127	157	2,838
Others										3			3		1						2	9
Blanks	80	112	74	84	87	88	95	197	156	163	161	168	142	173	193	124	72	169	115	97	141	2,691
ASSESSOR FOR THREE YEARS (1)																						
Precinct	**1**	**2**	**3**	**4**	**5**	**6**	**7**	**8**	**9**	**10**	**11**	**12**	**13**	**14**	**15**	**16**	**17**	**18**	**19**	**20**	**21**	**Total**
*Maurice H. O'Connell	145	225	195	160	228	168	181	310	360	328	362	362	245	277	327	271	156	321	248	179	279	5,327
Others										2	1	1							1		2	7
Blanks	44	70	63	55	48	61	73	155	72	146	119	118	72	108	122	108	36	118	82	85	94	1,849
SCHOOL COMMITTEE FOR THREE YEARS (3)																						
Precinct	**1**	**2**	**3**	**4**	**5**	**6**	**7**	**8**	**9**	**10**	**11**	**12**	**13**	**14**	**15**	**16**	**17**	**18**	**19**	**20**	**21**	**Total**
Ruth Hurley Vihon	73	131	109	111	132	83	108	194	200	215	220	261	130	173	191	157	96	179	131	109	162	3,165
*Stephen B. Moss	113	168	154	114	175	136	134	281	260	296	278	275	175	249	263	238	125	258	218	158	225	4,293
*Kathleen Kiely Dias	117	186	177	134	171	154	147	313	269	313	323	304	186	230	267	249	127	272	225	166	236	4,566
*Patricia B. Worden	119	223	162	130	185	151	173	280	307	286	304	285	191	223	271	228	125	289	207	151	239	4,529
Others							2			2			6									10
Blanks	145	177	172	156	165	163	198	327	260	316	321	318	263	280	355	265	103	319	212	208	263	4,986
QUESTION 1 — REQUEST FOR ADDITIONAL FUNDS																						
Precinct	**1**	**2**	**3**	**4**	**5**	**6**	**7**	**8**	**9**	**10**	**11**	**12**	**13**	**14**	**15**	**16**	**17**	**18**	**19**	**20**	**21**	**Total**
Yes	39	45	64	38	43	48	44	188	67	158	110	120	62	106	94	124	39	89	78	64	91	1,711
No	144	245	188	170	226	175	205	258	334	303	366	352	248	262	347	243	141	345	245	188	274	5,259
Blanks	6	5	6	7	7	6	5	19	31	15	6	9	7	17	8	12	12	5	8	12	10	213
QUESTION 2 — REQUEST FOR ADDITIONAL FUNDS FOR SPECIFIC PURPOSES																						
Precinct	**1**	**2**	**3**	**4**	**5**	**6**	**7**	**8**	**9**	**10**	**11**	**12**	**13**	**14**	**15**	**16**	**17**	**18**	**19**	**20**	**21**	**Total**
Yes	49	65	76	48	55	58	53	207	97	192	144	158	81	134	115	154	53	123	110	79	111	2,162
No	128	218	168	155	204	158	176	232	278	260	318	300	226	217	315	207	120	301	210	165	241	4,597
Blanks	12	12	14	12	17	13	25	26	57	24	20	23	10	34	19	18	19	15	11	20	23	424

*Elected

TOWN MEETING MEMBERS

PRECINCT ONE — ONE YEAR (3)
(to fill vacancies)

*F. Wayne McDaniel, 106A Sunnyside Avenue 2
Others 6
Blanks 559

PRECINCT ONE — TWO YEARS (2)
(to fill vacancies)

No candidates
Others 5
Blanks 373

*Elected

PRECINCT ONE — THREE YEARS (4)

*Erin Phelps, 69 Sunnyside Avenue 3
Others 6
Blanks 747

PRECINCT TWO — THREE YEARS (4)

*Joseph P. Carabello, Jr., 156 Lake Street 220
*Augustine R. Cella, 99 Spy Pond Parkway 214
*John P. Donahue, 63 Eliot Road 214
*Russell A. Fiore, 58 Mott Street 19
Others 20
Blanks 493

PRECINCT THREE — ONE YEAR (1)
(to fill vacancy)

*Daniel F. Wiseman, 35 Marathon Street 198
Blanks 60

PRECINCT THREE — THREE YEARS (4)

*Thomas B. Wetherbee, 50 Marathon Street 193
*Margaret Anne Healy, 28 Henderson Street 183
*Allan Tosti, 38 Teel Street 189
*Edward S. Shaw, 39 Trowbridge Street 182
Blanks 285

PRECINCT FOUR — ONE YEAR (2)
(to fill vacancies)

No candidates
Others 6
Blanks 424

PRECINCT FOUR — TWO YEARS (1)
(to fill vacancy)

*Bancroft R. Poor, 30 Brooks Avenue 124
Blanks 91

PRECINCT FOUR — THREE YEARS (4)

*Judith A. Quimby, 12 Egerton Road 1
*Donald R. Ronchetti, 31 Magnolia Street 1
Others 1
Blanks 857

PRECINCT FIVE — THREE YEARS (4)

*Robert C. Spence, 53 Webster Street 211
*Samuel R. Roberto, 53 Park Street 210
*William F. Rogers, 19 Exeter Street 209
*Natalie Rocha, 23 Exeter Street 9
Others 7
Blanks 449

PRECINCT SIX — ONE YEAR (1)
(to fill vacancy)

*Julia A. Burke, 96 Orvis Circle 8
Others 15
Blanks 206

PRECINCT SIX — TWO YEARS (1)
(to fill vacancy)

*Patricia C. Fernandez, 11 Orvis Road 2
Others 11
Blanks 216

PRECINCT SIX — THREE YEARS (4)

*Richard B. Murray, 38 Marion Road 154
*Mary J. Wetherbee, 11 Orvis Road 145
*Neil F. Wetherbee, 11 Orvis Road 139
*Leo F. Doherty, 53 Lake Street 3
Others 8
Blanks 467

PRECINCT SEVEN — THREE YEARS (4)

*Margaret E. Tobin, 70 Harlow Street 191
*Mary R. Gatto, 32 Everett Street 177
Others 8
Blanks 640

PRECINCT EIGHT — THREE YEARS (4)
(to fill vacancies)

*John L. Worden, III, 27 Jason Street 303
*Robert Rowe, 114 Pleasant Street 275
*Joseph F. Tulimieri, 27 Hillsdale Road 266
*Harry Lipson, 37 Brantwood Road 245
Others 1
Blanks 555

PRECINCT NINE — TWO YEARS (3)
(to fill vacancies)

*William F. Towle, 22 Franklin Street 4
*Michelle Hallee, 47 Maynard Street 2
Others 13
Blanks 1277

PRECINCT NINE — THREE YEARS (4)

*Edward W. Murphy, Jr., 31 Sherborn Street 332
*Pauline Y. Hallee, 47 Maynard Street 293
*John F. Shannon, 31 Central Street 290
*Natalie C. Peters, 63 Maynard Street 2
Others 11
Blanks 800

PRECINCT TEN — TWO YEARS (1)
(to fill vacancy)

*Rita M. Quinn, 205 Jason Street 344
Others 4
Blanks 128

PRECINCT TEN — THREE YEARS (4)

*Margaret H. Spengler, 189 Jason Street 349
*Janet A. Collins, 179 Jason Street 306
*Frank V. Bonzagni, 89 Churchill Avenue 283
*Anita Barker Weeks, 16 Newman Way 221
Arthur T. Speros 194
Others 3
Blanks 548

*Elected

PRECINCT ELEVEN — TWO YEARS (1)
(to fill vacancy)

*Dennis J. Sullivan, 18 Davis Avenue	231
Carol A. Stepanis	149
Marsha J. Kwalwasser, 1 Vista Circle	33
Others	3
Blanks	66

PRECINCT ELEVEN — THREE YEARS (4)

*Robert F. O'Neill, 27 Davis Avenue	357
*Claire E. Maytum, 25 Ridge Street	327
*Dorothy Hall Clarke, 22 Winthrop Road	299
*C. E. Dominguez, 9 Hazel Terrace	47
Others	16
Blanks	882

PRECINCT TWELVE — TWO YEARS (1)
(to fill vacancy)

*Christopher A. Huggins, 24 Kenilworth Road	348
Others	2
Blanks	131

PRECINCT TWELVE — THREE YEARS (4)

*Lawrence F. Clinton, Jr., 39 Pine Ridge Road	338
*John A. Sheerin, 189 Scituate Street	302
*John J. McLaughlin, III, 86 Grand View Road	273
*John J. Griffin, 128 Scituate Street	258
Helene M. Sullas, 24 Kenilworth Road	181
Others	2
Blanks	570

PRECINCT THIRTEEN — THREE YEARS (4)

*Harold H. Seward, 16 Frost Street	192
*Roger B. Stix, 6 Lantern Lane	187
*Louis J. Iannelli, 46 Lantern Lane	51
Others	63
Blanks	775

PRECINCT FOURTEEN — TWO YEARS (1)
(to fill vacancy)

*Robert C. Macaulay, 55 Mt. Vernon Street	204
Robert Bongiorno, Jr., 30 Mt. Vernon Street	99
Blanks	82

PRECINCT FOURTEEN — THREE YEARS (4)

*David J. Walkinshaw, 50 Gloucester Street	225
*Martin E. Reid, 69 Highland Avenue	209
*James M. Hall, 29 Gloucester Street	182
*David C. Geanakakis, 6 Menotomy Road	181
Janet W. Blodgett, 18 Oakland Avenue	170
Others	1
Blanks	572

PRECINCT FIFTEEN — TWO YEARS (1)
(to fill vacancy)

*Roberta Normile, 125 Overlook Road	24
Others	36
Blanks	389

PRECINCT FIFTEEN — THREE YEARS (4)

*Frederick R. Buckley, Jr., 38 Pine Street	283
*Richard C. Fanning, 57 Yerxa Road	273
*Howard B. Winkler, 10 Sleepy Hollow Lane	245
*Theodore B. Elkins, 205 Washington Street	198
Russell P. Campbell, 7 Martin Street	162
Others	2
Blanks	631

PRECINCT SIXTEEN — TWO YEARS (1)
(to fill vacancy)

[1]George E. Katsos, 6 Wachusett Avenue	206
*Coburn Bennett, 141 Hillside Avenue	110
Blanks	63

[1]Also elected by write-in votes to three year term, which he chose to serve.

PRECINCT SIXTEEN — THREE YEARS (4)

*Daniel M. O'Neill, 287 Appleton Street	252
*Charles Lyons, 148 Wollaston Avenue	248
*Richard S. Phelps, 77 Oakland Avenue	244
*George E. Katsos, 6 Wachusett Avenue	14
Others	21
Blanks	737

PRECINCT SEVENTEEN — ONE YEAR (2)
(to fill vacancies)

No candidates	
Others	5
Blanks	379

PRECINCT SEVENTEEN — TWO YEARS (2)
(to fill vacancies)

No candidates	
Others	3
Blanks	381

PRECINCT SEVENTEEN — THREE YEARS (4)

*Joan L. Banks, 65 Brattle Street	142
*Leslie Corin, 16 Laurel Street	123
Others	2
Blanks	501

PRECINCT EIGHTEEN — TWO YEARS (1)
(to fill vacancy)

*William J. Hinde, 74 Rhinecliff Street	349
Others	4
Blanks	86

*Elected

PRECINCT EIGHTEEN — THREE YEARS (4)

*Mary Beth Farinoso, 50 Hathaway Circle	299
*Ruth V. Hinde, 74 Rhinecliff Street	291
*Robert B. Walsh, 101 Dow Avenue	283
*Mary F. Garrity, 27 Avola Street	6
Others	12
Blanks	865

PRECINCT NINETEEN — ONE YEAR (1)
(to fill vacancy)

*Linda K. Olsen, 89 Wright Street	267
Others	2
Blanks	62

PRECINCT NINETEEN — THREE YEARS (4)

*Theresa M. Bishop, 140 Wright Street	242
*Robert H. Murray, 153 Park Avenue Extension	242
*Susan L. Foohey, 55 Brand Street	4
Others	8
Blanks	828

PRECINCT TWENTY — ONE YEAR (1)
(to fill vacancy)

*James R. Kyle, 59 Rublee Street	9
Others	16
Blanks	239

PRECINCT TWENTY — TWO YEARS (1)
(to fill vacancy)

*Sonya E. Keene, 88 Park Avenue	2
Others	3
Blanks	259

PRECINCT TWENTY — THREE YEARS (4)

*Daniel E. Warren, 1334 Mass. Avenue	143
*William M. Sheehan, 24B Surry Road	9
[2]James R. Kyle, 59 Rublee Street	3
Others	8
Blanks	893

[2]Also elected by write-in votes to one year term, which he chose to serve.

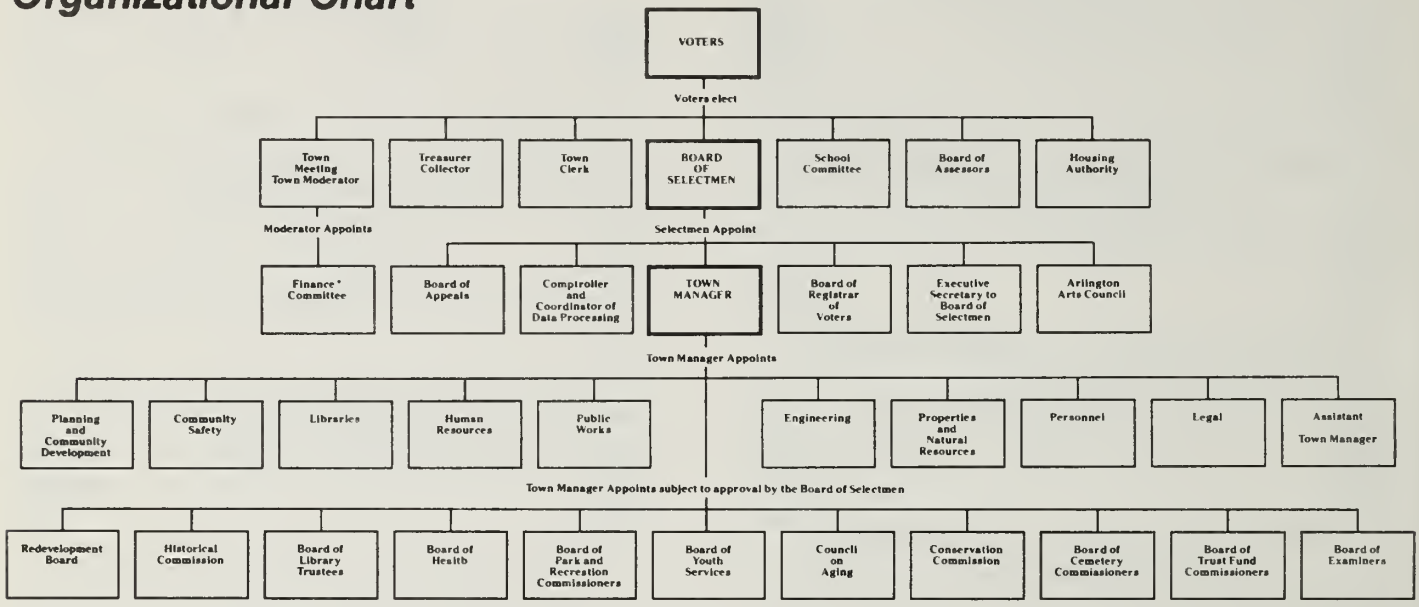
PRECINCT TWENTY-ONE — THREE YEARS (4)

*Mary Ellen Downing, 107 Westmoreland Avenue	275
*Lance McVay, 11 Washington Avenue	248
*Ilmars Berzins, 16 West Court Terrace	232
Others	5
Blanks	740

*Elected

Town Directory

Town of Arlington Organizational Chart



*Appointed by the Moderator, the Chairman of the Finance Committee and the Board of Trust Fund Commissioners

Town Officials and Committees *as of December 31, 1987*

Elected by Arlington's Citizens

Board of Selectmen	Term Expires
Janemarie Hillier, *Chair.*, 3 Florence Avenue	1988
Charles Lyons, 148 Wallaston Avenue	1990
Robert B. Walsh, 101 Dow Avenue	1990
Stephen J. Conroy, 126 Overlook Road	1989
John P. Donahue, 63 Eliot Road	1988

Moderator

Harry P. McCabe, 92 Madison Avenue	1989

Town Clerk

Ann Mahon Powers, 256 Mountain Avenue	1990

Town Treasurer

John Bilafer, 15 Victoria Road	1990

Board of Assessors

Maurice H. O'Connell, *Chair.*, 2 Old Colony Road	1990
Philip J. Waterman, 11 Ronald Road	1989
Kevin P. Feeley, 25 Baker Road	1988

School Committee	Term Expires
William J. O'Brien, *Chair.*, 11 Mystic View Terrace	1988
Kathleen K. Dias, 27 Addison Street	1990
Stephen B. Moss, 18 Gloucester Street	1990
Patricia B. Worden, 27 Jason Street	1990
William A. Carey, Jr., 155 Lake Street	1989
Katharine D. Fennelly, 97 Gray Street	1989
Michael Healy, 156 Waverly Street	1989
Janice A. Bakey, 15 Fountain Road	1988
Michael T. Peters, 116 Park Avenue	1988

Arlington Housing Authority

John F. Cusack, *Chair.*, 61 Spy Pond Lane	1988
Irene M. Shea, 145 Medford Street	1991
Thomas R. Banks, 65 Brattle Street	1990
Jeremiah M. Keefe, 34 Sherborn Street	1989
*James Marzilli, 4 Brantwood Road	1991

*Appointed by Governor

Appointed by Town Moderator

Finance Committee*

Precinct		Term Expires
11	Robert F. O'Neill, *Chair.*	1989
10	William E. Shea, *V. Chair.*	1990
15	Richard C. Fanning, *V. Chair.*	1988
21	James F. Lordan, *V. Chair.*	1988
1	John L. Perry	1990
2	E. MacKay Fraser	1989
3	Allan Tosti	1988
4	Judith A. Quimby	1990
5	Pegi J. Cunningham	1990
6	Marjorie L. Robinson	1988
7	Deborah B. Ferraro	1989
8	J. Martin Devine	1989
9	Jerome P. Hallee	1988
12	Kenneth J. Simmons	1988
13	John J. Deyst, Jr.	1989
14	Murdena A. Campbell	1989
16	Michael J. O'Reilly	1990
17	Leslie Corin	1990
18	Mary Ronan	1989
19	Paul E. Olsen	1988
20	Robert T. Maher	1990
	Richard E. Smith, *Executive Secretary*	1990

Procedures Committee	Term Expires
Howard B. Winkler	1990
Harry P. McCabe	1989
Owen R. Carrigan	1988

Minuteman Regional Vocational School Committee Representative

John P. Donahue, *Chair.*	1988

Personnel Review and Appeals Board**

Daniel M. O'Neill, *Chair.* (Town Manager Appt'd.)	1990
James C. Doyle, Jr. (Moderator Appt'd.)	1989
E. Joseph Rosselli *(Elected)*	1989
William F. Hayward (Town Manager Appt'd.)	1988
Donald Mason (Elected)	1988

*Appointed by the Town Moderator, Chair. of the Finance Committee and the Board of Trust Fund Commissioners.

**Two members elected by employees, two appointed by the Town Manager and one appointed by the Moderator.

Appointed by the Board of Selectmen

Town Manager	Term Expires
Donald R. Marquis	1989

Comptroller & Coordinator of Data Processing

A. L. Minervini, Jr.	1988

Executive Secretary to the Board of Selectmen

Frederick E. Pitcher

Zoning Board of Appeals

Robert C. Moran, *Chair.*	1989
Ara H. Demurjian	1988
John F. Doyle	1988
Robert F. Welch, *Associate*	1988
James Boudreau, *Associate*	1988

Board of Registrar of Voters

William P. Forristall, *Chair.*	1990
Ann Mahon Powers	1990
Drita Eaton	1989
Kenneth A. Dunn	1988

Arlington Arts Council	Term Expires
David Ardito, *Chair.*	1988
Nancy Sweezy	1990
Neil Wetherbee	1990
Paula Gassmann	1989
Bruce Wheltle	1989
Nancy Crasco	1988
Jane Howard	1988
Carol Mahoney	1988
Marsha Cohen, *Associate*	1990
John F. Doyle, *Associate*	1990
Patricia Fitzmaurice, *Associate*	1990
Janet Ford, *Associate*	1990
Dorothy Santos, *Associate*	1990
Phyllis Spence, *Associate*	1990

Historic District Commission

Clark L. Griffith, *Chair.*	1989
Louise Ruma-Ivers	1990
Mark Wilke	1990
Bernardine C. Buzzell	1989
Margaret Carroll	1989
Charles L. Poulos	1989
John Shannon	1988
John Worden, III	1988
Daniel A. Xenos	1988

Appointed by the Board of Selectmen (Continued)

Fair Housing Advisory Committee

Howard Cohen, *Chair.*
Reverend Daniel Carlson
Carlos E. Dominguez
William Eykamp
Carole Falcone
Joan Gross
Wilson Henderson
Anita Howard
William Maytum
Marguerite McCue
Nick Minton
Pearl Morrison
Thomas Murphy
Louise Ruma-Ivers
Miriam Stein
Elizabeth W. Thompson
Robert Walsh
Deborah Chang,
Fair Housing Director

Arlington Council on Alcohol Education

Frederick Buckley, Jr., *President*
Mary Ellen McEwen
E. Mackay Fraser
James Allen
Eileen Conradi
Leslie Corin
Vincent D'Antona
Jean Donahue
Susan Eagan
Ruth Kelly
Jacqueline Keshian
Patsy Kraemer
Stephen Moss
David Moultrup
Frank Powers
Elizabeth Oppedisano,
Coordinator

Appointed by the Town Manager

Town Manager's Office

Nancy T. Galkowski,
Assistant Town Manager
Teresa M. Henchey,
Assistant to the Town Manager

Legal

John F. Maher, Town Counsel
Edward M. Marlenga,
Workers Compensation Agent

Planning & Community Development

Alan McClennen, Jr., Director

Community Safety

John F. Carroll,
Director of Police Services
Robert J. Casey,
Director of Fire Services

Libraries

Maryellen Remmert, Director

Public Works

Richard Bowler, Director

Engineering

Charles F. Rinciari, Town Engineer

Properties & Natural Resources

Frank P. Wright, Director

Personnel

William T. Kremmell, Director

Purchasing

John E. Bowler, Agent

Affirmative Action

Louise Vrande, Officer

Office of Economic Development

Robert Monahan, Coordinator

Human Resources

Arthur E. Johnson, Director

Council on Aging

W. Scott Plumb, Executive Secretary

Veterans' Services

John Sullivan, Agent

Consumer Affairs

Susan Marlenga, Coordinator

Weights & Measures

Douglas Peters, Sealer

Board of Health

Walter Galvin, Director

Recreation Division

Daniel Brosnan, Superintendent

Veterans Memorial Sports Center

Norman Reid, Manager

Youth Services Division

Patsy Kraemer, Administrator

Appointed by the Town Manager subject to the approval by the Board of Selectmen

Redevelopment Board	Term Expires
Doris M. Cremens, *Chair.*	1989
Edward T.M. Tsoi	1989
*Thomas Wray Falwell	1988
Barry Faulkner	1988
Philip J. McCarthy	1988

Board of Health	
Alan J. Wright, D.M.D., *Chair.*	1989
Robert J. Carey, M.D.	1990
Charles D. Keefe	1988

Historical Commission	Term Expires
Ralph D. Sexton, *Chair.*	1989
Gayle Kiely	1990
Thomas V. Smurzynski	1989
Wendy Swanton	1989
Russell Burke	1988
Beth Cohen	1988
Wendall Kalsow	1988

*Appointed by the Governor

Appointed by the Town Manager subject to approval by the Board of Selectmen (Continued)

Board of Library Trustees	**Term Expires**
Joyce H. Radochia, *Chair.*	1989
Helen Kass	1990
Barbara Muldoon	1990
Philip O'Neill	1989
David Castiglioni	1988

Park and Recreation Commission

Bernice Jones, *Chair.*	1988
Joanne Morel	1990
James B. Earley	1988
Margaret Frechette	1988
Donald Vitters	1988

Board of Youth Services

Elaine Shea, *Chair.*	1990
Jean L. Donahue	1990
Charles Harrington	1990
Edmund R. Mahoney	1990
Iris F. Nigro	1990
Ruth Mahon	1989
Reverend Arthur D. McAskill	1989
David McKenna	1989
George P. Faulkner	1988
Joan Robbio	1988
David Walkinshaw	1988

Affirmative Action Advisory Committee

James Webster, *Chair.*
Carma Forgie
Joanne Frederick
Jack Jones
Mary Greene Lamb
Ruth Ann Putman
Rosemary Sullivan
Dr. Franz J. Brown, *Ex Officio*

Council on Aging	**Term Expires**
Francis Ingeme, *Chair.*	1989
Margaret M. Capron	1990
Harry P. McCabe	1990
Barbara Dwyer	1989
Frances M. Dwyer	1989
Nancy Higgins	1988
Richard Lutus	1988

Conservation Commission

Stephen J. Gilligan, *Chair.*	1989
Eugene Cancelliere	1990
Thomas Walsh	1990
Maria Rutzmoser	1989
Roland Chaput	1988
Gregory Heath	1988
Bruce Wheltle	1988
Dorothy M. Maher, *Conservation Administrator*	

Board of Cemetery Commissioners

Ferdinand A. Lucarelli, *Chair.*	1988
Edward W. Murphy	1990
Robert W. Totten	1989

Board of Trust Fund Commissioners

Timothy F. Lordan, *Chair.*	1990
Donald Reenstierna	1989
Carmen Foritano	1988

Board of Examiners

Walter H. Weidner, Jr., *Chair.*	1989
Elinore Charlton	1990
John R. Roma	1988

Constables

Richard Boyle, 1 Mott Street	1990
Vincent A. Natale, Jr., 215 Forest Street	1990
John F. Carroll, *Director of Police Services*	1990
Richard F. Ronan, *Arlington Housing Authority*	1989
Frederick E. Pitcher, *Executive Secretary*	1988

Other Committees

Town of Arlington Scholarship Fund

John J. Bilafer, Town Treasurer
Stephen Dlott, Arlington High School Headmaster
Ronald Fitzgerald, Director of Minuteman Vocational School
Norine T. Casey, Arlington resident representing private schools
Sister Catherine Clifford, Principal, Arlington Catholic H.S.

Capital Planning Committee

Murdena Campbell, *Chair.*

John Bilafer	Joanne Frederick
John Britt	Nancy Galkowski
Charles Foskett	A.L. Minervini

Permanent Town Building Committee*

Arthur Loud, *Chair.*

Margaret Spengler	Vincent Tassinari
Charles Fagone	William O'Brien
Francis Sonnenberg	Donald Marquis

*Appointed by the Chair. of the Board of Selectmen and the Chair. of the School and Finance Committees.

Arlington Information

INCORPORATION

The Town of Arlington was originally settled in 1635 as a village under the name Menotomy. In 1807, the Town and a section of what is now Belmont were set off from Cambridge and incorporated as West Cambridge. In 1867 the name was changed to Arlington in honor of the heroes buried at Arlington National Cemetery in Arlington, Virginia.

POPULATION

1970 (federal census)	52,720
1975 (state census)	50,223
1980 (federal census)	48,219
1985 (state census)	46,465

LOCATION

Arlington is situated six miles northwest of Boston, in latitude 42 degrees 25 minutes north; longitude 71 degrees 09 minutes west. The Town is bordered on the north by Winchester, on the east by Medford and Somerville, on the south by Cambridge and Belmont and on the west by Lexington.

ELEVATION

The Town elevation spans from a low of 10 feet above sea level at Massachusetts Avenue and the Cambridge line to 377 feet at Park Circle and Eastern Avenue. Other elevations include 48 feet at Massachusetts Avenue and Pleasant Street, 155 feet at Massachusetts Avenue and Park Avenue, and 281 feet at Crescent Hill Avenue and Park Place.

AREA

Arlington covers 3,518 acres or 5.5 square miles of which 286 acres are covered by water. There are 158 acres of park land owned by the Town and 52 acres under the control of the Metropolitan District Commission. Fifty one acres of the land area is devoted to cemeteries.

FORM OF GOVERNMENT

The Town of Arlington is governed by the "Town Manager Act of the Town of Arlington, Massachusetts", the "By-Laws of the Town of Arlington", and Massachusetts General Laws Chapter 43A, "Standard Form of Representative Town Meeting Government".

The executive branch is made up of a five member Board of Selectmen elected at large. The Board hires a professional manager to administer the daily operations of the government. The legislative branch is a Town Meeting made up of 252 representatives, elected from each of the twenty one precincts in Town. Arlington is also a member of the 8th Massachusetts Congressional District, 4th Middlesex State Senatorial District, and the 25th and 26th Middlesex State Representative Districts.

INFRASTRUCTURE

There are 95 miles of public streets and town ways, 24 miles of private streets open for travel, 6 miles of state highways and parkways, and 4 miles of paper streets.

The permanent water system consists of 131 miles and the sewer system consists of 111 miles. There are 77 miles in the Town's storm drain system and the Town maintains 3,658 catch basins.

TRANSPORTATION

Arlington is bounded on the south by Route 2, a major transportation route allowing access to Boston and the western part of Massachusetts. Arlington is also a short distance from Interstate Routes 93 and 95. Other major routes that go through the town are Routes 2A and 3.

Public transportation is provided through the Massachusetts Bay Transit Authority servicing the Greater Boston area with bus service and a subway system. Closest access to the subway system is through the new Alewife Station located just over the Arlington border in Cambridge.

EDUCATION

The Town of Arlington operates an excellent school system with seven elementary schools, two junior high schools and Arlington High School. The elementary schools are: Bishop School, 25 Columbia Road; Bracket School, 66 Eastern Avenue; Dallin School, 185 Florence Street; Hardy School, 52 Lake Street; Pierce School, 85 Park Avenue Extension; Stratton School, 180 Mountain Avenue and Thompson School, 70 North Union Street. The two junior high schools are: Gibbs Junior High, 30 Tufts Street and Ottoson Junior High, 63 Acton Street. Arlington High School is located at 869 Massachusetts Avenue.

Town of Arlington

1988 ANNUAL REPORT



Arlington, Massachusetts

Town of Arlington
Massachusetts



1988 Annual Report

Board of Selectmen

Stephen J. Conroy, Chairman
Janemarie Hillier
Charles Lyons
Robert B. Walsh
Franklin W. Hurd Jr.

Town Manager

Donald R. Marquis

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EXECUTIVE SERVICES

Board of Selectmen



Board of Selectmen (left to right), Janemarie Hillier; Charles Lyons, Vice-Chairman; Stephen J. Conroy, Chairman; Franklin W. Hurd, Jr.; and Robert B. Walsh.

The Board of Selectmen is pleased to report on the Board's activities during 1988.

The year 1988 was a challenging year for the Board of Selectmen. Town officials worked as a team addressing the financial woes imposed on the town as a result of Proposition 2 1/2. In order to continue to meet the needs of the citizens, the Town of Arlington has had to use extraordinary amounts of free cash. The Board has tried to maintain the excellent services provided by the town, particularly by the Police, Fire, and Public Works. As part of the strategy to deal with Proposition 2 1/2, the Board of Selectmen has met with state officials, school department officials, assessors, the Town Treasurer, the Finance Committee, and other town agencies to address the short and longer term financial needs. The Board met several times with the School Department to discuss the budget needs for the future. Major input was also received from the Town Treasurer and Chairman of the Finance Committee. The collective support, wisdom, and dedication of all of these individuals, working together, was a major first step in producing a viable working direction for the allocation of resources between the various departments. The Board viewed meeting Arlington's financial needs and creatively addressing the related issues as its number one goal for 1988. On June 14, the Board of Selectmen sponsored a Financial Analysis Informational Meeting in the Town Hall. All Town Meeting Members were invited. The Town Manager and Superintendent of Schools made major presentations on their Fiscal Year 1990 budget. The conclusion of the meeting was that there were substantial cost increases in uncontrollable areas and insufficient revenue to support the operating budgets. The meeting was broadcast live over the municipal cable channel and recommendations were made on where cuts may have to be made in the budgets based on shortfalls of funds. Following the meeting, it was agreed that the School Committee and the Board of Selectmen would work together with the Chairman of the Finance Committee to develop and refine the numbers as the Fiscal Year 1990 budget process started to evolve.

The Board would like to thank the legislative delegation, namely; Senator Kraus, Representative Gibson, and Representative Havern for their continued support, encouragement, and cooperation in working with us as we move forward, together addressing areas of local and increased state aid.

At the Annual Town Election, Mrs. Janemarie Hillier was reelected to a three-year term. Franklin W. Hurd, Jr., was elected for a three year term to the Board of Selectmen replacing John P. Donahue who had served as Selectman. The Board would like to pay particular note to the dedication Mr. Donahue made to his responsibilities while serving as an appointed member to the Board of Selectmen. It was a pleasure to work with him and his contribution as a Selectman was appreciated by the citizens of Arlington. Following the election, the Board held an organizational meeting at which Stephen J. Conroy was elected Chairman and Charles Lyons was elected Vice-Chairman. One of the major efforts of the Board of Selectmen this year was to change from a Board that reacted to issues to a Board that identified and addressed issues on a specific program basis.

The Selectmen held a number of meetings with various officials of other towns, with state and federal officials, in working to solve local, regional, and statewide problems that affect the Town of Arlington.

The Board continued their efforts to secure Community Development Block Grant (C.B.D.G.) funds. Through the efforts of Alan McClennen, the Town Manager, and the Board of Selectmen, the Town continued to receive an entitlement. This year the Town received an entitlement in the amount of $988,000. Mr. McClennen, who is the administrator on behalf of the Board for the C.B.D.G. program, is to be commended for his diligence, his efforts in administering this program, and in keeping the Board informed on the various changing federal regulations that affect our individual programs. As part of the overall C.B.D.G. program, the Selectmen held several public hearings to consider proposals for funding. After a review by Mr. McClennen and the Town Manager, recommendations were made to the Selectmen based on eligibility, feasibility, and benefit to the community. The Board of Selectmen adopted these recommendations. At the Annual Town Meeting, a public hearing was held and the various recommendations were approved by Town Meeting. These programs continue to assist the citizens in a variety of ways.

The fundraising activity for the Robbins Library addition, spearheaded by a number of residents of the community, and chaired by Mrs. Margaret Spengler, was a major effort this year. The Board wishes to pay special note to Board members, namely Mr. Walsh and Mrs. Hillier, who worked very actively in raising funds in conjunction with the Library Fundraising Committee, and also to Mrs. Spengler

and the committee. The raising of private funds will ensure that, along with the needed state funding, the town will be in a position to construct the library addition. The efforts of all the individuals has been a source of community pride. The progress of the fundraising certainly indicates that the town will reach the goal necessary to receive a state grant to build the addition.

The Board of Selectmen serves as the Cable Commissioners for the Town of Arlington. This year American Cable Systems presented to the Board a request to transfer their cable license to Continental Cablevision. The Board voted for the license transfer after receiving input from the Cable Advisory Committee. The Board is very confident that Continental Cablevision ownership of the local system will be an enhancement to the quality and service for the residents of the Town.

The Board of Selectmen serves as the Election Commissioners for the Town and as such are responsible for establishing the various polling places in Town. The Board provides election officers for the coordination of the Town elections which are conducted under the supervision of the Town Clerk. One of the major tasks this year was to make the polling places accessible to all voters. Through the use of C.B.D.G. funds the Board installed a handicapped access elevator chair lift at the Peirce School. This marked the first time access could be made to the school by handicapped individuals. In addition, handicapped access ramps were installed at the Dallin and Thompson Schools and portable ramps were installed at the Fox Library and Park Avenue Congregational Church. The polling place at Precinct 6 was changed from the Calvary Methodist Church to the Gibbs Junior High School which has handicapped access facilities. The Board is continuing to monitor accommodations for the handicapped as it relates to elections in order to accommodate individuals with special needs.

One of the committees established this year was the Cyrus E. Dallin Committee chaired by James McGough. The charge to the committee was to survey all the works of Arlington's great sculptor and artist, Cyrus E. Dallin, which were owned by the Town and other private establishments in the Town. With the completion of the survey, his works will be restored for the benefit of the residents of the Town. The initial Conservation Report, which was done by conservation specialists, identified various problems and restorations required. The Board voted to support a financial commitment to make the necessary repairs and restoration to the works of Cyrus E. Dallin, one of Arlington's and New England's greatest sculptors.

One of the major improvements this year was the implementation of improvements to the roadway and traffic signals in Arlington Center. This effort, funded by the Urban Systems Project, began several years ago. The construction was initiated in 1988 to complete improvements in the Center for traffic flow and pedestrian safety. The project is eighty-five percent finished with final improvements to the traffic control signals and the switching mechanisms remaining. The Board expects that the project will be completed in 1989 and will be a major enhancement to traffic flow in Arlington Center.

A major improvement at Spy Pond Field was accomplished due to the efforts of a group of citizens who worked to raise private funding. In addition to their efforts, the Town provided a substantial amount of C.B.D.G. money for the project. Those monies allowed the rehabilitation of stands at Spy Pond and a number of other improvements to the field. The Board would like to pay special recognition to all the individuals who worked on the project, and in particular, Robert Lavery who passed away before the completion of the project. The Town of Arlington is most grateful to all individuals for their time and effort.

In November of this year, after discussions with the Fair and Affordable Housing Committee, the Board of Selectmen adopted a Fair and Affordable Housing policy. The Board hopes it will be a major step forward in developing the Town's Fair and Affordable Housing program.

The Board of Selectmen remained active within the state and national municipal associations. All of the Board members attended the Annual Meeting of the Massachusetts Municipal Association and in December, the meeting of the National League of Cities. Charles Lyons completed two years as a member on the Board of Directors of the National League of Cities. The Board would like to express its appreciation to him for the time, effort, and commitment he has made to that organization on behalf of the Town of Arlington. The Board would also like to take this opportunity to recognize the time and effort expended by Stephen J. Conroy, who served on the Middlesex County Advisory Board, and Franklin W. Hurd, Jr., who represented the Board on the Arlington Data Processing Advisory Committee. The Board would also like to take this opportunity to thank all of the members of the Town Day Committee and David Curren, Chairman of the Town Day Committee, for another exceptional event.

The Board would like to thank the Town Manager, Donald R. Marquis, for the support he has provided the Board of Selectmen this past year, and also the manner in which he coordinated various town activities in a year of great strain and difficult budget decisions. The Board of Selectmen unanimously voted to reappoint the Town Manager for a three year term through October 31, 1992. This reappointment is in recognition of the outstanding job he has done over the past three years. The Board looks forward to working with him and the wisdom of his recommendations.

To the citizens of the town, the Board wishes to make a commitment that it will continue to work towards providing a quality of life and a level in services in Arlington that is financially and physically possible to provide in these years of reduced funds. The Board will continue to work for the Town's best interests in the difficult months ahead.

In conclusion, the Board would like to thank the Executive Secretary and the staff in the Office of the Board of Selectmen. The Board acknowledges, with appreciation, their work, cooperation, and support.

Town Manager

It is a privilege once again to report on the activities of the departments under the jurisdiction of the Town Manager for the year ending December 31, 1988. It is the intent of the Annual Report to summarize the most important developments in the activities and programs performed by the Town of Arlington's departments, boards, commissions, and committees. These town bodies take great pride in the work they accomplished during the year. We urge you to peruse this report and to review in detail their accounting of the activities and services provided throughout the year.

Town Report Wins First Place

We are proud to report that the "1987 Arlington Annual Report" published during 1988 won first place in the Massachusetts Municipal Association Annual Report Contest. Arlington has been the recipient of first place for nine out of the last twelve years. We congratulate all participants in the publication of this document.

Town Faces Fiscal Challenges

The emphasis of my report this year will focus on the Town Manager's function and the fiscal condition of the town.

During 1988 and in the years to come, the Town of Arlington has, and will, face tough fiscal challenges and decisions. Projections over the next five year period indicate that the cost of providing current services will far exceed available revenues. This places the town in the precarious position of either raising revenues, cutting expenditures, or both. As Town Manager it is my professional responsibility to present alternatives to the Board of Selectmen and the Town Meeting as to the course of action, or actions, which are in the best interest of the Town of Arlington. In developing recommendations for discussion it is imperative that the Manager keep in mind the primary purpose for the existence of local government. Services provided by



Donald R. Marquis, Town Manager

Public Works, Properties and Natural Resources, Community Safety, the Library, and the Schools are essential to quality governmental operations.

The public works department provides the town essential services. This department is charged with maintaining our roadways as well as ensuring their clear passage. Roadways in poor condition, whether it be from improper or neglected repair or from lack of snow and ice removal, endanger the citizens of Arlington. Arlington belongs to the Massachusetts Water Resources Authority (M.W.R.A.) which provides water and sewer service to the town. However, the water and sewer system within the town is upgraded and repaired by the town forces.

Arlington provides curbside collection of trash to all town residences. The town has reviewed alternatives, such as contracting out, and has found from independent contractors that it is more cost effective for the town to provide the service. None of these services can be eliminated or reduced significantly.

Maintaining the public's safety through police and fire services must be provided. Arlington only has a police force of seventy-five who patrol the five square miles and 125 miles of roadway, investigate crimes and ensure a safe environment for the citizens of Arlington twenty-four hours a day, 365 days a year. Our fire department has a force of ninety-four individuals who are based in one of three stations located throughout the town. The department continues to save lives and valuable property.

The town's properties and natural resources must be protected by proper maintenance and upkeep. Many of our town buildings and grounds were given to us by past residents. These buildings and other properties provide the work environment for most of the town's employees. In order to maintain the integrity of the buildings, as well as an adequate and safe work surrounding, daily and long-term upkeep is required. This department also is charged with keeping our parks and fields in top shape and with maintaining all the public trees which line the roadways. Major storms, such as Hurricane Gloria, illustrate the importance of keeping resources in this department at a level which will provide the expertise needed to address such disasters.

Providing a quality education, through schools and libraries, for our children is essential to a well managed community. Of the many characteristics which attracted you and your neighbors to Arlington to live, the caliber of the schools and library system was of primary importance.

After consideration of these basic services, those services and programs which are required by federal or state law must be supported. Once all these services are provided the discretionary programs and activities can be maintained as the fiscal condition of the town allows. Unfortunately, as the cost to provide the essential services rises, the town's ability to provide the discretionary programs diminishes.

Arlington is not alone in facing this fiscal dilemma. All 351 communities in Massachusetts are, or will be, making these tough decisions in the upcoming years. The fiscal problems stem from the restriction of the primary revenue source, the property tax, coupled with the rising cost of fixed expenditures.

In 1980, Proposition 2 1/2 was passed by the voters of the Commonwealth. Put simply, Proposition 2 1/2 limits the town's ability to raise property taxes more then 2 1/2 percent of the prior year's tax levy plus any new growth.

New growth plays a minor role in the equation in Arlington since the town is 99% developed. The first year Proposition 2 1/2 was implemented in Arlington a property revaluation was being undertaken which would have substantially increased the assessed valuation of the town's property. The State Department of Revenue, however, would not accept the new valuations. This caused the town to reduce its tax levy by 15%. Since that time the town has only been able to increase the property tax by 2 1/2 % of that decreased tax levy. If the cost of providing services increases by more than 2 1/2 %, cuts must be made.

Other major revenue sources include fees for services, state aid, and federal aid. Federal aid has become exceedingly scarce in the past several years. Since the basic philosophy of the new administration under President Bush is consistent with the Reagan administration, it is not expected that new federal aid will be forthcoming. State aid has helped considerably since the inception of Proposition 2 1/2, but cannot be expected to increase in the future considering current state deficits. Finally, the town is faced with collecting fees for services, many of which are limited by state statute.

So what is our responsibility? As Town Manager, it is my responsibility to ensure that the essential services are provided to the townspeople. It is the responsibility of all of us to ensure that these programs are adequately funded. All programs must be constantly reviewed to make certain that methods used are efficient and effective in today's environment. The needs of the community are constantly changing, and as such, the programs provided must be reviewed to meet those needs. This also means eliminating, or reducing, as the situation dictates, those programs which no longer meet a community need. This office during 1988 reviewed all the programs under the Town Manager's jurisdiction. Those which can no longer be supported given our fiscal condition have, or will be, phased out.

It is also the Manager's responsibility to work toward finding other sources of revenue. During the summer this office compiled information on all the town's fees and charges. At the Special Town Meeting in November a number of those fees and charges were changed to reflect more closely the actual cost of providing the service.



Town Manager Donald R. Marquis, right, receiving his twenty-five year service award in municipal government from the president of the International City Management Association. Mr. Marquis served as vice-president of that association from 1983 - 1985. He served four years as City Manager in Oberlin, Ohio and has been Town Manager in Arlington for the past twenty-two years. Mr. Marquis was born and raised in Brunswick, Maine.

State and Federal laws often place a financial burden on a community. I am frequently in contact with our representatives in the State legislature and the Congress looking for ways to develop alternative funding sources and to reduce mandated programs. The funding for the Community Development Block Grant Program was retained by convincing our Congressional leaders of its importance to a town such as Arlington. I have also been working to convince our State legislature that Local Aid distributions should be on a needs basis so that communities, such as Arlington, which provide efficient operations are recognized through increased funding.

One of the largest financial problems facing the town is the fixed costs of doing business. Health insurance, tipping fees for rubbish removal, special education, and liability insurance are among some of the highest fixed costs. During 1988 I sat on several committees of the Massachusetts Municipal Association which were looking into ways to reduce the costs of health insurance and special education. The high cost of providing both of these services is severely impacting most communities in the Commonwealth. My office is continually looking for ways to reduce this impact.

After carefully reviewing all of the needed programs and possible funding sources, the Manager then prepares a responsible and realistic budget. It is the charge of the Board of Selectmen and the Town Meeting Members to analyze the budget document and make decisions which reflect the needs and desires of the community within the given financial constraints.

It is only through communication and discussion that the fiscal problems that face us can be addressed and solved. It is a challenge to all of us to work together to make the best choices for Arlington, now and in the future years.

CENTRAL MANAGEMENT SERVICES

Purchasing Obtained Amendments to Town By-Law

At the 1988 Annual Town Meeting, the Arlington By-Laws, Contracts and Purchases section was amended. This amendment raises the bid limit for advertised bids from three thousand dollars to four thousand dollars. The threshold for verbal orders for supplies, materials, or services was raised from three hundred dollars to five hundred dollars. These changes are consistent with the purchasing bylaws of other cities and town. The amendments will expedite the purchasing function and place the town in a more competitive position to purchase goods and services.

The year 1988 was a very active one for the Purchasing Department. A total of 115 sealed bids were opened. All bids were sought in compliance with the Town's By-Laws which govern purchases. Specifications for formal bids were carefully prepared in order that prospective bidders would have available all information necessary to prepare a responsive and competitive bid. The department analyzes all bids prior to their award. Thorough investigations were made of bidders unfamiliar to the town so that a determination could be made as to their competency to provide the material or service bid upon. When necessary, performance bonds and insurance certificates were requested. This policy protects the town against inadequate performance or loss from suits.

The continuing responsibility of the Purchasing Department is to obtain keen competition for necessary materials, goods, supplies, and services. There is no question that competitive bidding without sacrificing quality is a sound practice.

Personnel Department Introduces Supervisors Training

During 1988, the Personnel Department processed upwards of 300 employment applications and coordinated the filling of approximately 100 job vacancies, including seasonal positions. As part of its work, the department continued to review and clarify procedures and specific forms and materials used in the employment cycle. Newly instituted this year is a monthly orientation meeting for new employees. This provides an important vehicle for explaining personnel policies and the Town's benefit package. It also affords new workers an opportunity to ask questions and to seek points of clarification regarding their employment with the Town.

This past year the Personnel Director and the Assistant Director worked closely with a number of department heads, supervisors, and individual employees in dealing with job performance, absenteeism, and personal problems which often affect employee effectiveness at work. As part of the employee relations function, which is to promote and maintain a satisfied and productive workforce, an "Open Door" policy has been initiated. Under this program the Director and Assistant Director are available at a designated time during the week to respond to employees' questions and concerns about personnel procedures and practices, the accrual of benefits, and problems encountered in the workplace.

The Personnel Department, working in conjunction with the departments of Properties and Natural Resources, Public Works, and Fire Support Services, met with first line supervisors for a needs assessment. These meetings prompted the department to make arrangements with Middlesex Community College, through its Municipal Management Institute, to offer a five-session course entitled "First Line Supervisory Training". The course addressed a variety of topics including leadership styles, communication techniques, motivation and discipline of employees, and conflict resolution. The course provided a means for supervisors to sharpen their management skills in order to deal more effectively with the reduced workforce that results partially from the implementation of Proposition 2 1/2. An important outcome of the course for supervisors was the development of guidelines for dealing with employee absenteeism.

Fifteen town employees in seven job classifications requested a reevaluation of their position classification in the Fall of 1988 as provide by the Town By-Laws. The Personnel Director studied the proposed reevaluations and recommended that one position be upgraded subject to the approval of the 1989 Annual Town Meeting. Part of the process for reviewing the requested reevaluations includes meeting with the Personnel Review and Appeals Board. This Board currently includes in its membership two individuals who are full-time personnel professionals. It is hoped that the Board and the Personnel Director will be able to explore new ways to work cooperatively in the performance of this function.

The Board of Selectmen submitted a warrant article at the 1988 Annual Town Meeting proposing an appropriation to conduct a town-wide position reclassification study by an outside consultant. Given the town's budgetary constraints, the article was never brought to a vote by the Town Meeting. The Personnel Department recognizes the importance of such a study and is exploring alternate methods of conducting the study. It is the Personnel Department's belief that an accurate, up-to-date Classification Plan is a fundamental tool for the entire town personnel function.

Other important areas of work for the department during 1988 included: continued administration of health and life insurance programs, establishment of an employees' smoking lounge in the Town Hall, cooperation with the Massachusetts Municipal Personnel Association in proposing Civil Service reform, and beginning to address the issue of hiring and maintaining a productive workforce in a full employment economy.

Affirmative Action Conducts Extensive Outreach

This year the Affirmative Action Advisory Committee (AAAC) and Affirmative Action Officer (AAO) focused on recruiting minority and female applicants for town jobs, encouraging the appointment and promotion of minorities and women,

maintaining a workplace free of sexual harassment, and enhancing outreach to minority- and women-owned businesses.

The AAO identified 150 agencies serving minority and women job-seekers, andperiodically sent them information on town job openings. One such mailing included a flyer and a cover letter encouraging interest in the Civil Service exam for police officer, which was given in March. Specifically, agencies were asked to inform potential exam-takers that Arlington is interested in hiring additional minority and female police officers. The same agencies also received announcements of key job openings and a flyer on labor service registration. As a result, agencies are more aware of Arlington's affirmative action efforts, as evidenced by the number of candidates referred.

Completing the process begun last year, the town hired a minority firefighter. In addition, the Town Manager made a number of appointments and promotions of women to positions not traditionally held by females, as well as several promotions of minorities. These appointments and promotions include the Safety Coordinator, two Building Custodians, a Senior Custodian, and the Executive Secretary to the Council on Aging.

The Town Manager's office continued its involvement in the Massachusetts Minority Internship Program, developed by the state Executive Office of Communities and Development in cooperation with the Massachusetts Municipal Management Association. The program provides an opportunity for minority graduate students in management or public administration to work in local government. The Assistant Town Manager serves on the program's Advisory Board. In proposing the adoption of a town policy on sexual harassment, the AAAC was not reacting to actual incidents of harassment; rather, they wanted the town to be prepared to handle any problems that might arise in future. The policy follows state and federal law in forbidding such activities as making the granting of sexual favors a condition of employment or creating a hostile environment by telling sexual jokes. Signed by the Board of Selectmen, Board of Assessors, Treasurer, Town Clerk, and Town Manager, the policy protects male and female employees. To ensure that town appointing authorities, department heads and supervisors were fully aware of the issue, the AAAC devoted its third annual training seminar to this topic. Over fifty participants, a record attendance, in a seminar entitled "Strategies for Maintaining Dignity in the Workplace" learned how to prevent sexual harassment, how to recognize it when it does occur, and why it is important to investigate complaints.

The AAAC continued efforts to increase the percentage of town purchases made from minority- and women-owned business enterprises (M/WBEs). First, the AAO developed a computer file of information on 1,189 such companies. Then, in cooperation with the Purchasing Office, the AAO made over 300 contacts, informing M/WBEs of opportunities to bid on town contracts. Both purchasing and the AAO noted an immediate increase in M/WBE requests for bid specifications, and the percentage of town purchasing dollars going to M/WBEs tripled.

Fair Housing Focuses on Affordable Housing

The Arlington Fair Housing Advisory Committee (AFHAC) was engaged in a broad variety of activities this past year. The Committee chose to focus on some issues surrounding affordable housing as they specifically relate to the goals of fair housing. As a result, one of the two events hosted by the AFHAC in April was devoted to this topic and consisted of a dinner, keynote speaker, and workshops. The keynote speaker was Sheila Kennedy who spoke on the increasing need for affordable housing. The guest list was consisted of political and community leaders, representatives of civic organizations, clergy, and Town Meeting Members. Each workshop produced an outline of goals and suggestions related to its topic. The Fair Housing Advisory Committee compiled this feedback and presented a policy statement on affordable housing to the Board of Selectmen in November. The Board unanimously approved and adopted this policy for Arlington. The Fair Housing Director and some members of the AFHAC continue to work with the Arlington Housing Corporation for the implementation of affordable housing in Arlington.

Another event was held in April involving leaders and housing specialists from nine neighboring communities. At this event, the participants listened to a panel of three fair housing experts: Alex Rodriquez, Commissioner, Massachusetts Commission Against Discrimination; Scott Harshbarger, District Attorney, Middlesex County; and Susan Forward, Equal Opportunity Manager, Greater Boston Real Estate Board.

Following the panel discussion, representatives of various communities shared their successes and concerns as they implement fair housing activities in their towns. Arlington Fair Housing Advisory Committee continues to be recognized as a leader in fair housing and has been instrumental in establishing a network for other communities to meet on a regional basis.

This year was the first year of implementation of the newly developed Black History Program. The curriculum was designated to be taught to the eleventh grade Senior High American History class. The program is intregated with the standard American History curriculum. This original and unique concept was begun by the AFHAC and the details were specified and refined by the Arlington School Administrators and two consultants. Arlington was again recognized for this milestone activity by several newspaper articles.

The Fair Housing Advisory Committee participated again in Town Day. Committee members distributed magnets and explained the role and goals of the committee's work.

The Fair Housing Office continues to be a location for residents to direct their questions and concerns regarding housing problems.

Legal Department has Various Responsibilities

The major objective of this office is to advise all town boards and officials as to their legal responsibilities and prerogatives.

The Town Counsel also represents the Town and its agencies and officers both in courts of various jurisdiction as well as with state administrative agencies such as the Civil Service Commission, the Labor Relations Commission, and the Massachusetts Commission Against Discrimination. In addition 54 new tort claims were brought against the town for alleged defects in public ways and other alleged tortious acts or omissions to act by town employees.

As a corporation, the town is constantly involved in contractual and other legal arrangements with public and private agencies in the purchase of properties and materials, the rendering of services, and awarding of grants. The Town Counsel prepares many applications, contracts, leases, deeds, and other legal instruments in connection with these matters. In 1988 this department approved, examined, or prepared 132 contracts together with bonds, corporate votes, and insurance certificates relating to contracts.

The Town Counsel's responsibility as the bargaining agent in collective bargaining with six employee unions is most time consuming. These duties include supervision of negotiations, contract administration, and grievance resolution arbitrations.

Workers' Compensation Seeks to Minimize Losses

The increase in the statutory amounts provided for in employee weekly benefits as well as for hospital and medical care providers has added increased pressure to develop effective methods of loss containment. The Department has continued to implement its new safety guidelines in an effort to reduce claims related costs by reducing injuries.

Additionally, this department has begun a program of working directly with medical and rehabilitative personnel in order to insure that injured employees receive the appropriate treatment and that their return to good health and full employment is not delayed.

The monitoring of all injuries for potential subrogation claims has proven extremely successful. The ability to identify and immediately take all requisite legal steps to present and preserve the town's subrogation rights has set the town both apart and ahead of most municipal self-insurers.

Telecommunications

Making use of the capabilities of our town telephone system, a direct line (641-4897) was programmed for the Arlington Seniors Association to provide direct communication for anyone using the Senior Center at all times.

The Telecommunications Department cooperating with the Council On Aging aided in the installation of a third TDD telephone for the hearing impaired. There are TDD telephones available at the Community Safety Building and the Library.

The department worked with the Behavioral Intervention Program to install an NEC Electra System at their new location in the Stratton School. This system is coordinated with the town system to facilitate communication in each special education classroom throughout the town.

Overall, the Telecommunications Department continues to review and insure that communication uses and needs are efficiently met.

Data Processing Department Upgrades System

The school and town data processing operations were combined and placed under the jurisdiction of the Comptroller and coordinator of Data Processing in 1982. The town acquired a Burroughs B-1955 computer system which was installed in the high school. Many of the town and school departments are connected to this computer in order to support a number of applications. Applications currently running on the Burroughs computer include:

Assessment
- -real property appraisal and classification
- -real property billing and collection
- -personal property appraisal and classification
- -personal property billing and collection
- -real property record information for planning and community development

Budget
- -school budgetary system
- -town budgetary system
- -general ledger
- -revenue system
- -public works performance

Census
- -combined school and town census system
- -jury commission magnetic tape interface
- -voter registration lists
- -street lists (true lists)

Excise
- -motor vehicle billing and collection

Parking
- -ticket control
- -billing collection and notices

Payroll
- -town weekly, monthly, and quarterly
- -school weekly and biweekly
- -retirement benefit
- -workers' compensation
- -election officers
- -contractual

Personnel
- -group health and life insurance reporting system

School
- -student class scheduling
- -student grade reporting
- -student attendance reporting
- -special needs reporting

Survey
- -alcohol awareness questionnaire statistics

Utilities
- -water/sewer meter reading and usage system
- -water/sewer billing and collection

A number of applications have been implemented on microcomputers. They include: workers' compensation system,

retirement records, state reporting and actuarial statistics for the retirement system, assessor's abatement certificates, and various word processing, spreadsheet, and general purpose data base systems.

The 1988 Town Meeting voted to upgrade the town's computer system. The town has selected the UNISYS corporation as the prime contractor of new computer systems for the town, school, and community safety. These systems will enable the town to more fully integrate all its hardware and software; provide the schools with more flexibility; introduce a comprehensive dispatch and reporting system for police and fire.



Park Circle Water Tower.

FINANCIAL MANAGEMENT SERVICES

Town Comptroller Issues Quarterly Reports

The Town Comptroller completed the fifth year of using the Uniform Municipal Accounting System (UMAS). The State's Department of Revenue established UMAS to bring Massachusetts accounting practices into agreement with generally accepted accounting principles as promulgated by the Government Accounting Standards Board (GASB).

During Fiscal Year 1988, the Comptroller began issuing formal quarterly reports to the Selectmen and other town officials. These reports address all areas of financial management such as revenues, expenditures, assessments, borrowing, and retirement.

The redesign of the town's general ledger system is proceeding according to plan. Originally undertaken as a separate project, the new accounting system now is a part of the town-wide computer project approved by the 1988 Town Meeting.

The Comptroller has continued to integrate microcomputers into the accounting process. The efficiencies gained resulted in the Town of Arlington being the first community in the Commonwealth to submit audited financial statements to the Department of Revenue.

Finance Committee Reviews Budget

The Finance Committee, chaired by Robert F. O'Neill, reviewed all the budget requests for Fiscal Year 1989 and all of the 1988 Annual Town Meeting Warrant Articles which required an appropriation of money.

Finance committees were established in 1910 by an act of the state legislature to help the citizens cope with the multitude of decisions on town problems that must be made at the town meeting. Understanding this responsibility, the full board and its subcommittees met with the Town Manager, Selectmen, School Committee, department heads, representatives from numerous boards and commissions, the Library Trustees, Town Moderator, Assessors, members of the Capital Planning Committee, and other concerned citizens. Thus the Finance Committee was able to make more informed decisions.

The Finance Committee also has total authority over the Reserve Fund, a fund to provide for extraordinary or unforeseen expenditures. Throughout the year transfers from this fund were voted by the committee.

A regular term on the Finance Committee is three years. There are twenty-one individuals, one representing each voting precinct, appointed to the committee. The task of the committee is difficult but a necessary public service.

Capital Planning Committee Recommends Five Year Plan

The Capital Planning Committee was formed by the 1986 Town Meeting to make recommendations to the Town Manager in preparing a capital budget and long range capital improvement plan. The committee reviews the fixed asset needs of the town, submits its recommendations to the Town Manager, and prepares a report for Town Meeting. The committee consists of the Town Manager, Superintendent of Schools, Treasurer, Comptroller or their designees, and two registered voters of the town appointed by the Moderator.

The committee prepared recommendations for a five year plan in 1987 and in 1988. The 1988 Town Meeting approved a five year capital plan, which included FY 1989 expenditures totaling $3,561,664. In the FY 1989 budget, $2,827,400 was provided by bonding, $529,264 by direct appropriation and $205,000 from other sources, such as grants. The FY 1989 budget included $400,000 for replacing a failed and antiquated underground fire alarm system, $800,000 for a new integrated data processing and tax collection system, $440,000 for the repair and renovation of public school buildings, $150,000 for a computer-aided dispatch system for community safety, and $733,400 for the repair and replacement of public works equipment.

The Capital Planning Committee meets about fifteen times each year and reviews the capital requirements of each department manager. The committee reviews each request in detail and lists the requests in priority order according to impact on public safety, productivity and several other categories, prior to submitting its recommendations to the Town Manager.

Recapitulation of the Fiscal Year 1989 Tax Rate
$10.86/$1,000 of Assessed Value

DEBITS	
Appropriations	$57,117,120
Court Judgments	137,780
Cherry Sheet Offset	370,981
State and County Charges	2,433,973
Allowance for Abatements and Exemptions	1,304,000
Total Debits	$61,363,854
CREDITS	
State Receipts	$16,133,647
Local Receipts	9,402,093
Free Cash	1,740,874
Other Available Funds	80,797
Total Credits	$27,357,411
AMOUNT TO BE RAISED BY TAXATION	**$34,006,443**
TOWN PROPERTY VALUATION	$3,131,348,407

SETTING THE TAX RATE: Divide the *Amount to be Raised* by *Town Property Valuation*, multiply by $1,000.
($ 34,006,443 / $3,131,348,407) x ($1,000) = $10.86.

Source - Tax Rate Recapitulation Sheet



A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Arthur Young

One Boston Place
Boston, Massachusetts 02102
Telephone: (617) 725-1100

The Board of Selectmen
Town of Arlington
Arlington, Massachusetts

We have examined the general purpose financial statements of the funds and account group of the Town of Arlington, Massachusetts (the Town) at June 30, 1988 and for the year then ended. Our examination was made in accordance with generally accepted auditing standards and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

As described in Note 1, the Town prepares its general purpose financial statements using accounting principles which are in conformity with the Uniform Municipal Accounting System (UMAS) promulgated by the Commonwealth of Massachusetts Department of Revenue. As described in Note 2, these accounting principles differ in certain respects from generally accepted accounting principles, principally in the areas of accounting for fixed assets and pension expense.

In our opinion, except for the effects on the general purpose financial statements of the differences in accounting practices referred to in the preceding paragraph, the general purpose financial statements present fairly the financial position of the funds and account group of the Town of Arlington, Massachusetts at June 30, 1988 and the results of operations for the year then ended, in conformity with generally accepted accounting principles which, except for the change, with which we concur, in the method of accounting for the unfunded pension liability as described in Note 10 to the financial statements, have been applied on a basis consistent with that of the preceding year.

Arthur Young & Company

October 7, 1988

Audited Financial Statements

COMBINED BALANCE SHEET - ALL FUND TYPES AND ACCOUNT GROUP
June 30, 1988

ASSETS	Governmental Fund Types: General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Propriety Fund Type: Enterprise Funds	Fiduciary Fund Type: Trust and Agency Funds	Long-term Debt Group of Accounts	Total (Memorandum only)
Cash and cash equivalents	$6,941,528	$1,394,987	$ 857,328	$420,888	$ 908,719	$ 405,872		$10,929,322
Investments			178,951			33,618,342		33,797,293
Receivables:								
Real estate and personal property taxes	5,812							5,812
Motor vehicle excise	998,211							998,211
User charges and assessments	43,669				393,216			436,885
Tax liens and litigation	290,993							290,993
Deferred taxes	204,944							204,944
Departmental	134,822							134,822
Due from other governments		582,975						582,975
Total receivables	1,678,451	582,975			393,216			2,654,642
Allowance for uncollectible amounts	(144,972)							(144,972)
	1,533,479	582,975			393,216			2,509,670
Prepaid expenses	11,899	623						12,522
Tax foreclosures	13,550							13,550
Amount to be provided for payment of notes			140,000				$ 320,000	460,000
Amount to be provided for payment of bonds							7,355,000	7,355,000
Amount to be provided for compensated absences							4,058,919	4,058,919
Amount to be provided for unfunded pension liability (Note 10)							26,141,530	26,141,530
Total assets	$8,500,456	$1,978,585	$1,176,279	$420,888	$1,301,935	$34,024,214	$37,875,449	$85,277,806
LIABILITIES AND FUND BALANCES								
Liabilities:								
Warrants payable	$ 96,832		$ 2,482					$ 99,314
Accrued payroll and withholdings	2,238,936	$ 33,910			$ 16,869	$ 15,165		2,304,880
Provision for abatements and exemptions	392,655							392,655
Other liabilities	259,277				25,191	2,927		287,395
Revenue deferred until collected	1,033,673	582,975						1,616,648
Notes payable (Note 6)			140,000				$ 320,000	460,000
Bonds payable (Note 6)							7,355,000	7,355,000
Accrued compensated absences							4,058,919	4,058,919
Unfunded pension liability							26,141,530	26,141,530
Total liabilities	4,021,373	616,885	142,482		42,060	18,092	37,875,449	42,716,341
Commitments and contingencies (Note 7)								
Fund equity:								
Retained earnings:								
Reserved					866,659			866,659
Unreserved					393,216			393,216
Fund balances:								
Reserved for encumbrances	2,461,552	127,178	827,720	$345,902				3,762,352
Reserved for expenditures	80,797							80,797
Reserved for extraordinary or unforeseen items	458,750							458,750
Reserved for other	(58,226)							(58,226)
Unreserved	1,536,210	1,234,522	206,077	74,986		34,006,122		37,057,917
Total fund equity	4,479,083	1,361,700	1,033,797	420,888	1,259,875	34,006,122		42,561,465
Total liabilities and fund equity	$8,500,456	$1,978,585	$1,176,279	$420,888	$1,301,935	$34,024,214	$37,875,449	$85,277,806

See accompanying notes.

COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUND TYPES AND EXPENDABLE TRUST FUNDS

Year ended June 30, 1988

	Governmental Fund Type				Fiduciary Fund Type	Total (Memorandum only)
	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Expendable Trust Funds	
Revenues:						
Real estate and personal property taxes	$ 32,357,817					$32,357,817
Motor vehicle excise	2,288,962					2,288,962
Penalties and interest	140,145					140,145
Nonenterprise charges for services and special assessments	885,524	$1,394,255				2,279,779
Licenses and permits	184,327					184,327
Intergovernmental	15,368,793	3,059,553				18,428,346
Interest and investment income	384,808	105,992		$ 579,682	$1,453,598	2,524,080
Contributions (Note 8)			$ 178,951		761,048	939,999
Miscellaneous	374,414	7,633	463			382,510
Total revenues	51,984,790	4,567,433	179,414	579,682	2,214,646	59,525,965
Expenditures:						
General government	2,562,805	11,250	147,610			2,721,665
Public works and engineering	4,659,451	297,864	146,173			5,103,488
Planning and community development	121,499	2,123,474				2,244,973
Community safety	7,153,248	238,214	224,482			7,615,944
Education	19,855,311	1,849,670	200,420			21,905,401
Debt principal				1,735,000		1,735,000
Debt interest				876,736		876,736
Insurance and pensions	1,472,840				4,369,729	5,842,569
Properties and natural resources	1,154,280		61,552			1,215,832
Human resources	964,367	67,040				1,031,407
Library	901,756	49,151				950,907
State and county charges	2,809,057					2,809,057
Miscellaneous	31,531	68,614			102,673	202,818
Total expenditures	41,686,145	4,705,277	780,237	2,611,736	4,472,402	54,255,797
Excess (deficit) of revenues over expenditures	$ 10,298,645	$ (137,844)	$ (600,823)	$(2,032,054)	$(2,257,756)	$ 5,270,168
Other financing sources (uses):						
Proceeds of temporary loans			140,000			140,000
Interfund transfers in (out)	(10,391,827)	(27,019)	988,735	2,419,590	3,748,867	(3,261,654)
Other	(683,317)	(18,000)	325,990			(375,327)
Total other financing sources (uses)	(11,075,144)	(45,019)	1,454,725	2,419,590	3,748,867	(3,496,981)
Excess (deficit) of revenues and other sources over expenditures and other uses	(776,499)	(182,863)	853,902	387,536	1,491,111	1,773,187
Fund balances, July 1, 1987	5,255,582	1,544,563	179,895	33,352	7,201,151	14,214,543
Fund balances, June 30, 1988	$ 4,479,083	$1,361,700	$1,033,797	$ 420,888	$ 8,692,262	$15,987,730

COMBINED STATEMENT OF REVENUES AND EXPENDITURES
- BUDGET AND ACTUAL -
GENERAL FUND
Year ended June 30, 1988

	Budget	Actual (budgetary basis) (Note 4)	Variance favorable (unfavorable)
Revenues:			
Real estate and personal property taxes	$ 32,427,543	$ 32,357,817	$ (69,726)
Motor vehicle excise	2,350,091	2,203,767	(146,324)
Penalties and interest	114,701	140,145	25,444
User charges and special assessments	597,700	873,988	276,288
Licenses and permits	157,000	184,327	27,327
Intergovernmental	15,284,735	15,368,793	84,058
Earnings on investments	250,000	384,808	134,808
Miscellaneous	360,001	374,414	14,413
Total revenues	51,541,771	51,888,059	346,288
Expenditures:			
General government	2,825,745	2,562,805	262,940
Public works and engineering	4,799,077	4,659,451	139,626
Planning and community development	121,563	121,499	64
Community safety	7,396,752	7,153,248	243,504
Education	20,019,285	19,855,311	163,974
Insurance and pensions	1,740,422	1,472,840	267,582
Properties and natural resources	1,285,059	1,154,280	130,779
Human resources	1,013,090	964,367	48,723
Library	910,552	901,756	8,796
State and county charges	2,814,980	2,809,057	5,923
Miscellaneous	58,616	31,531	27,085
Total expenditures	42,985,141	41,686,145	1,298,996
Excess of revenues over expenditures	8,556,630	10,201,914	1,645,284
Other financing sources (uses):			
Interfund transfers in (out)	(10,391,827)	(10,391,827)	-
Other	(683,317)	(683,317)	-
	(11,075,144)	(11,075,144)	-
Deficiency of revenues and other sources over expenditures and other uses	$ (2,518,514)	$ (873,230)	$1,645,284

See accompanying notes.

COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - PROPRIETARY FUND TYPES AND SIMILAR TRUST FUNDS
Year ended June 30, 1988

	Proprietary Fund Types	Fiduciary Fund Types		Total (Memo-randum only
	Enterprise Funds	Nonexpendable Trusts	Contributory Pensions	
Revenues:				
Charges for services	$3,702,410			$ 3,702,410
Earnings on investments		$ 703,644	$ 2,187,890	2,891,534
Contributions			1,098,347	1,098,347
Reimbursements from other systems			72,943	72,943
Miscellaneous	416,585		587,104	1,003,689
Total revenues	4,118,995	703,644	3,946,284	8,768,923
Expenditures:				
Benefit payments			4,785,919	4,785,919
Supplies and water charges	2,681,211			2,681,211
Personal services	644,357			644,357
Other expenses	62,308	256,158	799,490	1,117,956
Total expenditures	3,387,876	256,158	5,585,409	9,229,443
Excess of revenues over expenses	731,119	447,486	(1,639,125)	(460,520)
Interfund transfers in (out)	(427,365)		3,688,740	3,261,375
Excess (deficit) of revenues and other sources over expenditures and other uses	303,754	447,486	2,049,615	2,800,855
Retained earnings/fund balances, beginning of year	956,121	3,122,985	19,693,774	23,772,880
Retained earnings/fund balances, end of year	$1,259,875	$3,570,471	$21,743,389	$26,573,735

COMBINED STATEMENT OF CHANGES IN FINANCIAL POSITION -PROPRIETARY FUND TYPES AND SIMILAR TRUST FUNDS
Year ended June 30, 1988

	Proprietary Fund Types	Fiduciary Fund Types		Total (Memo-randum only
	Enterprise Funds	Nonexpendable Trusts	Contributory Pensions	
Source of working capital:				
Income from operations	$ 303,754	$447,486	$2,049,615	$2,800,855
Increase in working capital	$ 303,754	$447,486	$2,049,615	$2,800,855
Elements of changes in working capital:				
Cash and cash equivalents	$ 285,607	$447,486	$2,049,615	$2,782,708
User charges and assessments	9,888			9,888
Prepaid expenses	(582)			(582)
Warrants payable				
Accrued payroll	(3,609)			(3,609)
Other liabilities	12,450			12,450
Deferred revenue				
Increase in working capital	$ 303,054	$447,486	$2,049,615	$2,800,855

-See accompanying notes-

NOTES TO FINANCIAL STATEMENTS
JUNE 30, 1988

1. Summary of significant accounting policies

The accompanying general purpose financial statements have been prepared in conformity with the accounting practices prescribed by the Uniform Municipal Accounting System (UMAS) promulgated by the Commonwealth of Massachusetts Department of Revenue. The significant accounting practices required by UMAS and followed by the Town of Arlington, Massachusetts (the Town) are presented below. Accounting requirements of UMAS vary in some respects from generally accepted accounting principles (GAAP). A summary of the significant differences is presented in Note 2.

Entity definition

GAAP requires that all component units for which the Town maintains oversight responsibility be included in the combined financial statements. Oversight responsibility is derived from a number of criteria including financial interdependency, selection of governing authority, designation of management, ability to influence operations and accountability for fiscal matters.

In accordance with these criteria, the Town includes all entities for which it has oversight responsibility in the general purpose financial statements. The Contributory Retirement Plan, which is a component unit of the Town's combined financial statements, maintains its records on a fiscal year ending December 31, 1987. There are certain differences in interfund transfers resulting from the different year ends.

Fund accounting

Financial transactions of the Town are recorded in the following funds and accounts:

General Fund - An accounting for all transactions not properly accounted for in other prescribed funds and accounts.

Special Revenue Fund - An accounting for revenues legally restricted for specific purposes.

Capital Projects Fund - An accounting for transactions related to receipts and disbursements of funds used for the acquisition, construction or improvements of major capital facility.

Debt Service Fund - An accounting for payments of principal and interest on long-term debt.

Enterprise Funds - Enterprise Funds account for operations that are financed and operated in a manner similar to private business enterprises. The intent of the Town is to finance and recover the costs of providing goods or services to the general public primarily through user charges. Enterprise funds include water, sewer and the skating rink.

Trust and Agency Funds - An accounting for trust funds received by the Town and investment funds of the Town. In most cases, restrictions have been placed on the use of these funds by the grantors.

Agency funds are used to account for assets held by the Town in an agent capacity for individuals, other governmental units and other funds.

Long-term Debt Group of Accounts - An accounting for unmatured long-term general obligation bonds payable and for the Town's liability for compensated absences and the unfunded pension liability.

Revenue recognition

Real estate tax, personal property tax, motor vehicle excise and amounts due from other governments are recorded as revenues on a modified accrual basis. Revenues are recognized in the accounting period in which they become available and measurable. Revenues and related receivable balances that are measurable, but not available, are deferred until collected. All other governmental revenues are recorded as revenues when received in cash. Accounts receivable balances related to such revenues are fully reserved until collected. Enterprise Fund revenues are recorded on an accrual basis.

Expenditures, encumbrances and appropriation balances

Expenditures are recorded on an accrual basis. Encumbrances are recorded for commitments for which no firm liability exists. Expenditures for continued appropriations, primarily capital projects, are reserved from fund balances and carried forward until completion or until closed to unreserved fund balance.

Total (memorandum only) columns on combined statements

Total columns on the combined statements are presented to aggregate financial data of the fund types and account group. No consolidating or other eliminations were made in arriving at the totals; accordingly, they do not represent consolidated information.

Reclassifications

Certain reclassifications have been made to the 1987 "Memorandum Only" totals to conform to classifications used in 1988.

2. **Generally accepted accounting principles**

The significant differences between the accounting practices applied in preparing the accompanying general purpose financial statements and generally accepted accounting principles are set forth below. It is not practicable to quantify the effects of differences on the accompanying general purpose financial statements.

Fund accounting

GAAP requires the segregation and reporting of all financial transactions in eight types of funds and two groups of accounts. Financial transactions for the following types of activities are accounted for by the Town on a basis which differs from GAAP:

The Town does not maintain records of the historical cost of its Enterprise Fund plant assets, depreciation of the cost of such assets and the portion of general obligation bond proceeds used for construction of Enterprise Fund plant assets. Accordingly, the balance sheet and the statement of revenues, expenses and changes in retained earnings and changes in financial position of the Enterprise Fund do not reflect the historical cost of plant assets, the related depreciation of such cost or contributed capital as required by generally accepted accounting principles.

GAAP also requires that a General Fixed Asset Group of Accounts be maintained to provide historical cost information for all other property, buildings and equipment. Such information is not required, but is suggested by UMAS.

Pension expense recognition

Pursuant to provisions of the Massachusetts General Laws, the Town recognizes as an expenditure its share of retirement plan and unemployment compensation costs on a pay-as-you-go basis. GAAP requires that such costs be accounted for on an accrual basis as benefits are earned by employees. The annual minimum provision for pension cost should include normal cost, interest on unfunded past service cost liability and amortization of unfunded vested benefits for participants in the pension plan.

Trust Fund investments

GAAP requires that investments be recorded at cost or, in the case of donations, at the market value at the donation date. Trust Fund investments include marketable securities donated many years ago and it is not practicable to determine their market value at the time of donation. The Town has recorded these securities at par value. At June 30, 1988, the market value of Trust Fund investments including the Pension Fund was approximately $34 million.

Compensated absences

GAAP requires an employer to accrue a liability for employees' compensation for future absences. The current portion of the liability should be recorded in the General Fund and the remainder of the liability should be recorded in the Long-Term Debt Group of Accounts. The Town's policy is to fund compensated absences in the year in which the liability for such absences is paid. Accordingly, the Town has recorded the entire amount of the future liability for compensated absences in the Long-Term Debt Group of Accounts for the year ended June 30, 1988.

3. **Real estate and personal property taxes**

Real estate and personal property taxes are based on values assessed as of each January 1 and are due on the subsequent November 1 and May 1. By law, all taxable property in the Commonwealth must be assessed at 100% of fair cash value. Taxes due and unpaid after the respective due dates are subject to interest and penalties. The Town has the right to foreclose on property for which taxes have not been paid. Property taxes levied are recorded as receivables, net of estimated uncollectibles, in the fiscal year of the levy.

A statewide tax limitation statute known as Proposition 2-1/2 limits the property tax levy to an amount equal to 2-1/2% of the value of all taxable property in the Town. A secondary limitation is that no levy in a fiscal year may exceed the preceding year's allowable tax levy by more than 2-1/2%, plus taxes levied on certain property newly added to the tax rolls.

4. **Budgetary data**

The Town must establish its property tax rate each year so that the resulting property tax levy will comply with the limits required by Proposition 2-1/2. The tax levy must equal the sum of (a) the aggregate of all annual appropriations for expenditures, plus (b) provision for the prior fiscal year's deficits, if any, less (c) the aggregate of all nonproperty tax revenues projected to be received by the Town, including available funds, in amounts certified or approved by the Commonwealth for tax rate purposes.

Proposed budgetary General Fund expenditure appropriations for all departments and operations of the Town are prepared under the direction of the Town Manager. In addition, the Town Manager may submit to the Board of Selectmen such supplementary appropriation orders as are deemed necessary.

Budgetary data is based upon accounting principles that differ from generally accepted accounting principles (GAAP). Therefore, in addition to the GAAP basis financial statements, the results of operations of the general fund are presented in accordance with budgetary accounting principles to provide a meaningful comparison with budgetary data.

The following reconciliation summarizes the differences between budgetary and GAAP basis (Note 2) accounting principles for the year ended June 30, 1988:

Deficiency of revenues and other financing sources over expenditures and other financing uses, as reported on a budgetary basis	$ 873,230
Adjustment of certain revenues from a cash to modified accrual basis	(96,731)
As reported on a GAAP basis (Note 2)	$ 776,499

5. **Retirement plan**

Substantially all employees of the Town, except for teachers and certain other school employees, participate in the Town of Arlington Contributory Retirement System as established under Chapter 32 of the General Laws of the Commonwealth of Massachusetts. Under this plan, the participants contribute a certain percentage of their annual compensation. The Town's contribution for the year ended June 30, 1988, as determined on a pay-as-you-go basis, was approximately $3,700,000.

Accumulated plan benefits and plan net assets as of January 1, 1987 (the most current information available) are presented below:

	(Unaudited)
Actuarial present value of accumulated plan benefits	$62,316,623
Net assets available for plan benefits	28,078,927
Unfunded actuarial liability	34,237,696
Amounts provided in Pension Reserve Fund	8,096,166
Net unfunded pension liability	$26,141,530

The above amounts do not include benefits related to retirees receiving benefits under the Noncontributory Retirement System which covers former employees who were never subject to the Contributory Retirement System. These employees are not included in the actuarial valuation referred to above and there is no available estimate of their related actuarial liability. Benefits paid to retirees under the Noncontributory Retirement System were approximately $722,000.

To provide additional funding for the Chapter 32 System, the Town has established a Pension Reserve Fund, classified in its trust and agency funds. Contributions to this trust fund are separate from the financing requirements of the Chapter 32 Employees' Retirement System described above. No contributions were made to Pension Reserve Fund in 1988, which has a balance of $8,096,166 at June 30, 1988.

Teachers and certain administrative employees of the School Department participate in a contributory retirement plan administered by the Massachusetts Teachers' Retirement Board. The Town has no obligation to contribute to this plan.

6. Long-term debt

The schedule of bonds payable outstanding at June 30, 1988 is comprised of the following bond issues (000's omitted):

Maturity date of obligation	Interest rate	Issue	1989	1990	1991	1992	1993	Total debt outstanding at June 30, 1988
INSIDE DEBT LIMIT:								
11/1/90	7.0%	Community Safety Facility	$ 320	$ 320	$ 320			$ 960
8/15/90	5.7	General Obligation	205	200	40			445
Total inside debt limit								1,405
OUTSIDE DEBT LIMIT:								
11/1/92	6.647	Senior High School	1,190	1,190	1,190	$1,190	$1,190	5,950
Total outside limit								5,950
Total principal payments								7,355
Total interest payments								1,115
Total principal and interest								$ 8,470

The notes payable consist of a loan from the Commonwealth of Massachusetts, payable in four equal annual installments of $80,000 plus interest at 5% per annum, and a temporary loan of $140,000 due in October 1988.

7. Commitments and contingencies

Various legal actions and other claims are pending against the Town. These matters are subject to many uncertainties and the outcome of individual matters is not always predictable with assurance. Although the amount of liability, if any, at June 30, 1988 cannot be ascertained, Town management and legal counsel believe any resulting liability should not materially affect the financial position of the Town at June 30, 1988.

8. Claims Trust Fund

The purpose of the Claims Trust Fund is to pay medical claims of the Town of Arlington employees and their covered dependents and minimize the total cost of annual medical insurance to the municipality. The plan is contributory.

The Town appropriated approximately $3,603,000 in 1988 which was transferred to a Trust Fund.

9. Subsequent events

On August 18, 1988, the Town presented for sale $2,100,000 of Revenue Anticipation Notes. The notes were sold at an interest rate of 4.09% and mature on June 30, 1989.

10. Change in method of accounting for the unfunded pension liability

During 1988, the Town changed its accounting practices to record the unfunded pension liability to comply with generally accepted accounting principles. The effect of the change was to record a liability of approximately $26 million in the long-term debt group of accounts.

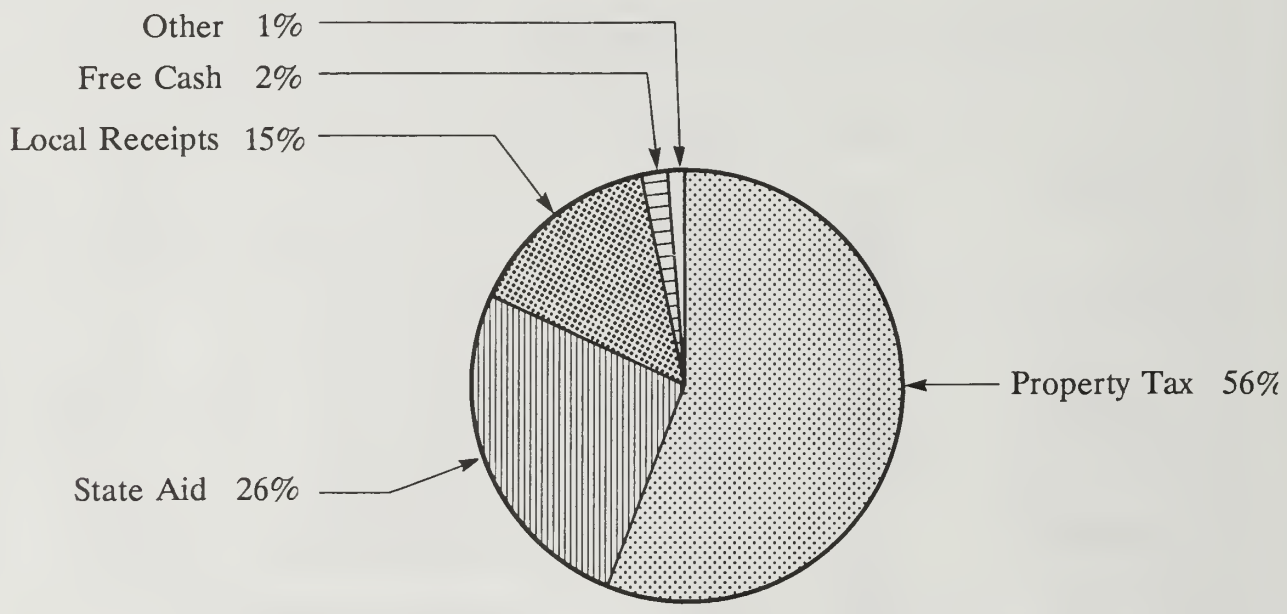
BUDGET

	FY 1988	FY 1989
GENERAL GOVERNMENT		
Board of Selectmen	$ 251,193	$ 294,279
Town Manager	130,550	144,815
Purchasing	43,251	47,871
Personnel	98,461	107,656
Data Processing	446,605	495,431
Telecommunications	185,567	188,917
Postage	98,576	100,062
Legal	91,636	98,286
Town Clerk	116,057	127,253
Board of Registrars	56,659	61,635
Workers' Compensation	496,307	505,787
Reserve Fund	200,000	200,000
Sub Total-General Government	**2,214,862**	**2,371,992**
FINANCIAL MANAGEMENT		
Finance Committee	10,000	10,000
Accounting	167,461	180,726
Treasurer/Collector	339,523	371,344
Board of Assessors	165,969	189,981
Sub Total-Financial Management	**682,953**	**752,051**
PUBLIC WORKS		
Properties	197,145	207,393
Natural Resources	596,336	647,401
Cemeteries	317,050	345,249
Engineering	265,909	278,774
Public Works Administration	268,119	289,869
Roadway Maintenance	1,314,186	1,377,942
Sanitation	2,193,184	2,290,383
Water/Sewer (Excluding MWRA Assessment)	856,420	935,884
Sub Total-Public Works	**6,008,349**	**6,372,895**
COMMUNITY SAFETY		
Parking	50,374	52,018
Community Safety Administration	175,884	196,583
Police	2,718,439	3,096,090
Fire	2,981,318	3,376,438
Support Services	610,532	651,789
Street Lighting	453,000	453,000
Sub Total-Community Safety	**6,989,547**	**7,825,918**

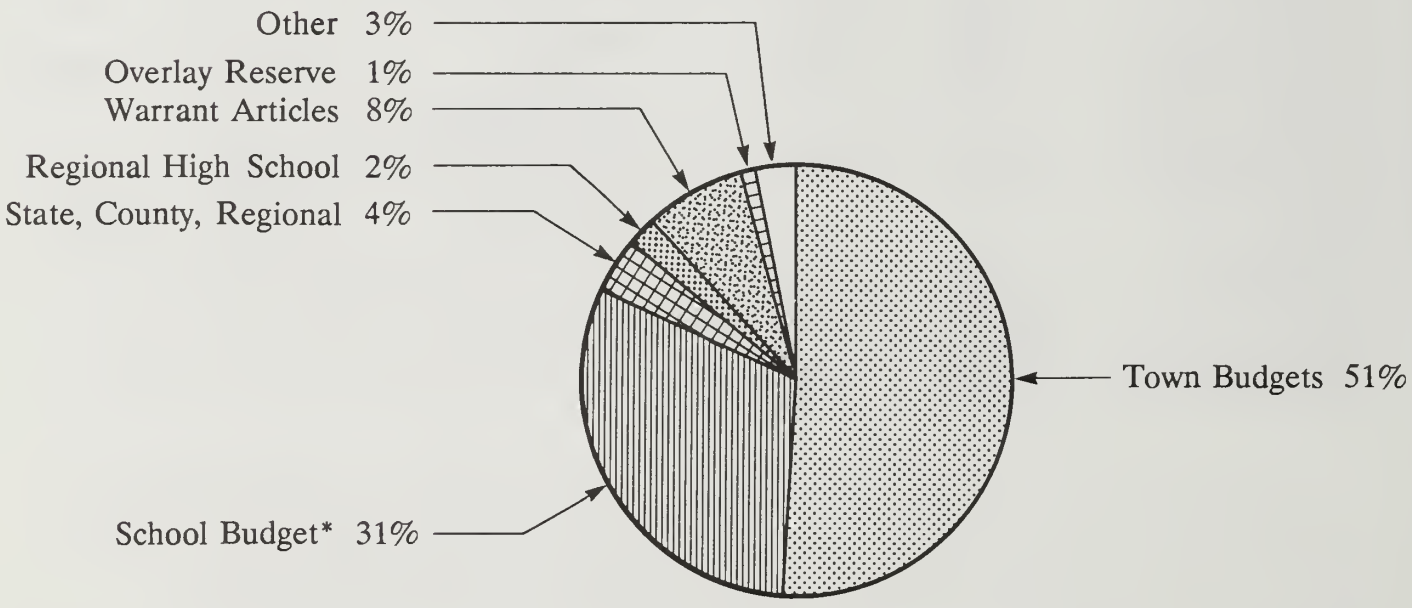
	FY 1988	FY 1989
EDUCATION/LIBRARIES		
Schools	18,157,902	19,194,630
Library	873,201	946,720
Sub Total-Education/Libraries	**19,031,103**	**20,141,350**
HUMAN RESOURCES		
Human Resources Administration	$ 59,555	$ 65,719
Sealer/Consumer Affairs	8,303	8,792
Veterans Services	125,513	129,387
Recreation	187,568	201,855
Veterans' Memorial Sports Center	164,239	193,589
Board of Health	100,894	109,032
Council on Aging	110,062	117,285
Youth Services	250,919	255,191
Sub Total-Human Resources	**1,007,053**	**1,080,850**
PLANNING, DEVELOPMENT, ZONING		
Planning and Community Development	109,274	121,116
Redevelopment Board	7,995	7,995
Zoning Board of Appeals	17,950	19,550
Sub Total-Planning, Development, Zoning	**135,219**	**148,661**
FIXED COSTS		
Pensions	4,873,104	4,812,945
Insurance	3,656,500	4,471,365
Debt and Interest (Excluding Capital Budget)	150,000	0
Sub Total-Fixed Costs	**8,679,604**	**9,284,310**
TOTAL BUDGETS	**$44,748,690**	**$47,978,027**

TOWN REVENUES AND EXPENDITURES

WHERE IT COMES FROM



WHERE IT GOES



Source - Tax Rate Recapitulation Sheet, Town Clerk's Certified Copy of Town Meeting Actions

* Various School Costs (i.e. Insurance, Data Processing) are Charged to Town Budgets

HUMAN RESOURCES

Human Resources Sees Changes in Personnel

Two most significant changes occurred during 1988 in the Human Resources Department; the resignations of the Executive Secretary to the Council on Aging and the Veterans' Memorial Rink Manager, after fourteen and eleven years of service respectively. These resignations coupled with a premonition of the serious financial dilemma the town will face in 1989, have forced the department to seriously consider drastic reductions in its services and workforce. The position of Executive Secretary to the Council on Aging was vacant for over six months and filled then only after careful and deliberate study determined that the position was truly needed. In June, the town was presented with the recommendation that in Fiscal Year 1990, property tax funding be withdrawn from the divisions of Recreation, Council on Aging, Youth Services, Consumer Protection, and the Council on Alcohol and Drug Education. It was proposed that these programs not be eliminated but funded by the users of the service rather than tax dollars. This would leave only the Board of Health, Sealer of Weights and Measures, and Veterans' Services, all mandated by state legislation and funded through the town resources.

Faced with these dire consequences, the divisions have nevertheless continued their high quality performance, restructuring where possible, to anticipate significant budget restrictions. The future of human service programs in the Town of Arlington may well rest in the override vote scheduled for June, 1989. The fabric of the lives of our citizens will be substantially altered if these programs are eliminated.

Board of Health

Throughout 1988 the Board of Health focused on health promotion, health protection, and disease prevention. The successful Flu Immunization Program was again offered to persons considered at high risk due to influenza related complication.

The Mosquito Control Program operated by East Middlesex Mosquito Control Project, of which Arlington is a member, continued their management plan. This operation includes larval control, elimination of stagnant water pools, and the use of biological pesticides.

The effects of radon as a potential health hazard in the home was the subject of many phone calls to the Board of Health office. Fact sheets were made available to residents with information on testing and a list of organizations which conduct radon screening measurements.

An increase in inspections of homes for the removal of asbestos indicated the public's concern with the danger of loose or flaking asbestos.

Swimming pools were inspected for pool water clarity, safety equipment, and proper chlorine usage. Water samples were collected weekly from the Reservoir swimming area and tested for bacteriological quality and found to be in compliance with A.P.H.A. standard methods. Over two million cases of food poisoning (in the U.S.) are reported every year. To reduce the incidence of food borne disease the Board of Health required all managers and owners of food establishments to complete a program on "Food Borne Illness - Prevention and Investigation". The primary objective was to increase compliance with the Sanitary Code. The slide presentation and commentary showed areas of food inspections which are deemed to be important to the consumer, such as temperature requirements, cleanliness of the operation, and personal hygiene of employees. All participants were awarded a Food Managers Certificate.

Prevention of communicable disease continues to be a focus of the public health nurse. Educational programs were presented to high school students on the hazards of smoking. To reduce the incidence of infectious disease the public health nurse also conducted classes on hygiene, growth and development, and pediculosis. Efforts of the public health nurse were again successful in assuring 100 % immunization of all school age children.

Council on Aging Services Elderly Population

The Council on Aging (COA) sets policy, advocates and provides services for Arlington's approximately 11,000 elders. The seven member board, fourteen member profession staff, and over 250 volunteers, plan and deliver services necessary to meet the basic needs of health, nutrition, income, social services, information, transportation, education, and housing for elders throughout the town. The wide range of quality services helps to improve the quality of life thus ensuring independence and dignity.

The COA must face the challenge of providing its services to an increasing number of elders and to an even greater percentage of frail elders while state and federal supports decrease. The keys to continuing these vital services are volunteers, careful planning, innovative programs, and working cooperatively with other service providers.

Over 250 different volunteers working in conjunction with the professional staff provided over 40,000 hours of service (equivalent to twenty-three full-time positions) to Arlington's elders last year. Volunteers allowed for the lowest possible cost per unit of service. This cost decreased from $.85 per unit in 1986 to $.81 per unit in 1987.

The Town of Arlington will receive regional and national recognition in the spring of 1989 when important research based on the Council of Aging's health care services will be presented at two conferences, one at Beth Israel Hospital and one at the Fifth Annual National Nursing Symposium in Michigan. The results of this innovative service, provided to Arlington elders through a cooperative program with the COA and two local universities, will likely change the focus of home health care in the future from reactive to preventative. Through this program, 500 nursing visits were made to vulnerable elders at risk because of poor health, social isolation, poverty, or ignorance of available services.

In addition, the COA provided 2,000 neighborhood health clinic visits, and over 1,500 free health screenings. These

services fill in the gaps in the medical care and insurance system, protecting elders from more serious health problems and costly hospital stays, and doctor bills.

Some of the COA's services were expanded or improved during the past year. For example, the senior shuttle transportation service purchased, under a grant from the state, a lift-equipped van, a two-way mobil radio system, and a telecommunications device for the deaf for "talking" on the telephone with the hard of hearing (at twenty percent of the actual cost). This will allow the COA to provide increased medical, nutritional, and social transportation services to elder and handicapped residents and will improve road safety by providing direct communication between drivers and the COA dispatcher.

In addition, information, social services, and Meals-on-Wheels continued at record levels of service. Helping elders and their families to know how and where to get services is a critical task of the COA. Nutrition also remains a high priority.

The Arlington Senior Center, in its third year of operation, houses four agencies which provide services to elders; the Council on Aging, providing the services outlined above and coordination for the four agencies at the center; the Arlington Seniors Association, providing recreation and enrichment activities; Cooperative Elder Services, providing adult day health and day social programs; and Minuteman Homecare Corporation, operating the daily lunch program and home delivered meals.

Significant administrative changes have taken place. W. Scott Plumb, Executive Secretary of the COA for fourteen years, resigned, taking another position in the elderly service network. A long delay in filling this position followed, but finally Jeanne M. Madden, who has extensive experience in the field, was selected.

The Council on Aging extends its thanks to the many organizations and individuals who have worked so hard for Arlington elders. The Council looks to the future with a renewed sense of dedication in advocating for elders, providing services, and setting policy which will continue to improve the quality of life for Arlington elders.

Recreation Division Offers Variety of Activities

Offering quality leisure service to the citizens of Arlington is the main focus of the recreation division. Despite the difficult economic environment in 1988, a multitude of leisure opportunities were provided for people of all ages.

For many, recreation brings to mind the thought of children at play. In Arlington, adults have benefited from a wealth of recreation resources throughout the year, whether it be enjoying the over 150 acres of park land or by taking part in some of the many programs sponsored by the recreation division.

The fitness needs of today's adult are met year round. Jazzercise, co-ed volleyball, and an evening fitness program allow citizens to work out in a fun and non-competitive setting.

Sports leagues are in great demand. Each spring an active softball season gets underway with thirty-two organized men's teams and an active women's league playing games well into the summer. Over 600 men and women play on these teams while countless others play informal games on Arlington fields throughout the spring and summer.

Two basketball seasons are scheduled annually. Men and women play outdoors during the summer months while males take part in indoor competition during the winter.

The Sports Center plays host to many with hockey leagues and public skaters using the facility from October through March. Informal hockey action is scheduled with stick practice sessions each week.

For those wishing to learn a new skill or hoping to sharpen up an acquired skill, instructional programs are popular. Golf enthusiasts can participate in an indoor winter session to get a jump on the season. Tennis instruction, cross country skiing, and downhill skiing are also available in the winter months.

Adult offerings are not just limited to fitness and sports. The community gardens are a haven for enthusiastic gardeners each summer. The summer band concert, which attracts a large crowd of people, is an annual Fourth of July event. Family movies are also a big hit for children and adults alike during July and August.

The Arlington Golden Age Club and the Fox Senior Citizens are programs which meet bi-weekly offering the senior citizen population a chance to gather for social, educational, and recreational activities.

Trips have become a noted addition to the recreation division's activities. Day and overnight excursions for the young and old are popular. Included among the offerings in 1988 were a cruise to Provincetown, sightseeing in Montreal, and a visit to Yankee Stadium. Theater trips are scheduled throughout the year and shopping excursions are planned around the holiday season.

The recreation division will continue to strive to offer diversified leisure opportunities for all age groups. Strong fiscal management, the use of energetic volunteers, and cooperative programming will be given utmost consideration in planning for the next decade.

Veterans' Services

It is the responsibility of the Veterans' Services department to aid and assist all veterans and their families in times of need. This help is extended to them through counseling, applications for federal and state benefits, financial assistance, medical assistance, educational benefits, burial benefits, and the registration and decoration of veterans' graves in the Mount Pleasant and Saint Paul Cemeteries.

In the coming year this department will continue to concentrate on representing all veterans in their requirements for medical and financial assistance from the Veterans Administration. It is the intention of this office to try to improve the quality of life for all the veterans of Arlington, but most assuredly those with an alcohol or drug-related illness.

Consumer Protection Services

The Consumer Affairs Office remained open and maintained its usual high level of service in 1988. An extremely capable and committed staff of mediators worked with student interns to resolve complaints of Arlington consumers. For 1988 the office earned an increased grant from the Massachusetts Attorney General's office.

The Sealer of Weights and Measures annually checks various weighing and measuring devises throughout the town for accuracy. These include scales in supermarkets and other stores, gasoline pumps, oil trucks, and taxi meters. The seal on these devices indicates that both the consumer and the merchant are getting a fair exchange. In addition, prepacked products, such as meat and school milk, are verified for correct weight. Because the merchants in town want satisfied customers as well as a fair price for their goods, these devices are rarely inaccurate.

Park and Recreation Commission Improves Playgrounds

The perennial challenge of protecting, maintaining, and beautifying Arlington's parks and playgrounds dominates the Park and Recreation Commission's agenda. The commissioners are involved on many levels.

Over the past year, the Commission has encouraged and facilitated community efforts to improve the landscape and particular play areas. With the assistance of Community Development Block Grant funds, the Hardy School, with broad parent participation, accomplished a handsome playground renewal. For the past six months, Skyline Playground, Inc., a private organization of Brackett area parents, have worked diligently to raise funds for a substantially improved playground at Robbins Farm. The hope of the Commission is to involve more and more community and school people in initiating desired changes in their own neighborhoods.

Earlier projects in the works that were completed include the Hurd Reservoir area where additional parking was created for the beach, in addition to major landscaping. A new lighting system is in place at Hurd Field. Additionally, C.D.B.G. funds will make possible an improved filter system at Reservoir Beach.

The Park Beautification Fund contributed to a number of small improvements throughout town: six trees were planted at the edge of Poet's Corner playground; a bench was installed by the Community Gardens at Magnolia; the Brooks-Varnum entrance to Magnolia-Thorndike Field was enhanced; new landscaping was completed at Hardy School.

The Commission continued to monitor and support a number of creative projects which will enhance the town's open spaces and recreational potential. Of particular interest is the Town Commons creation, the extension of the linear park behind the Rembrandt development, and the Minuteman Bikeway.

Increasingly, it is a combination of private and public funds which have enabled these improvements to be accomplished. But unless a continuing allocation of public funds is committed, maintenance and renewal of our existing facilities and programs will not be sustained; and public recreation as we know it will not survive.

Youth Consultation Center Offers Group Meetings

The Arlington Youth Consultation Center (AYCC) continued to serve Arlington youth and families in 1988. That service to youth was expanded in 1988 to include younger children between the ages of five and eleven. AYCC has traditionally served adolescents and their families. Over the past five years, however, more and more requests from referring agencies have come in asking to refer younger children. Therefore the Board of Youth Service voted to expand AYCC's mandate to serve these younger children.

One important part of AYCC's services is the group work component. Many people, especially young people, prefer group meetings. These meeting give them the opportunity to meet with peers and share interests, issues, problems, and concerns. Young people use groups to learn new ways of socializing, to expand their repertoire of social behaviors, to improve social skills, and to explore alternatives for relating to adults and authority figures. Adults use groups to explore ideas on parenting, to compare notions of female/male role models, to gain further understanding of developmental issues, to share common concerns and problems, and to gain much needed support. Currently there are sixteen groups running at AYCC and three groups are in the planning stage for this school year.

In addition to these groups, several "self-help" groups use AYCC as a meeting site. Self-help groups are leaderless groups, formed around a common issue to give support and guidance from those who have experienced that common issue. These groups include Ala Non, Ala Teen, Agoraphobia support group, and Tough-love Support Group for Parents.

Board of Youth Services

The Board of Youth Services continues to serve the youth of Arlington in 1988 through its advisory role. Over the past two years the board identified an important need for youth in town: expanded health information, and especially information and issues dealing with sexuality. In response to that identified need the board first established the Task Force on Teenage Sexuality and subsequently established the Community of Caring Task Force.

The Community of Caring Task Force, chaired by Edmund Mahoney and Michael McCabe, was very active in 1988, sponsoring many educational programs throughout the town. The school system itself has expanded the health education curriculum, in particular offering a course for all ninth grades now.



Pictured(Rear, Left to Right): Patsy Kraemer, Administrator AYCC; Ruth Mahon, Board of Youth Services; Charles Harrington, Board of Youth Services; Pat Canniff, Secretary Board of Youth Services; Dave McKenna, Vice-Chairman, Board of Youth Services. (Front, Left to Right): Dennis Mercurio, Award Recipient; Elaine Shea, Chairman, Board of Youth Services; Claudette Lahaie, Award Recipient; Jean Donahue, Board of Youth Services.

In the spring of 1988, the Community of Caring Task Force sponsored a very successful community-wide parent education night. A whole host of workshops were offered for parents ranging from "Living with your Adolescent", "Twenty Tips for Talking with Kids", to "Sexually Transmitted Diseases". The program was very well attended and received much praise from parents. The Community of Caring work will continue into 1989.

The Board of Youth Services lost two valuable, long standing members in 1988. Both Iris Nigro and Reverend Arthur McGaskill resigned. Carlene Newell joined the board during 1988 leaving only one vacancy on the board.

Council on Alcohol and Drug Education

In 1988, the Board of Selectmen approved a name change of the Arlington Council on Alcohol Education to include "drug education", thus acknowledging the expanded focus of the council, now in its tenth year. Since being established in 1978, the council has continued to receive state-wide recognition as the "model" program within the field of prevention.

While the council provides alcohol and other drug education for the entire community and responds to all requests for assistance, most of its efforts are concentrated in the schools. At the secondary level, the council continued for the tenth year to coordinate the Alcohol Awareness Peer Leadership Program in conjunction with the guidance department of the Arlington High School (AHS). This year, sixty-four juniors and seniors were trained for twelve weeks on the effects of alcohol and other drugs, decision-making, and leadership skills. The peer leaders then co-led four awareness sessions with nearly four hundred seventh graders in Arlington Public Schools.

AHS's Students Against Driving Drunk (SADD) Chapter continues to be one of the largest and most active in the state. SADD club members raised funds on Town Day for school activities including the gala fifth anniversary celebration of SADD for all AHS students, teachers, administrators, and town officials. SADD provided key chains with the message "PROM '88 - Friends Don't Let Friends Drive Drunk" to all student attending the junior and senior proms.

For the seventh year, the council endeavored to help prevent drunk driving accidents during the prom season by working with parents and the Youth Consultation Center to make available a hotline for students to anonymously obtain safe rides home at any hour of the night. Eighteen students were driven home safely, the largest number since the program's inception seven years ago.

A $2,000 grant from the AHS School Improvement Council and donations from the Kiwanis Club, Mirak Chevrolet, and Superior Pontiac, all of Arlington, enabled the council to present for the fourth year a week-long substance abuse course for all AHS freshmen. Each student attended four classes conducted by instructors from Freedom From Chemical Dependency (FCD), all of whom are recovering alcoholics and/or former drug users. The program balance of $2,464 was defrayed by a grant from FCD.

To help determine the extent of alcohol and other drug use by AHS students, and the impact of the council's work at that level, a substance use survey was distributed to all students for the fourth time since 1982. Results indicate that the percentage of students using drugs has dropped eighteen percent over the six year period while ninety-one percent of the students said they have drunk an alcoholic beverage, slightly down from ninety-five percent in 1982. However, the number of students who said they used a drug other than alcohol dropped from fifty-five percent of the students in 1982 to thirty-seven percent this year.

On the elementary school level, the council assisted WBZ-TV and the Governor's Alliance Against Drugs in presenting a "Drugbuster" program which was attended by nearly 900

students in grades two through six and their parents. Through interaction with the audience, host Jack Williams, WBZ-TV anchorman, provided an opportunity for open communication between elementary school children and their parents on the use and abuse of substances.

The primary prevention curriculum "Making Friends, Making Choices", developed in Arlington from 1981 through 1983, continued to be mandatory for grades three through six. In September, the Prevention and Training Center of Mt. Auburn Hospital, published a sequel to the curriculum for grades kindergarten through second grade. Entitled "More Making Friends, Making Choices", the curriculum has been purchased for implementation in the Arlington public schools and will be presented at an in-service for all teachers of grades kindergarten through six in the month of March.

In the parochial schools, the council conducted alcohol and other drug classes for 300 students, grades three through eight, at St. Agnes Elementary School and planned programs for all eighth graders which included guest speakers from Young People's AA and the police department.

In addition to the school programs, the council conducted two workshops for all employees in the departments of Public Works, and Properties and Natural Resources. The topics were cocaine and family alcoholism.

For the fourth season, the council co-produced and co-hosted the local cable program "Alcohol, Drugs, and You". Winner of two yearly awards for largest viewership, the program airs live monthly during the school year with two co-hosts, special guests, a live studio audience of students, and a live phone line for viewer call-ins.

In its continuing effort to help make Arlington a safer place to live, the council recommended to the Board of Selectmen the need for local liquor licensees (clubs and restaurants) to train their managers and bartenders in the responsible serving of all alcoholic beverages. The Selectmen's response was positive. They adopted a three-year policy which would exempt licensed clubs and restaurants from license fee increases when personnel had undergone training in any of four approved programs.

Funding sources for the council changed in 1988 as the council became ineligible for the Community Development Block Grant (CDBG) program. A $12,918 grant was secured from the Governor's Alliance Against Drugs; Town Meeting then appropriated $21,660 to defray the balance needed for the council to continue its work. The Alliance grant is renewable for two years.

Library Director and Board of Trustees

The overriding activity of the Robbins Library in 1988 was the effort to provide funds for the $6.7 million building project to expand and renovate the Library. Town Meeting reaffirmed its 1987 vote to approve the building project and re-authorized the town's share of $3 million contingent upon the balance of the money coming from state and federal grants and private fund raising. The Board of Trustees established a private fund raising goal of $400,000 to be raised by the end of 1988. The Board appointed Margaret Spengler as volunteer chairman of the fund raising campaign and fund raising activities commenced in January. The campaign was directed by an executive board of ten citizens and involved over seventy-five volunteer solicitors. The entire campaign was undertaken with volunteers and with only minimal assistance from a fund raising consultant.

The campaign was kicked off with a reception for business leaders sponsored by Bank Five. Two brochures describing the building project and the fund raising effort were prepared. Throughout 1988 volunteers identified and contacted key business people and private citizens for major donations. Solicitation letters were also sent to all businesses and other citizens. Receptions were held at the Cooperative Bank of Concord, at private homes, and at the Robbins Library to publicize the building project. The campaign received a major boost when Chuck Kraemer, Arlington resident and Arts and Entertainment Reporter for WCVB-TV, volunteered to produce a video presentation on the Library for use during the fund raising drive. Short advertisements were also produced by the fund raising committee to feature prominent citizens who appealed to the community for donations. The video produced by Chuck Kraemer and the short advertisements were shown on the local cable television community services channel. Children contributed to the fund raising campaign by participating in the Summer Reading Club's Read-a-thon whereby people donated money for each book the child read.

Town Day activities in September also highlighted the Library. The theme for Town Day was "A Salute to the Robbins Family" for their generosity in giving to the Town the Robbins Library, Town Hall, and the Robbins House. The final fund raising activity was the distribution of a flyer to all library card holders to inform them of the need for donations to the fund raising drive. Throughout the year a thermometer on the library lawn measured the success of the fund raising drive. By December the thermometer was over the top as more than 2,500 people donated $440,200 (net) in pledges and contributions to the fund raising campaign.

Concurrent with local fund raising activities was the ongoing participation of the town in the establishment of the state construction grant application process. Legislation for this had been passed at the end of 1987 and the Massachusetts Board of Library Commissioners was charged by the legislature with the responsibility for developing regulations and procedures for the $35 million competitive grant process. This Board issued two sets of preliminary regulations and invited librarians, trustees, and town officials to respond. Arthur Loud, Chairman of the Permanent Building Committee, Bette Pinckney, Library Trustees, and the Library Director submitted written comments and the Library Director testified at a state hearing on Arlington's concerns with these regulations as proposed. The final regulations were adopted in October with the applications for funding due on January 4, 1989. Considerable library administrative time was devoted to the preparation of the 300 page application for over $3 million in state funds.

Two celebrations were held in 1988 which highlighted the Library. The Vittoria C. Dallin Library celebrated its fiftieth anniversary with a reception for adults and children on Sunday, April 10. William Berkowitz, Arlington resident and the author of "Local Heroes", was the featured speaker. The Arlington Chamber of Commerce at its annual dinner meeting honored Bette Pinckney as "Citizen of the Year" for her efforts in successfully lobbying for the passage of legislation providing $35 million for library building projects.

The Library is fortunate to have many staff with long years of service to the



Margaret Spengler (left), Chairman, Library Fundraising Committee; Maryellen Remmert (center), Library Director; and Janet Pauliska (right), President, Bank Five, review plans for new library addition. *Photo courtesy of the Arlington Advocate.*

town. This year Loretta Mahoney celebrated her twenty-fifth year of employment in the Technical Services Department.

While the library administration and town officials planned for an improved facility for the future, library staff continued to provide regular library services to the public. Citizens in Arlington continued to enjoy the benefits of participation in the twenty member Minuteman Library Network and made even greater demands than the previous year on the automated system for reserves and interlibrary loans with total activity up sixty-two percent. The two branch libraries also went on-line with the Minuteman Library Network in January.

Ongoing library services included; the availability of professional librarians at the Robbins Library whenever the building was open, programs for senior citizens, maintenance of special collections such as the Education and Employment Center and Local History, and outreach services to shut-ins and nursing homes. The Library maintains a very active program of services to children which is enthusiastically received by citizens. Services to children included 415 programs attended by over 13,000 children and parents. These included pre-school story hours, toddler programs, Saturday activities, holiday events, crafts, and workshops for parents.

In Fiscal Year 1988 library patrons borrowed 400,009 materials, received answers to over 54,000 questions, and enjoyed over 600 programs systemwide. Circulation increased eight percent systemwide over the previous year. Very popular among citizens were the videocassettes which circulated 20,887 times. This collection was provided with funds from a state grant.

Many of the programs and services were provided with Trust Fund money or through the Friends of the Library. In 1988 the Trustees allocated funds for circulating art prints, programs for senior citizens and children, foreign language cassettes, videocassettes, volunteer recognition, public relations materials, Reading is Fundamental program, staff development, and additional books for the collection. Considerable trust fund money was allocated towards the building project for architectural fees, fund raising, and consultants.

The Friends of the Library provided funds for an encyclopedia set, passes to the Science Museum and Children's Museum, books in braille, laser counters, compact discs, videocassettes, and cassette tape and book kits. The Friends also presented library programs for adults.

Despite a very successful year, 1988 was not without its problems, some of which could have a long term negative impact on the ability of the Library to continue to provide quality services to residents. With the current financial situation of the town, officials imposed a job freeze on hiring and an Adult Services Librarian could not be replaced. This has resulted in the inability to always provide two librarians at the information desk during busy times. Thus patrons may encounter long waits for information assistance during the afternoon hours. During times of staff vacations or illness, the Art and Music Room is often left unattended and if citizens need help using materials in this room, they must return to the information desk on the first floor.

The Library has also faced a severe problem in attracting and retaining part-time staff, often high school students, to shelve books. The wage rate for this position cannot compete with other local businesses. The Library has been unable to fill many of these positions which has resulted in a back-log of books to be shelved. Thus these books are frequently unavailable to the public.

Many volunteers have assisted library staff with daily operations of the Library. Staff are grateful to the following people for their work: Hank Bonney, Lillian Briand, Elizabeth Creech, James Davies, Mary Eaton, Marcia Hegarty, Signe Hynson, Debbie Klein, Esther McQuaid, Bette Pinckney, Catherine Sanborn, Marcella Tierney, and Pat Tobin.

The Board of Trustees and staff appreciate the hundreds of citizens and organizations who have contributed either financially or with their time to the building campaign. The Library thanks these individuals collectively for their generosity. Their efforts will be acknowledged in printed materials at the end of the fund raising campaign. The Library would like to single out one individual, Margaret Spengler, for her leadership and dedication to the fund raising campaign. Without her its success would never have been realized.

Arlington Public Schools

Once again, the tradition of excellence established by the community for its schools was evident in the manner in which resources were utilized to benefit students during the 1987-1988 school year. Creative management, staff commitment, parental involvement, and community support continued to make a critical difference in insuring that our children receive a sound education.

With the annual town-wide election held in April this year, David McKenna was elected to a three year term on the Arlington School Committee replacing veteran committee member Michael Peters. At the organizational meeting, Janice A. Bakey was elected Chairperson; Patricia B. Worden, Vice-Chairperson; and William A. Carey, Jr., Secretary to the School Committee. Public attendance and participation at school committee meetings are always encouraged. The Committee met on the second and fourth Tuesdays of the month between September and June.

Arlington High School
Student Placement

Post Secondary Education Placements	No.	%
Colleges and Universities	197	59.2
Junior Colleges and Business Schools	65	19.5
Technical & Nursing Schools	4	1.2
Preparatory Schools	10	3.0
Post Graduate Schools	6	1.8
Sub-Total	299	79.0
Other Placements		
Military Service	4	1.2
Work	41	12.3
Unclassified	6	1.8
Sub-Total	51	15.3
Total Placement	333	100.0

During the summer months, meetings were called as necessary. As a policy making body, the Committee addressed a range of topics associated with the operation of the Arlington Public Schools.

Among the challenges faced by the Committee, many were noteworthy. They include: preparation of the fiscal year 1989 school budget; policy review and approval; reviewing student data and its relevance to student achievement; comprehensive study of space allocation and building utilization; Stop and Shop Task Force; Work/Spy Pond Field Renovation Program; development of "All Day" kindergarten proposals; approval of School Improvement Council expenditure proposals; contract negotiations, units A and C; review of the system's efforts to address the needs of both the educationally disadvantaged as well as academically talented; review of the K-12 Mathematics Curriculum; and adoption of a new elementary report card.

In addition to meeting as a full Committee, the Arlington School Committee met in sub-committees. The work of each sub-committee was especially important in fulfilling the Arlington School Committee's goal of responsive leadership. Less formal in nature, the sub-committee structure allowed for an in-depth review of programs, services, and special issues. Each sub-committee made recommendations to the entire Arlington School Committee relative to its area of responsibility.

The Massachusetts Greater Boston Regional Education Center, which occupies a portion of the Ottoson Junior High School, completed the second year of a five year lease this past year. Hosting the education staff who are part of the Commonwealth of Massachusetts education delivery system continued to prove successful. Their presence represents an important addition and tremendous resource to the educational system.

The Arlington High School class of 1988 was no exception to the tradition of excellence established by previous classes. As the accompanying placement record suggests, our students are highly motivated to pursue educational or work opportunities following graduation. Especially significant is the high percentage of students who elected to attend four year colleges and universities beginning in September 1988.

Among the many activities offered to students, Robert Carr's presentation to Arlington High School students on AIDS was very successful. During the last two years, Carr has established a close working relationship with area high schools concerned with this timely, although disconcerting, topic. His presentation to the student body was both informative and insightful. Equally successful was American Education Week, which occurred during November. For an entire week demonstrations, programs, and presentations were planned for many parents and the citizens of Arlington who visited the schools.

Recognitions/Retirements

Recognizing staff as well as student achievement represented an important activity during the past year. For the fourth consecutive year, the Arlington School Committee hosted the Distinguished Service Award Ceremony for staff who have been with the school system for twenty-five years or more. First proposed by the administration during the 1984-1985 school year, the purpose of this program is to recognize and to honor those administrators, faculty, and staff members who have dedicated their careers to the Arlington Public Schools. A total of nineteen employees with a combined total of 510 years of service were recognized this past year. The group included sixteen teachers and three staff members. They are: Joan Gnecco, thirty-five years; Richard Slattery, thirty-five years; Nancy M. Clancy, thirty years; Monica Cotter, thirty years; Vincent F. Mazzarella, thirty years; and the following people who have twenty-five years of service respectively: James F. Bean, Mary M. Cabeceiras, Vincent J. D'Antona, Antonette E. Diloreto, Frances B. Florencourt, Gabriel J. Gouveia, John P. Lennon, Harry Meserve, Paul Nyberg, Geraldine M. Phillips, Evelyn B. Perlman, Lois E. Roy, Michael Sannella, and Gerald A. Thebodo.

Among our experienced staff members, twelve people chose to retire at the conclusion of this past school year. We wish them well and extend our appreciation for their years of public service. They include: Ann Marie Brouillette, Catherine A. Bowser, Monica J. Cotter, Ralph S. Giobbe, Anita C. Lannom, Marie F. McCulloch, Carl A. Hendrickson, Vincent F. Mazzarella, Constance Reiffen, Frank L. Prusik, Barbara H. Tomsuden, and Mary Valerio.

The Arlington School Committee wishes to thank the community-at-large without whose interest and support a quality school system would not be possible. In addition, the committee wishes to acknowledge the special contributions of our administration and staff. The committee takes pride in their dedicated efforts to educate the children of Arlington.

Minuteman Regional Vocational Technical School District

In 1988 the National Science Foundation selected Minuteman Tech teacher George Taliadouros as the top Science teacher in Massachusetts. In October, he traveled to Washington, D.C. where he was presented with a Presidential Award for Excellence in Science and Mathematics Teaching by President Reagan's Science Advisor. For the past five years, this Minuteman Tech science and mathematics teacher has been giving workshops to teachers and administrators throughout New England on the Principles of Technology curriculum for vocational technical high school students. Taliadouros is the co-author of both curricula. He also helped design and write Minuteman Tech's Electro-Mechanical/Robotics curriculum which will be used in other schools throughout Massachusetts, and he is involved in other competency based vocational education(CBVE) development projects for the state of Massachusetts. In addition, he served on the design team for the Applied

Mathematics curriculum developed by the Center of Occupational Research and Development in Waco, Texas. This curriculum will be used in the U.S., Canada, and overseas.

Minuteman Tech's Science and Technology Division in which Taliadouros is a staff member is involved in many innovative projects. The latest of these is the installation of a new learning laboratory called Technology Lab 2000 where students work at computerized stations which enable them to apply principles of science and technology to such areas as robotic, materials testing and fabrication, structures, computer aided design, and computer aided manufacturing. The lab utilizes computers to help students learn to work out technological problems and make choices and decisions while gaining insights into the social and environmental impacts of technology.

Two Division students took one of the school's robots to Detroit, Michigan in June and programmed it, subsequently winning first place in two competitions at the Robotics and Machine Vision Contest, sponsored by the Society of Manufacturing Engineers. Both students are enrolled in Minuteman's Prep Tech program which provides a rigorous college preparatory curriculum for academically talented, technically oriented students who plan to attend a competitive technical college or institute.

In the fall of 1988 Minuteman Tech established its FLEX Program to serve adult men and women(over 18). The program includes an Adult High School which enables adults to earn a high school diploma through group and individualized instruction, independent study, and test-out options. It also provides daytime and evening job training as well as career counseling and career information to adults. Many FLEX services are free to residents of Minuteman Tech district towns.

Minuteman Tech is accredited by the New England Association of Schools and Colleges which requires that all of its member schools be evaluated by a visiting team of educators every ten years in order to maintain their accreditation. During the fall of 1988, a team of twenty-eight educators from Massachusetts, Connecticut, and Rhode Island observed the operation of Minuteman Tech and met with faculty, administration, parents, and students to carry out this evaluation. Arlington's representative to the Minuteman Regional Vocational Technical School Committee is John P. Donahue. Mr. Donahue serves as chairman of the committee.

CULTURAL AND HISTORICAL ACTIVITIES



Arlington · Arts · Council

Arlington Arts Council Honored for Exemplary Service

The Arlington Arts Council (AAC) was founded in 1975 to promote the arts locally. The Council is made up of volunteers who are dedicated to the maintenance and growth of Arlington's cultural resources.

In recent years, the AAC has joined other local arts councils across the Commonwealth in the disbursement of Megabucks Lottery proceeds to deserving local artists and cultural institutions. The AAC has funded projects which encompass the study, pursuit, performance, exhibition, and enjoyment of cultural activities. These projects include the performing and visual arts, crafts, dissemination of arts knowledge, purchase of equipment for presentations, cultural research, historic preservation and conservation, literature, and poetry.

The Town of Arlington received $32,666 in 1988 from the Massachusetts Arts Lottery Council. The AAC accepted grant applications from local artists and cultural institutions in May and again in November. The applications were judged on the basis of their degree of cultural benefit to Arlington residents, their degree of public accessibility, and the evidence of local support. Successful 1988 applicants and their grant awards accompany this report.

A portion of the town's arts lottery allocation was used to fund the Performing Arts Students Series (P.A.S.S:) which subsidizes student attendance at performing art events in the Greater Boston area. The AAC also used lottery funds to sponsor its Annual Juried Art Exhibit and the Holiday Celebration and Carol Sing. The art exhibit provides a valuable opportunity for local artists to exhibit their work and to compete for awards. The exhibit also provides the rare opportunity for visual artists to gather in the same place to share ideas and information. The 1988 Holiday Celebration and Carol Sing was a huge success as over 400 revelers gathered in the Town Hall auditorium to enjoy a festive program of performances and carol singing.

This past year the AAC distributed arts questionnaires to gather data from local artists and friends of the arts. These questionnaires are helping the Council to determine what kind of support and services are most needed by individual artists and arts groups in town. Local artists have expressed concerns related to work, exhibition, and performance space. Recently, several artists formed the Arlington Center for the Arts Group which is pursuing the prospects of an arts center for Arlington. This group and the AAC shared a booth at the 1988 Town Day to increase public awareness of these and other arts organizations in town.

In March, the Arts Council was honored for exemplary service to its community in a ceremony at the State House. House Speaker George Keverian and Senate President William Bulger presented an award which recognized the Council for its efforts in bringing quality arts and humanities to Arlington.

In April, members of the AAC joined Senator Richard Kraus at the State House for a reception for six prominent visual artists from the Peoples' Republic of China. Their visit was part of a sister city exchange program sponsored by the Middle Passage Educational and Cultural Resources. The Chinese delegation and the AAC exchanged ideas, gifts, and promises to promote future collaboration between Chinese and American artists and arts organizations.

Arlington Historical Commission Applies Demolition By-Law

This was the first year that the Town's new demolition bylaw was in effect. The

1988 ARLINGTON ARTS COUNCIL GRANTS

Arlington Boys and Girls Club	
Art and Music Workshops	$1,000
Arlington Friends of the Drama	
Scenic and Costume Design	$2,500
Arlington High School	
Chamber Repertory Theater Performance	$750
Arlington P.T.O. Enrichment Council	
Folklore and Language Art Program	$1,200
Educational Theater Presentation	$1,800
Bishop School P.T.O. - Drama Workshop	$900
The Cambridge Chorale	
Concert of Choral Music	$800
Dallin P.T.O. Cultural Enrichment	
Bookmaking and Mural Painting	$500
Junior High Alive P.T.O. Enrichment Council	
Boston Youth Theater Presentation	$450
Robbins Memorial Library -	
Storytelling Programs	$400
Tricinium, Ltd. - Musical Concert	$1,400
Mary Arapoff-McEwen - Lyric String Concert	$725
Larry Hamberlin - Two Harpsichord Recitals	$1,730
Cynthia Huard - Two Musical Recitals	$1,800
Marie Jaeger Raduazzo - Multi-cultural Dance	
and Music Concert	$500
Paula Rendino - Art Workshops for Children	$814
Margaret Ryding - Creation of Silk Banners for	
Robbins Memorial Library	$400
Kenneth Seitz - Piano Concert	$550
David Whittredge - Arts Festival Promotion	$1,400

bylaw gives the Arlington Historical Commission authority to postpone for six months, following a hearing, the demolition of any building listed on an "Inventory" of about 400 significant buildings that the Commission has compiled.

The Commission did vote to postpone demolition of one building at 294 Mystic Street. There was one other building on the inventory whose demolition the Commission did not try to postpone because of its advanced state of deterioration. In one controversial case, a building on the inventory was demolished after a demolition permit was sought and obtained for a different address. The Commission and other town agencies are studying ways of avoiding a repetition of the incident.

In many ways the Commission's duties and responsibilities now include maintaining and strengthening projects that have proved to be of durable value. The Commission continues to maintain a historic sign program, providing uniform signs through the Town's Department of Public Works to individual homes that request and pay for them. Some of the signs are underwritten by the Commission. The Commission opens the restored rooms of the Whittemore-Robbins house to the public twelve times a year, including Town Day. It has worked on improving the material available to visitors to the house. A volunteer committee was formed under the commission auspices this year to devote itself to maintaining and enhancing the room displays.

The Commission continues to maintain, improve, and update the inventory of significant buildings in the town. The inventory is available to those in the town who are interested in this aspect of preserving the town's history. The Commission holds joint meetings with the Arlington Historic Districts Commissions quarterly to coordinate the efforts of the bodies.

The Commission also acts as the official historical review and information agency for the town. It assists and advises other town agencies and boards when requested, or when required to under the law. As importantly, the Commission acts as an official resource for individual citizens in the town who seek information and guidance in their own efforts to preserve and enhance Arlington's history, which is the only substantial way the work of preservation can realistically succeed.

Arlington Historic Districts Commission Establishes Fourth District

At the 1988 Annual Town Meeting, Arlington's fourth historic district, Pleasant Street, was approved by a vote of 129 to 1, was thereafter approved by the Attorney General, and became effective in September. The new district encompasses Pleasant Street from the Concord Turnpike to the intersection of Maple and Swan Streets.

In the Russell District, the Commission worked with Arlington Preservation Fund, Inc. and developers Max Johnson and Charles Sullivan to bring back the sadly deteriorated George C. Russell house at 17 Russell Terrace. Messrs. Johnson and Sullivan did an outstanding job of exterior restoration and added nearly $500,000 of assessed value to the town's taxable base.

During the year, the Commission received seven applications for the certificates required for exterior changes: five for appropriateness, one for non-applicability, and one for hardship. All but one of these applications were granted. Unfortunately, one applicant violated the terms of the certificate issued, and the Central Street Commission was compelled to seek enforcement in the Superior Court.

The Commission was saddened by the loss of the historic Dr. Mason House at 15 Appleton Place. The house, for many years the rectory of St. James' Church, was inadvertently demolished in a violation of the town's recently enacted anti-demolition bylaw.

In another activity not directly related to the historic districts, the Commission supported the relocation of the historic Jefferson Cutter house to the new park in Arlington center.

Cyrus E. Dallin Committee

The Cyrus E. Dallin Committee was established by the Board of Selectmen in January, 1984. The Committee's purpose was to provide an updated official list of works done by Cyrus Dallin and any other art works owned by the town of Arlington and stored or displayed in its public buildings. At the same time, the location and condition of the works found were to be noted and described.

The survey, conducted by Evelyn M. Hinde, was completed between August and October 1987. Most of the public buildings were included in the survey. Funding was received through grants from the Arlington Arts Council and the Arlington Historical Commission. The total expenditure for the project was approximately $909.

The report of the survey, presented to the Board of Selectmen on February 1, 1988, listed 23 works by Cyrus Dallin. Of these, many are in need of restoration, cleaning and proper storage. Several previously unlocated pieces were found. Of special note is a bas-relief bronze titled, "The Teacher", located at the base of the flagstaff at the Crosby School. Research done at the Robbins Library and an article printed in 1923 in the Boston Globe confirm Dallin as the sculptor. A cast for a World War I Memorial in Arlington center was found in the Town Hall.

Three works, whose locations were listed in Rell Francis's book on Dallin, Let Justice Be Done, and confirmed by townspeople to be in various public buildings, are reported to be missing. These include a bas-relief bronze entitled "George M. Lowe" which should be located outside the Lowe Auditorium in the High School; a bas-relief bronze entitled "William David Power" which should be located in the Gibbs Junior High School; and a plaster cast entitled "Vision #1 - Lindburgh" which should be in the Robbins Library. A listing of those works which were located and belong to the town accompany this report. A pencil drawing done in 1916 was at first attributed to Dallin but has since been found to be by John Singer

Sargent. The drawing was dedicated and presented to Mr. Dallin by Mr. Sargent.

Because many pieces are badly damaged the Committee recommended to the Board of Selectmen that the following steps be taken. First that a secure, dry storage area be located for all the pieces. Secondly, that the Committee be empowered to raise funds to restore and preserve these works. Thirdly, that a qualified conservator be hired to do a conservation survey and subsequently the restoration and preservation work. Finally, that a conservation program be initiated as soon as possible. The Board approved all of these recommendations.

The conservation survey was conducted by Henry Lie of the Center for Conservation and Technical Studies of Harvard University Art Museums in October, 1988. The report of that survey will be presented to the Board in January 1989.

This report is a first step in making the works of Cyrus Dallin available for the appreciation of the people of Arlington and elsewhere. The Committee hopes that in the future, after restoration and preservation has been completed, that an official catalogue can be printed and will be made available along with the works in a suitable area in one of our public buildings. Arlington is indeed fortunate to have a world renowned artist as a resident and benefactor to our community.

CYRUS E. DALLIN WORKS
Owned by the Town of Arlington

TITLE	DATE	MEDIUM
Mother and Child	1894	Plaster relief
Medicine Man	1899	Bronze equestrian
Paul Revere #5	1899	Plaster cast
Lawrence #1	1906	Plaster bust
Appeal to the Great Spirit	1909	Plaster equestrian
Menotomy Indian Hunter	1911	Bronze sculpture
Our Cat	1911	Plaster cast
My Boys	1911	Plaster cast
Robbins Memorial Flagstaff	1913-14	Two piece bronze
Mary Atkins	1915	Plaster bust
Captured But Not Conquered	1918	Plaster cast
Mine Eyes Have Seen the Glory	1918	Plaster cast
Red Bird and Daughter	1920	Bronze equestrian
Treaty With Massasoit	1920	Plaster medallion
The Teacher	1923	Bronze bas-relief
World War I Memorial	1927	Plaster & cardboard cast
Charles Gott	1931	Bronze bas-relief
Walter H. Peirce	1931	Bronze bas-relief
Pioneer Mother	1931	Plaster relief
Polly	1933	Plaster bust
My Garden	Unknown	Oil painting

COMMUNITY DEVELOPMENT

Planning and Community Development and Redevelopment Board

The Department of Planning and Community Development was created by the Town Manager in 1969. Two years later, the Arlington Redevelopment Board was created at the request of the Town Meeting by a special act of the State legislature. The goal of the Town Manager and the Town Meeting was to create a board that could work effectively to expand the tax base of the town while ensuring that the town remain an attractive, livable, residential community. The board and the department have focused their efforts on the improvement and expansion of the existing business districts along Massachusetts Avenue in the Mill Brook Valley and on the general improvement of the quality of life throughout the town.

The Redevelopment Board is responsible by statute as the town's planning board for zoning, comprehensive planning, and land use development. The Board spends considerable time functioning as a special permit granting authority in the administration of the town's Environmental Design Review process which was enacted by the Town Meeting in 1975 to control major development. In addition the Board, as authorized by law, can undertake specific development projects as a Chapter 121B Urban Renewal operating agency. Four members of the Board are appointed to staggered three year terms by the Town Manager subject to the approval of the Board of Selectmen. The fifth member is appointed by the Governor. Currently four members of the Board are also elected members of the Town Meeting. All members must be residents of the Town of Arlington, and they serve without compensation.

The Department of Planning and Community Development which is staffed by two full-time professional planners and supporting staff provides staff assistance to the Board. The Director serves as Secretary Ex-Officio. This is a unique arrangement in Massachusetts since Arlington has the first and now one of the few boards which serves both as a planning board and a redevelopment authority. Through this arrangement the town has achieved a considerable savings in administering and operating planning and development programs. The director is appointed by and directly responsible to the Town Manager for planning and community development matters on a daily basis. In addition he has the responsibility of managing the Federal Community Development Block Grant Program for the Town Manager and the Board of Selectmen. He also serves as Executive Director of the Menotomy Weatherization Program which receives state and federal funds to provide weatherization assistance to Arlington and the towns of Belmont, Lexington, Watertown, and the City of Waltham.

As needs have changed in Arlington, the board has also assumed major responsibilities for real estate management and development. The board has had the overall responsibility for the disposal and/or development of surplus town properties. The board was responsible for directing private redevelopment of the Locke and Cutter Schools in concert with the wishes of the neighbors; the former Arlington Police Station and the MBTA Power Station on Water Street. The board also acts as landlord for the Parmenter and Crosby Schools which were transferred to the board by Town Meeting in 1983 for a ten year period. Finally the board redeveloped and now acts as the manager of the Central School and 23 Maple Street which were converted into a self-funded 30,000 square foot human services office complex and senior center at no direct cost to the town. The Arlington Seniors' Association, an independent, private, non-profit organization, has been allowed to occupy the first floor of this building rent free. In addition, the Arlington Council on Aging, a town agency, occupies half of the ground floor rent free. This was made possible through the efforts of the Redevelopment Board which was able to rent the remaining sixty percent of the building at market rates.

The Director of Planning and Community Development also represents the town on several regional agencies. the Director has been a long-term member of the Metropolitan Area Planning Council, the regional planning agency that represents 101 cities and towns in metropolitan Boston; he has been a member of its executive committee for ten years. The Metropolitan Area Planning Council provides a regional prospective to such areas as land use, economic development, housing, transportation, and environmental quality. In addition, the director represents the town on the Joint Regional Transportation Committee which focuses on transportation planning issues in metropolitan Boston. Finally the director also serves on the Governor's state-wide Bicycle Advisory Board.

During the past year, the board and the department have been involved in a number of significant development projects. The Water Mill Place condominium development on the site of the Larson Brothers lumber yard is now complete. This 130 unit residential condominium complex provides a significant improvement to this area of town. The developer has provided a section of the Mill Brook Linear Park open to the public along the banks of the Mill Brook within the complex. In addition, he has restored two of the three remaining buildings in the Schwamb Mill National Register property adjacent to the condominium. Private funds and community development block grants have been used to restore the main mill building.

The forty-five dwelling unit Rembrandt project at the former Cherny Brothers site at 971-977 Massachusetts Avenue is now nearing completion. A portion of this property is being developed as a linear park along the Mill Brook at no cost to the town.

During the last year the town worked with Bank Five on a new branch office building at 168-188 Massachusetts Avenue. This development, consisting of a three-story building containing approximately 26,000 square feet, went through extensive Environmental Design Review hearings. Final approvals were granted by the town in November, 1988,

and it is expected that construction will begin early in the spring of 1989. It is anticipated that this development project will result in a significant improvement to the commercial area in the vicinity of Lake Street in East Arlington.

The Board also concluded extensive Environmental Design Review hearings and granted permits for a new residential condominium development along Summer Street adjacent to the Lexington line. This area, known as Reeds Brook, has been the subject of complex environmental reviews and planning studies since it ceased to be used as a sanitary landfill in 1969. The board's role in this case involved extensive negotiations with the private development community and ultimately the granting of permits allowing the project to proceed. The project received a preliminary financial commitment in mid 1988. However, in late December, the board was informed that the developer was experiencing difficulty in completing the financial arrangements necessary for construction to begin. These items are beyond the control of the town.

The board also granted the necessary permits for a major reconstruction at Time Oldsmobile located at 745 Massachusetts Avenue. This permitting process required extensive reviews since the project abuts the Central Street Historic District and a National Register property, St. Athanasius The Great Church. It is expected that construction on this project will begin early in the spring of 1989.

The board and the department have continued to work with the Mirak family as they prepare plans for the redevelopment of their three acre site in Arlington center. The zoning is now in place, and the principal efforts during the last year have been to develop a design that is satisfactory for the site, the owners, and the town. The project has been somewhat delayed due to changing conditions in the real estate market.

In May of 1988, reconstruction of Arlington center was commenced under an Urban Systems grant of $2.4 million from the state and federal governments. Planning for this project began in 1979, and the basic design guidelines were complete by 1981. It has taken seven years to get all necessary state and federal approvals. This work involves replacement of the concrete sidewalks in Arlington center, readjustment of the traffic patterns, installation of new traffic signals to reduce congestion, the installation of medians for pedestrian safety, and the planting of numerous new street trees and shrubs to make Arlington center a pleasing shopping district. This project marks the completion of the major improvements in Arlington center started in 1976 and undertaken with public, state, and federal grant funds. Our goal has been to create an environment that will be conducive to additional private investment on the properties adjoining the public way. The new street pattern with the urban systems project has also afforded the town the opportunity to create a new memorial park at the intersection of Mystic Street and Massachusetts Avenue. This 22,000 square foot park is located in close proximity to the former town common which was slowly eroded by expansion of Massachusetts Avenue, Mystic and Pleasant Streets. In the spring of 1988, the Town Meeting approved this concept by voting to rezone a portion of the land and also by voting to permit the relocation of the 1830 Jefferson Cutter House from 1149 Massachusetts Avenue to the site. The house, which is listed on the National Register of Historic Places has been offered to the town by John Mirak. The Jefferson Cutter House is to be located in close proximity to the site of the first house in Arlington, circa 1636, which was destroyed by railroad expansion in the middle of the 19th century. The town has received a preliminary grant from the Massachusetts Historical Commission to restore the Jefferson Cutter House on the site and is currently negotiating with the state on the terms of a grant of approximately $350,000 to improve the new common area.



Aerial view of Arlington.

The eleven mile Minuteman Bikeway project is now completely designed and ready to go out to bid. This $3.6 million project, which will be financed by State Transportation Bonds, will convert the Bedford branch railroad from East Arlington to Bedford Center into a twelve foot wide commuter and recreational bikeway. It is currently estimated that construction on this project will begin in 1989. It will transform the abandoned rail bed, which varies from forty feet to one hundred feet in width throughout the town of

Arlington, into a pleasing recreational amenity. In addition, it will add thirty acres of open space to the town's current supply of 250 acres.

The department finally succeeded in arranging for the acquisition of 2.4 acres of open space in East Arlington owned by Guilford Transportation Industries and the Boston & Maine Railroad. The town obtained a state and federal grant to support approximately seventy-five percent of the acquisition. This effort, begun by a Town Meeting vote in 1973, means that the playgrounds at Thorndike Street and Magnolia Street are now combined into one large complex connected to the Minuteman Bikeway.

The department and the board are continuing to develop a computerized state-of-the-art planning data base. This has been a multi-year project and is now fully operational and provides the Planning Department and the Board the opportunity to quickly analyze planning information. The department is now working with other boards and commissions and department heads in Arlington to create a new mapping system. It has become clear that much of the information contained in the Public Works Department, the Engineering Department, the Assessor's Office and the Planning Department, although accurate, needs to be carefully coordinated. The state-of-the-art in computer graphics and geographic information systems is now at a stage where Arlington should begin to automate its information. It is expected that the town will authorize the creation of a mapping commission at the Annual Town Meeting to permit a coordinated effort towards automating the maps in the town of Arlington.

The efforts of the Department of Planning and Community Development and the Redevelopment Board require us to listen and understand the concerns of all the town's residents. Citizen involvement and participation is crucial. The board and the department require and need input from other town officials - Board of Selectmen, Town Manager, Finance Committee, Town Meeting members and other department heads, commissions, and citizens. The department and the board take pride in their ability to explain complex issues relating to land use and development in the future of the town. We welcome citizen input and hope that as questions arise you will feel free to call the department with your questions and concerns. If it appears that further discussions at a public session is necessary, arrangements can be made for those discussions at the regularly scheduled Redevelopment Board meetings. The department and the board welcome the opportunity to serve you, the residents of the town of Arlington.

Arlington Housing Authority Obtains New Funding Sources

Mandated by state statute to provide and maintain safe, clean, and sanitary housing for elderly persons and families of low income, the Arlington Housing Authority receives no funding from the town but is subsidized by the U.S. Department of Housing and Urban Development and the Massachusetts Executive Office of Communities and Development.

The Housing Authority applied for and received two new sources of funds during 1988. The first, the federally supported Section 8 Voucher Program, assists qualified persons with a large portion of their rent, and some utility costs, in privately owned dwellings anywhere in the community. Under the regulations controlling this program, there is no fair market rent limitation on the amount of rent the subsidized tenant may choose to pay, although the Housing Authority's share continues to be regulated. Hence the recipient of this form of rental assistance may determine for himself the amount of the family income that he will use for housing. Any unit, regardless of price, that meets the housing quality standards may be leased.

The second new source of funding obtained by the Housing Authority is a state aided planning grant for the evaluation of acceptable sites for no more than twenty-four three and four bedroom family units. To assist in this search, the authority contracted with Rolf Goetz, PhD. and has presently identified several possible locations to present to the Massachusetts Executive



Ninety-eight year old resident of Drake Village, Abbie Darby, cuts the Housing Authority's 40th birthday cake assisted by Jerry Keefe, Chairman of the Authority, while other present and former members of the Authority's Board of Commissioners look on.

Office of Communities and Development for final determination of suitability.

Government regulated income limits for the determination of eligibility for housing programs were raised this past year to $15,500 for one person for federally aided assistance and $18,144 for one person for state aided assistance. These income limits increase approximately $2,500 per additional household member.

The authority was once again able to make its annual payment in lieu of taxes to the town for Menotomy Manor, the family housing in East Arlington, and the home for developmentally disabled adults on Massachusetts Avenue.

Founded in August 1948, the Housing Authority celebrated its fortieth anniversary with a gala birthday celebration at Drake Village, the first subsidized housing for elderly persons constructed in Arlington. Numerous state and local officials, along with former members of the Board of Commissioners, brought greetings to the gathering which culminated in the cutting of a birthday cake by the authority's oldest resident, ninety-eight year old Abbie Darby.

The Housing Authority has 1,130 units scattered throughout the town. These units are owned, managed, or rented for families, elderly folks, and disabled or handicapped persons. The Housing Authority has a variety of assistance available for qualified persons who need help in paying their rent or a decent place to live. We invite inquiries.

Zoning Board of Appeals Hears 26 Petitions

In 1988, the Zoning Board of Appeals has heard and made decisions on twenty-six petitions in the manner prescribed in Massachusetts General Laws, Chapter 40A, The Zoning Act, and as further clarified in the Arlington Zoning By-Law. Many changes have been made in Chapter 40A, The Zoning Act, in 1987/1988 which have affected procedures for the handling of petitions by the board. The petitions heard, or in the process of being heard, by the board include Variance, Special Permits, and an Appeal of a Decision by the Inspector of Buildings.

The Zoning Board of Appeals has three members appointed by the Board of Selectmen. Additionally, two associate members are appointed to fill in on hearings when a member or members cannot sit for a particular hearing. All hearings are open to the public and are usually held on the second and fourth Tuesdaysof the month in the Town Hall Hearing Room with occasional exceptions to this schedule. The hearings are advertised in the Arlington Advocate for two consecutive weeks and are posted on the Town Clerk's bulletin board at least three weeks before the hearing date. The rules and regulations of the Zoning Board of Appeals are on file in the Office of the Town Clerk as well as in the Zoning Board of Appeals office at 51 Grove Street.

PETITIONS HEARD BY ZONING BOARD OF APPEALS - 1988

	Granted	Denied	Withdrawn	In Process
Petitions for Variance	3	-	1	1
Applications for Special Permits	16	1	-	2
Petitions for Variance & Applications for Special Permits (combined)	1	-	-	-
Appeal of Inspector of Buildings Decision	1	-	-	-
TOTALS	21	1	1	3

Total Petitions filed with Town Clerk - 26

INFRASTRUCTURE

Public Works

In May of 1988, during the 1988 National Public Works Week, the Arlington Public Works Department sponsored a ceremonial luncheon to honor those who have shared their skills, talents, and expertise in the development of the many innovative public works programs which have enhanced and protected the environment. Among those honored were the Arlington League of Women Voters, represented by Dorothy Hall Clarke, which has been very supportive of public works activities over the years; Charles Lyons, Vice Chairman, Arlington Board of Selectmen and a member of the Massachusetts Water Resources Authority Board of Directors; Frank Sopper, President, Pipe Line Testing Service; and Francis X. Sullivan, Foreman, Public Works Water Division.

Automatic Remote Reading and Billing System is Installed

Massachusetts Installation, Inc., has been installing automatic remote reading and billing system water meters throughout the town. These meters, which are placed on the outside of the building, will facilitate the reading of meters. Meter readers will no longer need to enter homes for a reading. As of the present time, approximately 3,517 meters have been installed.

As in previous years, the department has encouraged homeowners to conserve their consumption of water. Water conservation leaflets were distributed to every home by the meter readers. The summer of 1988 was one of the hottest summers in recent years and the need to conserve water was a top priority.

The town has initiated a program of identifying and labeling every hydrant in the town. A number has been assigned and painted onto every hydrant. All information pertaining to hydrants, such as location, hydrant name and number, and type of system are now on computer. This system will enable both the Public Works Department and the Fire Department to locate hydrants quickly in emergency situations.



Lynne Aftuck, an eighth grade student at Ottoson Junior High, received a Special Honorary Mention Award, signed by Governor Michael Dukakis from the Massachusetts Water Resources Authority. Lynne received the award for her poster on water conservation, at the Water Conservation Week Ceremony held at the State House in June of 1988.

Sewer Rehabilitation Program

Construction of a new sewer chamber at Dow Avenue and the installation of 4,702 linear feet (L.F.) of new sewer mains in the area commenced during the past year. This project is eighty percent completed and is expected to be operational by the spring of 1989. Total project costs are estimated to be 2.1 million dollars. The Commonwealth of Massachusetts will pay 1.5 million dollars or approximately seventy percent of the total costs. This project was the top priority in the town's sewer rehabilitation program.

It is particularly important that this project be completed in its current time frame. The Commonwealth of Massachusetts has announced that the sewer grant program funding is being eliminated and replaced with a loan program. The new program will mean that the town will pay 100 percent of future project costs. This shortsighted and unfortunate change in policy at the state level will have serious financial and environmental ramifications for cities and towns who are attempting to rehabilitate aging sewer systems with limited resources.

Managing Solid Waste

Newspaper and magazine articles continuously gave detailed accounts throughout the year of the growing rubbish disposal crisis facing many cities and towns in the Commonwealth and across the nation. As a result of a long range planning initiative, the town's annual 28,000 tons of rubbish is disposed of in an environmentally sound method at the resource recovery plant in North Andover. This plant will meet the disposal needs of the town into the next century.

The disposal of household hazardous waste, disposal of "white items", and the subject of recycling are areas that are now under study by the department. The Northeast Solid Waste Committee, of which the town is an active participant, is seeking cost effective and environmentally sensitive solutions to these complex and difficult problems.

Retirements

The following employees have retired from the Department of Public Works: Francis X. Sullivan, Foreman, Water Division, after twenty-nine years of service; and Frank Pecorari, Water Systems Maintenance Craftsman, after twenty-seven years of employment.

Looking Ahead

In a recent issue of Nation's Cities Weekly it was stated that the state of the nation's cities infrastructure poses a serious challenge for our next president and congress. Many public works officials believe that a declining infrastructure inevitably will jeopardize the productivity of our economy and the

quality of life. According to a study released by the Road Information Program (TRIP), Massachusetts spends less today on its highway system, in terms of constant dollars, than it spent in 1949. During that same period, the state experienced more that a one hundred percent increase in traffic. The policy of disinvestment in public infrastructure at the federal and state level has already had an adverse impact on economic growth and productivity. The policy also has increased costs for lost economic performance, added greater inconvenience, and danger to the public. It has reduced our capacity to compete against industrialized nations which make public infrastructure investments a high priority.

At the local level every effort must be made to insure that adequate funding is made available to maintain the town's infrastructure in a prudent manner. As always, difficult political decisions will be necessary to address the legitimate needs of the nation's infrastructure at all levels of government.

1988 INFRASTRUCTURE IMPROVEMENTS

Street Resurfacing	9,237 L.F.*
Street Armor Coating	37,910 L.F.
New Street Construction	320 L.F.
Curb Installation	474 L.F.
Water Main Installation	1,859 L.F.
Sewer Main Installation	4,507 L.F.
Storm Drain Installation	1,262 L.F.
Catch Basin Installation	14 each
New Hydrants	5 each
Repair and Replacement of Hydrants	12 each

*L.F. denotes linear feet.

Engineering

The Engineering Department, being primarily a service-oriented department, supplies engineering support services to many town departments and to the public.

The department works especially close with the Public Works Department in upgrading the infrastructure of the town, which is so vital to the town. During the past year, we have participated in both design and inspection with the upgrading of the street network and utility systems.

Work Performed by the Engineering Department in 1988

Building application and site plans processed, house numbers assigned, and grades checked	27
Inspection of work performed by licensed contractors	126
Inspection of trench resurfacing performed by utilities	201
Estimates, supervision, and inspection of street construction and resurfacing	7
Taking plans for storm drain, sewer, water, school, street, and park property	11
Construction lines and grades given for walk and edgestone installations	2
Survey, level, estimated costs for 1989 Street Acceptance	2
Preliminary surveys, estimated costs, 1988 park improvements, walk and edgestone extensions and various Warrant Articles	59
Miscellaneous surveys for street line requests, tree locations, playground court layouts, etc..	34
Sewer, water, and storm drain extensions including construction plans	8
Final Assessment and plans for street betterment, sewer, water, walk, and edgestone	4
Block Plan and Sewer Plan additions and corrections	252

This included cold planing and resurfacing of Eastern Avenue from Park Circle to Highland Avenue, Massachusetts Avenue from Mill Street to Library Drive, and Medford Street from Chestnut Street to Mystic Valley Parkway.

In addition, Lowell Street was resurfaced from Park Avenue to the Lexington town line. New construction took place on Charles Street from Pine Street to Crawford Street and 570 linear feet (L.F.) of twelve inch reinforced concrete drain pipe was installed.

One of the most important projects undertaken this year involved the construction of sewerage facilities in the Poets' Corner section of town. There are many problems with the sewerage system in this area due to inadequate capacity. Many of the existing sewer lines have been abandoned and replaced with larger sized pipes beginning at the pumping station at Dow Avenue and extending along Virginia Road, Wollaston Avenue, Wilbur Avenue, and a portion of Williams Street. In addition, a new fifteen inch sewer line has been constructed from Browning Road along the perimeter of the old landfill. The pumping station has undergone extensive upgrading. This project will correct the severe sewerage problems of the past. The project has been virtually completed and will be in operation early in 1989.

In addition to the usual department work which is listed in the accompanying chart, the engineering department continues to serve in its advisory capacity providing technical assistance to citizens, boards, commissions, and other town departments.

Property Division Continues Capital Improvement Program

The Properties Division is responsible for the operation and maintenance of all schools and public buildings. The basics of custodial housekeeping, heating, lighting, etc., as well as running the systems that provide for the safe and comfortable use of these facilities requires a dedicated, knowledgeable work force. We are fortunate to have the human resources to provide for this need.

As in recent years, we have continued our capital improvement program with major renovations to schools and other buildings. These projects included the following at Arlington High School: new ventilating and exhaust systems at the science labs; replacement of flooring; conversion of vocational shops to classrooms and nature study facilities; and installation of snow guards.

A major window replacement program was completed and a handicap chair lift was installed at the Peirce School. The play area at the Dallin School was expanded. Exterior painting and handicap access improvements were

performed at the Thompson School. A new wooden play structure was provided by a block grant and installed by parents and faculty at the Hardy School. Other major projects included masonry repairs and a new roof at the Central Fire Station, and exterior painting at the Town Hall.

Our public buildings are basically in good condition. It is through the implementation of the capital program that funding has been made available for these improvements. The town does have a problem with aesthetics and equipment replacement in our older buildings.

The single largest annual expenditure, next to labor, in operating buildings is energy. We have a good handle on heating and ventilating, but overall electric consumption is difficult to control. Over sixty percent of our total energy cost is for electricity. It is not how much you consume as it is when you consume. A recent Department of Public Utilities rate structure change has caused a twenty-five percent increase in cost even though consumption has remained constant. We are presently working with the Department of Energy Resources and Boston Edison to reduce these costs via conservation and capital programs.

Our most valuable and costly assets are our human resources. People make the system work. The men and women from administration, supervisors, secretaries, and skilled labor must be provided for. Recent economics and an archaic personnel system, required by law, make it very difficult to replace employees who leave. Our most pressing need is to develop a system that can provide the human resources we require to operate.



Property Division employees, Don Nigro (left) and Frank Zavaglia (right), paint the Town Hall Hearing Room ceiling.

Photo by Paul Drake courtesy of the Arlington Advocate.

ENVIRONMENTAL QUALITY

Natural Resources Maintains Town Parks

The responsibilities of the Natural Resources division are to care for all trees, parks, cemeteries, woodlands, and water resources owned by the town. The division is also responsible for providing playfields, marking, etc., to facilitate all athletic programs both public and private throughout Arlington.

As in recent years the division has had to concentrate on public safety factors, such as tree removals and pruning, as well as necessary repairs to all fields and equipment. Major problems encountered during the year included severe wind storms and diseases that cost us the loss of 211 trees and required a disproportionate allocation of resources within our budget. The tree crew also answered close to 1,000 individual requests for tree pruning. Related to the removal problems are the disposal of large volumes of logs and the debris produced. The lack of a landfill forces the town to contract for log disposal at a substantial expense.

To counteract tree losses the division was able to plant 131 trees this year on streets and park areas. As in the past species were varied to include ash,locust, maple, pear and crabapple trees. A large spruce tree was donated and transplanted to the Massachusetts Avenue median near Robbins Library. Funds were provided from the Garden Club "Trees Please" program, the Park Commission "Beautification" fund, and federal monies from "Hurricane Gloria" for tree purchases. The division has fallen far behind in the tree replacement program. New sources of funding are necessary if the planting program is to continue.

The most demanding of the division's responsibilities is playfield maintenance and marking for all the athletic programs including school, recreation, and private programs throughout Arlington. These extensive programs continue to increase while the ability to support them declines. The addition of new facilities such as a new soccer field at Magnolia and new lighting at Reservoir Field that will allow for multiple use are welcome, but they further dilute maintenance resources.

The key to keeping town facilities at a reasonable and safe condition is the ability to provide cultural care for the grass areas and keep the existing equipment maintained to sustain longevity. Last year the division seeded, fertilized, limed, aerated, and irrigated fields. These fields are maintained on a priority basis with heavy use fields first on the list,but use factors continued to outpace the division.

As improvements to our capital assets, we were able to paint the north grandstand at Warren A. Peirce Field, install a new backstop at Thorndike Field, and start drainage and surfacing repairs to basketball and tennis courts at Buzzell Field and Poets Corner Park. Both facilities are built on former landfill sites and the division can only patch and anticipate further settlement problems in the future. The grandstand renovations were completed at Spy Pond Field with Community Development Block Grant funding. In addition the clubhouse was renovated by Spy Pond Field Playground Improvement and Preservation Association, Inc., a group of private citizens, with donated funds. Much hard work went into this project which is an example of public and private funding as well as execution of a specific project.

In other areas the division must report delays and uncertainty in the programs to improve Spy Pond and Hills Pond. Bureaucratic hurdles must be met and the delays concerning the environmental impact report for Spy Pond, as well as new and unforseen requirements for Hills Pond, will cause substantial delays, and in a worst case scenario, could prevent the fulfillment of the project in its present concept.

The extensive improvements in Arlington center will provide not only for street and traffic betterments, but will add a large number of new trees and other landscape material. Again the addition of these plants that will soften and beautify the new construction is welcome, but they require a substantial commitment of our maintenance



Representatives of Garden Club assist Natural Resources Division in planting a tree at Park Circle on Arbor Day. Pictured from left to right: Phyllis Roberts, Eileen Wright, members of the Garden Club; William Jones and Mike Wright, Natural Resources Division; Rosalie Sullivan and Maureen Copithorne members of the Garden Club.

resources if they are to survive.

The Robbins Memorial Gardens between the Town Hall and the Robbins Library are showing the effects of age. As most of the planting was done in 1939, the large ornamental trees are on the decline. A major renovation plan will be required to restore this beautiful garden. The plan should cover not only plants, but provide for walkway improvements that integrate the Central School and the proposed addition to Robbins Library.

Cemetery Completes Expansion

As a follow-up to the major expansion of last year an additional 100 lots were added in 1988. This brings the total expansion in the last two years to 500 new lots which will provide for approximately 1,000 interments. This should also provide for approximately a five year demand for new lots. The next section of the expansion plan is projected for 1994.

Town Meeting action allowed the establishment of the "Cemetery Expansion and Improvement Fund" with principal of $100,000 as a base. This amount was provided for by existing cemetery trust funds.

Three main roadways were resurfaced this year: Maple, Brook, and Auburn Avenues. All the roadways are now in good condition.

Four hundred and twenty interments took place at Mt. Pleasant Cemetery this year. This is close to the average over the last few years. With over fifty acres to maintain, a major requirement is for grounds maintenance, tree pruning, and removals. These were performed in many sections. Pruning of overgrown shrubbery was completed.

The goal of the commission is to operate at cost, with revenues from services. sales of new lots and interest from trust funds off-setting operating expenses. As operating costs increase we will have to increase revenues accordingly.

With a severe limit on future expansion, the commissioners must regulate sales, revenues, and expenditures as well as operating policies to allow for the use of Mt. Pleasant as a full service cemetery for as long as possible. This is no easy task. In past years the commission has converted roadway, garden lots, and any other available land to burial plots. Little expansion can be added via this process in the future.

The next twenty years are provided for under existing plans, but beyond that we face the decision of providing for new land or restricting interments to lot owners only. This factor should be considered in all long range planning processes.



Robbins Farm. *Photo by G. Ferrar.*

Conservation Commission Protects Water Resources

For twenty-one years the goals of the Conservation Commission have been to protect Arlington's water resources from pollution, to prevent storm and flood damage, to preserve and promote the protection of Arlington's water supply and groundwater supply, to protect fisheries and wildlife habitat, and to enhance the acquisition of open space. The commission receives guidance from the Department of Environmental Quality Engineering (D.E.Q.E.) and the

Massachusetts Association of Conservation Commissions (M.A.C.C.).

The commission's work is regulated by the Wetlands Protection Act and by Arlington's local non-zoning bylaw for wetlands protection. Under Arlington's local bylaw, protection of resources is more stringent than under the state laws. Also, some of the costs incurred by the town for administration of the act are recouped through a fee process under the local bylaw. In 1988, $7,625 was collected in fees and enforcement order fines. Enforcement orders were issued on projects found to be in non-compliance with the act or the commission's Order of Conditions.

This volunteer commission meets twice a month, usually on the first and third Thursdays. These regular meetings include hearings on Notices of Intent and Determinations of Applicability. This year, commissioners attended twenty-one regular sessions. Additional meetings were held with town departments, consultants, and developers. Site visits require a major, but essential, part of a commissioner's time. Information collected on these visits, assists in determining jurisdiction, necessity for hearings, conditions under which construction may proceed, developer's compliance with orders, or the necessity to issue an enforcement order. After many work sessions and site visits, final approval to proceed with construction was given for two major projects; the Minuteman Commuter Bikeway and Reeds Brook Estates.

In 1988 members attended workshops at the M.A.C.C.'s annual meeting at Holy Cross College and at the New England Environmental Conference. One commissioner completed a land management course as well as a workshop on administering the Wetlands Protection Act. Continuing education is important to keep commissioners abreast of regulatory changes.

This year the commission supported the efforts of two local environmental groups also working to protect Arlington's natural resources. The Good Neighbor Committee's actions helped to generate legislative support for funding the imminent rehabilitation of Alewife Brook. At Mt. Gilboa, a neighborhood group initiated a clean-up day and encouraged their neighbors to maintain continual vigilance over conservation lands. The commission held its annual clean-up of Mill Brook last spring. Shopping carts, televisions, bedding and tires were among the removed "treasures" which were affecting water flow and water quality. The Conservation Commission also held a guided walk in the Great Meadows and hopes to interest the public in the Meadow even more by sponsoring cross-country ski days this winter. Only through the efforts of groups such as these and the cooperation of all of our citizens can we even begin to make a difference in protecting Arlington's environment.

The commission turned its attention during 1988 to acquiring another section of linear park along Mill Brook. This parcel will connect the Mill Brook path from Wellington Park (Grove Street) to Brattle Street in the near future and will represent additional access to open space in an increasingly congested area of the community.

A goal of the commission for 1989 will be preservation of the open space already owned by the town and the possible acquisition of more land by means of easements, conservation restrictions, tax title land, and life estates. In this time of economic stringency which almost all towns in Massachusetts must confront, the commission views its duties as including an active role in protecting and enhancing Arlington's natural resources. To that end, the commission intends to seek a variety of imaginative means by which to retain and improve upon open conservation lands.

COMMUNITY SAFETY

Police Division

Patrol Operations

Mobile patrol operations is the subject of continued and comprehensive evaluation to ensure that police officers are able to respond promptly and provide effective service. A review of the calls for service in 1988 revealed that the 4 P.M. to midnight patrol shift represents the highest percentage of demand for police service. An evaluation of individual patrol sectors and boundaries resulted in an adjustment to two sectors based on total calls for service and workload. Commercial foot patrol in Arlington center remains a priority on the 8 A. M. to 4 P.M. and 4 P.M. to midnight shifts. Assignments to East Arlington and Arlington Heights on Massachusetts Avenue is decided on a need and manpower availability basis.

The division is currently processing applicants for police service with plans to appoint five new police officers early in 1989 to fill existing vacancies. Upon appointment and completion of initial training, the new officers will be assigned to the Operations Bureau for further training and subsequent assimilation into the patrol force.

The division has embarked on a comprehensive five year communications replacement and preventative maintenance program. Mobile radios and portable units were purchased for patrol vehicles in 1988. New portable radios, used as a primary communication source for foot patrol officers and a back-up for mobile patrol officers, will be phased in during 1989. The Inter-City radio system, allowing radio communication with surrounding cities, towns, and districts was replaced. In addition, a new emergency identification signalling system was installed for officer safety. The communications remain under the Boston Area Police Emergency Radio Network (BAPERN). Future plans involve expansion of new radio purchases for remaining patrol and unmarked vehicles, updating system antennae and repeaters, and a phase-in/phase-out preventative maintenance schedule for all communications equipment.

Major crimes as reported to the Federal Bureau of Investigation showed a 9.6 percent decrease, as shown in the accompanying chart. The town continues to have one of the lowest crime rates in the state.

There were no fatal accidents involving motor vehicles or pedestrians during the year. This is the first year since 1976 that this has occurred, although during five of the past six years there has been only one such fatality. Non-fatal motor vehicle accidents have showed a steady increase each of the past several years, but an impressive decrease was recorded for 1988.

Criminal Investigation

The criminal investigation bureau of the Police division concentrated on combating house breaks, drug offenses, and also coordinating efforts between the juvenile unit, schools, courts, and social agencies. A majority of house breaks were followed up with an emphasis on fingerprinting the crime scene. The discovery of latest prints has resulted in arrests and successful prosecutions. Citizens reporting suspicious activities led directly to on-the-scene arrest, while information supplied by citizens led to subsequent arrests in several investigations.

Juvenile Division

Juvenile Officer James Allen was one of two law enforcement specialists selected to represent the Boston area in a national workshop focusing on the detention of juveniles in municipal lockups and holding facilities. Officer Allen was cited by the Massachusetts Committee on Criminal Justice for his close work with the Department of Social Services in solving problems associated with detention of youths in holdovers. The workshop was held in Chicago in December, and was sponsored by the Illinois Justice Commission and the Community Research Associates of Champaign, Illinois. The goals of the workshop were many and varied, but primarily intended to provide more information on the problems associated with the processing of arrested youths in large urban areas. Its purpose included sharing programming strategies amongst the law enforcement representatives. Officer Allen is expected to present his findings to various law enforcement and social agencies throughout Massachusetts. In addition to the Boston area, law enforcement officials in attendance were from Chicago,Illinois; Detroit, Michigan; Philadelphia, Pennsylvania, and Los Angeles/Long Beach, California.

Drug Investigations

Responding to the need for more intensive investigation and prosecution of drug related offenses within the town, the Police Services Division established the Arlington Police Drug Control Unit. The unit is part of a five city task force and regularly cooperates with member



Public Safety Secretary Charles Barry (left) and Representative Mary Jane Gibson present grant received for enhancement of the computer system to Lt. Paul Coughlin (right).

agencies, other communities in addition to federal and state agencies.

During the year the unit seized over eleven pounds of cocaine, nearly five pounds of marijuana, and smaller quantities of heroin, L.S.D., and illegally held prescription drugs. The street value of seized drugs is between one and, one and one-half million dollars. Also seized was over eighty thousand dollars in cash, a motor vehicle, and three firearms. The success of the unit is due in large part to citizen cooperation. The Police Services Division urges all citizens to contact the Drug Unit directly at 646-1865.

Training

The Police division continues its agreement with Massachusetts Criminal Justice Training Council to provide in-service training for all officers of the division. Training is provided at the Council's Needham facility, with the division sending two or three officers per week for forty hours of refresher training in various law enforcement areas.

In October, after months of studying the various computer systems available for the Department of Community Safety, a contract was entered into to provide the department with a computer system. This system will automate the dispatching of Police, Fire, and Emergency Medical Services and additionally the records systems necessary to support the Police and Fire division. Over the next nine to twelve months the system will be installed. In conjunction with the computer system the division applied for a Federal grant, administered by the State, to enhance the computer system. This enhancement included a system to assist in criminal investigation, a prosecution management system, and on line booking system. In September the division was awarded a grant amounting to $26,725 to enhance the computer system.

Safety

In 1988, the Police Division's Safety Officer once again attempted to reach Arlington residents to increase their awareness of safety issues and procedures. Groups including students and senior citizens were given the opportunity of hearing numerous presentations about safety and related concerns. A variety of topics were discussed including: drug and alcohol awareness, pedestrian safety, seat belt safety awareness, the "driving-under" law, bicycle safety procedures, and senior citizen safety issues.

The Safety Division also participated in many community activities such as the Drug Buster Presentation sponsored by the Governor's Alliance Against Drugs and the Arlington Council on Alcohol and Drug Education; babysitting classes sponsored by Choate-Symmes Hospital and the Arlington Park and Recreation Department; and the winter safety program sponsored by the Police Services division. On Town Day, the Crime Prevention Bus was brought to Arlington through the courtesy of the MBTA police.

Arlington Traffic Supervisors completed their annual in-service training. The Safety Division would like to take this opportunity to thank these dedicated women for their impressive record of protecting Arlington's most valuable resource - our children.

Several businesses and organizations have continued to support the safety section by contributing materials to assist in increasing awareness about safety. The Safety Officer would also like to express appreciation to Bank Five, the Arlington Patrolmen's Betterment Association, Communispond Inc., and the Arlington Municipal Federal Credit Union for their help in 1988.

Awards and Retirements

Police Officer Joseph Dunn was recognized as Police Officer of the Year by the Kiwanis Club of Arlington. Officer Dunn was cited for his early detection of a fire on Ryder Street which prevented serious loss of property. He was also cited by the Middlesex County Office of the District Attorney for his participation in the investigation and successful prosecution of a murder case the previous year.

Lieutenant James A. Doherty retired in 1988 after serving 37 years in the Police Division. Lieutenant Doherty worked many of the police functions and in recent years was assigned as Traffic Accident and Claims Investigator where he was instrumental in recovering several thousands of dollars in behalf of the town. Sergeant George Morgan retired in 1988 after serving 38 years in the Police Division. Sergeant Morgan was assigned to Arlington center for many years and was well known in the area. Prior to retirement he was assigned to special details and hackney licensing.

CRIMES IN ARLINGTON

	1987	1988
Murder/Manslaughter	0	0
Rape	2	4
Robbery	13	9
Aggravated Assault	20	47
Burglary	213	220
Larceny	426	367
Auto Theft	148	96
TOTAL	**822**	**743**

MOTOR VEHICLE ACCIDENTS

	1987	1988
Fatal	1	0
With Injury	297	224
Without Injury	1,507	1,373
TOTAL	**1,805**	**1,597**

Inspections Division

The Inspections Division of the Department of Community Safety has the responsibility for the enforcement of the Massachusetts State Building Code and the Town of Arlington Zoning By-Law. The department's responsibilities entail the inspection of all buildings, construction, and renovations. Building, plumbing, gas, and wire permits are issued by the Inspections Division.

The staff consists of the Inspector of Buildings, Inspector of Plumbing and Gas, Inspector of Wires, and Principal Clerk. The Inspections Division issued over six hundred building permits, totaling $11.5 million in construction costs. There were also fifteen hundred plumbing, gas, and wire permits issued,

leading to the collection of $105,630 in fees.

In addition to the usual department work, the Inspections Division continues to serve in its advisory capacity to assist citizens, boards, commissions, and other town departments.

Fire Services Division

The Fire Services Division responded to 3,364 incidents in 1988 including 1,309 medical runs. There were 129 incidents involving business and residential properties resulting in a substantial insurance loss. The remaining calls consisting of minor damage, such as food on the stove, toasters, ovens, electrical appliances, chimney fires, gas grills, etc.. These incidents were controlled in their incipient stage due to quick response of the owners in notifying the fire department, and the expertise and professionalism used by the firefighters upon their arrival.

Fire Prevention

The fire prevention function is conducted by all division personnel through in-service inspections of apartments, condominiums, and mercantile businesses. Many new buildings were completed in 1988 under the watchful eyes of the Fire Prevention Division, including Watermill Place on Lowell Street and the business condominiums at 366 Massachusetts Avenue. Many new residential homes being built required blasting permits, and required adherence to the latest fire prevention codes. Condominiums are being constructed at 1241 Massachusetts Avenue and should be completed shortly. The renovation of the Capitol Theater is now underway and will hold five different cinemas completely fire safe for the public.

Fire prevention is constantly changing to meet new code requirements in the fields of hazardous materials, underground tanks, DEQE regulation, Right-to-Know laws, asbestos, and new regulations on car fires from the Attorney General's Office.

Fire prevention is continually reorganizing, requiring Deputy Chiefs to take on more responsibility and continually increase their knowledge as to the ever present dangers which face the fire fighters of today.

The Fire Prevention Division brought in $22,270 to the town of Arlington in revenue from permits and fees for private fire alarm systems.

Training

Training in the Fire Services this year was given a special treat by Bank 5 for Savings. Bank 5 made the property in east Arlington that was to be razed, available to the Fire Division for two weeks of practical non-fire emergency training. This training gave fire personnel the opportunity to practice many of the fire suppression activities in a visual step-by-step approach. The buildings, a block of stores and two, two family homes, had many of the dangers associated with firefighting, such as: hidden spaces, exposure protection, false ceilings, ladder and ventilation problems. The Fire Division is grateful to Bank 5 for providing them this opportunity.

Europa Windsurf Ltd. of Cambridge donated two windsurf boards to the Fire Division. Training was needed in this area to coordinate the surf boards with our cold water rescue suits for a more effective ice and water rescue. There will be more done in this area in January, 1989.

A three inch lightweight supply line hose was introduced, tested, and put into service. Lightweight hose has taken away the need of drying hose over a period of days eliminating man-hours and making apparatus available quicker for additional response.

Appointed this year to the fire services were six new fire fighters. Training is essential to new recruits before being placed in their assigned groups. The recruits had a total of ten weeks of training, three weeks with the training officer and seven weeks in the fire academy.

The training officer had the opportunity to participate in a two week national fire course on "Hazardous Materials Tactical Considerations". This course will prove to be beneficial to the town and the Fire Division in assisting in the implementation of new federal and state laws.



Training session for new firefighters.

Captain Murphy is responsible for the Emergency Medical Technicians and First Responders' training and recertification, which is on-going.

Employee Recognitions

Regrettably fire fighter Anthony Bonhomme passed away during 1988 after twenty-five years of service to the division. Retiring from the force this year were, Captain Donal Corbett, forty years of service; Fire fighter John Paragona, 33 years of service; and Fire fighter Joseph Belliveau, 31 years of service. Sixteen fire fighters were injured in 1988. Injuries incurred were back, ankle, respiratory, knee, heart, neck, eyes, over-exertion, and smoke inhalation.

LEGISLATIVE

TOWN MEETING MEMBERS - As of December 31, 1988

Precinct 1	Term Expires
Clark, Lawrence J., Jr., 104 Gardner Street	1991
Phelps, Erin, 69 Sunnyside Avenue	1990
Savini, Susan, 27 North Union Street	1990
Chinal, Helen E., 17 Fremont Court	1989
Corbett, Edith E., 11 Memorial Way	1989
Perry, John L., 19 Gardner Street	1989
Precinct 2	
Carabello, Joseph P., Jr., 156 Lake Street	1991
Carey, William A., Jr., 155 Lake Street	1991
Donahue, John P., 63 Eliot Road	1991
Fiore, Elsie C., 58 Mott Street	1991
Cella, Augustine R., 99 Spy Pond Parkway	1990
Fiore, Russell A., 58 Mott Street	1990
Fitzgibbon, George H., 185 Lake Street	1990
Fraser, MacKay, 23 Sheraton Park	1990
Donovan, David J., 48 Dorothy Road	1989
Poor, Bancroft R., 30 Brooks Avenue	1989
Stankiewicz, Jacob J., Jr., 139 Lake Street	1989
Precinct 3	
Barrett, William Holt, 16 Cleveland Street	1991
Boschi, Osmano, 51 Winter Street	1991
Wiseman, Daniel F., 35 Marathon Street	1991
Aimo, Robert G., 43 Henderson Street	1990
Healy, Margaret Anne, 28 Henderson Street	1990
Tosti, Allan, 38 Teel Street	1990
Wetherbee, Thomas B., 50 Marathon Street	1990
Elliott, Marie, 71 Cleveland Street	1989
Hayward, William F., 68 Cleveland Street	1989
Horn, Lorraine B., 27 Cleveland Street	1989
Watson, M. Wendy, 28 Windsor Street	1989
Precinct 4	
Carter, James E., 45 Fairmont Street	1991
Dever, Karen, 20 Magnolia Street	1991
Kenney, Susan, 7 Melrose Street	1991
Quimby, Judith A., 12 Egerton Road	1991
Josephs, Kara, 20 Magnolia Street	1990
Samoorian, Melcom E., 80 Massachusetts Avenue	1990
Scoppettuolo, Robert P., 27 Magnolia Street	1990
Dumyahn, Thomas S., 13 Melrose Street	1989
Precinct 5	
Davidson, Florence E., 82 Beacon Street	1991
Preston, Donna, 16 Ernest Road	1991
Roberto, Samuel R., 53 Park Street	1991
St. Martin, Wilfred J., Jr., 155 Palmer Street	1991
Koenig, Glenn C., 26 Park Street	1990
Rocha, Natalie, 23 Exeter Street	1990
Rogers, William F., 19 Exeter Street	1990
Spence, Robert C., 53 Webster Street	1990
Cunningham, Pegi J., 18 Ernest Road	1989
Cuqua, Susan B., 31 Fordham Street	1989
DuBois, Abigail, 83 Park Street	1989
Pinciak, Inga E., 100 Palmer Street	1989
Precinct 6	
Burke, Julia A., 96 Orvis Circle	1991
Carney, John F., 54 Orvis Road	1991
Meyer, Herbert M., 276 Massachusetts Avenue	1991
Murray, Richard B., 38 Marion Road	1991
Fernandez, Patricia C., 11 Orvis Road	1990
Robinson, Marjorie L., 9 Belknap Street	1990
Wetherbee, Mary J., 11 Orvis Road	1990
Wetherbee, Neil F., 11 Orvis Road	1990
Gresser, William F., 23 Freeman Street	1989
McMullin, Lorraine M., 65 Freeman Street	1989
Offen, Elizabeth N., 65 Freeman Street	1989
Whetstone, Stephen D., 38 Lombard Terrace	1989
Precinct 7	
Ferraro, Matthew J., 24 Grafton Street	1991
Gatto, Mary R., 32 Everett Street	1990
Tobin, James J., 70 Harlow Street	1990
Tobin, Margaret E., 70 Harlow Street	1990
Geary, Maryellen, 5 Wyman Street	1989
Geary, Thomas F., II, 5 Wyman Street	1989
Judd, Hilda G., 79 Harlow Street	1989
Judd, Lyman G., Jr., 79 Harlow Street	1989
Precinct 8	
Berkowitz, William R., 12 Pelham Terrace	1991
Foskett, Charles T., 101 Brantwood Road	1991
Jones, Bernice K., 21 Kensington Road	1991
Worden, John L., III, 27 Jason Street	1991
Gearin, John J., 44 Kensington Road	1990
Haskell, Penelope E., 41 Brantwood Road	1990
Tulimieri, Joseph F., 27 Hillsdale Road	1990
Frederick, Joanne T., 32 Academy Street	1989
Gagnon, Gerard J., 16 Irving Street	1989
Pearson, David George, 26 Jason Street	1989
Rowe, Robert R., 114 Pleasant Street	1989

Precinct 9	Term Expires
Herlihy, Paul F., 51 Maynard Street	1991
Herlihy, Robert E., 51 Maynard Street	1991
Hyland, William C., Jr., 54 Webcowet Road	1991
Murphy, Edward W., Jr., 31 Sherborn Street	1991
Buzzell, Bernadine C., 15 Russell Street	1990
Hallee, Pauline Y., 47 Maynard Street	1990
Shannon, John F., 31 Central Street	1990
Towle, William F., 22 Franklin Street	1990
Civian, Frederick T., 156 Medford Street	1989
Hallee, Jerome P., 47 Maynard Street	1989
Hallee, Michelle, 47 Maynard Street	1989
Peters, Natalie C., 63 Maynard Street	1989

Precinct 10	
Daddario, Paul, 7 Menotomy Rocks Drive	1991
Howard, Peter B., 12 Woodland Street	1991
Miller, Thomas H., 7 Bellevue Road	1991
Shea, William E., 9 Lincoln Street	1991
Bonzagni, Frank V., 89 Churchill Avenue	1990
Collins, Janet A., 179 Jason Street	1990
Spengler, Margaret H., 189 Jason Street	1990
Weeks, Anita Barker, 16 Newman Way	1990
Fennelly, Paul F., 97 Gray Street	1989
Higgins, Nancy G., 86 High Haith Road	1989
Howard, Jane L., 12 Woodland Street	1989
Quinn, Rita M., 205 Jason Street	1989

Precinct 11	
Barry, Evelyn C., 40 Davis Avenue	1991
Feeley, Mark J., 25 Baker Road	1991
Kelly, Dorothy T., 67 Cutter Hill Road	1991
O'Neill, Robert F., 27 Davis Avenue	1991
Faulkner, F. Barrett, II, 38 Kimball Road	1990
Maytum, Claire E., 25 Ridge Street	1990
Maytum, William J., 25 Ridge Street	1990
O'Brien, Richard C., 94 Stowecroft Road	1990
Hayes, Charles W., 31 Johnson Road	1989
Walsh, Fraser, 69 Oak Hill Drive	1989
Purcell, Daniel A., 90 Stowecroft Road	1989
Sullivan, Dennis J., 18 Davis Avenue	1989

Precinct 12	
Donnelly, John W., 82 Fountain Road	1991
Donnelly, Mary S., 82 Fountain Road	1991
McInnes, Robert G., 7 Gray Circle	1991
Vanderburgh, Edith W., 100 Coolidge Road	1991
Clinton, Lawrence F., 39 Pine Ridge Road	1990
Griffin, John J., 128 Scituate Street	1990
McLaughlin, John J., III, 86 Grand View Road	1990
Sheerin, John A., 189 Scituate Street	1990
Aftuck, Anthony J., 177 Cedar Avenue	1989
Chaput, Roland E., 74 Grand View Road	1989
Huggins, Christopher A., 24 Kenilworth Road	1989
Wheltle, R. Bruce, 94 Coolidge Road	1989

Precinct 13	Term Expires
Deyst, Maryanne, 26 Upland Road West	1991
Gilligan, Stephen J., 77 Falmouth Road	1991
Iannelli, Louis J., 46 Lantern Lane	1991
Sonnenberg, Francis T., 412 Mystic Street	1991
Denning, Donald R., Jr., 64 Morningside Drive	1990
Deyst, John J., Jr., 26 Upland Road West	1990
McCarthy, Philip J., 156 Crosby Street	1990
Seward, Harold H., 16 Frost Street	1990
Candura, Joseph V., 34 Old Middlesex Path	1989
Falwell, Thomas W., 25 Falmouth Road	1989
Gazza, Angela, 29 Old Colony Road	1989
Stix, Roger B., 6 Lantern Lane	1989

Precinct 14	
Blodgett, Janet W., 18 Oakland Avenue	1991
Cremens, Doris M., 64 Mount Vernon Street	1991
Johnson, Dwight, 1 School Street	1991
Marquis, Kenneth C., 27 Mount Vernon Street	1991
Geanakakis, David C., 66 Menotomy Road	1990
Hall, James M., 29 Gloucester Street	1990
Reid, Martin E., 69 Highland Avenue	1990
Walkinshaw, David J., 4 Monadnock Road	1990
Campbell, Murdena A., 6 Revere Street	1989
Macaulay, Robert C., 55 Mount Vernon Street	1989

Precinct 15	
Cornell, Yvonne Snow, 68 Charles Street	1991
Mahoney, Edmund R., 24 Fabyan Street	1991
Nigro, Ronald A., 115 Ronald Road	1991
Donohue, Rebecca K., 2 Twin Circle Drive	1990
Fanning, Richard C., 57 Yerxa Road	1990
Flaherty, Peter G., II, 149 Woodside Lane	1990
McKenney, James H., 59 Epping Street	1990
Chamallas, Charles, 41 Candia Street	1989
Normile, Martin, 125 Overlook Road	1989
Normile, Roberta, 125 Overlook Road	1989
Winkler, Howard B., 10 Sleepy Hollow Lane	1989

Precinct 16	
Mayer, John A., 178 Oakland Avenue	1991
O'Leary, Harold J., 11 George Street	1991
Sandrelli, Donald A., 177 Park Avenue	1991
Speros, Anthony, 194 Park Avenue	1991
Katsos, George E., 6 Wachusett Avenue	1990
Lyons, Charles, 82 Hathaway Circle	1990
O'Neill, Daniel M., 287 Appleton Street	1990
Phelps, Richard S., 77 Oakland Avenue	1990
Bennett, Coburn, 141 Hillside Avenue	1989
Curren, David B., 251 Wachusett Avenue	1989
Greeley, Kevin F., 3 Ely Road	1989
Phelps, Judith Ann, 77 Oakland Avenue	1989

Precinct 17	Term Expires
Banks, Thomas R., 65 Brattle Street	1991
Gershkowitz, Donna L., 993 Massachusetts Avenue	1991
Mazmanian, Zavan, 1077 Massachusetts Avenue	1991
Banks, Joan L., 65 Brattle Street	1990
Corin, Leslie, 16 Laurel Street	1990
Lowell, Helen L., 11 Brattle Place	1989
Smith, Richard E., 38 Washington Street	1989

Precinct 18	
Barber, Harry, 12 Shelley Road	1991
Kenney, William J., Jr., 143 Waverly Street	1991
Ronan, Mary I., 1 Brewster Road	1991
Vann, John H., 210 Florence Avenue	1991
Farinoso, Mary Beth, 50 Hathaway Circle	1990
Garrity, Mary F., 27 Avola Street	1990
Hinde, Ruth V., 74 Rhinecliff Street	1990
Walsh, Robert B., 101 Dow Avenue	1990
Bruno, Anthony P., Jr., 18 Mayflower Road	1989
Buckley, George D., 164 Renfrew Street	1989
Hinde, William J., 74 Rhinecliff Street	1989
Vann, John A., 210 Florence Avenue	1989

Precinct 19	
Foohey, William J., 55 Brand Street	1991
Greco, Lawrence C., 20 Dodge Street	1991
Olsen, Linda K., 89 Wright Street	1991
Olsen, Paul E., 89 Wright Street	1991
Bishop, Theresa M., 140 Wright Street	1990
Deal, Patricia M., 9 Ronald Road	1990
Doherty, Leo F., Jr., 8 Gay Street	1990
Foohey, Susan L., 55 Brand Street	1990
Adams, Mary C., 83 Edmund Road	1989
Bishop, Gerald F., 140 Wright Street	1989
Kurth, Bruce E., 615 Summer Street	1989
Wilson, John M., 150 Washington Street	1989

Precinct 20	
Coffey, Robert J., 35 Dundee Road	1991
Kyle, James R., 59 Rublee Street	1991
Murphy, Francis R., 71 Lancaster Road	1991
Heath, Gregory B., 80 Williams Street	1990
Tarantino, Joseph J., 26 Peck Avenue	1990
Tosi, Robert L., Jr., 14 Inverness Road	1990
Goldstein, Fred R., 279 Appleton Street	1989

Precinct 21	
Carlan, Patricia Joanna, 76 Westmoreland Avenue	1991
Carrigan, Owen R., 85 Sunset Road	1991
McCabe, Harry P., 92 Madison Avenue	1991
McGough, James P., 11 West Court Terrace	1991
Berzins, Ilmars, 16 West Court Terrace	1990
Elliott, Melody, 156 Lowell Street	1990
Ginivisian, George P., 42 Summit Street	1990
McVay, Lance, 11 Washington Avenue	1990
Carrigan, Andrew, 85 Sunset Road	1989
Vorce, Andrew V., 155 Westminster Avenue	1989

TOWN MEETING REPORTS

Special Town Meeting - January 25, 1988

Note: The following reports of actions taken on Articles contained in the Warrants for the Annual and two Special Town Meetings are condensed from the official records and indicate actions which bind the town. For information relating to precise wording of each article, including method of raising money appropriated, the reader is referred to the official records in the Office of the Town Clerk.

Session	Date	Total Members	Members Present	Percentage Present
1st	1/25/88	223	144	65%

ARTICLE 1. REPORTS OF TOWN OFFICERS AND COMMITTEES. Reports of Board of Selectmen, Finance Committee, and certain other Town Officers and Committees to the Annual Town Meeting received. January 25, 1988.

ARTICLE 2. APPROPRIATION, GROUP HEALTH INSURANCE. Sum of $277,000 appropriated to fund shortfall in Group Health Insurance Budget; to be taken from Available Funds in Treasury. VOTED (Unanimously): January 25, 1988.

ARTICLE 3. BY-LAW, LEGAL EXPENSES, INDEMNIFICATION OF TOWN OFFICIALS. By-Laws of Town amended by adding new By-Laws which would indemnify all Town Officials from legal expenses incurred in defense of any claim action, award, etc. in amount not to exceed $100,000, under certain conditions. Sum of $50,000 appropriated; to be transferred from Available Funds in Treasury. VOTED (Unanimously): January 25, 1988.

ARTICLE 4. APPROPRIATION, PUBLIC OFFICIALS' LIABILITY INSURANCE. Sum of $32,502 transferred from Available Funds in Treasury for expenditures to Budget 36, Insurance, to new line "(c) Public Officials' Liability", $10,000 of which to be transferred to Budget 40, Reserve Fund to repay advance granted by Finance Committee for down payment on Liability Insurance. VOTED (Unanimously): January 25, 1988.

ARTICLE 5. PETITION TO GENERAL COURT TO AMEND TOWN INSURANCE FUND. Declared Lost: January 25, 1988.

ARTICLE 6. COLLECTIVE BARGAINING AGREEMENTS, PATROLMEN'S BENEVOLENT ASSOCIATION. Town approves fiscal items contained in two collective bargaining agreements between Town and Arlington Police Patrolmen's Benevolent Association; to cover Fiscal Year 1987 and Fiscal Years 1988, 1989, and 1990 respectively. Sum of $217,500 appropriated; to be taken from Available Funds in Treasury. Pay Plan amended accordingly. VOTED (Unanimously): January 25, 1988.

ARTICLE 7. COLLECTIVE BARGAINING AGREEMENTS, LOCAL 1297. Town approves fiscal items contained in the two collective bargaining agreements between Town and Local 1297, International Association of Firefighters, to cover Fiscal Years 1988, 1989, and 1990, respectively. Sum of $310,000 appropriated; to be taken from Available Funds in Treasury. Pay Plan amended accordingly. VOTED (Unanimously): January 25, 1988.

ARTICLE 8. COLLECTIVE BARGAINING AGREEMENTS, RANKING OFFICERS ASSOCIATION. Town ratified two collective bargaining agreements between Town and Arlington Ranking Officers Association, to cover Fiscal Year 1987, and Fiscal Years 1988, 1989, and 1990, respectively. Sum of $86,700 appropriated from Available Funds in Treasury. Compensation and Pay Plan amended accordingly. VOTED (Unanimously): January 25, 1988.

ARTICLE 9. SALARY INCREASES, M SCHEDULE POSITIONS. Schedule M of Compensation and Pay Plan amended to raise minimum and maximum position ranges by 4%; sum of $26,000 appropriated to provide merit increases effective 7/1/88 for employees in positions in Schedule M; to be taken from Available Funds in Treasury. VOTED (Unanimously): January 25, 1988.

ARTICLE 10. SALARY INCREASES, FULL TIME ELECTED OFFICIALS. VOTED No Action: January 25, 1988.

ARTICLE 11. AMENDMENT OF TOWN BYLAWS - BUSINESS DISTRICT SNOW REMOVAL. Town By-Laws, Article 9, Section 21, amended by deleting last sentence and adding new language changing penalty from $10 to $20 per day that snow and ice not removed; further providing that enforcement in first instance be pursued through Massachusetts General Laws, Chapter 40, Section 210, non-criminal disposition, and Selectmen authorized to promulgate rules and regulations consistent with said section relative to ticketing procedures. VOTED: January 25, 1988.

ARTICLE 12. APPROPRIATION, TOWN-OWNED CULVERT. VOTED No Action: January 25, 1988.

The following statement of the Arlington School **Committee was made part of the official records of this Town Meeting.** By a recent vote of the Arlington School Committee, the Chairperson was requested to make a brief statement to reflect our deep sorrow at the passing of Mrs. Dorothea Martha Stein on January 19, 1988.

It is with great regret that we mourn the death of our long-time friend, "Dot". She was a person of excellent academic credentials. Dorothea was a very caring person and mother. She was also a successful entrepreneur in the realty field in Arlington for several years. Her contributions in several facets of our town life were both significant and lasting.

Mrs. Irving Stein was a particularly valued member of the School Committee for six years from 1971 until 1977. She made several contributions resulting in the betterment of the educational process for children, teachers, and administrators in our community. "Dot" was a very spirited, thoughtful, and resourceful member and officer of the committee.

On behalf of the Arlington School Committee, I respectfully request that this statement be made a part of the official records of the Town Meeting, wherein "Dot Stein" also served for many years. Signed: William J. O'Brien Jr., Chairperson, Arlington School Committee. January 25, 1988

Annual Town Meeting - April 25 - May 23, 1988

Session	Date	Total Members	Members Present	Percentage Present
1st	4/25/88	226	159	70%
2nd	4/27/88	226	164	73%
3rd	5/02/88	225	158	70%
4th	5/05/88	225	164	73%
5th	5/09/88	223	173	78%
6th	5/11/88	224	142	63%
7th	5/16/88	224	157	70%
8th	5/18/88	224	147	66%
*9th	5/23/88	224	156	70%

* Dissolved

Average -- 70.3%

ARTICLE 1. ANNUAL TOWN ELECTION. MARCH 5, 1988.(Reported elsewhere in Town Report under "Voting Results").

ARTICLE 2. APPOINTMENT OF MEASURERS OF WOOD AND BARK. John M. Wilfert, Jr., 19 Windmill Lane, and Patricia C. Fitzmaurice, 17 Lakeview, appointed Measurers of Wood and Bark until next Annual Town Meeting. VOTED (Unanimously): April 25, 1988.

ARTICLE 3. ZONING BY-LAW CHANGE CLARIFYING THE DEFINITION OF "CANOPY". Zoning By-Law amended in Article 2, Section 2.01 by inserting after definition of words "Sign Area, Area of Sign, Signage" the word "Sign", immediately before word "Canopy" in heading for definition which follows. VOTED (Standing Vote, 152 in the affirmative, 0 in the negative): April 25, 1988.

ARTICLE 4. ZONING BY-LAW AMENDMENT - AMEND THE DEFINITION OF FRONTAGE. Zoning By-law amended in Article 2, Section 2.01 in definition of frontage by inserting after first sentence the following sentence, "Frontage shall be measured in a continuous line along the front lot line between points at the intersections of the side lot lines with the front lot line". VOTED (Standing Vote, 152 in the affirmative, 1 in the negative): April 25, 1988.

ARTICLE 5. ZONING BY-LAW AMENDMENT - COMPLETING THE ENTRY FOR USE 2.09, CEMETERY, IN TABLE 5.04. Zoning By-Law amended in Article 5, Section 5.04 by inserting an "SP" in column under heading "RI" at use 2.09, "Town or nonprofit cemetery, mausoleum, or crematorium". VOTE (Standing Vote, 151 in the affirmative, 0 in the negative): April 25, 1988.

ARTICLE 6. ZONING BY-LAW AMENDMENT - CORRECTION TO DESCRIPTION OF B5 DISTRICT. Zoning By-Law amended in Article 3, Section 3.02, in description of B5-Central Business District, in second sentence by deleting words "up to 12 stories high". VOTED (Standing Vote, 149 in the affirmative, 0 in the negative): April 25, 1988.

ARTICLE 7. ZONING BY-LAW AMENDMENT - DEFINITION OF THE TERM "MINIMUM LOT WIDTH". Zoning By-Law amended in the following ways: Section 6.00 by inserting words "minimum lot width", in first sentence after "minimum rear yard depth". By adding Section 6.20a - Minimum Lot Width in R1 and R2 Districts establishing minimum lot width exempting lots (1) excepted under provisions of Section 6.06 or (2) restoration of principal building or lot on which building exists or for which building permit has been issued prior to date of first advertisement of this section in February, 1988 (such width shall be measured along lines parallel to front lot line). VOTED (Standing Vote, 148 in the affirmative, 1 in the negative): April 25, 1988.

ARTICLE 8. ZONING BY-LAW AMENDMENT - AMENDMENT TO FINES FOR ZONING BY-LAW VIOLATION. Zoning By-Law amended in Article 10, Section 10.09 in second sentence by deleting words "fifty dollars ($50)" and inserting in place thereof words "one hundred dollars ($100)". VOTED (Standing Vote, 149 in the affirmative, 0 in the negative): April 25, 1988.

ARTICLE 9. ZONING BY-LAW AMENDMENT - CORRECTION TO PROCEDURES FOR SIGN PERMITS. Zoning By-Laws amended as follows: Article 7, Section 7.08, Subsection a, by inserting sentence "A copy of the Application shall be submitted to the Department of Planning and Community Development" after first sentence.

Article 10, Section 10.05, in second paragraph, third sentence, by deleting in two places words "five (5) days" and inserting in place thereof the words "fourteen days". VOTED (Standing Vote, 150 in the affirmative, 0 in the negative): April 25, 1988.

ARTICLE 10. ZONING BY-LAW CHANGE - INSERTION OF DEPARTMENT OF ENVIRONMENTAL QUALITY ENGINEERING. Zoning By-Laws amended in Article 11 in two places. Section 11.04, Subsection e, second sentence, and Section 11.05, Subsection e, second sentence, by deleting words "Department of Natural Resources" and inserting in place thereof words "Department of Environmental Quality Engineering". VOTED (Standing Vote,152 in the affirmative, 0 in the negative): April 25, 1988.

ARTICLE 11. ZONING BY-LAW AMENDMENT - REZONING LAND IN ARLINGTON CENTER. Zoning By-Laws and Map amended to include following parcels of land in B3 zoning district, Block Plan 50, Block H, Parcels 1B and 2; and land now or formerly Mystic Street between Massachusetts Avenue and Chestnut Street. VOTED (Standing Vote, 114 in the affirmative, 25 in the negative): April 25, 1988.

ARTICLE 12. ZONING BY-LAW CHANGE. Zoning By-Law and Map amended to include parcel located at 1149 Massachusetts Avenue, Block Plan 57, Block B, Parcel 17 in Industrial (I) zoning district. VOTED (Standing Vote, 92 in the affirmative, 43 in the negative): April 25, 1988.

ARTICLE 13. ZONING BY-LAW CHANGE. Zoning By-Law and Map amended to include parcel located at 70-72 Massachusetts Avenue, Block Plan 1, Block B, Parcel 4, currently in Residence 2 (R2) District to Business 1 (B1) District. VOTED (Standing Vote, 91 in the affirmative, 37 in the negative): May 18, 1988.

ARTICLE 14. ZONING BY-LAW CHANGE. Zoning By-Law and Map amended to include parcel currently located in Residence 1 (R1) District to Residence 2 (R2) District - 23 Forest Street, Assessor's Block Plan 57, Block B, Parcel 8. VOTED (Standing Vote, 109 in the affirmative, 7 in the negative): April 25, 1988.

ARTICLE 15. ZONING CHANGE. VOTED No Action: April 27, 1988.

ARTICLE 16. TRANSFER OF LAND - LAKE STREET. VOTED No Action: April 27, 1988.

ARTICLE 17. PETITION TO THE GENERAL COURT - SPY POND FIELD. VOTED No Action Without Prejudice: April 27, 1988.

ARTICLE 18. PENALTY ON NONPAYMENT OF TAXES. Town accepts provisions of Massachusetts General Laws, Section 57, Chapter 40, and pursuant thereto bylaws amended by adding new Article 31 relating to Licenses and Permits of Delinquent Taxpayers; Section 1 refers to Tax Collector furnishing list to each licensing authority of the Town of delinquent taxpayers of not less than twelve month period, not having filed pending application for abatement or pending petition before appellate tax board; Section 2 refers to licensing authority denying, revoking, or suspending license or permit, etc., in accordance with certain conditions pertaining to same; Section 4 refers to Board of Selectmen waiving denial, suspension, etc., under certain conditions; bylaw does not apply to certain licenses and permits as indicated. VOTED: April 27, 1988.

ARTICLE 19. BY-LAW CHANGE - NOTICE OF RECONSIDERATION AT TOWN MEETING. By-Laws amended by deleting last sentence of Article 2, Section 8, which required Moderator, prior to calling for vote to adjourn a Town Meeting, to announce that any town meeting member may serve notice of intention to reconsider an article. VOTED (Standing Vote, 72 in the affirmative, 70 in the negative): April 27, 1988.

ARTICLE 20. BY-LAW CHANGE - ANNUAL REPORT. By-Laws amended in Article 3, Section 3, by adding words "or at an earlier date if required by the Board of Selectmen" to requirement for Boards and Officers to make annual report covering each year and forward same to Selectmen not later than January 15 of the following year. VOTED (Unanimously): April 27, 1988.

ARTICLE 21. REVISION OF TOWN FEES. VOTED No Action: April 27, 1988.

ARTICLE 22. BY-LAW CHANGE - PURCHASES. By-Laws amended in Article 7, Section 2, by deleting word "three" in second to last sentence and substituting word "five" so that verbal orders for supplies, materials, or services may be issued for an amount not to exceed five hundred dollars. VOTED (Unanimously): April 27, 1988.

ARTICLE 23. BY-LAW CHANGE - BIDS. By-Laws amended in Article 7A, Sections 2, 3, 4, and 5 by deleting words "Three Thousand Dollars ($3,000)" and substituting words "Four Thousand Dollars ($4,000)"; relates to provisions and exceptions to contracts and purchases requiring that competitive bids be obtained. VOTED (Unanimously): April 27, 1988.

ARTICLE 24. BY-LAW CHANGE - FINES, PARKS. Director of Public Health and Milk and Sanitary Inspector designated as enforcing persons for purpose Massachusetts General Laws, Chapter 270, Section 16, in regard to enforcement procedures for prosecuting persons found dumping or littering on any public land owned by Town. VOTED (Unanimously): April 27, 1988.

ARTICLE 25. BY-LAW CHANGE - LICENSING DOGS. By-Laws amended in Article 12, Section 10B, entitled "Licensing of Dogs" by deleting word "three" in two places in first sentence and inserting word "six" to conform to change in Chapter 140 of Massachusetts General Laws enacted by Chapter 118 of Acts of 1987. VOTED (Unanimously): April 27, 1988.

ARTICLE 26. BY-LAW CHANGE - SELF SERVICE GASOLINE STATIONS. Declared Lost (on voice vote): May 23, 1988.

ARTICLE 27. ENDORSEMENT OF SELECTMEN'S POLICY - CARRY-IN ALCOHOLIC BEVERAGES. VOTED No Action: April 27, 1988.

ARTICLE 28. NEW BY-LAW - LICENSE OF ALCOHOLIC BEVERAGES. Declared Lost (on voice vote): April 27, 1988.

ARTICLE 29. AUTHORITY TO FILE FOR GRANTS. Town Manager and Board of Selectmen given general authority to file applications and accept grants from Federal Government, Commonwealth of Massachusetts, and/or any grant-making organization/body during Fiscal Year 1989. VOTED (Unanimously): April 27, 1988.

ARTICLE 30. AUTHORITY TO FILE FOR GRANT - MUGAR SITE. VOTED No Action: April 27, 1988.

ARTICLE 31. TOWN REVIEW - C.D.B.G. PROGRAM. Town endorses application for Fiscal Year 1989 prepared by Town Manager and Board of Selectmen under Housing and Community Development Act of 1974 (PL 93-383). VOTED: May 2, 1988.

ARTICLE 32. PLEASANT STREET HISTORIC DISTRICT. Pleasant Street Historic District established in accordance with Massachusetts General Laws, Chapter 40C, including description of district, establishment of District Commission, Appointment of Members, Terms of Office, Officers, Powers of Commission, Factors to be considered by Commission, Limitations on Authority of Commission, provisions for reconstruction and miscellaneous other provisions. VOTED (Standing Vote, 129 in the affirmative, 1 in the negative): May 16, 1988.

ARTICLE 33. TRANSFER OF PARKING CLERK DUTIES. Withdrawn, VOTED No Action Without Prejudice: May 11, 1988.

ARTICLE 34. TRANSFER OF BUDGET - PARKING CLERK. Withdrawn, VOTED No Action Without Prejudice: May 11, 1988.

ARTICLE 35. TRANSFER OF POSITION - PARKING CLERK BUDGET. Withdrawn, VOTED No Action Without Prejudice: May 11, 1988.

ARTICLE 36. APPOINTMENT OF ASSISTANT TREASURER - COLLECTOR OF TAXES. By-Laws amended by substituting new Article 5, Subsection C, relating to the appointment, with the approval of the Selectmen, of an Assistant Town Treasurer - Collector of Taxes and provisions pertaining to such appointment. VOTED (Unanimously): May 11, 1988.

ARTICLE 37. APPROVAL OF COMPENSATING BALANCES. Treasurer authorized to enter into compensating balance agreements for banking services to be provided during Fiscal Year 1989, as permitted by Massachusetts General Laws, Chapter 44, Section 53F. VOTED (Unanimously): May 11, 1988.

ARTICLE 38. BORROWING IN ANTICIPATION OF REVENUES. Treasurer, with approval of Selectmen, authorized to borrow from time to time in anticipation of revenue of Fiscal Year beginning July 1, 1988, in accordance with provisions of Massachusetts General Laws, Chapter 44, Section 4, and to issue a note or notes therefor payable within one year, and to renew any note or notes for a period of less than one year in accordance with Massachusetts General Laws, Chapter 44, Section 17. VOTED (Unanimously): May 11, 1988.

ARTICLE 39. CARRYOVER FUNDS FOR DEBT AND INTEREST BUDGET. Comptroller authorized to carry forward on books of Town all unexpended balances remaining in Fiscal Year 1988 Interest and Maturing Town Debt Budget, and unexpended balance and all interest income earned and to be earned during Fiscal Year 1989 from investment of proceeds of short-term borrowing in anticipation of taxes or in anticipation of selling bonds or other revenues, and interest income earned and to be earned from investment of High School, Community Safety Projects, said income to be carried forward and used in Fiscal Year 1989 and transferred into Interest and Maturing Town Debt Budget for purpose of applying said unexpended balance to principal and interest payments on said short-term borrowing and High School and Community Safety Projects. VOTED: May 11, 1988.

ARTICLE 40. RECLASSIFICATION OF CERTAIN EMPLOYEES. Classification Plan, Article 7C, Section 3, By-Laws, amended by changing title of Assistant Storekeeper and Assistant Time and Construction Clerk to Assistant Storekeeper, AG-09; and by adding Assistant Computer Operator, AG-06. VOTED (Unanimously): May 16, 1988.

ARTICLE 41. RECLASSIFICATION OF CERTAIN EMPLOYEES. Classification Plan, Article 7C, Section 3, By-Laws, amended by reallocating position of Master Mechanic from AG-15 to AG-16, and position of Assistant Registrar of Voters from AG-05 to AG-06; sum of $3,618 appropriated. VOTED (Unanimously): May 16, 1988.

ARTICLE 42. PROPOSED RECLASSIFICATION. Classification Plan, Article 7C, Section 3, By-Laws, amended by deleting position of Senior Account Clerk and Bookkeeper, AG-04, and adding new position of Utility Water Account Clerk, AG-06, Step 7; sum of $1,674 appropriated. VOTED: May 16, 1988.

ARTICLE 43. PROPOSED REVISION OF POSITIONS IN CLASSIFICATION PLAN. VOTED No Action: May 16, 1988.

ARTICLE 44. RECLASSIFICATION OF POSITION. Classification Plan, Article 7C, Section 3, By-Laws, amended by deleting position of Assistant Treasurer, AG-18, and adding new position of Assistant Treasurer-Collector of Taxes, AG-19; sum of $1,787 appropriated. VOTED (Unanimously): May 16, 1988.

ARTICLE 45. FUNDING TO UPDATE CLASSIFICATION AND PAY PLAN. VOTED No Action: May 16, 1988.

ARTICLE 46. PENSION ADJUSTMENTS FOR RETIREES. Sum of $1 appropriated to implement provisions of Massachusetts General Laws, Chapter 32, Sections 90A and 90C, relating to adjustments of pensions of certain former employees; any sum remaining unspent at end of Fiscal Year will be paid into General Fund. VOTED (Unanimously): May 16, 1988.

ARTICLE 47. BUDGET. Sums appropriated to defray department obligations, outlays, and expenses for the Fiscal Year beginning July 1, 1988. (See separate Budget Section in this Annual Report).

ARTICLE 48. CAPITAL EQUIPMENT. Sum of $2,820,293 appropriated for various capital projects and equipment, for payment of interest and maturing town debt and for costs of preparing, issuing, and marketing bonds and notes; of said sum $2,795,293 to be raised by general tax and $25,000 to be transferred from Sale of Lots and Graves Fund. Further, sum of $2,827,400 appropriated for various capital projects and equipment, including costs incidental and related thereto, to be raised by borrowing. Treasurer, with approval of Selectmen, is authorized to borrow not exceeding $2,827,400 pursuant to statutes, and any other enabling authority, and to issue bonds or notes of the Town therefor. VOTED (Standing Vote, 133 in the affirmative, 31 in the negative): May 16, 1988.

ARTICLE 49. CAPITAL EQUIPMENT. VOTED No Action: May 16, 1988.

ARTICLE 50. OUT-OF-STATE TRAVEL. Sum of $2,800 appropriated for expenses incurred outside Commonwealth, Massachusetts General Laws, Chapter 40, Paragraph 34. VOTED (Unanimously): May 16, 1988.

ARTICLE 51. DISPOSAL OF CERTAIN ITEMS. Town Manager authorized to sell, transfer, or otherwise dispose of scrap metal, junk, obsolete equipment, including sidewalk bricks and construction materials owned by the Town. VOTED: May 16, 1988.

ARTICLE 52. APPROPRIATION - FIRE ALARM CONDUIT. VOTED No Action: May 16, 1988.

ARTICLE 53. VOTE REVISION - LIBRARY RENOVATIONS. Vote taken under Article 51 of 1987 Annual Town Meeting, relating to funding of Robbins Library Renovation and Expansion Project, amended by deleting words "December 31,1988 or within 6 months of the date of signing by the Governor of Legislation providing matching grants for library construction, whichever is later", and substituting therefor "June 30, 1990", and by deleting date "July 1, 1989" and substituting therefor "July 1, 1990". VOTED (Standing Vote, 114 in the affirmative, 0 in the negative): May 16, 1988.

ARTICLE 54. APPROPRIATION - TOWN WATER SYSTEM. Sum of $300,000 appropriated for rehabilitation of Town's Water System; to be expended for cleaning and/or replacement, and major improvements to Town's Water System, and to provide Town's share of any Federal and State Grants for this purpose. VOTED: May 16, 1988.

ARTICLE 55. APPROPRIATION - TOWN SEWER SYSTEM. Sum of $350,000 appropriated for rehabilitation of Town's Sewer System, including replacement of mains, chambers, major improvements, including tools and equipment, and Town's share of any Federal and State Grants for this purpose. VOTED (Unanimously): May 16, 1988.

ARTICLE 56. APPROPRIATION - SUMMER STREET SEWER PROJECT. VOTED No Action: May 16, 1988.

ARTICLE 57. APPROPRIATION FOR CULVERT. VOTED No Action: May 23, 1988.

ARTICLE 58. STREET ACCEPTANCE OF DICKSON AVENUE. Laying out of Town Way substantially in location of private way known as Dickson Avenue, described in Article 58 of Warrant, made and filed in office of Town Clerk by Board of Selectmen under law authorizing assessment of betterments, accepted, established; said Board authorized to take land for said way. VOTED (Standing Vote, 105 in the affirmative, 6 in the negative): May 16, 1988.

ARTICLE 59. STREET ACCEPTANCE OF WESTMORELAND AVENUE. VOTED No Action: May 16, 1988.

ARTICLE 60. ACQUISITION OF LAND FOR STREET ACCEPTANCE. Selectmen authorized to purchase, take by eminent domain, or otherwise acquire easements in land adjoining location of way accepted under Article 58 of this meeting, consisting of right to have land of said location protected by having surface of adjoining land slope from boundary of said location. VOTED (Standing Vote, 102 in the affirmative, 2 in the negative): May 16, 1988.

ARTICLE 61. NEW CONSTRUCTION, SIDEWALKS AND EDGESTONES,ASSESSMENTS OF BETTERMENTS. VOTED No Action: May 16, 1988.

ARTICLE 62. APPROPRIATION - REVALUATION OF PROPERTY. Sum of $25,000 appropriated to fund revaluation of Town as required by Massachusetts Department of Revenue. VOTED (Unanimously): May 16, 1988.

ARTICLE 63. APPROPRIATION - MINUTEMAN SCHOOL. Sum of $1,351,996 appropriated to pay Town's apportioned share of operating and maintenance costs (including capital costs) of Minuteman Regional Vocational School District. VOTED: May 16, 1988.

ARTICLE 64. APPROPRIATION - MODIFICATION OF VOTE, BY-LAW ON INDEMNIFICATION. VOTED No Action: May 23, 1988.

ARTICLE 65. TRANSFER OF FUNDS - TREES. Any unexpended money remaining in Budget 17B corresponding to remaining balance previously authorized by vote under Article 29 of 1986 Annual Town Meeting and Article 48 of 1987 Annual Town Meeting, which represents grants due to damage from Hurricane Gloria, received under Disaster Relief Act, President's Disaster Relief Fund, or Commonwealth of Massachusetts, transferred to appropriate account to defray costs of buying trees for Town. VOTED: May 23, 1988.

ARTICLE 66. INDEMNIFICATION OF MEDICAL EXPENSES, RETIRED FIRE AND POLICE. Sum of $8,000 appropriated in accordance with Massachusetts General Laws, Chapter 41, Section 100B, to indemnify certain retired Police Officers and Firefighters for all reasonable medical and surgical expenses incurred during 1987 as approximate result of disability for which they were retired; to defray expenses of Medical Panel required by law; all under certain conditions provided. VOTED (Unanimously): May 23, 1988.

ARTICLE 67. APPROPRIATION OF SHORTFALL - SCHOOL BUDGET FISCAL YEAR 1988. Sum of $85,000 appropriated to fund shortfall in School Department Budget for Fiscal Year 1988; sum to be taken from available funds. VOTED (Unanimously): May 18, 1988.

ARTICLE 68. APPROPRIATION OF SHORTFALL - SPECIAL EDUCATION BUDGET FISCAL YEAR 1988. Sum of $95,000 appropriated to fund shortfall in Special Education Budget of School Department for Fiscal Year 1988. VOTED (Unanimously): May 18, 1988.

ARTICLE 69. RESCINDING VOTE TO BORROW ON CERTAIN ITEMS. Town rescinds authorization to borrow $2,683,563 authorized in Fiscal Year 1984. VOTED (Unanimously): May 23, 1988.

ARTICLE 70. APPROPRIATION - ASBESTOS STUDY AND REMOVAL. VOTED No Action: May 23, 1988.

ARTICLE 71. APPROPRIATION - DISPOSAL OF HAZARDOUS WASTE. Sum of $3,089 appropriated to enable Town Manager to enter into contract with licensed hazardous waste transport, storage, and disposal company that will collect and dispose of residential hazardous waste, and to conduct citizen education program about household hazardous substances. VOTED (Unanimously): May 23, 1988.

ARTICLE 72. APPROPRIATION - ARLINGTON HISTORICAL COMMISSION. Sum of $2,340 appropriated to defray expenses of Arlington Historical Commission. VOTED (Unanimously): May 23, 1988.

ARTICLE 73. APPROPRIATION - CAPITAL PLANNING COMMITTEE. Sum of $600 appropriated to defray expenses of Capital Planning Committee. VOTED (Unanimously): May 23, 1988.

ARTICLE 74. APPROPRIATION - HISTORIC DISTRICT COMMISSIONS. Sum of $2,400 appropriated to defray expenses of Broadway, Central Street, and Russell Street Historic District Commissions. VOTED (Unanimously): May 23, 1988.

ARTICLE 75. APPROPRIATION - CONSERVATION COMMISSION. Sum of $10,000 appropriated to defray expenses of Conservation Commission. VOTED (Unanimously): May 23, 1988.

ARTICLE 76. TRANSFER OF CONSERVATION FUNDS. Surplus sum of $2,700 in existing Conservation Commission Account transferred to Conservation Fund re-established in 1985 Annual Town Meeting. VOTED (Unanimously): May 23, 1988.

ARTICLE 77. LAND EXCHANGE - CONSERVATION COMMISSION. Board of Selectmen authorized to do all things necessary to exchange parcel of land located on front lot line of 54 Brattle Street, previously under jurisdiction of Conservation Commission and belonging to Town, with present record title owner of 54 Brattle Street for property presently belonging to said record owner, both parcels containing 240 square feet, more or less, and further described in vote on records of Town Clerk; parcel to be received by Town, which shall be placed under jurisdiction of Conservation Commission, also further described in vote on records of Town Clerk; Board of Selectmen authorized and requested to petition General Court for enabling legislation to accomplish exchange described. VOTED (Standing Vote, 121 in the affirmative, 3 in the negative): May 23, 1988.

ARTICLE 78. APPROPRIATION - PERSONNEL REVIEW AND APPEALS BOARD. Sum of $350 appropriated to defray expenses of Personnel Review and Appeals Board. VOTED (Unanimously): May 23, 1988.

ARTICLE 79. APPROPRIATION - CHRISTMAS LIGHTING. Sum of $2,000 appropriated to defray cost of Christmas Lighting. VOTED (Unanimously): May 23, 1988.

ARTICLE 80. APPROPRIATION - TOWN CELEBRATIONS AND MEMORIALS. Sum of $9,400 appropriated to defray cost of Town celebrations for Veteran's Day Parade, Memorial Day Observations, and Patriot's Day Celebrations. VOTED (Unanimously): May 23, 1988.

ARTICLE 81. APPROPRIATION - TOWN DAY. Sum of $0 appropriated to defray expenses of Town Day Celebration. VOTED: May 23, 1988.

ARTICLE 82. APPROPRIATION - ALCOHOL AND DRUG EDUCATION COMMITTEE. Sum of $21,660 appropriated to defray expenses of Arlington Council on Alcohol and Drug Education; said sum shall be reduced by any state or federal grants. VOTED (Unanimously): May 23, 1988.

ARTICLE 83. APPROPRIATION - SENIOR CENTER. Withdrawn: May 23, 1988.

ARTICLE 84. APPROPRIATION - DISPLAY OF FLAGS. Sum of $0 appropriated to maintain display of American Flags along Massachusetts Avenue on seven legal holidays. VOTED (Unanimously): May 23, 1988.

ARTICLE 85. APPROPRIATION - FLAGS ON GRAVES. Sum of $2,500 appropriated for purchase and placing of American Flags on graves of deceased veterans as required by Massachusetts General Laws, Chapter 115, Section 9. VOTED (Unanimously): May 23, 1988.

ARTICLE 86. APPROPRIATION - UNEMPLOYMENT COMPENSATION. Sum of $0 appropriated for unemployment compensation program. VOTED (Unanimously): May 23, 1988.

ARTICLE 87. TRANSFER - LOTS AND GRAVES FUND. Sum of $65,400 transferred from Mount Pleasant Cemetery "Sale of Lots and Graves Fund". (Comment: $40,400 to be applied to Budget 18, Cemeteries; $21,000 to Budget 28). VOTED (Unanimously): May 23, 1988.

ARTICLE 88. APPROPRIATION - NAME CHANGE OF CEMETERY FUND. Lots and Graves Cemetery Fund redesignated as "Cemetery Expansion and Improvement Fund"; principal amount of $100,000 established for said Fund; expenditure of sums in excess of principal for purpose of cemetery expansion and improvement authorized. VOTED (Unanimously): May 23, 1988.

ARTICLE 89. APPROPRIATION - WWI VETERANS QUARTERS. Sum of $400 appropriated to provide suitable quarters for Arlington Barracks 2701, Veterans of World War I. VOTED (Unanimously): May 23, 1988.

ARTICLE 90. APPROPRIATION - OVERLAY RESERVE. Sum of $425,000 transferred from Overlay Reserve Surplus for previous fiscal years to Budget 36, Insurance. VOTED: May 9, 1988.

ARTICLE 91. USE OF FREE CASH. Sum of $81,397 voted for appropriations heretofore made at this Town Meeting under this Warrant and not voted to be borrowed or taken from Available Funds in Treasury, or from unexpended balances of special appropriation made in other years, shall be taken from Available Funds in Treasury; Assessors instructed to use said amount in determination of Tax Rate. VOTED (Unanimously): May 23, 1988.

ARTICLE 92. APPROPRIATION - STABILIZATION FUND. VOTED No Action:
May 23, 1988.

ARTICLE 93. AMENDMENT OF BY-LAWS - DATE OF TOWN MEETING. Section 1 of By-Laws amended pursuant to Chapter 355 of Acts of 1987, by deleting said section and substituting new Section providing in part that Town Election of Town Officers including Town Meeting Members, and submission of questions to voters of Town, shall be held on first Saturday in March and all articles in warrant for regular Town meeting to be acted upon and determined otherwise than by ballot shall be considered at a town meeting to be held annually on the fourth Monday in April, at eight o'clock in the evening. VOTED: May 23, 1988.

RESOLUTION RE: OVERRIDE QUESTION(S) ON BALLOT

VOTED: WHEREAS, the Town of Arlington has for many years been justifiably proud of the high level of quality services it provides the Arlington Community including educational opportunities for Arlington's young people, and

WHEREAS, the Town due to the constraints of Proposition 2 1/2 has been forced to reduce and eliminate services whose continued operation are vital to the safety, well being, health and education of the Townspeople and,

WHEREAS, unless steps are taken by the elected leaders of the Town to address the deterioration of services, the very quality of life enjoyed for so long by Arlingtonians will be slowly but inexorably diminished,

THEREFORE, we the elected members of the 1988 Annual Town Meeting of the Town of Arlington hereby declare in unequivocal and emphatic terms that the Town of Arlington is at risk, and

We call upon the Board of Selectmen in partnership with the School Committee, Town Treasurer and Chairman of the Finance Committee to place an override question or questions on the ballot calculated to provide additional revenue for Town and educational budgets for fiscal '90, and to this end

We pledge ourselves, and urge every other Town leader, in and out of Town government, to work to ensure the successful passage of these override questions.

Special Town Meeting - November 30, 1988

Session	Date	Total Members	Members Present	Percentage Present
1st	11/30/88	222	153	69%

ARTICLE 1. APPROPRIATION, SHORTFALL IN MINUTEMAN SCHOOL BUDGET. Sum of $292,174 appropriated to fund shortfall in Town's apportioned share of Budget of Minuteman Regional Vocational Technical School; to be taken from Available Funds in Treasury. VOTED: November 30, 1988.

ARTICLE 2. APPROPRIATION, INSURANCE BUDGET. Sum of $316,000 appropriated to augment Budget 36, Insurance; $280,000 of amount allocated to Group Health item and $36,000 to Group Life item in Budget 36A; to be taken from Available Funds in Treasury. VOTED (Unanimously): November 30, 1988.

ARTICLE 3. CHANGES TO TOWN FEES. Town accepts provisions of Section 71E of Chapter 71 in order to permit school department to expend fees derived from Adult and Community Education classes without appropriation. Further, Town By-Laws amended and new Article 21 entitled "Town Fees and Charges", providing certain fees (to be paid into Town Treasury), for the following offices; Office of Town Clerk, Office of Treasurer and Collector of Taxes, Department of Community Safety, Office of Building Inspector (Community Safety), Department of Human Resources. All fees to be effective January 1, 1989 or as soon thereafter as permitted by Massachusetts General Laws, Section 21, Chapter 40. VOTED (Unanimously): November 30, 1988.

ARTICLE 4. APPROPRIATION, AIR CONDITIONING OF TOWN BUILDINGS. Matter of appropriation for air conditioning Town Hall and/or any other Town Building referred to Capital Budget Committee for report to 1989 Annual Town Meeting. VOTED (Unanimously): November 30, 1988.

ARTICLE 5. BY-LAW AMENDMENT, SERVICE ON FINANCE COMMITTEE. Section 4, Article 8 of By-Laws amended by deleting words "or other public" to provide that no person holding either elective or appointive Town office other than Town Meeting membership and no Town employee shall be eligible to serve on Finance Committee. VOTED: November 30, 1988.

TOWN CENSUS AND ELECTIONS

Town Clerk Uses Punch Card System For Elections

During 1988, the Presidential Primary, Annual Town Election, State Primary and State(Presidential) Election were prepared for and conducted by the Town Clerk's Office. This year the town began using the votomatic punch card system in the various precincts. After the close of the polls, the punch cards were transported to the Town Clerk's Office for tabulation by machine. The transition to the new system has proved to be both time saving and economical. The voting results of the Primaries and Elections appear elsewhere in this Annual Town Report.

Candidates for town meeting member whose terms were to expire were notified of that fact and of the provision of law which allows them to become candidates for reelection by giving written notice to the Town Clerk. Nomination papers were issued to candidates for town offices including Town Meeting Member. After being certified by the Registrars of Voters, the papers were filed with the Town Clerk. Subsequently a meeting was held to draw names for position on the official ballot.

Candidates for town offices, except town meeting member, were notified of the requirements of the law regarding the filing of campaign receipts and expenditures with the Town Clerk's Office at certain required times. Incumbents and candidates for election during the previous year, who had campaign finance activity, a balance and/or liability, were also notified of the requirement of filing annual reports.

Upon application, absentee ballots were issued for all primaries and elections. Applications for absentee ballots were sent to all persons who had filed physicians' certificates of permanent physical disability. Many residents took advantage of the provision of law which allowed them to vote in person in the Town Clerk's Office if they were to be out of town or otherwise unavailable to vote in person at the elections or primaries.

The Annual Town Meeting began on April 25, 1988 and continued for nine sessions dissolving on May 23, 1988. Special Town Meetings were held on January 25 and November 30. Town Meeting Members acted upon ninety-three warrant articles at the Annual Town Meeting and seventeen warrant articles at the Special Town Meetings. Meetings were held to fill vacancies in the town meeting membership caused by resignation, removal from town or death, until the next town election.

Certificates of all appropriations voted at the town meetings and the provisions for meeting them were sent to the Board of Assessors and Comptroller. Certified copies of all votes authorizing indebtedness were sent to the Director of Accounts. In addition, certified copies of all votes passed were sent to the departments affected.

All amendments to the Town By-Laws and Zoning By-Laws, as voted by the Annual and Special Town Meetings, became effective after submittal to the Attorney General for approval and advertised as required by law. Approval of bylaws adopted at the Special Town Meeting of November 30 have not been received by this office at this time. A summary of the Annual and Special Town Meetings appear elsewhere in this Annual Report. A complete record of the actions taken is contained in the Records of Elections and Town Meetings in the Town Clerk's Office.

Births, deaths and marriages were recorded. Copies were forwarded to the Secretary of the Commonwealth on a monthly basis. Certified copies of all vital statistics and all other documents on file in the office were made available upon request.

Among the many licenses issued through the Town Clerk's Office were 1267 dog licenses and 790 sporting licenses. Raffle and bazaar permits and gasoline permit renewals were issued. Financing statements, utility pole locations, cemetery deeds and business certificates were recorded in the office. Also placed on file were Zoning Board of Appeal decisions, decisions issued by the Redevelopment Board for Special Permits, and amendments to the Traffic Rules and Orders. Notification was sent to the Department of Revenue of all licenses and permits issued, as well as all business certificates filed.

The oath of office was administered to all elected and appointed town officials. Each were given copies of excerpts from the Open Meeting Law and the Conflict of Interest Law. This office posted all notices of meetings when received by town boards, committees and commissions. Town officials and departments were notified of all legislative acts affecting them.

During the year Ann M. Dooley resigned as Assistant Town Clerk. Corinne M. Rainville was appointed as Assistant Town Clerk.

FEES COLLECTED

Marriage Intentions	$ 3,977
Filing Fees	3,651
Miscellaneous Certificates	19,000
Pole Locations	100
Renewal of Gasoline Permits	620
Miscellaneous, Books	1,576
Duplicate Dog Tags	5
Miscellaneous Licenses	442
Dog Licenses*	5,323
Conservation Licenses**	8,713
TOTAL	$43,408

*Fees to County Treasurer, $3,080.
**Fees to State Division of Fisheries and Wildlife, $8,365.

VITAL STATISTICS

Town Population (1985 State Census)	46,465
Births	413
Deaths	621
Marriages	381

Registrars of Voters

As mandated by law, a combined Annual Town and School Census was conducted during the months of January and February, 1988. The census was conducted entirely by mail, with computer pre-printed forms sent to each household in Arlington. The information contained on the forms was to be reviewed for accuracy, corrected if needed and returned to the Registrars'

Office. The census forms contained the names of all persons residing in Arlington. The staff of the registrar's office initially entered, and continually updates, all census and voter information into the town's computer base. From this information, a list of persons from zero years of age to twenty-one years of age was transmitted to the School Committee. Also, a juror list, programmed in format with sequential numbers, was forwarded to the Jury Commissioner.

The annual True List of persons seventeen years of age and over was published as required by law. Persons who had not been reported as residing in Arlington on January 1, 1988, according to the True List, were sent notification that their names would be removed from the voting list. There were 2,373 notices sent. Those who could prove residence in Arlington were reinstated. The total number of registered voters upon completion of the revisions to the voting list was 26,770. Of those there were 17,947 enrolled Democrats, 3,417 enrolled Republicans, and 5,406 unenrolled voters. Cards were mailed notifying voters of the establishment, change, or cancellation of political party enrollments received by this office.

Throughout the year, voters are able to register to vote during regular business hours in the office of the Town Clerk. Special evening and Saturday sessions were held during the three week periods prior to the last day to register voters for the Presidential Primary, Annual Town Election, State Primary and State (Presidential) Election. A total of 716 persons were registered at these special sessions. In addition to the regular daily and special scheduled sessions, an additional session was held in September on Town Day at which 252 individuals registered to vote. On the final day for registration for the State (Presidential) Election, between the hours of 9 A.M. and 10 P.M., 1,688 persons were registered to vote.

After the names of persons who were deceased or no longer resided in Arlington were deleted, the voting list for the State (Presidential) Election contained the names of 31,153 voters, including 19,593 enrolled Democrats, 3,968 enrolled Republicans and 7,592 unenrolled voters.

The Board certified 7,808 voter signatures appearing on nomination papers filed by or in behalf of candidates seeking offices at the primaries and elections, petitions for referenda to be placed on the 1988 State Election ballot, 7 petitions for articles to be inserted in the warrant for the 1988 Annual and Special Town Meetings, and applications for absentee ballots.

During the Presidential Primary, Annual Town Election, State Primary and State (Presidential) Election, the Registrars of Voters were in session throughout the entire time the polls were open. they assisted voters who had questions relating to registration, name and/or address changes, precincts, polling places and other problems arising during that time. After the polls closed, they assisted in the tabulation of the punch card ballots returned by Wardens and Clerks, until the final results were announced.

During the year, the information contained on approximately 25,000 listing slips of town residents as of January was transferred to their individual master cards. These cards provide a complete official record of residence for all persons seventeen years of age or older from the time they first become residents of the town. From such information, certificates of residence are issued daily to establish eligibility for attendance at state and regional schools, colleges and universities, receipt of old age assistance, veterans' services, social security, employment in state or federal civil service, and many other purposes.

Registered voters' certificates were issued throughout the year from the board's records for identification purposes and for proof of citizenship.

VOTING RESULTS

Presidential Primary, March 8, 1988

Total of Ballots Cast - 13,575 (50.5% of total registered voters - 26,895)
Democratic - 11,137
Republican - 2,438

DEMOCRATIC PARTY

PRESIDENTIAL PREFERENCE

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Michael S. Dukakis	203	300	280	269	341	262	261	226	377	330	324	367	228	277	318	281	191	327	339	275	257	6,003
Albert Gore, Jr.	24	29	34	32	36	34	21	17	42	30	37	34	39	35	30	35	20	21	31	20	22	623
Florenzo DiDonato	5	3	3	3	7	1	4	27	2	10	8	2	2	10	7	5	5	4	19	6	4	137
Paul Simon	13	25	23	14	17	27	16	13	22	29	17	35	22	19	14	25	13	27	12	30	22	435
Bruce Babbitt	7	5	5	5	4	10	5	3	8	7	2	8	3	12	3	5	4	3	5	5	6	115
Richard E. Gephardt	47	60	58	53	58	35	80	29	64	44	65	70	54	59	80	48	25	65	44	51	48	1,137
Jesse L. Jackson	47	87	85	109	58	86	72	87	88	127	92	106	80	112	91	114	41	109	92	88	81	1,852
Gary Hart	9	2	13	11	7	5	9	0	7	12	10	9	7	10	7	4	7	14	6	10	5	164
Lydon H. LaRouche, Jr.	0	0	0	0	0	0	0	0	0	0	1	0	1	0	0	0	0	1	0	1	0	4
No Preference	7	7	7	4	7	9	11	5	12	14	12	11	9	8	12	9	10	15	11	5	11	196
All Others	0	2	0	1	0	5	3	2	0	0	0	0	2	5	2	2	0	2	1	0	2	29
Blanks	16	21	14	19	16	24	15	14	27	38	22	16	22	23	26	21	32	21	18	25	11	441

STATE COMMITTEE MAN - Fourth Middlesex District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Michael T. Cunningham, Burlington	65	100	107	94	114	82	82	38	116	127	113	94	58	79	78	108	57	125	64	81	81	1,863
Dennis M. Kelleher, Arlington	251	334	314	306	357	277	307	274	395	396	347	442	346	355	424	330	202	395	431	311	309	7,103
All Others	0	0	0	0	0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2
Blanks	62	105	101	119	80	133	104	109	138	118	130	122	63	131	86	109	89	87	82	124	77	2,169

STATE COMMITTEE WOMAN - Fourth Middlesex District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Virginia E. Mooney, Burlington	56	44	84	71	76	55	79	60	117	64	68	68	51	77	75	46	49	73	51	59	61	1,384
Patricia M. Deal, Arlington	251	401	338	334	377	304	310	258	393	465	395	469	356	351	435	399	208	439	456	328	336	7,603
All Others	0	0	0	0	0	0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	2
Blanks	71	94	100	114	98	134	105	103	139	112	127	121	60	137	78	102	91	95	70	129	70	2,150

TOWN COMMITTEE - 35 Elected

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Kathleen Kiely Dias 26 Addison Street	195	301	356	249	309	227	248	238	327	340	285	359	242	261	303	274	155	323	318	209	242	5,761
Joan L. Banks 65 Brattle Street	184	267	328	217	285	201	229	182	298	288	257	321	203	252	271	234	175	286	276	189	228	5,171
Franklin W. Hurd, Jr. 10 Newton Road	196	283	339	222	334	214	244	170	358	283	270	345	226	236	287	239	157	285	284	217	233	5,422
Bernice K. Jones 21 Kensington Road	172	275	327	211	280	201	213	240	293	302	242	319	202	232	259	227	140	269	259	170	216	5,049
Dennis M. Kelleher 104 Mass. Avenue	196	283	334	234	302	222	245	207	321	332	272	348	235	264	285	254	160	316	300	201	240	5,551
William A. Carey, Jr. 155 Lake Street	214	352	348	263	328	247	252	198	342	316	307	364	240	268	330	288	169	330	341	225	265	5,987
Donna Gershkowitz 993 Mass. Avenue	176	277	330	220	280	200	217	184	294	292	253	315	193	237	252	229	147	274	266	175	219	5,030
Helen C. Ahern 262 Florence Avenue	190	282	335	226	295	207	228	177	307	289	264	329	208	238	267	280	153	362	284	201	227	5,349
Edward Byers 16 Spring Street	172	252	319	206	267	187	202	177	277	279	237	311	189	222	237	213	139	266	256	172	204	4,784
John P. Donahue 63 Eliot Road	197	330	332	223	280	204	228	171	297	281	272	318	207	237	263	237	146	283	278	184	222	5,190
Thomas R. Banks 65 Brattle Street	186	263	327	217	284	189	224	171	308	272	260	307	203	246	254	232	168	267	261	183	223	5,045
Robert A. Havern, III 35 Bartlett Avenue	199	290	343	233	320	229	259	222	333	351	319	375	251	273	322	285	169	327	326	214	262	5,902
Henry J. Finochetti 177 Wachusett Avenue	191	273	335	238	303	201	229	172	301	297	280	338	219	250	273	307	148	362	280	211	231	5,439
Judith C. Taylor 16 Spring Street	177	270	329	216	281	187	212	180	292	282	240	316	185	226	249	220	141	271	255	180	213	4,922
Patricia Mattheisen 112 Churchill Avenue	175	268	321	216	277	197	212	191	287	301	244	306	194	230	248	224	140	277	261	169	214	4,952
James C. Schulwolf 277 Renfrew Street	174	250	322	202	273	190	206	174	275	266	235	302	185	214	233	226	136	282	245	158	205	4,753

Presidential Primary, March 8, 1988 (Continued)

DEMOCRATIC PARTY (Continued)

TOWN COMMITTEE (Continued)

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Lisa Ann Levy																						
277 Renfrew Street	181	271	331	214	284	201	218	185	294	289	244	323	196	238	255	242	144	301	268	182	218	5,079
Irene M. Shea																						
145 Medford Street	222	285	341	244	324	216	249	193	392	313	280	328	222	243	286	250	158	303	305	222	231	5,607
Maria M. Constantinides																						
1 Colonial Village Dr.	176	275	331	229	275	201	214	176	285	297	244	306	201	228	250	239	143	277	267	180	220	5,014
Patricia M. Deal																						
9 Ronald Road	185	303	340	226	290	213	234	213	314	337	274	347	226	256	300	261	155	310	331	191	246	5,552
Linda K. Olsen																						
89 Wright Street	173	260	325	211	275	192	210	175	284	278	238	309	189	226	246	218	141	273	284	168	213	4,888
Jane Goodwin																						
126 Hemlock Street	182	264	326	213	279	202	217	183	294	274	252	322	218	230	319	228	145	274	289	174	222	5,107
Lauren A. Macchia																						
8 West Street	178	271	329	216	279	198	209	173	287	275	247	303	199	226	246	239	141	289	273	176	209	4,963
Alison C. Guess																						
29 Carl Road	171	255	324	202	270	190	286	171	278	267	234	298	187	219	238	218	139	257	253	168	205	4,830
C. E. Dominguez																						
9 Hazel Terrace	173	256	316	205	265	187	200	173	275	269	247	294	185	219	244	208	136	264	253	162	206	4,737
F. Barrett Faulkner,II																						
38 Kimball Road	186	274	327	209	281	201	214	186	292	293	299	316	195	231	265	227	140	274	260	171	215	5,056
Donald J. Mattheisen																						
112 Churchill Avenue	169	250	319	207	274	188	207	185	277	293	238	305	187	223	236	217	139	263	250	168	209	4,804
Abigail DuBois																						
83 Park Street	173	259	325	207	280	194	207	175	282	272	237	311	181	228	238	219	143	271	254	174	210	4,840
Stephen J. Conroy																						
126 Overlook Road	185	272	339	213	290	211	231	180	315	305	288	346	253	250	346	266	153	304	329	195	244	5,515
Richard A. Kraus																						
47 Broadway	211	311	347	253	332	251	267	228	343	370	335	393	255	276	327	295	167	342	331	222	267	6,123
Katherine Kacey																						
7 Joyce Road	174	259	325	212	273	194	211	175	286	268	241	306	185	227	244	215	145	264	256	170	207	4,837
Joseph J. Marzilli, Jr.																						
4 Brantwood Road	177	263	326	220	277	205	216	207	283	281	253	299	205	231	241	233	139	283	263	174	209	4,985
Agnes Piandes																						
10 Parker Road	177	269	333	232	279	194	217	180	285	282	246	306	199	230	254	226	140	274	262	164	288	5,037
Robert E. Greeley																						
38 Edgehill Road	204	284	335	231	316	216	241	184	336	305	329	342	260	260	330	275	159	309	314	209	254	5,693
Robin N. Lyons																						
148 Wollaston Avenue	205	287	349	236	321	217	242	183	320	309	283	347	226	253	299	293	162	343	297	239	253	5,664
All Others	7	1	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	2	1	0	2	14
Blanks	6,734	9,182	6,657	10,392	8,948	10,081	9,432	8,052	12,083	12,052	11,394	11,656	8,894	11,381	11,083	10,607	6,948	10,990	10,358	11,493	8,455	206,859

REPUBLICAN PARTY

PRESIDENTIAL PREFERENCE

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Pierre S. duPont, IV	2	1	3	1	2	2	1	99	4	1	0	2	1	2	1	4	1	3	0	2	0	132
Marion G. (Pat) Robertson	7	9	2	6	4	4	9	11	2	4	4	7	1	2	3	4	3	8	3	2	9	104
George Bush	28	52	42	41	45	64	36	43	53	98	91	84	62	69	68	64	25	72	68	64	60	1,229
Alexander M. Haig, Jr.	1	4	3	1	1	4	0	9	2	0	6	2	4	2	1	4	0	1	1	1	2	49
Jack Kemp	5	7	7	4	4	7	7	7	14	14	12	8	10	14	8	13	4	7	2	6	7	167
Bob Dole	15	16	25	12	15	22	13	33	33	44	29	35	33	31	33	40	27	22	22	41	27	568
No Preference	2	0	0	5	0	2	2	53	2	0	4	5	0	2	0	3	1	7	0	3	3	94
All Others	0	0	0	0	0	1	0	0	0	0	0	0	0	0	1	1	1	0	0	0	1	5
Blanks	0	1	1	0	1	6	2	17	5	7	4	3	4	8	7	3	5	4	3	7	6	94

STATE COMMITTEE MAN - Fourth Middlesex District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Thomas Mason,																						
Lexington	9	19	17	9	15	13	17	42	21	24	24	33	16	14	13	20	13	15	16	16	15	381
Frederick J. Sennott, Jr.																						
Arlington	37	51	55	50	48	66	39	154	67	106	99	87	69	87	80	94	36	84	72	69	83	1,533
All Others	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	1
Blanks	14	20	11	11	9	32	14	75	27	38	27	26	30	29	28	21	17	25	12	41	16	523

STATE COMMITTEE WOMAN - Fourth Middlesex District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Connie Foster																						
Lexington	41	61	59	56	54	71	46	76	70	107	106	100	66	84	80	98	43	84	73	82	82	1,539
All Others	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Blanks	19	29	24	14	18	40	24	194	44	60	44	46	49	46	40	37	23	40	27	44	32	894

TOWN COMMITTEE - 35 Elected

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Robert B. Hayden,																						
38 Old Middlesex Path	29	42	60	41	47	56	45	140	52	79	97	87	55	63	58	74	33	66	54	55	62	1,295
Drita T. Eaton,																						
200 Cedar Avenue	30	42	53	38	42	45	45	117	50	74	79	94	40	63	52	76	31	57	47	54	54	1,183
Frederick J. Sennott, Jr.,																						
10 Brattle Street	29	43	56	40	45	49	43	118	57	68	86	90	47	66	58	70	31	63	52	60	67	1,238

Presidential Primary, March 8, 1988 (Continued)
REPUBLICAN PARTY (Continued)
TOWN COMMITTEE (Continued)

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
John A. Fitzmaurice, 17 Lakeview	29	42	54	42	43	46	40	139	56	68	82	84	43	56	51	69	29	56	44	55	58	1,186
John L. Worden, III, 27 Jason Street	31	51	54	41	49	52	47	141	57	79	87	94	54	67	60	78	28	66	54	57	62	1,309
Margaret S. Nicholl, 7 Stonybrook Road	26	43	53	42	42	43	44	136	52	74	86	83	48	57	54	70	30	60	47	52	58	1,200
Marie M. Tassinari, 2 Bellevue Road	30	47	53	42	43	44	42	126	50	70	83	81	46	63	55	74	28	62	49	57	59	1,204
William H. King, 22 Hamilton Road	27	41	53	39	41	43	42	117	52	63	82	79	43	56	52	66	26	57	49	50	56	1,134
Thomas W. Murphy, 417 Summer Street	28	41	55	41	42	44	41	118	52	62	86	78	42	60	56	67	33	55	49	53	55	1,158
Ronald A. Schorn, 400 Mass. Avenue	26	42	53	41	40	45	40	112	51	59	81	76	40	57	48	66	27	56	43	52	53	1,108
Madeline C. Bratt, 72 Broadway	30	39	54	39	41	41	44	112	50	65	79	79	41	57	49	67	26	56	47	53	54	1,123
Ruby E. Bond, 30 Glenburn Road	27	38	53	41	41	42	42	132	48	65	82	84	41	57	48	67	27	59	45	51	54	1,144
Lorinda A. Roberts, 6 Jason Street	29	39	53	41	42	41	43	118	50	71	82	82	44	60	50	69	28	60	48	57	56	1,163
Harlan P. Smith, 69 Wollaston Avenue	28	41	54	39	40	43	40	114	48	65	80	83	43	61	53	83	26	60	45	56	55	1,157
Robert K. Garrity, 275 Park Avenue	29	45	54	39	45	48	43	121	55	74	89	89	47	63	52	82	30	64	51	59	61	1,240
David C. Geanakakis, 66 Menotomy Road	27	45	55	40	41	43	41	119	50	68	84	86	42	65	53	74	28	58	44	54	53	1,170
Hilda G. Judd, 79 Harlow Street	32	52	55	43	46	47	48	131	59	73	82	81	51	60	56	74	29	58	49	56	58	1,240
Jane B. Puopolo, 273 Washington Street	28	44	53	43	43	53	44	123	56	67	91	86	48	62	65	74	30	65	53	58	60	1,246
Janet W. Seward, 16 Frost Street	31	40	53	41	41	44	43	113	51	67	82	79	53	60	51	68	28	59	50	58	58	1,170
Mary Dawn Rooney, 20 Hodge Road	26	39	53	41	41	41	41	128	51	62	87	76	52	56	53	66	26	57	51	52	54	1,153
Robert V. Rooney, 20 Hodge Road	26	39	55	38	41	42	44	116	51	61	81	75	50	55	53	66	26	52	47	54	54	1,126
Lyman G. Judd, Jr., 79 Harlow Street	28	46	53	39	43	47	43	114	57	65	81	79	48	61	54	70	26	56	46	53	56	1,165
John E. McGah, 67 Maynard Street	26	40	53	40	44	42	41	113	49	62	78	80	39	56	49	67	26	54	45	51	53	1,108
Alexey V. Orlorsky, 24 Ottawa Road	26	37	53	37	41	39	40	111	47	59	76	78	38	58	49	65	26	53	43	51	52	1,079
Robert A. Smith, 3 Cherokee Road	28	39	53	42	41	41	44	120	49	66	84	80	41	58	50	68	25	58	48	55	55	1,145
Irma A. Smith, 3 Cherokee Road	29	40	53	39	40	44	42	118	51	62	82	76	44	57	52	72	25	57	48	55	53	1,139
Allan R. Barton, 50 Melvin Road	27	40	54	39	42	40	43	119	48	63	79	78	47	60	52	67	28	54	44	53	54	1,131
Anne M. Barton, 50 Melvin Road	27	38	54	40	41	45	42	116	51	67	79	76	50	57	53	64	27	56	47	51	52	1,133
Georgia L. Ypsilantis, 43 Webcowet Road	25	43	54	42	44	43	41	123	51	70	82	78	42	57	50	72	26	58	45	55	55	1,156
Kevin F. Moroney 10 Webster Street	32	40	53	40	46	42	44	151	55	63	82	76	41	58	49	66	26	55	43	51	53	1,166
Joanne T. Frederick, 32 Academy Street	27	45	53	39	42	42	42	122	51	67	81	75	48	61	53	78	26	59	47	56	55	1,169
June B. Gartland, 56 Churchill Avenue	26	39	53	39	40	47	42	122	49	71	80	78	45	57	47	71	25	56	47	52	55	1,141
Patricia A. Orlovsky, 24 Ottawa Road	27	37	53	40	41	42	41	113	46	65	81	76	41	68	50	66	27	58	46	53	54	1,125
Harold H. Seward, 16 Frost Street	31	41	53	42	43	41	42	118	53	67	85	83	57	60	53	68	26	56	51	54	56	1,180
Frederick V. Sheard, 7 Tanager Street	26	40	53	38	41	45	41	113	52	63	78	76	44	60	50	78	26	60	50	70	56	1,160
All Others	24	37	53	37	37	37	40	101	45	55	73	72	35	52	46	63	24	50	40	48	50	1,019
Blanks	1,117	1,690	1,024	1,044	1,021	2,333	960	5,256	2,218	3,539	2,354	2,275	2,430	2,468	2,397	2,261	1,345	2,304	1,832	2,497	2,030	44,395

Annual Town Election, April 9, 1988

Total of Ballots Cast - 7,757 (28.4% of total registered voters - 27,295)

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
	211	463	295	284	394	264	322	383	554	455	514	501	341	368	385	414	203	370	364	299	373	7,757

SELECTMEN FOR THREE YEARS (2)

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Janemarie Hillier	64	146	126	97	133	122	128	238	185	243	259	293	185	198	195	252	90	195	181	123	196	3,649
John P. Donahue	62	281	84	119	125	96	120	112	199	147	167	120	107	120	122	155	62	131	119	77	134	2,659
*Franklin W. Hurd, Jr.	126	198	129	121	266	135	184	70	392	152	179	185	125	137	151	135	78	166	175	144	131	3,379
Stephen J. Gilligan	36	94	98	90	62	67	50	152	72	121	158	168	138	105	115	93	58	83	86	60	88	1,994
David George Pearson	15	14	12	15	12	14	11	39	17	37	14	29	12	21	13	24	19	21	15	25	15	394
Arthur T. Speros	10	19	14	22	20	10	19	17	23	40	46	35	16	19	29	32	15	32	24	25	18	485
All Others	0	0	0	0	1	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	2
Blanks	109	174	125	106	169	84	132	137	220	170	205	172	99	136	145	137	84	112	128	144	164	2,952

*Elected

Annual Town Election, April 9, 1988 (Continued)

ASSESSOR FOR THREE YEARS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Daniel A. Purcell	107	177	104	109	163	98	122	123	178	140	172	163	139	137	130	120	55	130	126	124	127	2,714
*Kevin P. Feeley	70	207	131	124	186	113	151	168	270	218	273	252	189	154	204	236	113	182	186	112	179	3,718
All Others	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1
Blanks	34	79	58	52	45	53	49	92	106	97	69	86	43	77	51	58	35	58	52	63	67	1,324

SCHOOL COMMITTEE FOR THREE YEARS (3)

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Janice Anzalone Bakey	92	283	174	159	186	149	149	273	265	304	277	342	209	202	227	262	101	220	208	148	196	4,426
Lawrence F. Clinton, Jr.	88	165	105	137	140	99	109	87	157	150	176	185	87	168	111	147	75	126	116	101	110	2,639
*David W. McKenna	138	276	175	149	256	161	198	216	388	274	290	317	202	218	253	282	149	245	292	203	265	4,947
*William J. O'Brien, Jr.	88	230	153	137	203	135	158	183	283	206	277	216	201	161	209	226	100	199	172	131	164	3,832
All Others	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1
Blanks	227	435	275	273	396	248	352	390	569	431	522	443	324	355	355	325	184	320	304	314	384	7,426

ARLINGTON HOUSING AUTHORITY FOR FIVE YEARS (1)

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*John F. Cusack	121	296	169	177	250	167	188	200	337	261	289	297	202	206	232	256	127	236	216	185	222	4,634
All Others	0	0	0	0	0	0	0	0	0	2	2	0	0	0	0	0	0	0	0	0	0	4
Blanks	90	167	125	108	144	97	134	183	217	192	223	204	139	162	153	158	76	134	148	114	151	3,119

TOWN MEETING MEMBERS

PRECINCT ONE - ONE YEAR (2) (to fill vacancies)

Frank Zavaglia 2
Paul J. McGaffigan 1
Carol Cronin. 1
Lawrence Clark, Jr. 2
Mary Ruth Celata 1
Others 0

*Helen E. Chinal, 17 Fremont Court 6
Susan Sarni 1
Mary Elizabeth Toomey 1
Roberta O'Brien 1
Larry Parks 1
Blanks 404

PRECINCT ONE - TWO YEARS (1) (to fill vacancy)

*Susan Savini, 27 No. Union Street 2
Blanks 631

All Others 0

PRECINCT ONE - THREE YEARS (1)

Helen Chinal 1
All Others 0

*Lawrence J. Clark, Jr., 104 Gardner Street 4
Blanks 839

PRECINCT TWO - THREE YEARS (12)

*Joseph P. Carabello, Jr., 156 Lake Street. 277
*Bancroft R. Poor, 30 Brooks Avenue. 165
*George H. Fitzgibbon, 185 Lake Street 250
*Russell A. Fiore, 58 Mott Street. 224
*John P. Donahue, 63 Eliot Road. 302
*Augustine R. Cella, 99 Spy Pond Parkway 236
Phil Herderhurst. 2
All Others 0

*Martin Martinian, 315 Lake Street 202
*David J. Donovan, 48 Dorothy Road 208
*Elsie C. Fiore, 58 Mott Street. 273
*William A. Carey, Jr., 155 Lake Street. 276
*MacKay Fraser, 23 Sheraton Park. 228
*Jacob Stankiewicz, Jr., 139 Lake Street 8
Arlene Lato 1
Blanks 2,904

PRECINCT THREE - TWO YEARS (1) (to fill vacancy)

*Robert G. Aimo, 43 Henderson Street 1
Blanks 294

All Others 0

PRECINCT THREE - THREE YEARS (4)

*Daniel F. Wiseman, 35 Marathon Street 182
*Osmano Boschi, 51 Winter Street 175
Charles Porter 1
Joan Atlas 1
All Others 0

*William Holt Barrett, 16 Cleveland Street. 200
Carolyn Ricker 1
James Grant 1
Marie Elliott 1
Blanks 618

*Elected

Annual Town Election, April 9, 1988 (Continued)
TOWN MEETING MEMBERS (Continued)

PRECINCT FOUR - THREE YEARS (12)

*Judith A. Quimby, 12 Egerton Road	181
*Kara Josephs, 20 Magnolia Street	155
*Robert P. Scoppettuolo, 2 Magnolia Street	154
*Susan Kenney, 7 Melrose Street	171
Elizabeth Candon	1
Joseph Marshall	1
Virginia Shallow	1
Blanks	2,262
*James E. Carter, 45 Fairmont Street	169
*Karen Dever, 20 Magnolia Street	161
*Melcom E. Samoorian, 80 Massachusetts Avenue	149
George Laite	171
Barry Brooks	1
Bill Groves, Jr.	1
All Others	0

PRECINCT FIVE - THREE YEARS (12)

*Florence E. Davidson, 82 Beacon Street	225
*Inga E. Pinciak, 100 Palmer Street	176
*Donna Preston, 16 Ernest Street	236
*Wilfred J. St. Martin, Jr., 155 Palmer Street	229
*William F. Rogers, 19 Exeter Street	186
*Natalie Rocha, 23 Exeter Street	187
Peter McLaughlin	10
Frank Cavanaugh	1
Keith Rocha	1
John Strellis	1
Joseph Costa	1
Blanks	2,467
*Samuel R. Roberto, 53 Park Street	222
*Pegi J. Cunningham, 18 Ernest Road	179
*Robert C. Spence, 53 Webster Street	188
*Glenn C. Koenig, 26 Park Street	186
*Abigail DuBois, 83 Park Street	172
*Susan Cuqua, 31 Fordham Street	56
Kenneth MacKenzie	2
Daniel Matheson	1
Louise Piccollo	1
Virginia Holt	1
All Others	0

PRECINCT SIX - THREE YEARS (12)

*Neil F. Wetherbee, 11 Orvis Road	135
*Richard B. Murray, 38 Marion Road	154
*John F. Carney, 54 Orvis Road	155
*Marjorie L. Robinson, 9 Belknap Street	137
*William F. Gresser, 23 Freeman Street	114
Elizabeth Beatrice	1
*Elizabeth F. Offen, 65 Freeman Street	2
Blanks	1,818
*Julia A. Burke, 96 Orvis Circle	141
*Patricia C. Fernandez, 11 Orvis Road	119
*Mary J. Wetherbee, 11 Orvis Road	122
*Stephen D. Whetstone, 38 Lombard Terrace	111
*Herbert M. Meyer, 278 Massachusetts Avenue	157
*Lorraine McMillan, 65 Freeman Street	2
All Others	0

PRECINCT SEVEN - TWO YEARS (2) (to fill vacancies)

Robert Manning	1
Timothy P. Kenney, Jr.	1
Robert M. White	1
Blanks	638
*James T. Tobin, 70 Harlow Street	2
Thomas Murphy	1
All Others	0

PRECINCT SEVEN - THREE YEARS (4)

*Matthew J. Ferraro, 24 Grafton Street	222
Blanks	1,066
All Others	0

PRECINCT EIGHT - THREE YEARS (12)

*Robert R. Rowe, 114 Pleasant Street	159
*Joseph F. Tulimieri, 27 Hillsdale Road	181
*William R. Berkowitz, 12 Pelham Terrace	209
*Penelope E. Haskell, 41 Brantwood Road	190
*Gerard J. Gagnon, 16 Irving Street	174
*David George Pearson, 26 Jason Street	146
Larry Smith	14
Blanks	2,352
*Bernice K. Jones, 21 Kensington Road	223
*Joanne T. Frederick, 32 Academy Street	174
*Patricia B. Worden, 27 Jason Street	195
*Charles T. Foskett, 101 Brantwood Road	195
*John J. Gearin, 44 Kensington Road	178
*John L. Worden, III, 27 Jason Street	206
All Others	0

*Elected

Annual Town Election, April 9, 1988 (Continued)
TOWN MEETING MEMBERS (Continued)

PRECINCT NINE - THREE YEARS (12)

*William F. Towle, 22 Franklin Street.	244
*Pauline Y. Hallee, 47 Maynard Street	249
*William C. Hyland, Jr., 54 Webcowet Road	255
*John F. Shannon, 31 Central Street	239
*Paul F. Herlihy, 51 Maynard Street	259
*Robert E. Herlihy, 51 Maynard Street	272
Lois Kellerman	1
Rosemary Kitowicz	3
Blanks	3,687
*Bernardine C. Buzzell, 15 Russell Street	254
*Edward W. Murphy, Jr., 31 Sherborn Street	291
*Jerome P. Hallee, 47 Maynard Street	219
*Natalie C. Peters, 63 Maynard Street	230
*Michelle Hallee, 47 Maynard Street	226
*Frederick T. Civian, 156 Medford Street	218
William Sheehan	1
All Others	0

PRECINCT TEN - THREE YEARS (4)

*Paul Daddario, 7 Menotomy Rocks Drive	212
*Thomas H. Miller, 7 Bellevue Road	267
*Peter B. Howard, 12 Woodland Street	259
All Others	0
*William E. Shea, 9 Lincoln Street.	287
Arthur T. Speros	137
William J. Gibbons	2
Blanks	656

PRECINCT ELEVEN - THREE YEARS (12)

*Richard C. O'Brien, 94 Stowecroft Road.	222
*Dorothy T. Kelly, 67 Cutter Hill Road	234
*Robert F. O'Neill, 27 Davis Avenue	222
Dorothy Hall Clarke.	178
*Claire E. Maytum, 25 Ridge Street	206
*F. Barrett Faulkner, II, 38 Kimball Road.	211
*Charles W. Hayes, 31 Johnson Road.	187
All Others	0
*William J. Maytum, 25 Ridge Street	216
*Fraser Walsh, 69 Oak Hill Drive	190
*Daniel A. Purcell, 90 Stowecroft Road	201
*Mark J. Feeley, 25 Baker Road	243
C.E. Dominguez	118
*Evelyn C. Barry, 40 Davis Avenue	247
*Dennis J. Sullivan, 18 Davis Avenue	199
Blanks	3,294

PRECINCT TWELVE - THREE YEARS (4)

*Edith W. Vanderburgh, 100 Coolidge Road	314
*Mary S. Donnelly, 82 Fountain Road	319
Lee Holman.	5
Jack Buchanan, Jr.	1
Blanks	754
*Robert G. McInnes, 7 Gray Circle	293
*John W. Donnelly, 82 Fountain Road.	315
Marie Fahy	3
All Others	0

PRECINCT THIRTEEN - THREE YEARS (12)

*Maryanne Deyst, 26 Upland Road West	188
*Stephen J. Gilligan, 77 Falmouth Road	215
*Francis T. Sonnenberg, 412 Mystic Street	165
*Joseph V. Candura, 34 Old Middlesex Path	112
*John J. Deyst, Jr., 26 Upland Road West.	162
*Donald R. Denning, Jr., 64 Morningside Drive	139
*Angela Gazza, 29 Old Colony Road	137
Blanks	2,153
*Harold H. Seward, 16 Frost Street	151
*Thomas W. Falwell, 25 Falmouth Road	134
*Philip J. McCarthy, 156 Crosby Street.	150
Clifford F. Breas	92
*Louis J. Iannelli, 46 Lantern Lane.	180
*Roger B. Stix, 6 Lantern Lane	114
All Others	0

PRECINCT FOURTEEN - THREE YEARS (4)

*Janet W. Blodgett, 18 Oakland Avenue	185
*Doris M. Cremens, 64 Mount Vernon Street.	235
Jesse J. Costa	1
Blanks	637
*Kenneth C. Marquis, 27 Mount Vernon Street.	226
*Dwight Johnson, 1 School Street	188
All Others	0

PRECINCT FIFTEEN - THREE YEARS (12)

*Yvonne Snow Cornell, 68 Charles Street.	193
*Richard C. Fanning, 57 Yerxa Road	164
*Charles Chamallas, 41 Candia Street.	129
*Roberta Normile, 125 Overlook Road	125
*Peter G. Flaherty, II, 149 Woodside Lane	144
Theodore B. Elkins	111
*Ronald A. Nigro, 115 Ronald Road	231
All Others	0
*Rebecca K. Donohue, 2 Twin Circle Drive	173
*Martin Normile, 125 Overlook Road	127
*Stephen J. Conroy, 126 Overlook Road	221
*Edmund R. Mahoney, 24 Fabyan Street	189
Russell P. Campbell	118
*Howard B. Winkler, 10 Sleepy Hollow Lane	131
*James H. MacKenney, 59 Epping Street	157
Blanks	2,407

*Elected

Annual Town Election, April 9, 1988 (Continued)
TOWN MEETING MEMBERS (Continued)

PRECINCT SIXTEEN - ONE YEAR (1)(to fill vacancy)

*Kevin F. Greeley, 3 Ely Road	3
Jocelyn Phelps	2
Blanks	408
John Burns	1
Others	0

PRECINCT SIXTEEN - THREE YEARS (4)

*Donald A. Sandrelli, 177 Park Avenue	294
*Harold J. O'Leary, 11 George Street.	11
Robin Lyons.	2
John Burns	1
Francis Ferreira	2
Blanks	1,055
*John A. Mayer, 178 Oakland Avenue	281
*Anthony Speros, 194 Park Avenue	6
Joseph T. Phelps	3
Anne Burns	1
All Others	0

PRECINCT SEVENTEEN - ONE YEAR (2)(to fill vacancies)

Susan McGurl	1
Donna Gershowitz	1
Blanks	403
Robert McGurl	1
All Others	0

PRECINCT SEVENTEEN - TWO YEARS (2)(to fill vacancies)

Zavan Mazmanian	1
Blanks	405
All Others	0

PRECINCT SEVENTEEN - THREE YEARS (4)

*Thomas R. Banks, 65 Brattle Street	135
*Zavan Mazmanian, 1077 Massachusetts Avenue	1
Blanks	675
*Donna Gershowitz, 993 Massachusetts Avenue	1
All Others	0

PRECINCT EIGHTEEN - THREE YEARS (4)

*John H. Vann, 210 Florence Avenue.	236
*William J. Kenney, Jr., 143 Waverly Street	256
Steven Andrew	2
All Others	0
*Mary I. Ronan, 1 Brewster Road	245
*Harry Barber, 12 Shelley Road	230
Mary Anne Andrew	1
Blanks	510

PRECINCT NINETEEN - TWO YEARS (2)(to fill vancancies)

*Patricia M. Deal, 9 Ronald Road	284
Robert F. Buckley	2
Andrew Levin	1
Albert Pruneau	1
Roger Barnaby	1
All Others	0
Melody Elliot.	1
William Croke	2
Joseph Mariello	1
Leo F. Doherty, 8 Gay Street	3
Ann Awiszus	1
Blanks	431

PRECINCT NINETEEN - THREE YEARS (4)

*Linda K. Olsen, 89 Wright Street	226
Leo F. Doherty, Jr.	142
*Lawrence C. Greco, 20 Dodge Street	171
Blanks	519
*William J. Foohey, 55 Brand Street	212
*Paul E. Olsen, 89 Wright Street	186
All Others	0

PRECINCT TWENTY - THREE YEARS (12)

*James R. Kyle, 59 Rublee Street.	193
*Joseph J. Tarantino, 26 Peck Avenue	172
*Sonya E. Keene, 88 Park Avenue	174
*Gregory B. Heath, 80 Williams Street	3
*Fred R. Goldstein, 28 Williams Street	2
*Louise M. Kadehjian, 35 Kilsythe Road	1
Blanks	2,484
*Francis R. Murphy, 71 Lancaster Road	197
*Daniel E. Warren, 1334 Massachusetts Avenue	159
*Robert J. Coffey, 35 Dundee Road	198
*Robert L. Tosi, Jr., 14 Inverness Road	3
*Loretta Maldonis, 12 Argyle Road	2
All Others	0

*Elected

Annual Town Election, April 9, 1988 (Continued)

TOWN MEETING MEMBERS (Continued)

PRECINCT TWENTY-ONE - THREE YEARS (12)

*Lance McVay, 11 Washington Avenue	178
*Ilmars Berzins, 16 West Court Terrace	154
*Owen R. Carrigan, 85 Sunset Road	228
*James P. McGough, 11 West Court Terrace	193
*Andrew Carrigan, 85 Sunset Road	16
Marie E. Ricciotti	2
William Licia Kane	2
Alyce D'Olympio.	1
Gerard Tabler	1
Mary Ellen Downing.	1
Blanks	3,000
*George P. Ginivisian, 42 Summit Street	182
*Harry P. McCabe, 92 Madison Avenue	243
*Patricia Joanna Carlan, 76 Westmoreland Avenue	203
*Melody Elliott, 156 Lowell Street.	56
*Andrew V. Vorce, 155 Westminster Avenue	10
Joseph A. Todisco.	2
Andrew Leveroni	2
Bruce Harding	1
John DiNapoli	1
All Others	1

QUESTION 1 - TO PROHIBIT CARRY-IN OF ALCOHOLIC BEVERAGES TO RESTAURANTS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
*Yes	100	252	162	156	206	155	162	144	274	222	252	258	178	177	211	214	109	209	191	143	170	3,945
No	73	158	108	93	150	86	129	204	191	199	219	210	140	154	147	159	69	130	151	122	165	3,057
Blanks	38	53	25	35	38	23	31	35	89	34	43	33	23	37	27	41	25	31	22	34	38	755

QUESTION 2 - SELECTMEN DISCRETION TO GRANT EXCEPTION TO GENERAL PROHIBITION OF CARRY-IN ALCOHOLIC BEVERAGES TO RESTAURANTS UNDER CERTAIN CONDITIONS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Yes	89	169	103	105	122	91	95	188	182	205	207	219	156	152	136	163	84	161	163	104	139	3,033
*No	86	222	146	142	208	142	190	144	243	218	245	239	150	167	213	217	86	161	175	137	172	3,703
Blanks	36	72	46	37	64	31	37	51	129	32	62	43	35	49	36	34	33	48	26	58	62	1,021

State Primary, September 15, 1988

Total of Ballots Cast - 4,931 (17.9% of total registered voters - 27,555)
Democratic - 4,166
Republican - 765

DEMOCRATIC PARTY

SENATOR IN CONGRESS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Edward M. Kennedy Barnstable	125	161	143	131	184	109	133	122	215	174	174	185	147	129	158	170	104	172	147	153	154	3,190
Others	1	0	0	0	0	0	0	2	0	0	0	0	0	0	0	0	0	0	2	0	0	5
Blanks	43	42	48	27	53	34	40	47	58	43	61	53	36	48	71	51	24	70	46	33	43	971

REPRESENTATIVE IN CONGRESS - Eighth District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Joseph P. Kennedy, II Boston	130	166	139	133	203	110	142	112	218	172	188	181	140	131	171	173	104	174	146	146	150	3,229
Others	0	0	0	0	0	0	0	2	0	0	0	0	0	0	0	1	0	0	2	0	2	7
Blanks	39	37	52	25	34	33	31	57	55	45	47	57	43	46	58	47	24	68	47	40	45	930

COUNCILLOR - Sixth District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Joseph A. Langone,III Boston	68	93	76	67	97	57	49	60	102	86	89	86	67	72	87	83	60	105	88	78	81	1,651
Robert W. Collins Medford	78	85	81	76	107	56	94	79	118	82	111	109	84	76	104	86	46	96	78	76	85	1,807
Others	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Blanks	23	25	34	15	33	30	30	32	53	49	35	43	32	29	38	52	22	41	29	32	31	708

*Elected

State Primary, September 15, 1988 (Continued)
DEMOCRATIC PARTY (Continued)

SENATOR IN GENERAL COURT - Fourth Middlesex District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Richard A. Kraus																						
Arlington	132	158	149	130	199	117	132	133	198	165	180	195	138	137	171	168	100	182	155	136	153	3,228
Others	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	1	2
Blanks	37	45	42	28	38	26	41	37	75	52	55	43	45	40	58	53	28	60	40	50	43	936

REPRESENTATIVE IN GENERAL COURT - Twenty-Fifth Middlesex District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Robert A. Havern, III																						
Arlington					186		133	125	213	169	191	191	138	132	162	176	98	182	145	148	148	2,537
Others					0		0	1	0	0	0	0	0	0	0	0	0	0	0	0	1	2
Blanks					51		40	45	60	48	44	47	45	45	67	45	30	60	50	38	48	763

REPRESENTATIVE IN GENERAL COURT - Twenty-Sixth Middlesex District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Mary Jane Gibson																						
Belmont	129	161	153	132		112																687
Others	0	0	0	0		0																0
Blanks	40	42	38	26		31																177

CLERK OF COURTS - Middlesex County

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Edward J. Sullivan																						
Cambridge	126	151	149	128	186	115	132	105	216	163	178	178	121	130	155	160	89	189	144	143	145	3,103
Others	0	0	0	0	0	0	0	0	0	0	0	0	1	1	0	0	0	0	0	0	0	2
Blanks	43	52	42	30	51	28	41	66	57	54	57	60	61	46	74	61	39	53	51	43	52	1,061

REGISTER OF DEEDS - Middlesex Southern District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Joseph L. Bradley																						
Newton	13	19	27	29	36	22	31	20	32	15	28	31	19	26	30	31	13	40	15	19	26	522
Eugene C. Brune																						
Somerville	76	73	70	55	75	41	43	50	66	79	72	73	54	51	62	71	33	81	62	52	51	1,290
Janet T. Dever																						
Woburn	51	66	56	48	88	44	69	61	115	70	105	82	71	69	90	68	58	69	76	73	82	1,511
Thomas H. Fallon																						
Malden	12	20	16	14	18	11	11	17	25	14	21	23	19	11	18	21	10	30	16	20	19	366
Others	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	1	0	0	2
Blanks	17	25	22	12	20	25	19	23	35	39	9	29	19	20	29	30	14	22	25	22	19	475

COUNTY COMMISSIONER - Middlesex County

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Thomas J. Larkin																						
Bedford	42	79	82	66	86	59	80	71	81	86	93	115	70	71	87	101	63	100	84	68	93	1,677
Matthew Donahue																						
Lowell	47	67	63	39	76	39	53	85	96	65	97	89	59	57	64	71	28	78	60	64	56	1,353
Edward J. Kennedy, Jr.																						
Lowell	59	59	55	74	84	40	56	35	121	54	69	51	58	53	57	55	46	75	51	76	59	1,287
Joseph R. Macaluso	79	73	68	51	90	45	48	41	85	69	79	73	49	62	92	70	35	86	69	53	65	1,382
Others	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	1	0	0	2
Blanks	111	128	114	86	138	103	109	110	163	160	132	148	129	111	158	145	84	145	125	111	121	2,631

TREASURER - Middlesex County

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
James E. Fahey, Jr.																						
Watertown	125	129	139	120	180	102	126	105	199	139	176	164	117	123	142	144	85	178	133	133	134	2,894
Others	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Blanks	44	74	52	38	57	41	47	66	74	78	59	74	66	53	87	77	43	64	62	53	63	1,272

REPUBLICAN PARTY

SENATOR IN CONGRESS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Joseph D. Malone																						
Waltham	16	22	35	19	27	27	14	47	31	34	44	46	20	45	25	31	24	28	28	32	31	626
Others	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	1	0	0	0	0	3
Blanks	2	8	5	1	4	6	4	9	6	8	9	14	5	7	5	14	1	5	8	9	6	136

State Primary, September 15, 1988 (Continued)
REPUBLICAN PARTY (Continued)

REPRESENTATIVE IN CONGRESS - Eighth District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Glenn W. Fiscus																						
Boston	17	23	35	18	27	29	16	51	30	31	44	46	16	40	23	33	21	24	30	34	29	617
Others	0	0	0	0	0	0	0	0	0	2	0	0	0	0	0	1	0	0	0	0	0	3
Blanks	1	7	5	2	4	4	2	5	7	9	9	14	9	12	7	13	5	9	6	7	8	145

COUNCILLOR - Sixth District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Vincent J. Manganello	15	22	34	18	27	23	14	48	31	31	42	49	18	39	22	34	20	27	27	30	26	597
Others	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	1
Blanks	3	8	6	2	4	10	4	8	6	11	11	11	7	13	8	12	6	6	9	11	11	167

SENATOR IN GENERAL COURT - Fourth Middlesex District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Mark B. Vafiades																						
Lexington	16	20	36	17	27	27	14	49	26	31	44	52	20	38	23	33	20	28	30	32	28	611
Others	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	1
Blanks	2	10	4	3	4	6	4	6	11	11	9	8	5	14	7	14	6	5	6	9	9	153

REPRESENTATIVE IN GENERAL COURT - Twenty-Fifth Middlesex District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
No Candidate																						
Others					0		0	0	0	0	0	2	0	0	0	0	0	0	0	0	0	2
Blanks					31		18	56	37	42	53	58	25	52	30	47	26	33	36	41	37	622

REPRESENTATIVE IN GENERAL COURT - Twenty-Sixth Middlesex District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
No Candidate																						
Others	0	0	0	0		0																0
Blanks	18	30	40	20		33																141

CLERK OF COURTS - Middlesex

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
No Candidate																						
Others	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	1
Blanks	18	30	40	20	31	33	18	56	37	42	53	59	25	52	30	47	26	33	36	41	37	764

REGISTER OF DEEDS - Middlesex Southern District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
No Candidate																						
Others	0	0	0	0	1	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2
Blanks	18	30	40	20	30	33	17	56	37	42	53	60	25	52	30	47	26	33	36	41	37	763

COUNTY COMMISSIONER - Middlesex County

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
No Candidate																						
Others	0	0	0	0	0	0	1	0	0	0	0	1	0	0	0	0	0	0	0	0	0	2
Blanks	36	60	80	40	62	66	35	112	74	84	106	119	50	104	60	94	52	66	72	82	74	1,528

TREASURER - Middlesex

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
No Candidate																						
Others	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	1
Blanks	18	30	40	20	31	33	18	56	37	42	53	59	25	52	30	47	26	33	36	41	37	764

State Election, November 8, 1988

Total of Ballots Cast - 26,681 (86% of total registered voters - 31,153)

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
	884	1,254	1,255	1,168	1,304	1,277	1,179	1,283	1,332	1,413	1,474	1,462	1,245	1,366	1,322	1,279	1,044	1,400	1,375	1,289	1,256	26,861

ELECTORS OF PRESIDENT AND VICE PRESIDENT

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Bush and Quayle Republican	298	430	402	362	468	426	402	412	448	522	608	563	619	491	558	501	368	597	511	459	458	9,903
Dukakis and Bentsen Democratic	551	755	807	762	783	787	718	808	796	832	801	836	562	823	726	727	638	725	797	753	725	15,712
Fulani and Dattner New Alliance Party	3	6	7	8	4	9	5	7	4	4	6	3	6	5	3	5	5	7	6	5	1	109
Paul and Marrou Libertarian	10	20	13	12	12	10	25	22	16	18	12	15	17	14	10	15	11	17	11	20	12	312
Others	3	1	3	4	0	12	1	3	1	0	0	2	0	1	0	1	0	3	3	4	4	46
Blanks	19	42	23	20	37	33	28	31	67	37	47	43	41	32	25	30	22	51	47	48	56	779

SENATOR IN CONGRESS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Edward M. Kennedy Democratic	634	861	861	838	938	860	828	860	922	901	913	975	695	897	854	840	723	868	910	839	818	17,835
Joseph D. Malone Republican	225	338	344	282	319	341	303	366	340	442	498	439	501	419	428	385	279	464	402	375	370	7,860
Mary Fridley New Alliance Party	5	2	8	3	11	11	8	2	5	4	3	3	0	4	4	3	6	8	5	6	5	106
Freda Lee Nason Libertarian	3	7	7	8	5	13	6	12	6	13	5	5	5	2	7	10	6	11	5	14	4	154
Others	0	0	0	0	0	0	1	0	0	0	0	0	0	1	0	0	1	0	0	0	1	4
Blanks	17	46	35	37	31	52	33	43	59	53	55	40	44	43	29	41	29	49	53	55	58	902

REPRESENTATIVE IN CONGRESS - Eighth District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Joseph P. Kennedy,II Democratic	694	927	947	922	1,041	949	887	889	1,000	988	1,025	1,056	788	982	977	931	783	983	1,028	938	905	19,640
Glenn W. Fiscus Republican	162	266	250	209	214	260	243	314	257	351	378	337	381	316	294	295	210	340	288	273	274	5,912
Others	0	0	0	0	0	0	0	0	0	0	0	0	0	2	0	0	0	1	0	0	0	3
Blanks	28	61	58	37	49	68	49	80	75	74	71	69	76	66	51	53	51	76	59	78	77	1,306

COUNCILLOR - Sixth District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Joseph A. Langone, III Democratic	596	819	812	791	881	815	746	721	857	803	879	864	685	807	809	780	647	875	901	798	777	16,663
Vincent J. Manganello Republican	187	243	256	203	241	261	244	314	244	365	379	368	375	327	320	298	229	341	300	285	295	6,075
Others	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Blanks	101	192	187	173	182	201	189	248	231	245	215	230	185	232	191	201	168	184	174	206	184	4,119

SENATOR IN GENERAL COURT - Fourth Middlesex District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Richard A. Kraus Democratic	519	746	727	646	802	716	618	787	786	853	839	899	683	802	795	761	598	803	862	750	714	15,706
Mark B. Vafiades Republican	121	187	157	142	162	181	158	209	175	243	288	244	283	233	216	209	161	251	190	214	199	4,223
Helen T. Metros Independent	157	187	232	238	217	228	261	169	202	179	208	196	180	193	224	187	151	222	199	165	192	4,187
Others	0	0	0	0	0	0	0	0	1	1	0	0	0	0	0	0	0	0	0	0	0	2
Blanks	87	134	139	141	123	152	142	118	168	137	138	123	99	138	85	122	134	124	124	160	151	2,739

REPRESENTATIVE IN GENERAL COURT - Twenty-Fifth Middlesex District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Robert A. Havern, III Democratic					1,009		838	904	953	993	1,055	1,072	865	951	968	907	760	1,014	1,044	906	880	15,119
Others					0		0	1	0	0	0	1	1	0	0	0	0	0	0	0	1	4
Blanks					295		341	378	379	420	418	389	379	415	352	372	284	386	331	383	375	5,897

REPRESENTATIVE IN GENERAL COURT - Twenty-Sixth Middlesex District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Mary Jane Gibson Democratic	658	965	949	865		960																4,397
Others	0	0	0	0		0																0
Blanks	226	289	306	302		317																1,440

State Election, November 8, 1988 (Continued)

CLERK OF COURTS - Middlesex County

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Edward J. Sullivan																						
Democratic	665	926	928	852	1,013	923	860	828	979	962	1,034	1,030	840	927	967	909	759	1,013	1,043	904	867	19,229
Others	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	1
Blanks	219	328	327	315	291	354	319	455	353	451	439	431	405	439	353	370	285	387	332	385	389	7,627

REGISTER OF DEEDS - Middlesex Southern District

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Eugene C. Brune																						
Democratic	640	871	910	818	989	894	817	818	928	941	1,008	1,007	825	895	910	868	725	977	1,015	866	837	18,559
Others	0	0	0	0	0	0	1	0	0	0	0	1	0	0	0	0	0	1	0	0	1	4
Blanks	244	383	345	349	315	383	361	465	404	472	465	454	420	471	410	411	319	422	360	423	418	8,294

COUNTY COMMISSIONER - Middlesex County

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Thomas J. Larkin																						
Democratic	394	634	620	524	599	613	562	645	626	729	713	750	615	668	662	653	498	749	681	599	589	13,123
Edward J. Kennedy, Jr.																						
Democratic	493	621	643	645	753	586	624	537	703	600	720	661	540	654	618	598	516	667	701	650	596	13,126
Others	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	2	3
Blanks	881	1,253	1,247	1,165	1,256	1,355	1,172	1,384	1,335	1,497	1,513	1,512	1,335	1,410	1,360	1,307	1,074	1,384	1,368	1,329	1,325	27,462

TREASURER - Middlesex County

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
James E. Fahey, Jr.																						
Democratic	630	888	896	819	966	878	812	789	936	910	991	978	812	891	913	860	730	964	1,005	852	821	18,341
Others	0	0	0	0	0	0	0	0	0	1	0	1	0	0	0	0	0	0	0	0	0	2
Blanks	254	366	359	348	338	399	367	494	396	502	482	483	433	475	407	419	314	436	370	437	435	8,514

QUESTION 1 - REPEAL OF LEGISLATIVE SALARY INCREASE

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Yes	133	238	264	223	211	288	211	381	275	354	273	366	196	264	205	285	205	240	233	261	249	5,355
No	700	939	913	867	1,024	904	894	830	950	983	1,126	1,041	991	1,019	1,056	924	780	1,098	1,073	940	933	19,985
Blanks	51	77	78	77	69	85	74	72	107	76	74	55	58	83	59	70	59	62	69	88	74	1,517

QUESTION 2 - REPEAL OF PREVAILING WAGE LAW

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Yes	320	470	424	398	455	511	450	596	462	629	610	623	616	532	565	572	382	557	508	492	533	10,705
No	535	724	776	728	800	701	676	620	784	726	797	777	574	773	712	651	610	780	812	706	664	14,926
Blanks	29	60	55	41	49	65	53	67	86	58	66	62	55	61	43	56	52	63	55	91	59	1,226

QUESTION 3 - A LAW TO REQUIRE HUMANE TREATMENT OF FARM ANIMALS

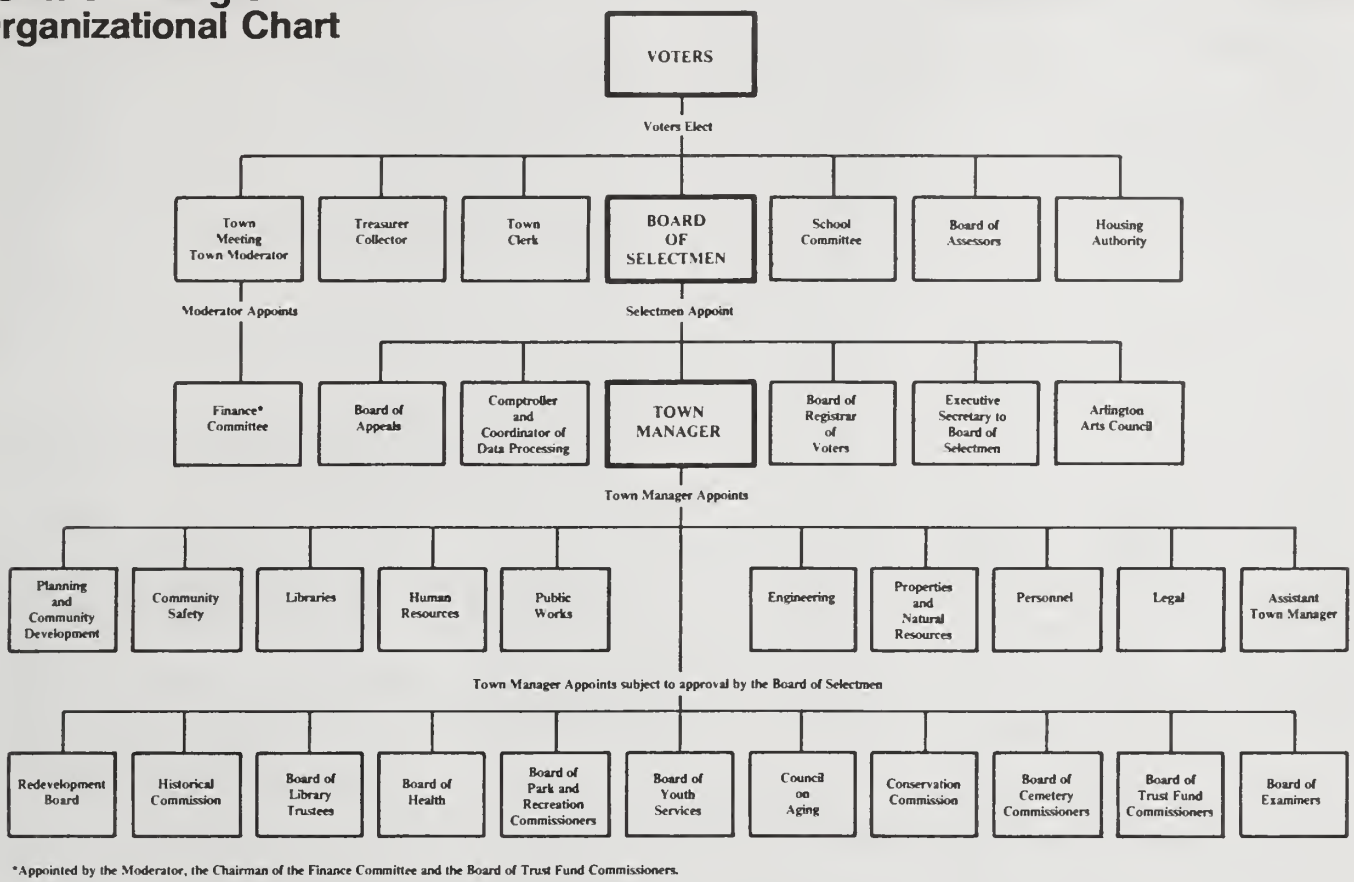
Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Yes	302	393	368	395	411	398	354	411	399	406	380	360	341	356	348	322	329	381	406	373	347	7,780
No	543	781	809	703	828	795	755	806	819	922	1,023	1,028	848	926	909	879	652	945	907	818	842	17,538
Blanks	39	80	78	69	65	84	70	66	114	85	70	74	56	84	63	78	63	74	62	98	67	1,539

QUESTION 4 - THE PROHIBITION OF COMMERCIAL NUCLEAR POWER PLANTS

Precinct	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	Total
Yes	281	366	412	405	378	416	393	516	355	455	371	394	305	452	328	447	341	362	404	378	378	8,137
No	498	755	720	618	757	713	660	667	783	821	962	925	824	791	865	722	587	878	846	728	756	15,876
Blanks	105	133	123	144	169	148	126	100	194	137	140	143	116	123	127	110	116	160	125	183	122	2,844

TOWN DIRECTORY

Town of Arlington Organizational Chart



*Appointed by the Moderator, the Chairman of the Finance Committee and the Board of Trust Fund Commissioners.

Town Officials and Committees As of December 31, 1988

Elected by Arlington's Citizens

Board of Selectmen	Term Expires
Stephen J. Conroy, *Chair.*, 126 Overlook Road	1989
Janemarie Hillier, 3 Florence Avenue	1991
Franklin W. Hurd, Jr., 10 Newton Road	1991
Charles Lyons, 82 Hathaway Circle	1990
Robert B. Walsh, 101 Dow Avenue	1990

Moderator	
Harry P. McCabe, 92 Madison Avenue	1989

Town Clerk	
Ann Mahon Powers, 256 Mountain Avenue	1990

Town Treasurer	
John Bilafer, 15 Victoria Road	1990

Board of Assessors	
Maurice H. O'Connell, *Chair.*, 2 Old Colony Road	1990
Kevin P. Feeley, 25 Baker Road	1991
Philip J. Waterman, 11 Ronald Road	1989

School Committee	Term Expires
Janice A. Bakey, *Chair.*, 15 Fountain Road	1991
David W. McKenna, 77 Sunset Road	1991
William J. O'Brien, 11 Mystic View Terrace	1991
Kathleen K. Dias, 27 Addison Street	1990
Stephen B. Moss, 18 Gloucester Street	1990
Patricia B. Worden, 27 Jason Street	1990
William A. Carey, Jr., 155 Lake Street	1989
Katharine D. Fennelly, 97 Gray Street	1989
Michael Healy, 156 Waverly Street	1989

Arlington Housing Authority	
Thomas R. Banks, *Chair.*, 65 Brattle Street	1990
John F. Cusack, 61 Spy Pond Lane	1993
Irene M. Shea, 145 Medford Street	1991
Jeremiah M. Keefe, 34 Sherborn Street	1989
*James Marzilli, 4 Brantwood Road	1992

*Appointed by Governor

Appointed by Town Moderator

Finance Committee*

Precinct	Term Expires
11 Robert F. O'Neill, *Chair.*	1989
15 Richard C. Fanning, *V. Chair.*	1991
21 James F. Lordan, *V. Chair.*	1991
10 William E. Shea, *V. Chair.*	1990
1 John L. Perry	1990
2 E. MacKay Fraser	1989
3 Allan Tosti	1991
4 Judith A. Quimby	1990
5 Pegi J. Cunningham	1990
6 Marjorie L. Robinson	1991
7 Deborah B. Ferraro	1989
8 Charles T. Foskett	1989
9 Jerome P. Hallee	1991
12 Kenneth J. Simmons	1991
13 John J. Deyst, Jr.	1989
14 Murdena A. Campbell	1989
16 Daniel M. O'Neill	1990
17 Vacant	1990
18 Mary Ronan	1989
19 Paul E. Olsen	1991
20 Vacant	1990
Richard E. Smith, *Executive Secretary*	1990

Procedures Committee	Term Expires
Owen R. Carrigan	1991
Howard B. Winkler	1990
Harry P. McCabe	1989

Minuteman Regional Vocational School Committee Representative

John P. Donahue, *Chair.*	1991

Personnel Review and Appeals Board**

Sharon A. Stevens, *Chair.*, (Town Manager Appt'd.)	1991
Duane Gage Vorce (Town Manager Appt'd.)	1990
James C. Doyle, Jr. (Moderator Appt'd.)	1989
E. Joseph Rosselli (Elected)	1989
Donald Mason (Elected)	1988

*Appointed by the Town Moderator, Chairman of the Finance Committee, and the Board of Trust Fund Commissioners.

**Two members elected by employees, two appointed by the Town Manager, and one appointed by the Moderator.

Appointed by the Board of Selectmen

Town Manager	Term Expires
Donald R. Marquis	1992

Comptroller & Coordinator of Data Processing

A.L. Minervini, Jr.	1991

Executive Secretary to the Board of Selectmen

Frederick E. Pitcher

Zoning Board of Appeals

Robert C. Moran, Chair.	1989
Ara H. Demurjian	1991
John F. Doyle	1990
James Boudreau, *Associate*	1990
Robert F. Welch, *Associate*	1990

Board of Registrars of Voters

William P. Forristall, *Chair.*	1990
Robert B. Hayden	1991
Ann Mahon Powers	1990
Drita Eaton	1989

Arlington Arts Council	Term Expires
David Ardito, *Chair.*	1992
Marsha Cohen	1993
Nancy Crasco	1992
Jane Howard	1992
Carol Mahoney	1992
Nancy Sweezy	1991
Neil Wetherbee	1991
Janet Ford	1990
Dorothy Santos	1990
Phyllis Spence	1990
John F. Doyle, Associate	1990
Patricia Fitzmaurice, Associate	1990

Historic District Commission

Clark L. Griffith, *Chair.*	1989
John Shannon, *V. Chair.*	1991
Janet Tenney	1992
Samuel B. Knight	1991
Dorothy H. Rankine	1991
Mark Wilke	1991
John Worden, III	1991
Daniel A. Xenos	1991
Louise Ruma-Ivers	1990
Margaret Carroll	1989

Appointed by the Board of Selectmen (Continued)

Fair Housing Advisory Committee

Howard Cohen, *Chair.*
Reverend Daniel Carlson
Frank Chang
Carlos E. Dominguez
William Eykamp
Carole Falcone
Joan Gross
Wilson Henderson
Anita Howard
William Maytum
Marguerite McCue
Nick Minton
Pearl Morrison
Thomas Murphy
Louise Ruma-Ivers
Miriam Stein
Elizabeth W. Thompson
Robert Walsh
Deborah Chang,
Fair Housing Director

Arlington Council on Alcohol and Drug Education

Frederick Buckley, Jr., *President*
James Allen
Eileen Conradi
Leslie Corin
Vincent D'Antona
Jean Donahue
Susan Eagan
E. Mackay Fraser
Ruth Kelly
Jacqueline Keshian
Patsy Kraemer
Mary Ellen McEwen
David McKenna
David Moultrup
Frank Powers
Elizabeth Oppedisano,
Coordinator

Appointed by the Town Manager

Town Manager's Office
Nancy T. Galkowski,
Assistant Town Manager
Teresa M. Henchey,
Assistant to the Town Manager

Legal
John F. Maher, Town Counsel
Edward M. Marlenga,
Workers' Compensation Agent

Planning and Community Development
Alan McClennen, Jr., Director

Community Safety
John F. Carroll,
Director of Police Services
Robert J. Casey,
Director of Fire Services

Libraries
Maryellen Remmert, Director

Public Works
Richard Bowler, Director

Engineering
Charles F. Rinciari, Town Engineer

Properties and Natural Resources
Frank P. Wright, Director

Personnel
William T. Kremmell, Director

Purchasing
John E. Bowler, Agent

Affirmative Action
Louise Vrande, Officer

Human Resources
Arthur E. Johnson, Director

Council on Aging
Jeanne M. Madden,
Executive Secretary

Veterans' Services
John Sullivan, Agent

Consumer Affairs
Susan Marlenga, Coordinator

Weights and Measures
Douglas Peters, Sealer

Board of Health
Walter Galvin, Director

Recreation Division
Daniel Brosnan, Superintendent

Veterans' Memorial Sports Center
Robert McKeown, Manager

Youth Services Division
Patsy Kraemer, Administrator

Appointed by the Town Manager subject to the approval of the Board of Selectmen

Redevelopment Board	Term Expires
Barry Faulkner, *Chair.*	1991
Philip J. McCarthy, *V. Chair.*	1991
*Thomas Wray Falwell	1991
Doris M. Cremens	1989
Edward T. M. Tsoi	1989

Board of Health	
Alan J. Wright, D.M.D., *Chair.*	1989
Charles D. Keefe	1991
Robert J. Carey, M.D.	1990

Historical Commission	Term Expires
Gayle C. Kiely, *Chair.*	1990
Thomas V. Smurzynski, *V. Chair.*	1989
Russell J. Burke	1991
Beth F. Cohen	1991
Wendall C. Kalsow	1991
Ralph D. Sexton	1989
Wendy L. Swanton	1989

*Appointed by the Governor

Appointed by the Town Manager subject to approval of the Board of Selectmen (Continued)

Board of Library Trustees	Term Expires
Joyce H. Radochia, *Chair.*	1989
David Castiglioni	1991
Helen Kass	1990
Barbara Muldoon	1990
David W. Carr	1989

Park and Recreation Commission	
Bernice Jones, *Chair.*	1991
James B. Earley	1991
Margaret Frechette	1991
Donald Vitters	1991
Joanne Morel	1990

Board of Youth Services	
Elaine Shea, *Chair.*	1990
George P. Faulkner	1991
Joan Robbio	1991
David Walkinshaw	1991
Jean L. Donahue	1990
Charles Harrington	1990
Edmund R. Mahoney	1990
Carlene Newell	1990
Ruth Mahon	1989
David McKenna	1989

Affirmative Action Advisory Committee
James Webster, *Chair.*
Carma Forgie
Joanne Frederick
Jack Jones
Mary Greene Lamb
Ruth Ann Putman
Rosemary Sullivan
Dr. Franz J. Brown, *Ex Officio*

Council on Aging	Term Expires
Francis Ingeme, *Chair.*	1989
Nancy Higgins	1991
Richard Lutus	1991
Margaret M. Capron	1990
Harry P. McCabe	1990
Barbara Dwyer	1989
Frances M. Dwyer	1989

Conservation Commission	
Stephen J. Gilligan, *Chair.*	1989
Eugene Cancelliere	1990
Thomas Walsh	1990
Maria Rutzmoser	1989
Roland Chaput	1988
Gregory Heath	1988
Bruce Wheltle	1988
Dorothy M. Maher, *Conservation Administrator*	

Board of Cemetery Commissioners	
Ferdinand A. Lucarelli, *Chair.*	1991
Edward W. Murphy	1990
Robert W. Totten	1989

Board of Trust Fund Commissioners	
Timothy F. Lordan, *Chair.*	1990
Donald Reenstierna	1989

Board of Examiners	
Walter H. Weidner, Jr., *Chair.*	1989
John R. Roma	1991
Elinore Charlton	1990

Constables	
Richard Boyle, 1 Mott Street	1990
Vincent A. Natale, Jr., 215 Forest Street	1990
Frederick E. Pitcher, *Executive Secretary*	1991
John F. Carroll, *Director of Police Services*	1990
Richard F. Ronan, *Arlington Housing Authority*	1989

Other Committees

Town of Arlington Scholarship Fund
John J. Bilafer, Town Treasurer
Ronald Fitzgerald, Director of Minuteman Vocational School
Bette V. Pinckney, Arlington resident representing private schools
Sister Catherine Clifford, Principal, Arlington Catholic High School

Capital Planning Committee
Charles Foskett, *Chair.*
John Bilafer
John Britt
Murdena Campbell
Joanne Frederick
Teresa Henchey
A.L. Minervini

Permanent Town Building Committee*
Arthur Loud, *Chair.*
Charles Fagone
Donald R. Marquis
William O'Brien
Francis Sonnenberg
Margaret Spengler
Vincent Tassinari

*Appointed by the Chairman of the Board of Selectmen, and the Chairman of the School and Finance Committees

ARLINGTON INFORMATION

INCORPORATION

The Town of Arlington was originally settled in 1635 as a village under the name Menotomy. In 1807, the Town and a section of what is now Belmont were set off from Cambridge and incorporated as West Cambridge. In 1867 the name was changed to Arlington in honor of the heroes buried at Arlington National Cemetery in Arlington, Virginia.

POPULATION

1970 (Federal Census)	52,720
1975 (State Census)	50,223
1980 (Federal Census)	48,219
1985 (State Census)	46,465

LOCATION

Arlington is situated six miles northwest of Boston, in latitude 42 degrees 25 minutes north; longitude 71 degrees 09 minutes west. The Town is bordered on the north by Winchester, on the east by Medford and Somerville, on the south by Cambridge and Belmont and on the west by Lexington.

ELEVATION

The Town elevation spans from a low of 10 feet above sea level at Massachusetts Avenue and the Cambridge line to 377 feet at Park Circle and Eastern Avenue. Other elevations include 48 feet at Massachusetts Avenue and Pleasant Street, 155 feet at Massachusetts Avenue and Park Avenue, and 281 feet at Crescent Hill Avenue and Park Place.

AREA

Arlington covers 3,518 acres or 5.5 square miles of which 286 acres are covered by water. There are 158 acres of park land owned by the Town and 52 acres under the control of the Metropolitan District Commission. Fifty one acres of the land area is devoted to cemeteries.

FORM OF GOVERNMENT

The Town of Arlington is governed by the "Town Manager Act of the Town of Arlington, Massachusetts", the "By-Laws of the Town of Arlington", and Massachusetts General Laws Chapter 43A, "Standard Form of Representative Town Meeting Government".

The executive branch is made up of a five member Board of Selectmen elected at large. The Board hires a professional manager to administer the daily operations of the government. The legislative branch is a Town Meeting made up of 252 representatives, elected from each of the twenty-one precincts in Town. Arlington is also a member of the 8th Massachusetts Congressional District, 4th Middlesex State Senatorial District, and the 25th and 26th Middlesex State Representative Districts.

INFRASTRUCTURE

There are 95 miles of public streets and town ways, 24 miles of private streets open for travel, 6 miles of state highways and parkways, and 4 miles of paper streets.

The permanent water system consists of 131 miles and the sewer system consists of 111 miles, there are 77 miles in the Town's storm drain system and the Town maintains 3,658 catch basins.

TRANSPORTATION

Arlington is bounded on the south by Route 2, a major transportation route allowing access to Boston and the western part of Massachusetts. Arlington is also a short distance from Interstate Routes 93 and 95. Other major routes that go through the town are Routes 2A and 3.

Public transportation is provided through the Massachusetts Bay Transit Authority (MBTA) servicing the Greater Boston area with bus service and a subway system. Closest access to the subway system is through the Alewife Station located just over the Arlington border in Cambridge.

EDUCATION

The Town of Arlington operates an excellent school system with seven elementary schools, two junior high schools and Arlington High School. The elementary schools are: Bishop School, 25 Columbia Road; Bracket School, 66 Eastern Avenue; Dallin School, 185 Florence Street; Hardy School, 52 Lake Street; Pierce School, 85 Park Avenue Extension; Stratton School, 180 Mountain Avenue and Thompson School, 70 North Union Street. The two junior high schools are: Gibbs Junior High, 30 Tufts Street and Ottoson Junior High, 63 Acton Street. Arlington High School is located at 869 Massachusetts Avenue.